



DEPARTMENT OF FINANCE

CITY COUNCIL TRANSMITTAL


10/16/2020 14:49 MDT

Lisa Shaffer, Chief Administrative Officer

Date Received: 10/6
10/6

Date sent to Council: 10/6
10/6

TO: Salt Lake City Council
Chris Wharton, Chair

DATE: October 2, 2020

FROM: Mary Beth Thompson, Chief Financial Officer *Mary Beth Thompson*

SUBJECT: Budget Amendment #3

SPONSOR: NA

STAFF CONTACT: John Vuyk, Budget Director (801) 535-6394 or
Mary Beth Thompson (801) 535-6403

DOCUMENT TYPE: Budget Amendment Ordinance

RECOMMENDATION: The Administration recommends that, subsequent to a public hearing, the City Council adopt the following amendments to the FY 2020 – 21 adopted budget.

BUDGET IMPACT:

| | REVENUE | EXPENSE |
|--------------|----------------|-------------------------|
| GENERAL FUND | \$ 0.00 | \$ 6,155,940.00 |
| AIRPORT FUND | 0.00 | 38,956,452.00 |
| TOTAL | \$ 0.00 | \$ 45,112,392.00 |

BACKGROUND/DISCUSSION:

Revenue for FY 2019-20 Budget Adjustments

The Fiscal Year 2021 projections are coming in below budgeted revenues. The following chart shows a current projection of General Fund Revenue for fiscal year 2021.

| | FY20-21 | | Variance |
|--------------------------------|--------------------|--------------------|----------------------|
| | Annual | Revised | Favorable |
| Revenue | Budget | Forecast | (Unfavorable) |
| Property Taxes | 111,418,455 | 111,418,455 | - |
| Sales and Use Tax | 67,999,593 | 67,999,593 | - |
| Franchise Tax | 26,812,125 | 26,812,125 | - |
| PILOT Taxes | 1,508,894 | 1,508,894 | - |
| TOTAL TAXES | 207,739,067 | 207,739,067 | - |
| License and Permits | 28,601,482 | 28,225,928 | (375,554) |
| Intergovernmental | 4,444,400 | 4,444,400 | - |
| Interest Income | 1,900,682 | 1,900,682 | - |
| Fines & Forfeiture | 3,938,848 | 3,202,960 | (735,888) |
| Parking Meter Collection | 3,347,986 | 2,848,523 | (499,463) |
| Charges and Services | 4,428,069 | 4,083,647 | (344,422) |
| Miscellaneous Revenue | 4,014,037 | 3,435,330 | (578,707) |
| Interfund Reimbursement | 20,281,706 | 20,281,706 | - |
| Transfers | 9,750,600 | 9,750,600 | - |
| TOTAL W/OUT SPECIAL TAX | 288,446,877 | 285,912,843 | (2,534,034) |
| Sales and Use Tax - 1/2 cent | 32,797,506 | 32,797,506 | - |
| TOTAL GENERAL FUND | 321,244,383 | 318,710,349 | (2,534,034) |

Business licensing is seeing a decrease from budget due to trends for apartment units, new business license and business license renewals. Due to the administrative order for COVID parking ticket revenue shows a decrease of nearly \$500k due to only 51,000 paystation transactions through the end of August (normally well over 200k). This decrease is also having an effect on citations written. Additionally, Justice Court fines are down \$37k, while moving violations are down \$151k. In Charges and Services, field reservation fees are down \$273k while auto parking fees are also under budget. Miscellaneous revenues are also down due to a decrease in special events and the elimination of take-home vehicle fees during the current pandemic.

Given the available information fund balance would be projected as follows:

