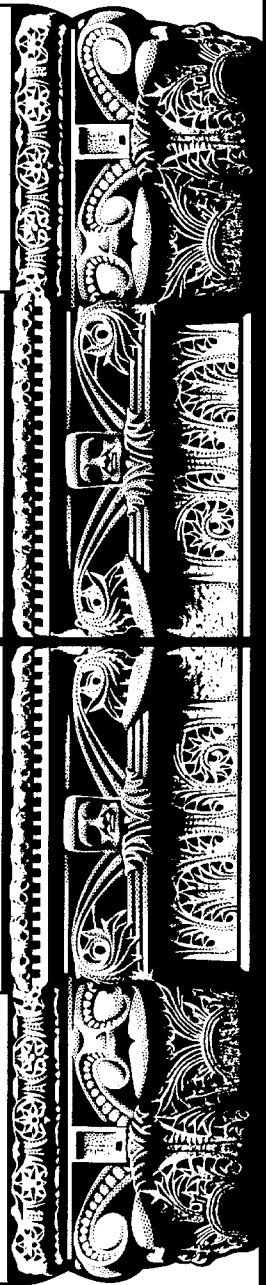


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# SALT LAKE CITY, UTAH

## OPERATING AND CAPITAL BUDGET

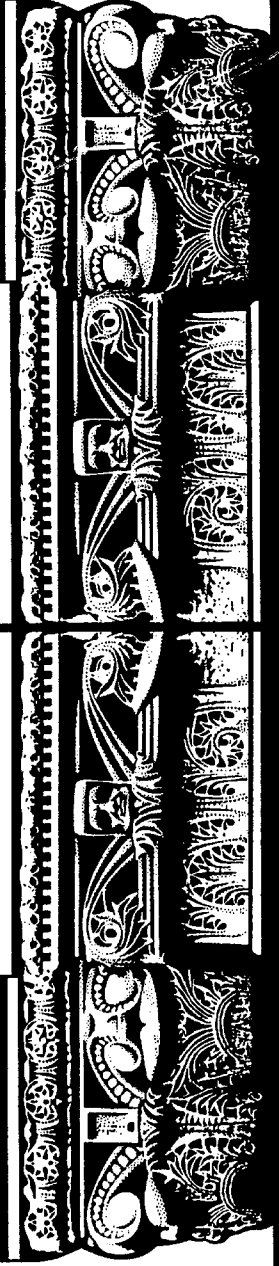


FISCAL YEAR 1995-1996



# SALT LAKE CITY, UTAH

## OPERATING AND CAPITAL BUDGET



FISCAL YEAR 1995-1996

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**ON BEHALF OF THE MAYOR, CITY COUNCIL, AND RESIDENTS  
OF SALT LAKE CITY  
THIS DOCUMENT WAS DEVELOPED, WRITTEN, AND EDITED  
BY THE SALT LAKE CITY DEPARTMENT OF MANAGEMENT SERVICES,  
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**Distinguished Budget Presentation Award** ..... **Page viii**

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**Mayor's Budget Message** ..... **Page 1**

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**Notable Changes** ..... **Page 7**

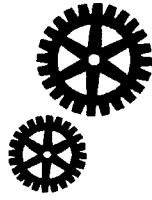
This section explains the major budget and policy issues addressed in developing the Operating and Capital Budget for Fiscal Year 1995-96. This section provides the reader an overview of City-wide budget policies and goals to be achieved during this Fiscal Year.



**Policy Issues** ..... **Page 17**

This section provides information relating to City-wide and major program policy decisions which were adopted as part of the Fiscal Year 1995-96 budget.

**Budget Policies and Process** ..... **Page 37**

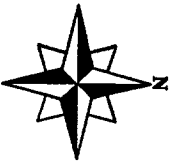


This section provides an overview of the decision-making process which produced this budget and an explanation of the impact these policy changes may have upon operations, services, and finances.

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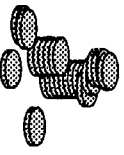
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**Long Range Budget Strategy ..... Page 47**



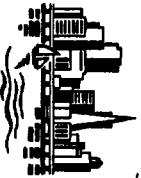
This section highlights the major points of the *City Vision and Strategic Plan*. The plan defines a vision for the City, together with the supporting Values, Objectives, and Strategies that will bring the vision to reality.

**Revenue ..... Page 53**



This section provides general information concerning the City's major revenue sources, including enabling legislation, restrictions, current assumptions, and Fiscal Year 1995-96 projections.

**Capital Improvement ..... Page 59**



Information in this section includes the City's plan for meeting the infrastructure needs of the community. The Capital Improvements Program is funded through the Capital Improvement Fund. Adopted projects and financing methods are included.

**Departmental Programs and Budgets**











This section is organized by department and includes organization charts, financial schedules, service details, and program budgets. The financial information is cross-classified to meet the needs of different readers. The service detail provides an explanation of any changes which were adopted for Fiscal Year 1995-96 and what impact those changes will have on Fiscal Year 1994-95 services levels and operations.



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**Mayor ..... Page 77**

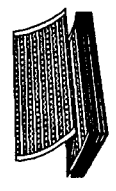
	Salt Lake City International Airport .....	Page 81
	Attorney .....	Page 85
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	Public Utilities .....	Page 123
	Non-Departmental .....	Page 127

Staffing Document .....	Page 131
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This section presents staffing information by department. Comparisons are made between staffing levels adopted in the Fiscal Year 1994-95 budget and adopted staffing levels for Fiscal Year 1995-96. Changes in staffing levels are elaborated in the department programs and budget sections.

Financial Schedules .....	Page 175
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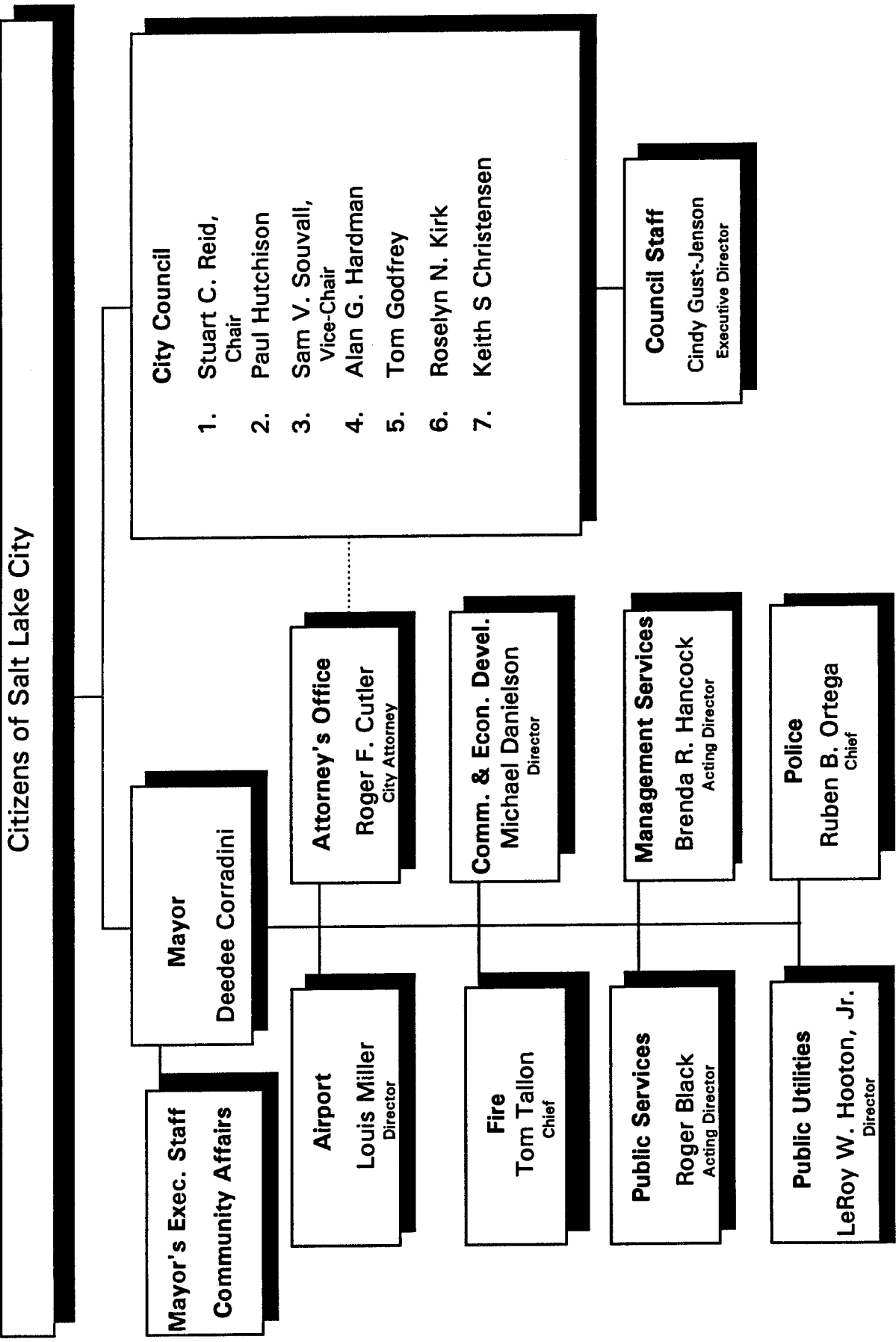
The City's detailed financial planning information is contained in the Schedules section of the book. Schedules in this section are organized City-wide and by fund. The Schedules section presents the same information in different formats to meet the needs of a variety of readers.

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**Salt Lake City Corporation  
Organizational Structure  
Fiscal Year 1995-96**







GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

Salt Lake City Corporation,  
Utah

For the Fiscal Year Beginning

July 1, 1994

President

Executive Director

The government Finance officers Association of the United States and Canada (GFOA) presented an award for Distinguished Presentation to Salt Lake City Corporation for its annual budget for fiscal year beginning July 1, 1994.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

## SALT LAKE CITY'S PEOPLE AND ECONOMY

Salt Lake City is Utah's state capital, the county seat of Salt Lake County, and the largest city in the four-county Wasatch Front metropolitan area. The City functions as the commercial and industrial center not only for Utah but a large portion of the Intermountain West. The international headquarters of the Church of Jesus Christ of Latter-day Saints is located in Salt Lake City.

Salt Lake City is the central city to 1.3 million inhabitants residing within an hour's drive from downtown. The majority of Utah's 1.9 million people live in the urban corridor stretching from Ogden to Provo. The City's daytime population increases from 166,000 people to nearly 300,000 as 51 percent of the county's work force and 22 percent of the state's work force commute to jobs located within the City limits.

Salt Lake City's work force is widely known as being "overwhelmingly

enthusiastic" and "the model for high productivity." This praise is well-earned-- Salt Lake City workers have one of the highest literacy rates in the country and, additionally, many are fluent in foreign languages, a skill increasingly crucial to successful international trade.