| Salt Lake City | | | | | | | |
|---|-------------|-----------------|--------------|--------------|-----------------|-------------|-------------|
| General Fund | | | | | | | |
| TOTAL | | | | | | | |
| Fund Balance Projections | | | | | | | |
| | | 2020 Projection | | | 2021 Projection | | |
| | 2019 Actual | FOF | GF Only | TOTAL | FOF | GF Only | TOTAL |
| Beginning Fund Balance | 56,104,269 | 10,372,054 | 69,441,955 | 79,814,009 | 6,625,050 | 39,869,217 | 46,494,267 |
| Budgeted Use of Fund Balance | (380,025) | - | (1,510,094) | (1,510,094) | - | (4,885,620) | (4,885,620) |
| Prior Year Encumbrances | (8,731,774) | (3,105,004) | (6,566,830) | (9,671,834) | - | - | - |
| Estimated Beginning Fund Balance | 46,992,470 | 7,267,050 | 61,365,031 | 68,632,081 | 6,625,050 | 34,983,597 | 41,608,647 |
| Beginning Fund Balance Percent | 14.57% | 18.52% | 20.85% | 20.58% | 20.20% | 12.44% | 13.25% |
| Year End CAFR Adjustments | | | | | | | |
| Revenue Changes | - | - | - | - | - | - | - |
| Expense Changes (Prepays, Receivable, Etc.) | (3,701,982) | - | (4,127,838) | (4,127,838) | - | - | - |
| Fund Balance w/ CAFR Changes | 43,290,488 | 7,267,050 | 57,237,193 | 64,504,243 | 6,625,050 | 28,358,547 | 41,608,647 |
| Final Fund Balance Percent | 13.42% | 18.52% | 19.45% | 19.34% | 20.20% | 10.08% | 13.25% |
| Budget Amendment Use of Fund Balance | (1,858,647) | | | | | | |
| BA#1 Revenue Adjustment | | - | - | - | - | - | - |
| BA#1 Expense Adjustment | | - | (410,173) | (410,173) | - | - | - |
| BA#2 Revenue Adjustment | | - | 135,628 | 135,628 | - | - | - |
| BA#2 Expense Adjustment | | - | (745,025) | (745,025) | - | (288,488) | (288,488) |
| BA#3 Revenue Adjustment | | - | - | - | - | - | - |
| BA#3 Expense Adjustment | | - | (50,000) | (50,000) | - | (6,155,940) | (6,155,940) |
| BA#4 Revenue Adjustment | | - | 2,968,404 | 2,968,404 | - | - | - |
| BA#4 Expense Adjustment | | (2,300,000) | (10,987,506) | (13,287,506) | - | - | - |
| BA#5 Revenue Adjustment | | - | - | - | - | - | - |
| BA#5 Expense Adjustment | | - | (1,350,000) | (1,350,000) | - | - | - |
| BA#6 Revenue Adjustment | | - | 438,980 | 438,980 | - | - | - |
| BA#6 Expense Adjustment | | - | (3,071,042) | (3,071,042) | - | - | - |
| FOF Revenues | 3,149,980 | - | - | - | - | - | - |
| Projected Revenue Shortfall | | 758,000 | (4,297,242) | (3,539,242) | - | (2,534,035) | (2,534,035) |
| Fund Balance Budgeted Increase | 2,500,000 | 900,000 | - | 900,000 | - | - | - |
| Unspent COVID Funds | | - | - | - | - | 5,900,000 | 5,900,000 |
| HAND Rent Assistance Reimbursement | | | | | - | 1,100,000 | 1,100,000 |
| Adjusted Fund Balance | 47,081,821 | 6,625,050 | 39,869,217 | 46,494,267 | 6,625,050 | 26,380,084 | 39,630,184 |
| Adjusted Fund Balance Percent | 14.60% | 16.88% | 13.55% | 13.94% | 20.20% | 9.38% | 12.62% |
| Projected Revenue | 322,562,293 | 39,242,000 | 294,286,069 | 333,528,069 | 32,797,506 | 281,282,923 | 314,080,429 |

This projections of fund balance includes a line item adding in funding budgeted for use for expenses associated with COVID-19 in fiscal year 2020 that were not spent.

The Administration is requesting a budget amendment totaling revenue of \$0.00 and expense of \$45,112,392.00. The amendment proposes changes in two funds, including the use of \$6,155,940.00 from the General Fund fund balance. The proposal includes funding to cover costs associated with recent windstorm, additional costs for the Racial Equity in Policing Committee, as well as the implementation of hardstand program at the Airport

A summary spreadsheet document, outlining proposed budget changes is attached. The Administration requests this document be modified based on the decisions of the Council.

The budget opening is separated in eight different categories:

- A. New Budget Items
- B. Grants for Existing Staff Resources
- C. Grants for New Staff Resources
- D. Housekeeping Items
- E. Grants Requiring No New Staff Resources
- F. Donations
- G. Council Consent Agenda Grant Awards
- I. Council Added Items

PUBLIC PROCESS: Public Hearing

SALT LAKE CITY ORDINANCE

No. _____ of 2020

(Third amendment to the Final Budget of Salt Lake City, including the employment staffing document, for Fiscal Year 2020-2021)

An Ordinance Amending Salt Lake City Ordinance No. 27 of 2020 which adopted the Final Budget of Salt Lake City, Utah, for the Fiscal Year Beginning July 1, 2020 and Ending June 30, 2021.

In June of 2020, the Salt Lake City Council adopted the final budget of Salt Lake City, Utah, including the employment staffing document, effective for the fiscal year beginning July 1, 2020 and ending June 30, 2021, in accordance with the requirements of Section 10-6-118 of the Utah Code.

The City's Budget Director, acting as the City's Budget Officer, prepared and filed with the City Recorder proposed amendments to said duly adopted budget, including the amendments to the employment staffing document necessary to effectuate the staffing changes specifically stated herein, copies of which are attached hereto, for consideration by the City Council and inspection by the public.

All conditions precedent to amend said budget, including the employment staffing document as provided above, have been accomplished.

Be it ordained by the City Council of Salt Lake City, Utah:

SECTION 1. Purpose. The purpose of this Ordinance is to amend the final budget of Salt Lake City, including the employment staffing document, as approved, ratified and finalized by Salt Lake City Ordinance No. 27 of 2020.

SECTION 2. Adoption of Amendments. The budget amendments, including amendments to the employment staffing document necessary to effectuate the staffing changes

specifically stated herein, attached hereto and made a part of this Ordinance shall be, and the same hereby are adopted and incorporated into the budget of Salt Lake City, Utah, including the amendments to the employment staffing document described above, for the fiscal year beginning July 1, 2020 and ending June 30, 2021, in accordance with the requirements of Section 10-6-128 of the Utah Code.

SECTION 3. Filing of copies of the Budget Amendments. The said Budget Officer is authorized and directed to certify and file a copy of said budget amendments, including amendments to the employment staffing document, in the office of said Budget Officer and in the office of the City Recorder which amendments shall be available for public inspection.

SECTION 4. Effective Date. This Ordinance shall take effect upon adoption.

Passed by the City Council of Salt Lake City, Utah, this ____ day of _____, 2020.

CHAIRPERSON

ATTEST:

CITY RECORDER

Transmitted to the Mayor on _____
Mayor's Action: ____ Approved ____ Vetoed

MAYOR

ATTEST:

CITY RECORDER

(SEAL)

Bill No. _____ of 2020.
Published: _____.

Salt Lake City Attorney's Office
Approved As To Form

Jaysen Oldroyd
Jaysen Oldroyd

Fiscal Year 2020-21 Budget Amendment #3

| | | Administration Proposed | | Council Approved | | Ongoing or One-time | FTEs |
|--|---------|-------------------------|--------------------|------------------|--------------------|---------------------|------|
| Initiative Number/Name | Fund | Revenue Amount | Expenditure Amount | Revenue Amount | Expenditure Amount | | |
| Section A: New Items | | | | | | | |
| 1 Airport Hardstand | Airport | - | 38,956,452.00 | | | One-time | - |
| 2 Wind Storm Damage | GF | - | 5,925,000.00 | | | One-time | |
| 3 Racial Equity in Policing Committee Costs | GF | - | 230,940.00 | | | Ongoing | |
| Section B: Grants for Existing Staff Resources | | | | | | | |
| Section C: Grants for New Staff Resources | | | | | | | |
| Section D: Housekeeping | | | | | | | |
| Section E: Grants Requiring No New Staff Resources | | | | | | | |
| Section F: Donations | | | | | | | - |
| Section G: Council Consent Agenda -- Grant Awards | | | | | | | |
| Section I: Council Added Items | | | | | | | |
| Total of Budget Amendment Items | | - | 45,112,392.00 | - | - | | - |
| Total by Fund Class, Budget Amendment #3: | | | | | | | |
| General Fund | GF | - | 6,155,940.00 | - | - | | - |
| Airport Fund | Airport | - | 38,956,452.00 | - | - | | - |
| Total of Budget Amendment Items | | - | 45,112,392.00 | - | - | | - |

Fiscal Year 2020-21 Budget Amendment #3

| | | Administration Proposed | | Council Approved | | | | |
|--|---------------------------|-------------------------|--------------------|------------------|--------------------|---------------------|-------------|---------------|
| Initiative Number/Name | Fund | Revenue Amount | Expenditure Amount | Revenue Amount | Expenditure Amount | Ongoing or One-time | FTEs | |
| | | | | | | | | |
| Current Year Budget Summary, provided for information only | | | | | | | | |
| FY 2020-21 Budget, Including Budget Amendments | | | | | | | | |
| | FY 2020-21 Adopted Budget | BA #1 Total | BA #2 Total | BA #3 Total | BA #4 Total | BA #5 Total | BA #6 Total | Total To-Date |
| General Fund (FC 10) | 326,130,003 | | 288,487.58 | 6,155,940.00 | | | | 332,574,431 |
| Curb and Gutter (FC 20) | 3,000 | | | | | | | 3,000 |
| DEA Task Force Fund (FC 41) | 1,763,746 | | | | | | | 1,763,746 |
| Misc Special Service Districts (FC 46) | 1,550,000 | | | | | | | 1,550,000 |
| Street Lighting Enterprise (FC 48) | 5,379,697 | | 1,500.00 | | | | | 5,381,197 |
| Water Fund (FC 51) | 126,333,193 | | 296,750.00 | | | | | 126,629,943 |
| Sewer Fund (FC 52) | 212,638,399 | | 108,500.00 | | | | | 212,746,899 |
| Storm Water Fund (FC 53) | 17,961,860 | | 32,650.00 | | | | | 17,994,510 |
| Airport Fund (FC 54,55,56) | 302,311,600 | - | 520,000.00 | 38,956,452.00 | | | | 341,788,052 |
| Refuse Fund (FC 57) | 16,515,438 | | 53,200.00 | | | | | 16,568,638 |
| Golf Fund (FC 59) | 8,484,897 | | | | | | | 8,484,897 |
| E-911 Fund (FC 60) | 3,789,270 | | | | | | | 3,789,270 |
| Fleet Fund (FC 61) | 19,209,271 | | | | | | | 19,209,271 |
| IMS Fund (FC 65) | 18,289,687 | | 237,000.00 | | | | | 18,526,687 |
| County Quarter Cent Sales Tax for Transportation (FC 69) | 7,571,945 | | | | | | | 7,571,945 |
| CDBG Operating Fund (FC 71) | 3,509,164 | | | | | | | 3,509,164 |
| Miscellaneous Grants (FC 72) | 8,261,044 | 716,764.00 | 5,925,738.42 | | | | | 14,903,546 |
| Other Special Revenue (FC 73) | - | | | | | | | - |
| Donation Fund (FC 77) | 2,380,172 | | | | | | | 2,380,172 |
| Housing Loans & Trust (FC 78) | 23,248,016 | | | | | | | 23,248,016 |
| Debt Service Fund (FC 81) | 37,519,401 | | | | | | | 37,519,401 |
| CIP Fund (FC 83, 84 & 86) | 24,420,242 | | | | | | | 24,420,242 |
| Governmental Immunity (FC 85) | 2,855,203 | | | | | | | 2,855,203 |
| Risk Fund (FC 87) | 51,409,025 | | | | | | | 51,409,025 |
| Total of Budget Amendment Items | 1,221,534,273 | 716,764.00 | 7,463,826.00 | 45,112,392.00 | - | - | - | 1,274,827,255 |