## Commerce and Industry

The mission of Salt Lake City's Department of Community and Economic Development is to market the City's attributes to firms nationally, as well as encourage existing businesses to expand or relocate within the City.

Recent articles in *US News & World Report*, *Money* magazine, and *Forbes ASAP* are evidence that the City's efforts have been very successful. Salt Lake City is listed first in *US News & World Report's* 52 best performing metropolitan housing markets and second in "the 10 hottest cities" (April 10, 1995). The City is ranked as "America's Best Big Place, [where] booming Salt Lake City itself remains uncrowded"; and is rated as the number one "best place" for smart companies to locate and flourish.

Salt Lake City will be the site of the 2002 Olympic Winter Game. The International Olympic Committee awarded this distinction to Salt Lake City on June 16, 1995. The City's bid symbolizes the youthful spirit of a new American frontier in its development as a center for winter sports training.

Salt Lake City has become the focus of local, regional, and international attention; this has had a tremendous impact on the City's marketing and relocation programs. Since 1990, Salt Lake City has experienced steady economic growth.

Salt Lake City serves as a hub for Delta Airlines and for several other air carriers; McDonnell Douglas, Hewlett-Packard, and Litton also maintain operations here. Many prestigious national financial and real estate firms have located their regional offices in the central business district. Salt Lake City also has access to several national fiber-optic, long-haul routes, which provide telecommunication links worldwide.

## Culture And Entertainment

the winter.

Salt Lake City is home to the Utah Jazz, Utah Symphony, Ballet West, Mormon Tabernacle Choir, and Capitol Theater, as well as a variety of other cultural, entertainment, and performing arts groups. The Salt Lake Buzz, the City's new AAA baseball team, is the most recent addition to this prestigious group of performing professionals. These activities attract a growing number of people to the downtown area during evenings and on weekends.

Franklin Quest Field, opened in 1993, is the City's new, state-of-the-art baseball stadium. Serving as home-base for the Salt Lake Buzz, the stadium has been called "the gem of minor league baseball". In addition to baseball, numerous other artistic and cultural events take place at Franklin Quest Field.

The John W. Gallivan Utah Center, in downtown Salt Lake, is a gathering place for the City's business and commercial community. The Center's plaza includes an aviary, a 1,000-seat amphitheater, 15 unique art pieces, and an outdoor pond which becomes an ice skating rink during

## Challenges Facing the City

Because of its role as a business, cultural, educational, and religious center, Salt Lake City faces a number of challenges common to capital cities nationally, but not generally experienced by a municipality of its size. Our community is not immune from the crime and gang activities currently plaguing the nation. Although the situation in Salt Lake City is not as extreme as in other parts of the country, there is concern over its growth. City leaders have made violence intervention a priority, committing additional funds and championing legislation to alleviate the problem.

Salt Lake City's large daytime commuter population does not directly pay for municipal services which it utilizes; this poses a major dilemma for City policy makers. Thirty-two percent of the City's revenue is derived from property taxes. Non-City residents, who commute into the City to work, pay their property taxes, too, but Salt Lake City does not

benefit from that revenue. This forces the City to rely on other sources of income to pay for necessary life and safety services for residents, workers, and commuters alike. Although, franchise and sales taxes pay for a portion of these services, in recent years, revenue from these taxes has not kept pace with increasing costs.

Nearly 27 percent of all property in the City is owned by tax-exempt entities, such as the City itself, Salt Lake County, the State of Utah, the Federal Government, schools, churches, and other non-profit organizations.

The continuing demand on limited tax dollars creates a gap between the needs of the City's aging infrastructure and the funds available to adequately maintain it. Salt Lake City is working aggressively to improve this situation. The Mayor and City Council have agreed to a long-term revenue strategy:

The City will consider initiatives consistent with the following four objectives: a) Find alternatives which address service demands created by the City's large daytime population; b) Find alternatives which allocate an equitable portion of service costs to

tax-exempt institutions; c) Find alternatives to formulas which use residential population to distribute key revenues such as sales tax and gasoline tax; and d) Pursue opportunities for citizen volunteerism and public private partnerships.

City leadership. The annual budget report highlights the strategic action steps for which each department is responsible.

The future holds great promise for Salt Lake City. Economic development efforts continue to raise national awareness that Salt Lake City possesses that crucial combination of resources and infrastructure that make it the commercial, cultural, and educational center of Utah and the Intermountain West. The message is clear, for smart business--this is the place.

## The Future

As Salt Lake City looks toward the future, a new strategic planning process was initiated in 1993; the result was the *City Vision and Strategic Plan*. This plan builds upon earlier strategic planning efforts, and provides a fresh new look at opportunities emerging within the changing local, national, and international realities of the 1990's. Six values, which support the City's vision, are identified in the plan: responsibly managing our *natural environment*; promoting and celebrating our *diversity*; enhancing our *heritage and culture*; revitalizing our *neighborhoods*; and strengthening our *economic vitality*; and ensuring *responsive government*. Implementation of these strategies is dependent upon coordination between the annual budgeting cycle, continuing planning activities, and personal accountability of

## COMMUNITY PROFILE

Date Founded: July 24, 1847  
 Date of Incorporation: January 19, 1851  
 Form of Government: Mayor/Council since 1980

### DEMOGRAPHICS

<u>Population</u>	
1994 (provisional estimate)	168,000
1992 (Census estimate)	165,835
1990	159,928
1980	163,034
1970	175,885
1960	189,454
1950	182,121
1940	149,934

<u>Age Composition, 1990 (%)</u>	
Under 5 years	8.3
5 to 14 years	15.4
15 to 19 years	6.3
20 to 24 years	9.6
25 to 44 years	33.5
45 to 64 years	14.3
65 years and older	14.5

<u>Median Age (Years)</u>	
1990	31.0
1980	28.6
1970	27.7
1960	28.1

<u>Gender Composition, 1990 (%)</u>	
Male	49.3
Female	50.7

<u>Racial Composition, 1990 (%)</u>	
White	87.0
Black	1.7
Asian or Pacific Islander	4.7
American Indian	1.6
Other	4.9
Hispanic Origin (any race)	9.7

<u>Household Income, 1989 (%)</u>	
Less than \$5,000	7.3
\$5,000 to \$9,999	12.9
\$10,000 to \$14,999	12.8
\$15,000 to \$24,999	21.1
\$25,000 to \$34,999	15.6
\$35,000 to \$49,999	14.2
\$50,000 to \$74,999	9.5
\$75,000 to \$99,999	3.2
\$100,000 to \$149,999	1.8
\$150,000 or more	1.6

Median Household Income	\$22,697
Average Household Size	2.33

<u>Educational Attainment, 1990 (%)</u>	
Less than High School Diploma	17.0
High School Diploma	21.9
1 to 3 years of college	30.7
4 years or more of college	30.4

<u>Elections</u>			
Total Voting Districts	143		
Residents 18 years and older, 1990:	120,012		
Registered voters in SLC, 1991:	81,843		
Number voting in last mayoral election:	37,148		
Percent voting in last mayoral election:	45%		
Percent voting in last municipal election	20%		
<u>Area (Square Miles)</u>			
1993	110.0		
1990	109.2		
1980	75.2		
1970	60.2		
1960	55.9		
1950	53.9		
<u>Land Use, 1989 (%)</u>			
Residential	12.5		
Commercial	3.4		
Industrial	4.7		
Agricultural	3.8		
Institutional	3.4		
Parks and Recreation	3.3		
Utilities	1.0		
Transportation	22.0		
Vacant and Undeveloped Land	45.8		
<u>ECONOMICS</u>			
<u>Climate</u>			
Average Annual Rainfall (inches)			15.3
Average Annual Snowfall (inches)			54.0
Annual Mean Temperature			53.1° F.
Average Daily Temperature, January			28.6° F.
Average Daily Temperature, July			77.5° F.
Average Growing Season			150 days
Average Elevation			4,330 feet
<u>Resident Labor Force, 1990</u>			
<u>Occupation Composition (%)</u>			
Technicians, Sales, and Admin. Support			32.3
Professional Specialty			20.6
Service Occupations			14.6
Executive, Administrative, and Managerial			11.9
Operators, Fabricators, Laborers			9.0
Precision Production, Craft, and Repair			7.4
Transportation and Material Moving			3.3
Farming, Forestry, and Fishing			1.0
<u>Industrial Composition (%)</u>			
Business, Personal, and Prof. Services			43.6
Wholesale and Retail Trade			21.1
Manufacturing			12.0
Finance, Insurance, and Real Estate			7.0
Transportation, Communication, and Utilities			6.9
Public Administration			4.4
Construction			3.7
Agriculture, Mining, etc.			1.4

Introduction and Community Profile

Unemployment Rate (%)  
(Salt Lake County, Seasonally Adjusted)

Calendar Year	Unemployment Rate (%)
July 1994	3.5
July 1993	3.4
July 1992	4.3
July 1991	4.8
July 1990	3.9
July 1989	3.9
July 1988	4.3

Building Permits

Calendar Year	Number Issued	Units Authorized	Value (\$)
1994	3,306	594	276,044,202
1993	3,763	397	211,713,607
1992	3,106	136	109,155,481
1991	2,917	181	117,852,237
1990	2,748	70	219,869,749
1989	2,715	76	157,479,623
1988	2,517	91	105,670,998
1987	2,379	178	147,701,412
1986	2,137	1054	203,171,654
1985	1,846	1405	205,381,853

1994-1995 SERVICE STATISTICS

<u>Fire Protection</u>	
Stations	13
Employees (Full-time)	320
Total Calls for Assistance (1994)	60,715
Fire Runs	5,447
Medical Runs	19,810
Fire Inspections	9,130
Arson Investigations	1,280
Total Value of Fire Loss	\$9,272,973

<u>Police Protection</u>	
Employees (Full-time)	526
Sworn	377
Non-Sworn	149
Crime Index (CY 1994)	19,076
Crime Rate (per 1,000 population)	1,117
Traffic Accidents	9,502
Traffic Citations	37,571
Total Calls for Police Service	185,338
Average Response Time for Urgent Calls (minutes):	2.7 (Dispatch)
	5.7 (Travel Time)

<u>Public Services</u>	
Street Miles (center line)	541
Lane miles	1,710
Street Lights	10,600
Signalized Intersections	270

<u>Taxes</u>	
State Sales Tax Rate	6.125%
Property Tax Rate	.004454
Year-end 1994 Total Taxable Valuation	\$7,574,294,382

<u>Public Services (continued)</u>		
<u>Parks and Recreation</u>		
Total Parks Facilities		126
Golf Courses		7
Swimming Pools	3 + Steiner Aquatic Center	
Tennis Courts		94
Lighted Ballfields		4
<u>Public Utilities</u>		
<u>Water</u>		
Service Connections (City Accounts)		50,230
Source of Drinking Water (%)		
Wasatch Range streams		57
Deer Creek Reservoir in Provo Canyon		27
Deep wells tapping the aquifer		13
Springs		3
<u>Sewer</u>		
Miles of Sanitary Sewers		778
Linear feet of Storm Sewer		70,000
Total Treated Waste Water, 1994 (Mil. Gal.)		12,271
<u>Salt Lake City International Airport</u>		
<u>Year</u>	<u>Total Enplaned</u>	<u>Total Enplaned and Deplaned Cargo* (lbs.)</u>
1994	<u>Passengers</u> 8,767,831	424,914,718
1993	7,911,925	396,988,764
1992	6,920,374	353,637,048
1991	6,213,018	293,361,141
1990	5,967,730	255,224,621
1989	5,927,551	213,194,474
1988	5,366,612	217,678,132
1987	5,235,097	234,578,770
1986	5,126,678	224,969,646
		*Including mail.
<u>Salt Lake City Public Library (year-end 1994)</u>		
Library Materials (total items)		619,101
Annual Circulation		2,229,719
Registered Borrowers		117,000
<u>Salt Lake City School District</u>		
Elementary Schools		27
Intermediate Schools		5
High Schools		3
<u>Institutions of Higher Learning</u>		
L.D.S. Business College		
Salt Lake Community College--South City Campus		
University of Utah		
Westminster College		
<u>Cultural Activities</u>		
Ballet West		
Pioneer Memorial Theater		
Repertory Dance Theater		
Salt Lake Art Center		
Sundance Film Festival (one of several venues)		
Utah Museum of Fine Arts		
Utah Opera Company		
Utah Symphony		
<u>Professional Sports</u>		
Salt Lake Buzz		
Utah Jazz		



# Mayor's Message

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## Mayor's Message

solely to the overall strength of the economy. The City is reaping the benefits not only of an improved economy, but of the discipline and efforts of the past three-and-a-half years during which we have worked hard to contain the rate of growth in the base budget expenditures. As a result of consolidating departments and eliminating redundant positions, Salt Lake City government is today more efficient.

Our efforts in community and economic development generated some of the City's revenue surplus. Since 1992, we have built over 600 housing units—in all price ranges. Such actions contribute to neighborhood rehabilitation and provide affordable housing for hundreds of families and individuals. These activities are the key to the growing strength and vitality of our community. This vitality is evident in our downtown district and in all other areas of business and industry.

This budget places a strong emphasis on public safety. When I took office almost four years ago, this was a primary concern of mine, and it remains so. Federal Grants funding (which include the Police Hiring Supplement, Comprehensive Communities, and COPS AHEAD program) along with

restructuring of the Police Department will allow us to place 40 more officers on our streets. Additional support staff and the purchase of state-of-the-art equipment will enable our officers to respond more effectively.

This budget also calls for expanding curbside recycling in the City, increased Community Emergency Response Team (CERT) training, implementation of a City/State partnership to provide computerized information kiosks for easier citizen access to government, and an Incentives Award Bank to provide funds for cash incentive payments to individuals and teams that generate measurable cost-saving ideas for the City.

I hope that all of you who receive this document will take the time to carefully review the specific initiatives outlined in the Department sections. You will find that the City continues to manage its fiscal affairs responsibly and professionally.

Sincerely,



Deedee Corradini, Mayor



Dear Fellow Citizens of Salt Lake City:

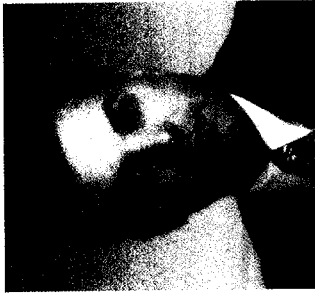
It is my privilege to present to you the City budget for Fiscal Year 1995-96. As you will see, we are working with a revenue surplus of \$3.8 million. It is the first time in almost 20 years that the City has enjoyed a revenue benefit. The surplus marks a total change of \$7 million over the past three years. When I approached the budget process for the first time in 1992, we faced a projected shortfall of \$4.2 million. Most of this additional revenue will help meet the increasing demand for capital improvements in Salt Lake City.

Our improved financial condition is not due



# City Council Message

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DISTRICT 1  
Stuart C. Reid  
(Chair)



DISTRICT 2  
Paul Hutchison



DISTRICT 3  
Sam V. Souvall  
(Vice Chair)



DISTRICT 4  
Alan Hardman



DISTRICT 5  
Tom Godfrey



DISTRICT 6  
Roselyn Kirk



DISTRICT 7  
Keith S. Christensen

## City Council Message

Fiscal Year 1995-96 Budget Message:

Dear Residents of Salt Lake City:

On June 8, 1995 the Salt Lake City Council approved the fiscal year 1995-96 operating and capital budget to guide Salt Lake City from July 1, 1995 to June 30, 1996. The budget totals \$373,415,738 and includes the City's enterprise funds, special revenue funds, and the general fund.

The highlight of the budget process was the commitment that we were able to make to the \$145 million capital and infrastructure needs that face the City. The budget adopted by the City Council includes \$10,429,572 for capital improvement projects. With this budget, improvements are scheduled for Sherwood Park, Westpointe Park, Fairmont Park, North Warm Springs Park and Hidden Hollow Park. Additionally, funds are included for street improvements and sidewalk replacements as well as the installation of access ramps for the physically challenged throughout the city. As a supplement to the projects funded for fiscal year 1995-96, the budget process provided the City Council the opportunity to fund the installation of 21 traffic signals throughout the city, to fund the installation

of landscaped median strips on 200 South from 900 to 1000 East, and to provide funding for the City's Open Space Land Trust.

The City's general fund, which finances most City services including police and fire protection, street maintenance, transportation, and parks totals \$106,323,707. The general fund budget represents a 9 percent increase over the fiscal year 1994-95 general fund budget. The increase is the result of growth related to our thriving economy. The balanced general fund budget was accomplished without a tax increase.

The 1995-96 budget maintains the high quality services that City residents have come to expect. Some services will be expanded this year. Specifically, the City's recycling program will be enhanced in Spring, 1996. The enhancements will make curbside recycling easier and more affordable for City residents. Additionally, new police officers will be added to the City's force through federal grant programs. Looking to the future, the City set aside funds in this budget to maintain the grant-funded police staffing level when federal grant monies are no longer available. Finally, the City's graffiti

removal efforts will be enhanced.

The 1995-96 budget provides mechanisms for citizens to stay informed of government activities and contact government through electronic systems. The budget includes funding for two community-based electronic information kiosks. The kiosks will be developed, in partnership with the State of Utah, and will provide a variety of information to citizens regarding government services. Additionally, funding for cable television access equipment is included in the budget so that residents can stay informed of issues which the City is addressing via cable TV. Finally, citizens with access to the Internet can send messages to City officials through the Internet electronic mail system.

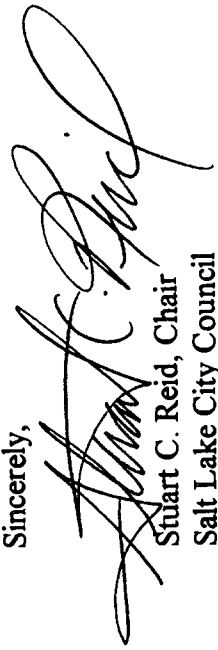
The 1995-96 budget includes compensation adjustments for City employees. The compensation packages negotiated with the City's collective bargaining units and the compensation packages provided for professional, managerial, and executive employees and elected officials continue to be based on market rates.

Overall, the 1995-96 budget process was

a positive experience for Salt Lake City. Current economic conditions created a situation wherein the City was able to address long standing needs during the budget process. Funding was provided for a railroad track consolidation study, the conversion of police vehicles to natural gas, and a study to examine the ambulance transport system. The continued open communication between the executive and legislative branches of government led to a budget which meets the mutual needs of individual departments and the City as a whole.

As always, the role of the citizenry in the budget process was key. The comments, ideas, and suggestions which we received from the public during the budget process caused us to change some priorities and to rethink some proposals. We thank you for helping us to create a budget that continues our commitment to quality service and allows us to meet the dynamic needs of our community.

Sincerely,



Stuart C. Reid, Chair  
Salt Lake City Council





## Notable Changes

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# NOTABLE CHANGES



## Objectives

- Continue budget resources to support the City Vision and Strategic Plan.
- Respond to expressed needs of citizens to repair City infrastructure—particularly on roadways
- Continue emphasis on improving the quality and efficiency of City services
- Respond to the community's need for City information.
- Balance the budget without an increase in taxes.

Department includes a stepped-up capital improvement program and implementation of the culinary water rate structure that the City Council adopted to forestall the need for major supply investments by reducing peak summer demand.

An improving local economy has generated sufficient operating revenues to meet the budgeted level of expenditure.

Salt Lake City's combined budget for Fiscal Year 1996 continues to emphasize the six major themes of the *City Vision and Strategic Plan*.

The General Fund provides resources to continue current levels of basic services to neighborhoods, including the second year of federal grant aided public safety initiatives and increased attention to the City's capital improvement needs.

The Airport Fund budget shows a significant increase in staffing and operational expense related to the opening of the new runway and the attendant growth of air traffic.

The budget for the Public Utilities

## Revenue

The City continues to look for strategies and sources which generate additional revenue. Active and innovative management of growth and identification of new sources of revenue have proved positive now and for the future. **For the first time in four years, preliminary budget projections indicated a positive gap between expected revenues and estimated expenses of \$2.0 million.**

This stands in stark contrast to FY 1993 early forecasts that revealed a \$4.2 million negative gap between projected revenues and needed expenditures. Calculations for FY 1994 that showed a \$1.7 million

The Refuse Collection Fund budget expands the curbside recycling program; the removal of recreation programs from the Golf Enterprise Fund budget reflects a commitment to fundamental operational reform that will assure its sustained viability.

Except for a change in building permit fees which brings the City's practices in line with those of other Utah municipalities, this budget requires no change in general tax rates or service fees.

## Notable Changes

gap, and projections for FY 1995 that predicted a \$1.0 million gap. Unusually strong retail sales tax collections and new commercial and housing developments that generated increased taxable values, combined with major restructuring and rightsizing from the previous years, resulted in this positive situation. In addition, the City's revenue structure received benefits from the following:

### Legislative Changes

The 1995 session of the state legislature approved changes in the allocation of gas tax revenue for Class 'C' Roads that will add \$140,000 in new revenue to the City. Based on audit findings related to the true cost of service, the legislature also reduced the State Tax Commission's administration fee from 2.5 percent to 1.5 percent of total local option sales tax collections. This change had the effect of generating an additional \$200,000 of sales tax revenue.