Adopted __/__/____

Budget Manager

Deputy Director, City Council

Contingent Appropriation

Salt Lake City FY 2020-21 Budget Amendment #3

| Initiative Number/Name | | Fund | Amount |
|---|--|--|-----------------|
| Section A: New Items | | | |
| A-1: Airport Hardstand | | Airport | \$10,706,397.00 |
| | | Airport | \$28,250,055.00 |
| Department: Airport | | Prepared By: Brian Butler | |
| Salt Lake City Department of Airports (SLCDA) is requesting an operating budget amendment for FY2021 in the amount of \$10,706,397 as well as a capital budget amend for the Terminal Redevelopment Program (TRP) of \$8,081,487 and \$20,168,568 for the North Concourse Program (NCP) to implement a hardstand operation due to our rephasing plan of the Airport Redevelopment Program (ARP) due to Covid-19. The original plan for construction was to have Delta as well as Southwest and United continue to operate out of concourses C and F through FY 2024 as the Airport was trying to maximize total gate count throughout the construction of Phase II. With the sudden drop in passengers, Airport management, with consultation of Delta and our Program Director, determined we could abandon all facilities as of October 27th, 2020 and operate out of the two new concourses if we implement a hardstand operation. This will allow us to save operating costs in not operating the old facilities, but more importantly will allow us to advance the schedule of the ARP by one to two years. A twenty-position hardstand operation will be required to flex into passenger demand and is where the passenger departs out of the concourse through a ramp and takes a bus to be boarded into the Aircraft directly from the ground and vice versa for arriving passengers. We have contracted with our existing parking operator to provide those services. The two main costs are for fuel and for shuttle driver expenses. In addition, we have funds set aside in the ARP budget for scopes of projects like the hardstand, so we don't require City Council approval on future changes of the project. If we were to fully fund the capital requirements of the hardstand, that would exhaust a large portion of our owner reserve budget. We are requesting to amend our TRP and NCP (ARP) capital budget by \$28,250,055 so we can maintain the flexibility in the future for additional scopes of work. We don't have an alternative path forward with our rephasing due to Covid-19. | | | |
| A-2: Windstorm Damage Costs | | GF | \$5,925,000.00 |
| Department: Public Services | | Prepared By: Mary Beth Thompson / Dawn Valente | |
| The Administration is requesting approximately \$5.9 million in funding for costs associated with the recent windstorm's damage throughout the City. These costs are primarily debris removal and various other cleanup related costs. These costs include: <ul style="list-style-type: none">\$184K for tipping fees at the landfill, including UDOT, the National Guard, Waste & Recycling, and the Friend cities who assisted with debris removal. All landfill costs are being charged to a single account to be billed by the County at approximately \$17 per ton.\$893K for various stump removal charges; including costs for approximately 818 stumps at an estimated contract rate of \$1,000 per stump. This estimate includes approximately 418 stumps in rights-of-way as well as 400 stumps in City parks and the cemetery. This cost estimate includes filling in the holes. Also includes \$75K for stump grinding for approximately 300 stumps at \$250 each.\$1,354,000 for the remaining costs of parks and cemetery debris cleanup/removal.\$1,885,000 for the remaining costs of right-of-way debris cleanup/removal.\$324,000 for costs associated with contracted arborists.\$250,000 for cemetery archeology fees.\$1,035,000 for costs associated with outside agency assistance (Friend Cities, UDOT, National Guard) | | | |
| A-3: Racial Equity in Policing Committee Costs | | GF | \$230,940.00 |
| Department: Mayor's Office | | Prepared By: David Litvack | |
| The Administration is requesting additional funding for costs associated with the Racial Equity in Policing efforts. This request would cover costs over-and-above the existing \$100,000 in the existing FY 2021 budget. These costs would include: | | | |

Salt Lake City FY 2020-21 Budget Amendment #3

| Initiative Number/Name | Fund | Amount |
|--|-------------|---------------|
| <ul style="list-style-type: none">• \$56,000 for honorarium expenses, including policy recommendations, and recommendations on the next steps to ensure the work of the Commission continues;• \$15,000 for remuneration for the six core committee member on the Commission;• \$26,000 for remuneration for the 13 committee members on the Commission;• \$15,000 for remuneration for the 10 youth subcommittee members on the Commission;• \$118,940 to cover the costs of a Facilitator to perform the day-to-day functions of the Commission; and• \$85,000 for community engagement costs. <p>Further details on each of the costs are included in the attached document.</p> | | |
| | | |

Section B: Grants for Existing Staff Resources

Section C: Grants for New Staff Resources

Section D: Housekeeping

Section E: Grants Requiring No New Staff Resources

Section F: Donations

Section G: Consent Agenda

Section I: Council Added Items

Impact Fees - Quick Summary

Confidential

Data pulled 09/23/2020

Unallocated Budget Amounts: by Major Area

| Area | Cost Center | UnAllocated Cash | Notes: |
|----------------------|-------------|---------------------|--------------------------|
| Impact fee - Police | 8484001 | \$ 194,975 | A |
| Impact fee - Fire | 8484002 | \$ 669,174 | B |
| Impact fee - Parks | 8484003 | \$ 5,786,436 | C |
| Impact fee - Streets | 8484005 | \$ 3,227,791 | D |
| | | \$ 9,878,376 | E = A + B + C + D |