### Building Permit Fees

The City's building permit fees have remained unchanged since 1985. With the adoption of a new set of allowed charges in the Uniform Building Code, the City has a chance to bring its practices into line with current market conditions. Ogden, Sandy, and West Valley City, among other Utah

communities, have already adopted the new schedule.

### Water Rates

As an outgrowth of their study of the philosophy and structure underlying current water rates, the City Council adopted a new structure that takes effect on July 1, 1995. The new program charges a higher rate for water consumed during the peak demand season from May through September and a lower rate for water consumed during the off-peak demand season from October through April. By giving customers an incentive to use water more efficiently and lowering their demand during this period, the City should be able to forestall the need for additional water supply investments.

### Audit Finding

A routine audit of compliance with the City's franchise tax ordinance found a significant underpayment of over \$500,000 on the part of US West. The City has requested payment and expects to receive the arrears as a one-time lump sum amount during FY 96.

## Expenditures

This budget continues to strike a balance

between the pressures of persistent price increases and the results of continuous improvements in the cost and quality of services. Additionally, it reflects the fiscal consequences of responding to increasing customer demands.

### Public Utilities Audit Findings

#### Implementation

The management audit of the Department of Public Utilities, conducted during FY 95, recommended organizational changes that promised to improve the Department's overall efficiency. This budget reflects full implementation of those ideas with which management concurred. The net effect of these changes is a 3.67 FTE net increase in the number of positions and a \$22,000 annual savings in the ongoing cost of operations.

### Begin Operation of New Airfield

The new \$120 million runway will come on line in December of 1995. The Airport will increase its staffing complement by 59.0 FTE new positions to operate this facility and handle the expected increase in passenger traffic. These changes will increase the operations budget for the Airport by \$1.6 million. None of these changes are taxpayer funded.

**Glendale Youth Recreation Center**

A combination of private donors and community fund raising activities have made it possible to expand the facilities and programs of the Glendale Youth Recreation Center. Construction will begin in the summer of 1995 with full operations to start in the Spring of 1996. This budget provides \$150,000 as the City's share of program and maintenance expenses, for the three months of operation in FY 96.

**Increased Fire Department Staffing**

The staffing policies of the Fire Department require a complement of 75 firefighters to fully staff a platoon. As sickness, vacations, and other factors reduce the number of people actually available on a shift, policies trigger a predefined set of accommodations which first reduces crew sizes from four to three on some companies; then takes one unit completely out of service; and then triggers callback and overtime provisions to assure a minimum staffing of 68. This budget provides 3 additional firefighter positions to increase the ability of the Department to keep all of its units in service and to reduce overtime expense.

**Police Grants**

In FY 95, the Police Department applied for and received funding for three federal grant programs designed to increase the number of police officers available to serve the public. In addition to the COPS Ahead grant and the Police Supplemental Hiring Grant, the City successfully competed for funding of the Comprehensive Communities Program. In addition to new police officers, this program also funds staff to handle increased prosecutorial work loads and to involve community members in preventive activities. Combined, these initiatives have added 19 police officers to the force. This budget provides \$237,000 to satisfy the local match requirement of these programs.

**Cost Reductions**

**Public Services Reallocation**

The Department of Public Services continues its search for cost reducing changes in its organization and work processes. This budget reflects a reduction of 8.65 FTE positions that yield a net annual savings in operating costs of \$488,000. Successful implementation of computer systems to ease administrative

work and further gains in the elimination of redundant effort among the component elements of the Department make this possible.

**Computer Systems**

The budgets of Fiscal Years 1993, 1994, and 1995 included a strategy for moving the City's basic data processing systems from mainframe technology to state-of-the-art client server systems. As a result of the successful completion of that strategy, this budget shows a reduction of \$800,000 in continuing operating costs. It also provides for the annual maintenance expense of the City's core automated financial systems.

**Capital Improvement**

A growing population and increasing economic activity combine to create a need for stepped up investment in the City's capital assets: roads, bridges, parks, public facilities, and other amenities. The inventory of such needs currently stands at \$145 million. Considering all sources of capital money (including the General Fund, the Community Development Block Grant Program, State Class C Road Funds and others) at the current rate of investment, it would take 24 years to completely

## Notable Changes

satisfy the existing need.

This budget introduces a long-range strategy that promises to accelerate the rate of investment in capital improvements. The elements of this strategy include: 1) holding the rate of growth in base expenditures below the rate of growth in base revenues and capturing the surplus for capital investment; 2) giving capital needs priority consideration in the allocation of one-time revenues; and 3) retaining the maintenance savings that result from better facilities for further improvement in the City's capital stock.

Combining the funds made available by this strategy with funds from other sources makes it possible for this budget to recommend a total capital improvement program of \$9.3 million.

## Service Enhancements

In addition to the continued support for existing services, this budget incorporates significant new initiatives.

### **Community Emergency Response Team (CERT) Training**

Public awareness of the potential for

serious emergencies has increased dramatically in recent years as the media has reported on earthquake, fire, flood, and terrorist disasters in other communities. Universally, the most effective response to the early consequences of a disaster is delivered by ordinary citizens who voluntarily seek to render assistance. Emergency management professionals have developed a training program that prepares people to safely offer assistance. An overwhelming demand for this training has stretched the City's current resources to the limit. This budget provides funding for additional staff to meet this need.

### **Mayor's Neighborhood Improvement Matching Grants**

The increasing maturity of Community Councils and neighborhood-based service groups creates opportunities for new partnerships between City government and its neighborhoods. This budget includes an initial funding of \$50,000 to be made available on a matching basis to neighborhood organizations that take responsibility for neighborhood specific improvement projects. The concept would allow neighbors to match the city grant with both in-kind and cash

donations to underwrite small scale improvements that will increase the stability and vitality of neighborhoods.

### **Justice Court**

The City has an option to create its own Justice Court for the handling of the ordinance violations and Class B and C misdemeanors. Currently, these matters are adjudicated in the 3rd Circuit Court, which will merge into the 3rd District Court in 1996.

A memorandum of understanding between Salt Lake City Corporation and the Utah State Court System has been approved. The memorandum sets forth the establishment and operation of a City Municipal Division within the state courts. The City has not elected to establish a Justice Court, at this time.

### **Curbside Recycling**

For two years, the City has allowed a private contractor to sell a subscription recycling service to City residents. This experience has demonstrated that there is substantial support for recycling programs within the community that justifies an expansion of the program citywide. This budget makes free a curbside recycling pickup service available to any resident

who signs up for it and is willing to purchase a recycling container.

**Community Information**

A combination of technological and social events have created a need for more effective public information services to help citizens stay abreast of public issues relating to City government. This budget recommends funding of a City/State partnership in a statewide information service delivered through computerized information kiosks. It also provides for the start up of an information service delivered over a City controlled cable channel, and it expands the availability of City information over the Internet.

has identified the potential for increased quality and lower costs by integrating emergency medical transport into the City's emergency medical response program administered by the Fire Department. This budget funds an in-depth evaluation of this possibility to assure that any change in policy can be supported by the facts and that the decision has the benefit of a full and complete public discussion.

**West Downtown Railroad Track Consolidation and Viaduct Shortening Study**

The Utah Department of Transportation will soon finalize its plans for the rebuilding of I-15 in the Downtown area. The planning has assumed that railroad trackage in the area won't be changed. However, discussions with railroad personnel and review of preliminary cost estimates indicate that track consolidation is possible. This could save several million dollars of overpass construction costs. If further study proves the feasibility of this design change, it could result in bringing together east and west Salt Lake communities, and open up hundreds of acres of downtown property for development. This budget provides the City's share of the Salt Lake City and

State Department of Transportation study.

**Start-Up Costs**

As previously discussed, the budget contains operating funds for a number of key initiatives including the Glendale Youth Recreation Center, additional police service, and an emphasis on Community Emergency Response Team training. In addition to these ongoing operating expenses, each of the programs named has one-time start-up costs, for which the budget has provided.

**Incentives Award Bank**

As part of its commitment to continuous Quality improvement, the City Wide Quality Steering Committee will create an 'incentives award bank', which will provide funds to make cash incentive payments to individuals and teams that generate measurable cost-saving ideas for the City. The bank will operate on a revolving basis to facilitate timely payment of eligible awards with an expectation that the award payments would be refunded out of the actual savings generated by these ideas.

**Capital Improvements**

The budget allocates \$500,000 of one-

**One-time Funding Priorities**

As in previous years, a significant amount of one-time money has been identified which this budget to applies towards critical one-time needs such as a railroad track consolidation study and CERT training materials.

**Emergency Medical Transport Study**

An analysis of current arrangements for providing emergency medical transportation

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**Notable Changes**

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time money for the completion of prioritized capital improvement projects that otherwise would be delayed. In addition, \$1.2 million was allocated from ongoing revenue to fund, on a one-time basis, additional prioritized capital improvement projects.

Notable Changes

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Notable Changes

Salt Lake City Fiscal Year 1995-96 Budget Preview

Continuing Revenue and Expenses

1 Preview budget (Feb 1, 1995)	\$99,144,731	\$97,135,978	\$2,008,753	\$2,008,753
2 Revision to revenue estimates	818,000		818,000	2,826,753
3 Results of legislative session				
Class 'C' road funds	140,000		140,000	2,966,753
Retirement contribution		-296,357	296,357	3,263,110
Legislative change in sales tax collection fee	200,000		200,000	3,463,110
4 Increase level of ongoing CIP allocation		500,000	-500,000	2,963,110
5 Increase level of ongoing overlay and road repair		275,000	-275,000	2,688,110
6 Glendale youth recreation center		169,695	-150,000	2,538,110
7 CERT program	19,695		-71,129	2,466,981
8 Neighborhood matching grant program		71,129	-50,000	2,416,981
9 Youth city government program		50,000	-9,000	2,407,981
10 Graffiti removal		9,000	-29,065	2,378,916
11 Comprehensive communities grant:		29,065		
City prosecutor	152,310	152,310		2,378,916
Mayor's office	81,516	81,516		2,378,916
Police department	721,473	721,473		2,378,916
12 Police COPS ahead grant	264,000	264,000		2,378,916
13 Police supplemental hiring grant	37,479	37,479		2,378,916
14 City match to COPS ahead, police hiring supplement, CCP		236,910	-236,910	2,142,006
15 Increase level of ongoing governmental immunity allocation		200,000	-200,000	1,942,006
16 Recreation programs	1,596,194	2,155,922	-559,728	1,382,278
17 Building inspections/permit counter/zoning ordinance fee	379,178	117,881	261,297	1,643,575
18 Community information support		18,000	-18,000	1,625,575
19 Negotiated compensation and benefit adjustments		729,043	-729,043	896,532
20 Miscellaneous operational adjustments in departments	422,502	1,020,323	-597,821	298,711
21 IFAS maintenance		96,041	-96,041	202,670
22 Rent for engineering office space	1,130,786	140,000	-140,000	62,670
23 Revision of property tax projection			1,130,786	1,193,456
subtotal	\$105,107,864	\$103,914,408	\$1,193,456	\$1,193,456

**Salt Lake City Fiscal Year 1995-96 Budget Preview**

	One-Time Revenue and Expenses	\$668,000		\$668,000
1	Special assessment reserve excess above amount required			\$668,000
2	Community information support	80,500		80,500
3	Glendale youth recreation center	101,656		101,656
4	Railroad track consolidation study	100,000		100,000
5	CERT program	45,100		45,100
6	Ambulance transport	30,000		30,000
7	Police cars	192,000		192,000
8	Natural gas conversions of police vehicles	81,000		81,000
9	Incentives/awards bank	25,000		25,000
10	First Night Celebration	15,000		15,000
11	Fireworks for July 24th Celebration	40,000		40,000
13	Collection of past due franchise taxes		547,843	547,843
14	Prioritized capital improvement projects		1,683,456	1,683,456
15	Capital improvements contingency		15,587	15,587
	subtotal		\$2,409,299	\$2,409,299
	<b>Total</b>		<b>\$1,215,843</b>	<b>-\$1,193,456</b>
			<b>\$106,323,707</b>	<b>-\$1,193,456</b>

**Notable Changes**

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# Policy Issues

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## Major Policy Issues

from infractions in the community.

- The City should expand its curbside recycling program.

### Policy Recommendations

To develop this Budget, the Mayor and City Council adopted several policy changes. The effect of these policy changes will appear in specific departmental budget sections. This section provides a summary of the analyses which led to final decisions on the following policy statements:

- Salt Lake City should establish a pilot Neighborhood Matching Grants Program.
- The City should implement innovative methods of providing better access to public information while continually striving to improve communication between the City, the community, and its citizens.
- The City should evaluate the feasibility of providing ambulance transport to its citizens.
- The City should establish its own Justice Court to insure public confidence in the adjudication of municipal issues and retention of the City's fair share of revenue generated



## **Mayor**

- Have goals which can be achieved in 12 months or less; and
- Not use the grant to supplant the organization's operating budget.

## **Issue: Mayor's Neighborhood Matching Grants Program**

## **Policy**

To qualify for the City of Orlando Mayor's Neighborhood Matching Grants program, the value of the neighborhood organization's contribution must equal \$5,000. This contribution is tax deductible and may be a combination of

volunteer labor (valued at \$10 per hour), cash, donated supplies, equipment, space or professional services.

The City should establish a pilot Neighborhood Matching Grants Program.

## **Background**

To allow city government to form a partnership with neighborhood residents to enhance the quality of life in a neighborhood, the City of Orlando established The Mayor's Neighborhood Matching Grants Program in 1994. The Program matches either cash or in-kind contributions for improvements in: public safety programs (i.e., parent patrols, family safety training, drug and fire prevention programs), physical and aesthetic projects (i.e., playground and minor park improvements, benches and neighborhood beautification), cultural, educational and recreational programs (i.e. literacy programs, computer labs, youth athletic leagues, dance and music or art training programs).

Currently, Salt Lake City does not have a similar program.

The Community Block Grant (CDBG) neighborhood self-help grant has some characteristics of a Neighborhood Matching Grant program. The CDBG program provides funding to designated communities for small projects such as planting trees and publishing newsletters.

The Neighborhood Matching Grant program could be an extension of the CDBG program concept in which all neighborhoods (not only designated recipients) would be eligible to apply for a grant. The program would encourage "neighbor helping neighbor", neighborhood beautification, as well as, instill confidence in community involvement, create opportunities for youths, and revitalize neighborhoods.

All neighborhoods within the City of Orlando may apply for a grant. However, only organizations whose primary purpose is neighborhood development are eligible. Program projects must meet the following requirements:

- Take place within the boundaries of the neighborhood;
- Provide a public benefit to the neighborhood;
- Involve at least 25 percent of neighborhood residents;

## **Recommendation**

The City should establish a pilot Neighborhood Matching Grant Program in fiscal year 1996. A plan outlining the purpose and the requirements of the Program should be developed.

**City Council Action**

Approved as recommended.



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## Non-Departmental

involvement in the conduct of City business” are both key initiatives to providing responsive government.

### Issue: Public Access to Information

#### Policy

As part of the strategic plan, the City Council has implemented a policy of holding public meetings in excess of what is legally required. The City Council favors using available resources, in creative ways, to improve communication with its constituents, and provide a better understanding of critical issues.

Salt Lake City should implement innovative methods of providing better access to public information while continually striving to improve communication between the City, the community, and its citizens.

According to a recent Dan Jones survey, the City appears to be doing a good job in providing responsive government. The survey asked citizens to rate 17 City-provided services, from 1 to 7, with 1 being poor and 7 being excellent. All 17 categories received ratings of 4.45 or better, and 13 categories rated 5.0 or higher.

#### Background

Responsive government should make every effort to ensure adequate public access to information. In the past, Salt Lake City has relied on less effective, traditional practices to communicate with its constituency. As a result, there have been occasions when constituents have not been fully informed of critical issues and events affecting them, costing the City unnecessary time and money to mitigate the resulting problems.

In order to advance the strategic plan initiatives, making it easier for citizens to conduct City business and have access to City information, Salt Lake City has initiated the following steps: 1) implementation of a TCI cable access channel, 2) distribution of general information, notices of public hearings, agendas, and minutes on the internet, and 3) consideration of a program to join forces with the State of Utah establishing 6 state-wide public information kiosks giving citizens access to public information at the touch of a finger.

Salt Lake City began implementing total-quality initiatives approximately three years ago in an effort to enhance the quality and level of service the City was providing to its citizens. In December of 1993, the City completed its *City Vision and Strategic Plan* which outlines the City's goals and objectives for the next five to seven years. One of Salt Lake City's major objectives is to provide responsive government. "Delivering quality, continuously improving, customer-focused public services to all citizens", and "ensuring adequate public access and

In addition to the above mentioned projects, the City Council and Mayor's Office have previously implemented policies designed to incorporate public input into the planning and conducting of City business. In order to allow constituents the opportunity to voice concerns directly to the Mayor, she holds a monthly Mayor's Night In. The Office of Community Affairs has a community action "hotline" and a community relations team

## Policy Issues

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of facilitators trained to resolve and mitigate grievances between citizens and City government. Likewise, the City Council office works closely with the Community Councils, and has various forums allowing for public comment on pertinent issues facing the community. For example, the City Council holds meetings on all issues relating to fee increases, as well as land use, (zoning, alley vacations, masterplan changes, adoptions), street name changes, budgets, budget amendments, and issues of general public interest.

Much has been done to address public access to information. However, enhancements to ensure that constituents are better informed of critical issues impacting them are needed. Enhancements to public access information could also result in saving resources that would have been used to write letters and meet with people in order to resolve mis-communications.

## Analysis/Alternatives

### Current Practice

Traditionally, the City has relied on conventional methods of providing public information to its constituents, such as mass mailings, annual notices of meetings in newspapers, and posting meeting agendas in the City Recorder's Office, City Council Chamber, and the press room off the Council's Chamber. These methods are not as effective as they could be. Recently, the Community Councils asked the City to reevaluate how it determines how many mailers can be sent out to a district, and how often. The current method allocates approximately 200 mailers being sent to each community council area. Some areas have a few hundred residents, while others have a few thousand. This method does not ensure adequate access to public information for the majority of residents in the larger areas.

The current practice provides public information without significant budget impact; however, it does not significantly increase the likelihood that constituents will be informed of issues and events of interest to them.

### Implement Innovative Methods of Providing Better Access to Public Information

There are a number of options the City could pursue, utilizing existing resources, in order to provide better access of public information to constituents. A Process Improvement Team (PIT) could be assembled to evaluate the most efficient and economical way to coordinate mass mailing from the City to constituents. There is currently no mechanism in place for departments to coordinate mass mailings to residents. Therefore, there could be times when the same households receives correspondence from several different City departments, as well as the City Library. By improving this process the City and Library could both possibly save money, provide better coverage, and appear more efficient to residents.

As part of this review, the City could utilize US West's, on-line, directory service which has proven to be much more effective and cost efficient than the "Polk" or "Cole" directories that are traditionally used by the City. These directories are printed annually, and are often outdated by the time the lists are received from the printer. As a result, thirty percent of mass mailings are often returned to the City. However, with US West's on-line service, phone numbers, and therefore addresses, are updated daily as part of US West's business, and are available in either annual, quarterly, or monthly updates. Currently, the City has a semi-annual update contract with US West.

Finally, as part of the review of improving communications with residents, it may be possible to provide additional City business information on residents' water bills, thereby using existing resources. The bills are already being mailed, and the computer system already has the capability of printing the information. Policies may need to be drafted in order to set parameters as to who, and what, information can be put on the City water bills.

In addition to having a PIT review the current process of direct mail to residents, the City could continue to implement state-of-the-art technology in order to address the strategic plan initiative which states, "The City will use a variety of public participation processes to promote consistent implementation of public policies". Last June, Salt Lake City was connected to the Internet. Through the Internet, the City provides general information to the public, such as City Council agendas and minutes, as well as general information contact persons (whom to contact for specific services).

Strategic plan action step 26.1 calls for City business items and public meetings to be publicized through information on the Cable Access Channel. In order to get the channel on line, approximately \$30,000 of one-time money will be used to purchase TCI Cable interface equipment, as well as hardware and software needed for scheduling and graphic capabilities. Staff resources will be needed for production and program maintenance for the channel. Initially, .5 FTE could be hired to handle this responsibility. In addition to a typed text format, the channel will have the ability to broadcast live, or taped, meetings and public hearings. Depending on the response the channel receives, and the direction the City chooses to pursue, this position could increase to a full-time position. If

this person has good communication and public relation skills, this position could help promote other areas of public access to information; for example, the position could provide additional City information on the Internet, and possibly expand the public service announcement information provided to newspapers, radio, and television stations.

In an effort to ensure that citizens, regardless of their geographical, economical, or physical limitations, have the ability to interact with the City, Salt Lake City is considering joining forces with the State of Utah to implement local kiosks which will provide local City information 24 hours a day. The application of kiosk technology is viewed as a 'convenient' and 'accessible' provider of information to the citizens. The value of a kiosk ranges from providing information about government (hours, location of facilities, etc.) to providing services such as collecting fees or issuing licenses to citizens when it is most convenient to them. As the kiosks become more widely accepted, and interactive, the City becomes increasingly responsive to constituent's needs providing a 24-hour City Hall. Six kiosks would be implemented state-wide, 4 within the Salt Lake metropolitan area. Salt Lake City is only being asked to fund two of the locations, both within the City limits. The budget impact for both units will be \$49,000 of one-time money, and \$2,400 of on-going money.