Expiring Amounts: by Major Area, by Month

| | Calendar Month | Fiscal Quarter | | | | | Total |
|---|------------------|----------------|-------------------|-------------|-------------|-------------------|-------------------------|
| | | | Police | Fire | Parks | Streets | |
| FY 2020 | 202001 (Jan2020) | 2020Q3 | \$ - | \$ - | \$ - | \$ - | \$ - |
| | 202002 (Feb2020) | 2020Q3 | \$ - | \$ - | \$ - | \$ - | \$ - |
| | 202003 (Mar2020) | 2020Q3 | \$ - | \$ - | \$ - | \$ - | \$ - |
| | 202004 (Apr2020) | 2020Q4 | \$ - | \$ - | \$ - | \$ - | \$ - |
| | 202005 (May2020) | 2020Q4 | \$ - | \$ - | \$ - | \$ - | \$ - |
| | 202006 (Jun2020) | 2020Q4 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Fiscal Year 2021 | 202007 (Jul2020) | 2021Q1 | \$ - | \$ - | \$ - | \$ - | \$ - |
| | 202008 (Aug2020) | 2021Q1 | \$ - | \$ - | \$ - | \$ - | \$ - |
| | 202009 (Sep2020) | 2021Q1 | \$ 20,828 ^ 1 | \$ - | \$ - | \$ - | \$ 20,828 Current Month |
| | 202010 (Oct2020) | 2021Q2 | \$ 1,445 ^ 1 | \$ - | \$ - | \$ - | \$ 1,445 |
| | 202011 (Nov2020) | 2021Q2 | \$ 7,410 ^ 1 | \$ - | \$ - | \$ - | \$ 7,410 |
| | 202012 (Dec2020) | 2021Q2 | \$ 10,034 ^ 1 | \$ - | \$ - | \$ - | \$ 10,034 |
| | 202101 (Jan2021) | 2021Q3 | \$ 669 ^ 1 | \$ - | \$ - | \$ - | \$ 669 |
| | 202102 (Feb2021) | 2021Q3 | \$ 16,273 ^ 1 | \$ - | \$ - | \$ 1,839 ^ 2 | \$ 18,113 |
| | 202103 (Mar2021) | 2021Q3 | \$ 16,105 ^ 1 | \$ - | \$ - | \$ 336,342 ^ 2 | \$ 352,448 |
| | 202104 (Apr2021) | 2021Q4 | \$ 1,718 ^ 1 | \$ - | \$ - | \$ 10,333 ^ 2 | \$ 12,051 |
| | 202105 (May2021) | 2021Q4 | \$ 14,542 ^ 1 | \$ - | \$ - | \$ 138,408 ^ 2 | \$ 152,950 |
| | 202106 (Jun2021) | 2021Q4 | \$ 30,017 ^ 1 | \$ - | \$ - | \$ 7,745 ^ 2 | \$ 37,762 |
| FY 2022 | 202107 (Jul2021) | 2022Q1 | \$ 10,107 ^ 1 | \$ - | \$ - | \$ 283,652 ^ 2 | \$ 293,759 |
| | 202108 (Aug2021) | 2022Q1 | \$ 6,804 ^ 1 | \$ - | \$ - | \$ 2,706 | \$ 9,511 |
| | 202109 (Sep2021) | 2022Q1 | \$ 5,554 ^ 1 | \$ - | \$ - | \$ 340,684 | \$ 346,238 |
| | 202110 (Oct2021) | 2022Q2 | \$ 3,106 ^ 1 | \$ - | \$ - | \$ 65,962 | \$ 69,069 |
| | 202111 (Nov2021) | 2022Q2 | \$ - | \$ - | \$ - | \$ - | \$ - |
| | 202112 (Dec2021) | 2022Q2 | \$ - | \$ - | \$ - | \$ - | \$ - |
| Total, Currently Expiring through June 2021 | | | \$ 119,043 | \$ - | \$ - | \$ 494,668 | \$ 613,710 |

Notes

| | |
|----|--|
| ^1 | 9/23/20: We are currently in a refund situation. We will refund \$144k in the next 13 months without offsetting expenditures |
| ^2 | 09/23/20: Next expiration in February 2021. 09/23/20: \$1.2m expiring in the next 12 months. |

Impact Fees

Confidential

Data pulled 09/23/2020

| | | AAA | | BBB | | CCC | | DDD = AAA - BBB - CCC | |
|--------------------------------|---------|---------------------------|-------------------------|------------------|--|------------------------------------|--|-----------------------|--|
| Police | | Allocation Budget Amended | Allocation Encumbrances | YTD Expenditures | | Allocation Remaining Appropriation | | | |
| Crime lab rent | 8417001 | \$ - | \$ 118 | \$ - | | \$ (118) | | | |
| Impact fee - Police | 8484001 | \$ - | \$ - | \$ - | | \$ - | | | |
| Eastside Precint | 8419201 | \$ 21,639 | \$ 21,639 | \$ - | | \$ - | | | |
| Sugarhouse Police Precinct | 8417016 | \$ 10,331 | \$ 10,331 | \$ - | | \$ - | | | |
| Public Safety Building Replcmn | 8405005 | \$ 14,068 | \$ 14,068 | \$ - | | \$ - | | | |
| Police'sConsultant'sContract | 8419205 | \$ 5,520 | \$ 5,462 | \$ - | | \$ 58 | | | |
| Police impact fee refunds | 8417006 | \$ 510,828 | \$ - | \$ - | | \$ 510,828 | | | |
| Police Refunds | 8418013 | \$ 539,687 | \$ - | \$ 2,883 | | \$ 536,804 | | | |
| PolicePrecinctLandAquisition | 8419011 | \$ 1,410,243 | \$ 239,836 | \$ - | | \$ 1,170,407 | | | |
| Grand Total | | \$ 2,512,316 | \$ 291,454 | \$ 2,883 | | \$ 2,217,979 | | | |