## Recommendation

Salt Lake City should implement innovative methods of providing better access to public information while continually striving to improve communication between the City, the community, and its citizens.

**City Council Action**

Approved as recommended.

## **The Fire Department**

### **Issue: Ambulance Transport**

#### **Policy**

The City should evaluate the feasibility of providing ambulance transport to its citizens.

#### **Background**

Responding to the consequences of effective fire prevention programs and emerging changes in the overall health care delivery system, fire departments in Utah and across the country began adding emergency medical transportation to their service responsibilities. Currently, in a medical emergency, the Salt Lake City fire department provides paramedic first response services then, after the patient is stabilized, hands the transport responsibility off to a private ambulance company that carries the patient to a hospital with a city paramedic attending the patient en route. As a result of the communications, coordination and cost duplication problems inherent in this arrangement, emergency medical patients in Salt Lake City do not realize the quality of care and cost minimization advantages that are possible in communities where first responders have complete responsibility for patient care until the patient is delivered to a hospital.

With successful fire prevention programs in place, there are fewer fires to fight today, and cities are using firefighters differently. A nationwide survey conducted in 1992 showed that more cities and

counties are providing complete public safety services. From 1982 to 1992, there has been a 10 percent increase in the number of cities providing firefighter staffed ambulance service, and a 9 percent increase in the number of counties doing the same.

As health-care reform continues, promoting the consolidation of hospitals and other health-care services, and, as it is designed to find the lowest-priced services, the demand for private ambulance companies to handle transport of patients between facilities is expected to increase. One of the most significant trends in the ambulance field nationally is the consolidation of services. Today, 18 percent of private emergency transport services are owned by major corporations, compared to 3 percent a few years ago.

In the mid 1970s, the Sandy City Fire Department began operating one ambulance on a pilot basis, in addition to using the county's ambulance service. In 1989, Sandy started to provide ambulance service to its entire city. To do this, Sandy operates three transport engines and one ambulance out of four stations. They currently contract with the county, at no added cost, to provide the paramedics in their station. Sandy's Fire Department reports that its ambulance fees have increased each year since inception of their own ambulance service, revenues have consistently exceeded operating cost, and the quality of service progressively improved.

Within a short period, many other cities in the state followed Sandy City's lead. Ogden, Orem, and South Jordan are some of the cities now providing ambulance service. Like Sandy, those cities experienced improvements in the quality of service

## Policy Issues

(quicker response time and better trained paramedics), better use of firefighter's down time, and increased employee morale (teams were not broken up for ambulance transport), and revenue increases. Below is a table showing ambulance fees collected by cities from 1990 to 1994.

### Ambulance Fees Collected

	Sandy	Ogden	Orem	South Jordan
1990	\$157,913	no service	\$79,325	43,235
1991	192,621	*	98,775	45,231
1992	226,974	1,039,017	125,097	63,828
1993	244,721	1,519,551	256,000	77,876
1994	245,280	1,338,409	303,181	107,121

\* Ambulance service began in 1991, records not available

Since the early 1970s, Salt Lake City Corporation has contracted with Gold Cross Services, Inc., to deliver Emergency Medical Services for all 911 medical emergency calls in the City. When a 911 call comes in, a City emergency dispatcher evaluates the caller's condition and dispatches a fire unit if the caller needs immediate help. At the same time, the dispatcher telephones Gold Cross to have an ambulance respond. Fire engines staffed with emergency medical technicians and paramedics usually arrive first and begin to assess and treat the patient. Patients with non-life threatening injuries are released to Gold Cross emergency medical technicians for transport to the hospital. Patients requiring advanced treatment and monitoring are accompanied in the ambulance by a Fire Department paramedic. A fire engine would then follow the Gold Cross ambulance to the hospital, replace its medical supplies and transport the paramedic back to the fire station.

Patients are required to pay Gold Cross for the ambulance transport. Rates, regulated by the State Health Department, vary depending on the mileage and individual patient needs. Gold Cross bills, collects, and keeps those charges. The City receives \$108.03 from Gold Cross for every "Paramedic call." A "Paramedic" call is defined as a paramedic assisted call where the City's paramedic accompanies the patient in the ambulance to the hospital.

The commitment to public health and safety in the City has been met with a high performance emergency response system. As first responders with strategically located fire stations throughout the City, the Fire Department is capable of quick response anywhere at anytime in the city. Being first on the scene can make the difference between life and death, and reduce potential long term health problems. Rapid deployment of first responder service, the ability to begin medical treatment immediately and rapidly transport to a medical facility is the goal of a complete Emergency Medical Service system. While the Fire Department has the first two components, a well deployed first responder service and highly trained emergency medical technicians and paramedics to begin medical treatment, the provision of ambulance transport remains fragmented.

### ADVANTAGES OF A FIRE-BASED TRANSPORTATION SYSTEM

#### Improved response times.

City Fire has fire stations strategically located throughout the City. This provides an ideal opportunity to locate emergency response vehicles to respond to most medical emergencies

within four to eight minutes; the recommended times developed by the American Heart Association.

Response time in cross-trained/dual-role models are 31 percent lower than current systems using third service or private-for-profit contractors for service. The study Characteristics of Mid-size Urban EMS Systems, published in a 1990 Annals of Emergency Medicine, reveals the following:

**Types of Systems**

Fire Department

Cross Trained/Dual Role

Private Contractor

Third Service

**Average**

**Response Times**

5.05 minutes

5.16 minutes

7.15 minutes

7.04 minutes

**More experienced personnel in the field.**

The low turnover rate among fire fighters means that the personnel responding to an emergency are more likely to have a higher skill level in emergency medical and trauma response. City Fire experiences a run volume that assures skill retention. Also, City Fire provides monthly continuing medical education for its employees, under the supervision of its Project Medical Director. These monthly classes are designed to improve the level of skill of the medics, as well as keep the medics current on the latest changes in emergency medical services protocols and procedures.

An Emergency Care Information Center survey showed that cross-trained/dual-role personnel have a lower clinical error rate than single-role emergency medical service providers. Fire fighter/emergency medical service providers had an average error rate of 0.99 in a six month period; while the error rate for single-

role emergency medical service providers was 1.69.

**Multi-casualty incidence response.**

Should a disaster such as flood, earthquake, or devastating fire occur, the proposed system will be better equipped to mitigate the risks inherent of the incident. An integrated system would provide numerous advantages:

- All communications will be handled through one dispatch system;
- Consistent protocols covering both medical and rescue operations will be applied by all employees;
- Operations in the highest demand will be performed by cross-trained personnel;
- Pre-arrival communication between first arriving units and incoming transport units will improve;
- Aid from surrounding fire departments will be guaranteed because of existing agreements;
- All resources will be part of a complete system managed by the highly trained incident commanders from City Fire.

**Better utilization of current resources.**

Personnel and equipment can be used to their fullest potential if patient transport is added to the existing emergency medical services program.

**Consolidation of communications.**

A step in the current dispatch procedure would be eliminated by consolidating existing dispatch components. Transport units and engine companies would be simultaneously dispatched, using the same Priority Dispatch Codes. Also, duplication of services provided by both City Fire and the private ambulance company

## Policy issues

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would be eliminated; decreasing the transportation unit response time.

### **Safety/Protection for fire fighters.**

The proposed system would allow for adequate medical response to comply with National Fire Protection Association 1500 Standards concerning fire fighter safety at the scene of a fire. Chapter 6-4.5 states that at least a minimum of basic life support trained personnel and transport should be standing by when the members are performing special operations. This includes, but is not limited to, fire suppression response requiring more than an initial assignment to contain high rise or water rescue, or hazardous material containment and removal. Advanced life support trained personnel are preferred. At all other emergency operations, the Incident Commander may request, at his/her discretion, a level of EMS provision to stand by; a continued need for private contract providers if the need arises.

### **Local control over level of service.**

City Fire delivering all Emergency Medical Services would ensure complete control over the placement and number of units, the overall cost of the service, and the quality of care provided.

### **Revenue generated from transportation fees.**

Fees will be charged for the transport of patients to medical facilities, as is the current practice. Revenue generated by the transport program will remain in Salt Lake City and can be used to off-set expenses incurred as a result of the increase in services.

### **Recover expenses incurred by non-city residents.**

If City Fire provides emergency transport to anyone in the city boundaries, non-residents will be billed for services rendered in

the event of an emergency. Through accurate record-keeping, the dollar amount of city services related to emergency medical services provided to non-residents could be established.

The lack of complete "ownership" of the emergency medical service leaves no mechanism to measure the quality of the overall Emergency Medical Services program. A well-founded performance assessment of continuous care from receipt of the 911 call to the delivery of the patient at the hospital can not be made. There is also a duplication of efforts and inefficient use of resources.

## **Alternatives and Analysis**

### **Current Practice**

The City can continue its contract with Gold Cross to provide ambulance transport. This approach would not address any of the problems that currently exist. It also would not promote continuous improvement in the delivery of services to the public due to the lack of accountability and ownership by the City.

### **Deliver Ambulance Service**

The City could deliver ambulance transport. In the interest of the citizens of the City, this alternative appears to be beneficial and cost effective.

This approach would represent a level of enhancement in the present Emergency Medical Services program. The Fire Department's ownership of ambulance transport would further amplify the level of 911 service because the First Responder Emergency Medical Technicians with basic life support



capabilities and the Paramedics with advanced life support capabilities could provide continuity of pre-hospital care.

Further, the Fire Department's delivery of ambulance transport would parallel several initiatives of the City's strategic plan of Responsive Government--the City will cooperate with other jurisdictions to provide equitable, cost effective public services; deliver quality, continuously improving, customer-focused public services to all citizens.

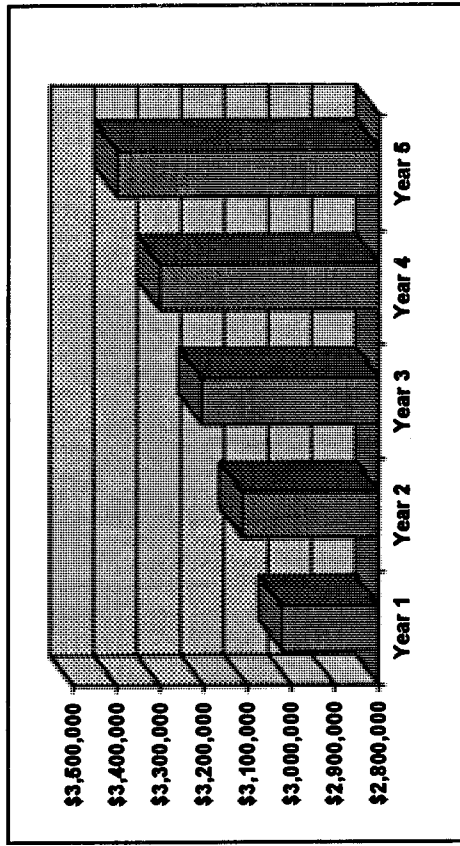
For Salt Lake City to propose to serve a geographical area that is already served by an existing licensee, application must be made to the State Health Department, Emergency Medical Services Bureau. The application would be evaluated by the Emergency Medical Committee. If the Committee determines that the public need and necessity will be better met by the proposed service, as opposed to continuation of the existing service, a license will be issued. Also, the City must give one hundred eighty (180) days written notice to its current contract holder to terminate the agreement.