| Fire | | Allocation Budget Amended | Allocation Encumbrances | YTD Expenditures | | Allocation Remaining Appropriation | |
|------------------------------|---------|---------------------------|-------------------------|------------------|--|------------------------------------|--|
| Fire refunds | 8416007 | \$ 82,831 | \$ - | \$ - | | \$ 82,831 | |
| Fire Station #14 | 8415001 | \$ 6,650 | \$ 6,650 | \$ - | | \$ - | |
| Fire Station #14 | 8416006 | \$ 52,040 | \$ - | \$ - | | \$ 52,040 | |
| Fire Station #3 | 8415002 | \$ 1,568 | \$ - | \$ - | | \$ 1,568 | |
| Fire Station #3 | 8416009 | \$ 1,050 | \$ 96 | \$ 485 | | \$ 469 | |
| Impact fee - Fire | 8484002 | \$ - | \$ - | \$ - | | \$ - | |
| Study for Fire House #3 | 8413001 | \$ 15,700 | \$ - | \$ - | | \$ 15,700 | |
| FireTrainingCenter | 8419012 | \$ 46,550 | \$ 45,182 | \$ - | | \$ 1,367 | |
| Fire'sConsultant'sContract | 8419202 | \$ 10,965 | \$ 10,907 | \$ - | | \$ 58 | |
| FY20 FireTrainingFac. | 8420431 | \$ 66,546 | \$ - | \$ 6,540 | | \$ 60,006 | |
| Fire Station #3 Debt Service | 8421200 | \$ 541,106 | \$ - | \$ - | | \$ 541,106 | |

| Parks | | Allocation Budget Amended | Allocation Encumbrances | YTD Expenditures | | Allocation Remaining Appropriation | |
|---------------------------------|---------|---------------------------|-------------------------|------------------|--|------------------------------------|--|
| Impact fee - Parks | 8484003 | \$ - | \$ - | \$ - | | \$ - | |
| Park'sConsultant'sContract | 8419204 | \$ 7,643 | \$ 7,601 | \$ - | | \$ 42 | |
| 337 Community Garden, 337 S 40 | 8416002 | \$ 277 | \$ - | \$ - | | \$ 277 | |
| Folsom Trail/ City Creek Daylig | 8417010 | \$ 766 | \$ - | \$ 353 | | \$ 414 | |
| Cwide Dog Lease Imp | 8418002 | \$ 24,056 | \$ 23,000 | \$ - | | \$ 1,056 | |
| Jordan R 3 Creeks Confluence | 8417018 | \$ 11,856 | \$ 50 | \$ 10,237 | | \$ 1,570 | |
| Rosewood Dog Park | 8417013 | \$ 16,087 | \$ 14,155 | \$ - | | \$ 1,931 | |
| Jordan R Trail Land Acquisitn | 8417017 | \$ 2,946 | \$ - | \$ - | | \$ 2,946 | |
| Fairmont Park Lighting Impr | 8418004 | \$ 50,356 | \$ 44,080 | \$ 121 | | \$ 6,155 | |
| Parks and Public Lands Comprh | 8417008 | \$ 7,500 | \$ - | \$ - | | \$ 7,500 | |
| Redwood Meadows Park Dev | 8417014 | \$ 15,939 | \$ 760 | \$ 4,851 | | \$ 10,329 | |
| ImperialParkShadeAcct'g | 8419103 | \$ 10,830 | \$ - | \$ - | | \$ 10,830 | |
| Park refunds | 8416008 | \$ 11,796 | \$ - | \$ - | | \$ 11,796 | |
| Rich Prk Comm Garden | 8420138 | \$ 27,478 | \$ 4,328 | \$ 10,137 | | \$ 13,013 | |
| 9line park | 8416005 | \$ 86,322 | \$ 73,195 | \$ 60 | | \$ 13,067 | |
| Warm Springs Off Leash | 8420132 | \$ 27,000 | \$ - | \$ - | | \$ 27,000 | |
| Parks Impact Fees | 8418015 | \$ 102,256 | \$ - | \$ - | | \$ 102,256 | |
| UTGov Ph2 Foothill Trails | 8420420 | \$ 200,000 | \$ 70,340 | \$ 17,100 | | \$ 112,560 | |
| JR Boat Ram | 8420144 | \$ 125,605 | \$ - | \$ - | | \$ 125,605 | |
| Cnty #2 Match 3 Creek Confluen | 8420426 | \$ 515,245 | \$ 362,776 | \$ 6,438 | | \$ 146,031 | |
| Three Creeks Confluence | 8419101 | \$ 173,017 | \$ - | \$ - | | \$ 173,017 | |
| 9Line Orchard | 8420136 | \$ 195,045 | \$ - | \$ - | | \$ 195,045 | |
| Parley's Trail Design & Constr | 8417012 | \$ 327,678 | \$ 979 | \$ - | | \$ 326,699 | |
| Bridge to Backman | 8418005 | \$ 350,250 | \$ 8,168 | \$ 3,416 | | \$ 338,666 | |
| IF Prop Acquisition 3 Creeks | 8420406 | \$ 350,000 | \$ - | \$ - | | \$ 350,000 | |
| Cnty #1 Match 3 Creek Confluen | 8420424 | \$ 400,000 | \$ - | \$ - | | \$ 400,000 | |
| Jordan Prk Event Grounds | 8420134 | \$ 431,000 | \$ - | \$ - | | \$ 431,000 | |
| Wasatch Hollow Improvements | 8420142 | \$ 490,830 | \$ - | \$ - | | \$ 490,830 | |
| FY20 Bridge to Backman | 8420430 | \$ 727,000 | \$ 63,456 | \$ - | | \$ 663,544 | |
| Marmalade Park Block Phase II | 8417011 | \$ 1,145,394 | \$ 67,408 | \$ 12,635 | | \$ 1,065,351 | |
| Fisher Carriage House | 8420130 | \$ 1,098,764 | \$ - | \$ - | | \$ 1,098,764 | |
| Pioneer Park | 8419150 | \$ 3,442,199 | \$ 100,250 | \$ 8,250 | | \$ 3,333,699 | |
| Grand Total | | \$ 10,375,136 | \$ 840,546 | \$ 73,597 | | \$ 9,460,993 | |

| Streets | | Allocation Budget Amended | Allocation Encumbrances | YTD Expenditures | | Allocation Remaining Appropriation | |
|---------------------------------|---------|---------------------------|-------------------------|------------------|--|------------------------------------|--|
| 700 South Reconstruction | 8414001 | \$ 310,032 | \$ 310,032 | \$ - | | \$ - | |
| 700 South Reconstruction | 8415004 | \$ 1,157,506 | \$ 1,153,437 | \$ 4,069 | | \$ - | |
| IF Roundabout 2000 E Parleys | 8420122 | \$ 455,000 | \$ 455,000 | \$ - | | \$ - | |
| Impact fee - Streets Westside | 8484005 | \$ - | \$ - | \$ - | | \$ - | |
| 500 to 700 S | 8418016 | \$ 575,000 | \$ 575,000 | \$ - | | \$ - | |
| LifeOnState Imp Fee | 8419009 | \$ 124,605 | \$ 124,605 | \$ - | | \$ - | |
| Transportation Safety Improvem | 8417007 | \$ 22,360 | \$ 20,000 | \$ 410 | | \$ 1,950 | |
| Gladiola Street | 8406001 | \$ 16,544 | \$ 13,953 | \$ 347 | | \$ 2,244 | |
| Street'sConsultant'sContract | 8419203 | \$ 39,176 | \$ 26,802 | \$ - | | \$ 12,374 | |
| Trans Master Plan | 8419006 | \$ 13,000 | \$ - | \$ - | | \$ 13,000 | |
| 500/700 S Street Reconstruction | 8412001 | \$ 41,027 | \$ 118 | \$ - | | \$ 40,909 | |
| 1300 S Bicycle Bypass (pedestr | 8416004 | \$ 42,833 | \$ - | \$ - | | \$ 42,833 | |
| Complete Street Enhancements | 8420120 | \$ 125,000 | \$ 59,578 | \$ - | | \$ 65,422 | |
| Trans Safety Improvements | 8419007 | \$ 210,752 | \$ 125,012 | \$ - | | \$ 85,740 | |
| Indiana Ave/900 S Rehab Design | 8412002 | \$ 124,593 | \$ - | \$ - | | \$ 124,593 | |
| Transportation Safety Imp | 8418007 | \$ 147,912 | \$ 8,770 | \$ - | | \$ 139,142 | |
| Transp Safety Improvements | 8420110 | \$ 250,000 | \$ 110,697 | \$ - | | \$ 139,303 | |
| 9 Line Central Ninth | 8418011 | \$ 152,500 | \$ - | \$ - | | \$ 152,500 | |
| Bikeway Urban Trails | 8418003 | \$ 200,000 | \$ - | \$ - | | \$ 200,000 | |
| TransportationSafetyImprov IF | 8421500 | \$ 375,000 | \$ - | \$ - | | \$ 375,000 | |
| IF Complete Street Enhancement | 8421502 | \$ 625,000 | \$ - | \$ - | | \$ 625,000 | |
| Traffic Signal Upgrades | 8419008 | \$ 251,316 | \$ 9,393 | \$ 1,789 | | \$ 240,134 | |
| Traffic Signal Upgrades | 8420105 | \$ 300,000 | \$ - | \$ - | | \$ 300,000 | |
| Traffic Signal Upgrades | 8421501 | \$ 875,000 | \$ - | \$ - | | \$ 875,000 | |
| Street Improve Reconstruc 20 | 8420125 | \$ 2,858,090 | \$ 452,870 | \$ - | | \$ 2,405,220 | |
| Grand Total | | \$ 9,292,247 | \$ 3,445,267 | \$ 6,616 | | \$ 5,840,365 | |

| | | | | |
|-------|---------------|--------------|-----------|---------------|
| Total | \$ 23,343,877 | \$ 4,640,103 | \$ 90,120 | \$ 18,613,653 |
|-------|---------------|--------------|-----------|---------------|