Another consideration in delivering ambulance transport is the cost. Cost would vary depending on the method used to deliver ambulance service, and the type of service provided. The City already invests in fire protection service and life safety programs with well-trained decentralized personnel, emergency dispatch, decentralized facilities, first responder services, life saving equipment, and an established 24 hour emergency management system. The cost of these programs and services would continue whether or not ambulance transport is implemented. The City's true cost to deliver ambulance transport is the marginal costs needed to expand the Emergency Medical Services system such as

additional firefighter-Emergency Medical Technicians, vehicles, fuel, medical supplies, and administrative support. These added costs of integrating ambulance transport to an existing emergency response Fire Department should be significantly less than establishing a stand alone service.

The City could add this service without increasing the tax burden. Analysis of data received from Information Management Services, the State, and Medical Supplies Catalog shows that gross revenue would increase annually for the next five years.

**Estimated Gross Revenue For The Next Five Years**



Preliminary data illustrates that an integrated emergency system could be economically viable. Assuming that ambulance transports increases 1.6 percent annually, fees, supplies and other medical charges increase at a rate of three percent, and operating expenses increase at a rate of three percent, the following two options show revenue and cost projections for the next five years:

**Delivery Using Engine Transport**

	Gross Operating Revenue	Deductions From Revenue*	Total Operating Expenses	Net Income	Total Net Increase In Revenue*
Year 1	\$3,021,429	\$792,070	\$1,280,847	\$948,512	\$463,512
Year 2	3,112,072	828,885	1,314,103	969,084	476,324
Year 3	3,205,435	853,752	1,339,587	1,012,096	511,452
Year 4	3,301,598	879,365	1,357,444	1,064,789	566,135
Year 5	3,400,645	905,745	1,412,921	1,081,979	565,186

\* Medical Insurance allowances, write-offs and other deductions.

**City Council Action**

Approved as recommended.

**Combination Of Ambulance, Engine And Pumper Transport**

	Gross Operating Revenue	Deductions From Revenue*	Total Operating Expenses	Net Income	Total Net Increase In Revenue*
Year 1	\$3,021,429	\$792,070	\$1,492,941	\$736,418	\$251,418
Year 2	3,112,072	828,885	1,524,546	758,641	265,881
Year 3	3,205,435	853,752	1,573,055	778,628	277,984
Year 4	3,301,598	879,365	1,623,573	798,660	290,006
Year 5	3,400,645	905,745	1,676,217	818,683	301,890

\*\* Net Income less projected paramedic fees (at 1.6 percent annual increase) from Gold Cross.

**Recommendation**

The City should evaluate the feasibility of providing ambulance transport to its citizens. Budget allocations should be made to fund an in-depth feasibility study; a detailed business proposal and recommendation should also be prepared.

## **Attorney**

and 5) Retention of revenues generated from bails and penalties remaining in the community where the offenses occur.

## **Issue: Justice Courts**

### **Policy**

The City should establish its own Justice Court to insure public confidence in the adjudication of municipal issues and retention of the City's fair share of revenue generated from infractions in the community.

### **Background**

Courts of law should handle infractions of local law as expeditiously and seriously as major offenses and revenues generated from court proceedings should remain in the local community. The current Third Circuit Court system is serving the City well, however, revenues generated by the present system are largely retained by the state and the state's plan to consolidate the Third Circuit and Third District Courts will likely cause a service level decrease to the City and its citizens. The City gives up about \$1.2 million in annual revenue by not operating a Justice Court.

Research through the National Association for Court Administration and interviews with legal professionals indicate that successful justice systems contain five essential elements: 1) Access to justice through a responsive court and court staff; 2) Independent and unbiased justice; 3) Timely and independent scheduling of court events so that local issues are given reasonable priority; 4) Judicial familiarity with local issues and ordinances;

The activities and goals of the Utah State Court System are directed by the Utah Judicial Council. The Judicial Council was created in 1973 to unify the policies and procedures of the trial courts of the state and to better provide for the needs of each court. The revised Judicial Article of the State Constitution of 1985 made the Council a constitutional body with the responsibility to adopt uniform rules for the administration of all the courts in the state. In addition to the management of judicial policy, the Council also has the responsibility to set standards for judicial performance, court facilities, support services, and judicial and non-judicial staff levels.

The lowest court of jurisdiction in the state court system is the Justice Court. Currently there are one-hundred and twenty-eight Justice Court judges in the state. Justice Courts are established and operated by counties and municipalities under regulation by the state and handle Class B traffic misdemeanors, Class C misdemeanors, violation of ordinances, small claims, and preliminary hearings in some felony cases.

The next court of jurisdiction is the Circuit Court. Currently there are eighteen Circuit Court judges and eleven court commissioners. Circuit Courts are state operated with responsibility for Class A misdemeanors, preliminary hearings in felony cases, small claims, some civil cases under \$20,000 and misdemeanors when there is no Justice Court.

Since Salt Lake City has no Justice Court, all cases are filed and handled in the state Third Circuit Court. The Third Circuit

## Policy Issues

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Court processes approximately 74,000 case filings a year plus 19,000 small claims. A Justice Court in Salt Lake City would handle about 48,000 of those cases plus the 19,000 small claims.

District Courts are state courts that handle all criminal felonies, all civil claims more than \$20,000, extraordinary writs, probate, and adoption. The state's plan to consolidate Circuit Courts with the higher level District Courts is underway. The Third District and Third Circuit Court, of which the City is a part, will be consolidated by 1996. After consolidation, judges will hear cases as diverse as a criminal felony to a Class C misdemeanor or violation of a city ordinance.

In consolidated District Courts minor cases and ordinance infractions do not receive the same level of attention as criminal felonies. Surveys of County and City Attorneys' Offices in Districts 5 through 8, where Circuit and District Courts have been consolidated, indicate that judges hear ordinance violation cases on the same calendar as criminal felonies, that city prosecutors and police personnel experience long waiting periods while felonies are processed, and that some judges lack familiarity with local housing and zoning ordinances due to the length and complexity of the laws.

## Analysis

A dissatisfaction with consolidated court handling of municipal issues has led Utah cities to create Justice Courts to better serve the needs of the local community. The City of Vernal established a Justice Court in 1994 and the City of Price is moving its case filings to the Carbon County Justice Court this year. In each

instance the municipality was not satisfied with the level of service provided by the consolidated District Court particularly as it pertained to local ordinance infractions. Municipalities in other Districts expressed satisfaction that a Justice Court was in existence when the consolidation of the courts occurred.

The difference between a Justice Court and a Circuit Court in the amount of revenues generated that remain in the local community is significant. Currently Salt Lake City receives about \$14,81 per case filing that originates in the City. If the 19,000 small claims are included in this analysis, the figure is \$10.61 per case filing. This compares to \$25.76 and \$31.72 per case filing received by the Sandy and Logan Justice Courts, respectively.

The pending relocation of the state courts to a new court complex in about three years time offers the City an opportunity to plan for the use of its court building on 200 East. A City Justice Court could be located on the second and third floors of the building. With case filings of 48,000 a year, averaging \$52 per case, the City would receive \$2.5 million in annual revenue. This is based on a range of actual Sandy and Logan Justice Court per case revenue of \$41 to \$61 per case filing. In addition, small claims revenue of \$703,000 could be generated from 19,000 small claims at \$37 per filing. Total revenue could approach \$3.2 million.

Expenditures would be required for judges, commissioners, a court administrator, clerks, support staff, supplies and materials, equipment, and one-time items. A staff of at least twenty full time personnel would be required to process 48,000 case filings and 19,000 small claims a year. This would include four judges

and two commissioners. The cost for personnel is estimated to be \$800,000, fully burdened. With supplies, materials, and equipment the total on-going expenditures are estimated to be \$1.3 million.

Net on-going revenue to the City could approach \$1.9 million, a \$1.2 million gain over current revenue.

One time expenditures would include funds to refurbish the second and third floors of the Third Circuit Court building, a new court records management system with twenty work stations and related printers and software, and court video system shared with the state. The total start-up cost is estimated to be \$0.5 million.

## Alternatives

### Current Practice

The Third Circuit Court where the City and its citizens do business will be consolidated with the Third District Court by 1996. A diverse caseload from felonies to city code violations will be processed in one court. Revenues generated from local case filings will continue to remain in the state court system. As the state court system becomes more centralized and Circuit Courts are elevated to District Court status the level of service and satisfaction regarding City issues will likely diminish.

### City Operated Justice Court

All of the criteria for instilling public confidence in a court system could be met with a City operated Justice Court. A Justice Court would be able to effectively maintain public access to justice, schedule hearings and arraignments in a timely manner, remain an

independent judicial body, and retain a substantial amount of revenue in the local community. The analysis has demonstrated that the necessary revenues to operate an effective Justice Court can be generated.

## Recommendation

The City should give the required notification to the state and establish and operate a Justice Court.

## Implementation

The law requires the City to give written notification to the State Court Administrator's Office prior to July 1st of its intent to establish and operate a Justice Court. Operations cannot begin until the following July 1st. Shortly after the notification of intent is given to the state, the city will receive a certification packet that must be completed. Among other things the completed packet must contain information on how the Justice Court will be established and operated. A City Council resolution approving the certification must accompany the completed packet back to the state.

## City Council Action

The City Council approved a Memorandum of Understanding between Salt Lake City Corporation and the Utah State Court System. The Memorandum sets forth the establishment and operation of a City Municipal Division within the state courts. The City Council did not elect to establish a Justice Court, at this time.

## Public Services Department

### Issue: Curbside Recycling

#### Policy

The City should expand its curbside recycling program.

#### Background

The growth in legislation and the lack of alternative waste disposal methods have been powerful motives for communities across the nation to mandate or provide incentive recycling programs. Currently, voluntary curbside recycling is offered to the residents of Salt Lake City through a contract with a private company. Participants are required to buy an approved recycle bin and pay a monthly service fee to the private provider. Due to the costs associated with this service, and the lack of incentives or penalties, the number of participants have been declining. This increases the environmental risks associated with the landfill, and does not protect and conserve resources.