UnAllocated Budget Amount

\$ 194,975

8484001 A

\$669,174

8484002 B

\$ 5,786,436

8484003 C

\$ 3,227,791

8484005 D

\$ 9,878,376

E = A + B + C + D

TRUE

TRUE

TRUE

TRUE

Racial Equity in Policing Budget Recommendations (Internal Document)

Recommended Total Commission Honorarium Cost: \$56,000

Purpose of the Racial Equity in Policing Commission & Goals

The Commission on Racial Equity in Policing was formed to examine SLCPD's policies, culture, and budget and any City policies that influence SLCPD's culture or policies. The Commission is composed of individuals who represent a broad and diverse range of communities of color, expertise, and viewpoints in Salt Lake City.

The Commission will be asked to provide monthly reports, either verbally or in writing, to the Mayor and City Council. It will also be asked to produce a final report by July 1, 2021 that includes the following elements:

- Policy recommendations
- Programmatic and budget recommendations
- A recommendation on next steps to ensure that the work of the Commission continues. Those next steps may include, for example, a recommendation that the Commission become a recognized, permanent body under City ordinance; a recommendation that a current City entity such as the Human Rights Commission or the Police Civilian Review Board create a division to address racial equity in policing; or a different structure or mechanism entirely

REP Commission's discussions and recommendations are independent from influence by the City and its elected officials and are community driven, transparent, and representative of those from diverse backgrounds, expertise, and advocacy work.

Core Commission Members \$2500 total (Hours estimate per month: 10-15)

6 members=\$15,000

The Commission's core committee members were selected by the Mayor and City Council to lead in the structure of the Commission, invite others to participate (supported by the selected facilitator) and to create the space for productive and inclusive discourse with the broad group of Commissioners and the diversity of opinions therein.

Core Commission members will work together to decide on the meeting agenda, provide verbal or written reports to the Mayor and City Council, and rotate to lead REP Commission meetings.

Commission Members \$2000 total (Hours estimated per month: 7-10)

13 members=\$26,000

- meet weekly
- host community listening sessions
- develop a Commission Compact that identifies the rules of engagement and desired outcomes
- participate in the City Council's zero-based budgeting work, as appropriate
- evaluate national best-practice policies for alignment with SLCPD policies

- recommend policy changes to SLCPD based on best practices and local needs
- create recommendations for a police department-specific racial equity plan
- explore ways to increase diversity (including cognitive diversity, racial diversity, and cultural diversity, and diversity of thought, culture, and approaches) in the SLCPD
- recommend ways to more meaningfully work with the Community Advocates Group and others;
- recommend national memberships/initiatives the City should join (i.e., Not in Our Town, Campaign Zero, 8 Can't Wait, etc.)
- review the Civilian Review Board's role, processes, and policies and compare with recognized best practices for civilian review and oversight
- develop next steps for the REP Commission at the conclusion of its work

Youth Subcommittee \$1500 (Please note that voting members may rotate.)

Hours estimated per month: 5-10)

10 members=\$15,000

Purpose:

1. Provide youth perspective (what issues do they see as important, provide causes & solutions to issues, etc.).
2. To become future leaders (mentored by Commission members, learning decision-making processes for policies & practices, gain leadership skills, build relationships with various community/public service leaders).

The Youth Subcommittee will meet weekly on Saturdays. They will decide their rotating schedule to identify voting members. The selected youth group members (2) will serve as representative voting members of the larger commission (elected by subcommittee). These two members will act as liaisons between the Youth Subcommittee & the REP Commission. They will attend the REP Commission meeting and provide the youth subcommittee's feedback and perspective regarding issues discussed. They will pass on commission info to their subcommittee members.

Youth Subcommittee members will assist with and participate in community events, such as listening sessions, focus groups, city council updates, etc. City council updates may be from the larger commission's perspective (skills building exercise) or from a Youth Subcommittee perspective (providing youth subcommittee work and findings).

Facilitator (Proposed Cost: \$204,450) Final Budget: \$218,940 (not to exceed)

The Commission and the selected facilitator will be assisted by City staff who equipped to perform research, obtain documents, set up meetings, and provide other administrative and logistical support as needed.

Facilitator expectations:

The selected facilitator will assist the Commission to:

- Build commission membership and staff and facilitate the logistics of all meetings

- Structure and hold a series of listening sessions with the community to provide a forum for people to share and discuss their experiences with the SLPD
- Draft a community charter or compact that identifies the objectives of the Commission
- Prepare monthly verbal or written reports to the Mayor and City Council
- Facilitate consensus in the creation of the work product recommendations
- Draft a final work product, with assistance from City staff
- Advise and assist the City's communications team on how to publicly communicate the goals, work, process, and products of the Commission to the general public throughout the process

Community Engagement Cost Guide (Recommended Budget: \$85,000)

These estimates do not include direct Commission costs (i.e. meetings, field trips, etc.).

Recommended Budget: \$85,000

- Community Listening Sessions \$1,000
 - Supplies & Materials
- Citywide Mailers (\$44,000)
- ***Polling (SLC Employees and/or City Residents) -\$40,000***

Signature: Garrett A. Danielson

Garrett A. Danielson (Oct 6, 2020 16:28 MDT)

Email: gareth.danielson@slcgov.com