Comprehensive recycling laws exist in 41 states and the District of Columbia. The conservative target for states setting waste reduction goals is 25 percent. Some states (New York, Maine, Iowa, Indiana, Washington and California) have set 50 percent waste reduction goals. At the end of 1993, 4,000 cities have implemented residential curbside collection programs. Some local governments have developed their own legislation to reduce waste and to mandate citizen participation. The federal government

began to develop waste reduction legislation as part of the Resource Conservation and Recovery Act reauthorization, which is likely to set a waste reduction goal for states without goals.

America's garbage is growing daily while its natural resources are diminishing. On average, each American discards 1,280 pounds of garbage every year. Recycling reduces the amount of wastes produced. It prevents useful materials from being sent to the landfills, preserves waste disposal capacity, reduces disposal costs and cuts pollution. The savings can be significant. Using recycled aluminum instead of aluminum ore cuts air pollution from aluminum production by 95 percent, water pollution by 97 percent and energy use by an average of 95 percent.

Substituting scrap steel for virgin materials cuts air pollution from steel manufacturing 85 percent, water pollution 76 percent, energy use an average of 63 percent and water use by 40 percent. Making paper from recycled materials cuts air pollution from paper production 74 percent, water pollution 35 percent, energy use more than 70 percent and water use 58 percent.

Almost half of the communities across the country have made curbside programs mandatory after voluntary programs have failed. Communities with voluntary programs experience an average participation rate of about 25 percent. Low recycling rates led the town of Hamburg, New York, to mandate recycling. The participation rate is 100 percent; landfill trash has been reduced by 34 percent; and \$24,000 in disposal costs were saved during the first year.

In April 1994, Sandy City provided all households with containers to put their recycling materials in. To cover the cost

of the bins and the operating costs of the private company, Sandy charges each household an additional \$1.64 on their utility bill. Curbside collection is done weekly (the same day as the regular garbage pickup). Currently, there is nearly 72% participation in Sandy's recycling program.

In 1993, Salt Lake City contracted Utah Recycling to offer City residents' voluntary curbside recycling. Participants are required to buy an approved recycling bin for \$7.97, and pay a monthly service fee of \$3.70. Recyclables are collected weekly (not always on garbage collection day) and residents are billed quarterly by Utah Recycling.

Currently, there are 4,188 households enrolled in the recycling program. This is less than 10 percent of the residential households living in the City. New participants average 1-2 per week. Participant terminations average 5 per week. The significant drop in recycling participation, according to Utah Recycling, is due mainly to the cost of the program and the program limitations as to the variety of acceptable recyclable materials.

The cost of the current curbside recycling program, the lack of mandated or incentive driven recycling, and inadequate public education on recycling, discourages participation. Residents are not motivated to participate when costs are high and there are no rewards for compliance or penalties for non-compliance. Reliance on mass media as a sole source of information is ineffective without interpersonal communication and social reinforcement. Further, a curbside pickup program is more likely to succeed if collection is done the same day as regular garbage pickup. This practice eliminates confusion and allows recycling to become part of an established routine.

Daily, the amount of waste produced in the City is increasing; useful materials are taken to the landfill; preservation of waste disposal capacities is not encouraged; reduction in tipping fees is not realized; and pollution is increasing. Recycling is the preferred solid waste management strategy to reduce the risks inherent with the landfill. Curbside collection would be the most effective method of recycling because of convenience to the residents. It makes economic and environmental sense to recycle.

## Alternatives and Analysis

### Current Practice

The City could continue its contract with Utah Recycling. This approach does not encourage continued participation, promote conservation of resources and protect the environment.

### The City Could Provide Curbside Recycling to all Households

The City could provide curbside recycling to all residents. To encourage participation, the City should cover the cost of the monthly service for households willing to participate. Also, proper public education on the benefits of recycling should be provided, the collection day should be the same as the regular garbage pick-up day, and the billing process should be integrated into the utility billing system.

### Curbside Recycling Could be Mandated or Incentive Driven

The City could make curbside recycling mandatory or provide incentives for participation. This approach would be costly. A

## Policy Issues

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mandatory program would require additional staff to monitor public compliance; an incentive driven program would need continuous funding.

## Recommendation

The City should institute a city-wide curbside recycling program. A plan to provide free recycling to any resident who is willing to be a participant and purchase the recycling container should be implemented. This effort to institute city-wide curbside recycling program would address some of the initiatives in the City's strategic plan of Environment Stewardship--develop policies and programs to minimize resource consumption.

## City Council Action

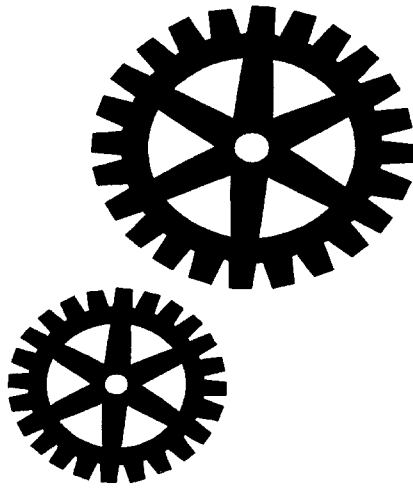
Approved as recommended.



# Budget Policies and Process

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# BUDGET POLICIES AND PROCESS



remind City staff, the Mayor and City Council, and the public at large of the strategic directions the plan has defined.

## Budget Policies And Processes

- Financial Policies reflect the intentions of the Mayor and City Council
- The City maintains "Aaa" bond rating
- The Budget undergoes public and legislative review
- Budget process and practices adhere to Government Finance Officers Association standards

## Financial Policies

### Revenue

Policy plays a key role in the budget process. Policy discussions are held from a City-wide perspective as well as at the program and service levels immediately prior to, and during, the development of the budget. This section outlines the City's major financial policies and how they relate to the budget development process.

The following revenue policies play an integral role in the development of the budget.

### General Principles

1. The City will project its annual revenue through an analytical process and will adopt its annual budget using conservative estimates and long-run forecasting.
2. The City will minimize the use of one-time revenue to fund programs incurring ongoing costs.
3. Once taxes and fees are assessed, the City will aggressively collect all revenues due.
4. The City will pursue abatement

### Strategic Policies

The City's annual budget report will highlight the strategic action steps for which each department has responsibility. Because the budget process includes public discussion and review, its preparation, with a focus on the action steps, will effectively

programs and other ways to reduce the effect of taxes and fees on those least able to pay.

5. To the extent that the City's revenue base is insufficient to fund current services, the City will: first, continue to look for ways to reduce the cost of government services; second, consider reducing the level of government services; and third, consider new user fees or increases in existing fees. Should these three alternatives fail to offer a suitable solution, the City will increase tax rates as a last resort.
6. The City will review the annual budget for those programs which can be reasonably funded by user fees. This review will result in a policy which defines cost, specifies a percentage of that cost to be offset by a fee, and establishes a rationale for the percentage. When establishing

**Budget Policies and Process**

these programs, the City will consider:

- a. Market pricing;
- b. Increased costs associated with rate changes;
- c. The ability of users to pay;
- d. The ability of individuals to make choices between using the service and paying the fee, or not using the service;
- e. Other policy considerations. (For example, setting fines high enough to serve as a deterrent; or pricing fees to even out demand for services.)
- f. The City will adjust user fee rates, annually, based on an analysis of the criteria established in policy six above. The City will pursue frequent small increases as opposed to infrequent large increases.
- 7. The City will consider revenue initiatives consistent with the following:
  - a. Find alternatives which address service demands created by the City's large daytime population;
  - b. Find alternatives which allocate an equitable portion of service costs to tax-exempt institutions;
  - c. Find alternatives to formulas which use residential population to distribute key revenues such as sales tax and gasoline tax; and
  - d. Pursue opportunities for citizen

volunteerism and public/private partnerships.

**Debt Policies**

The City's debt policy is defined by State statute and the goal of maintaining the City's "Aaa" bond rating, as rated by Moody's and Standard & Poor's. The City's practice is to adhere to the following guidelines:

- 1. State law limits general obligation bonded debt use for general purposes to 4 percent of the reasonable fair cash value of the City's taxable property.
- 2. State law limits general obligation bonded debt for water and sewer purposes to 4 percent of the reasonable cash value of the property plus any unused portion of the amount available for general purposes.
- 3. The City combines a pay-as-you-go strategy with long-term financing to keep the debt burden sufficiently low to merit a "Aaa" bond rating and to provide sufficient available debt capacity in an emergency.
- 4. The City limits debt to projects which cannot be reasonably funded in a single year and to terms that are consistent with the useful life of the project being undertaken.
- 5. The City seeks the least costly financing available. All debt commitments are reviewed centrally by the City Treasurer who looks for

Type	Outstanding Debt As of June 30, 1994	Percent of Legal Debt Capacity
General Obligation Bonds	\$33,010,000	10.43%
Revenue Bonds	7,750,000	NA
Airport	203,947,726	NA
Municipal Building Authority	44,214,605	NA
Sewer	4,836,485	3.06%
Water	24,975,341	15.78%
Special Assessment Bonds	4,227,000	NA
<b>Total</b>	<b>\$322,961,157</b>	<b>NA</b>

## Budget Policies and Process

opportunities to combine issues or for alternative methods which will achieve the lowest possible rates and insurance costs.

The City currently has \$33,010,000 of outstanding general obligation debt. This is well below the 4 percent (of assessed valuation) statutory limit, which places the City's general obligation borrowing limit at \$329,093,908. The City currently does not use general obligation debt for water, sewer and lighting purposes.

## Budget Development Process

Development of the budget is accomplished through four separate, but interrelated processes. Two of the processes -- policy review and budget development -- are administered by the Policy and Budget Division in the Management Services Department. The other two, Community Development Block Grant (CDBG) appropriation and Capital Improvements Program (CIP), are administered by the Capital Planning and Programming Division in the Community and Economic Development Department. The processes result in a complete budget

for the fiscal year beginning July 1 and ending June 30. In June this budget is presented to the City Council for review and final adoption. Policy review and budget development are described below. The CDBG and CIP processes and policies are described in the Capital Improvements section.

The review of programs, services, and budgets will not end with the City Council's adoption of the FY 96 budget in June; review is ongoing throughout the fiscal year. Perpetual review allows the City to continuously improve programs and services.

## Budget Review

The Cabinet Council meets in February and each department director is given a budgetary target. Each department's goal is representative of the historical share received in FY 95.

Each department prepares a budget packet including an outline of services provided, the department's proposed budget for each service, the benefit of each service, the level of each service,

and an explanation of changes in each service. The outline also includes a budget history for each program and a detailed explanation of the results of the proposed changes on services.

These issues are then presented to the Mayor in February and March, and discussions are held to accept or reject each issue. When discussions are completed, departments either meet their target, are allowed to increase their budget, or in some cases have budgets less than their original allocated goal.

## Legislative Review

The City Council holds budget review meetings with each department and fund. The Council reviews current service levels and any recommended increases or decreases. Council staff will help the City Council identify budget issues and possible adjustments in the budget.

The City Council holds a public hearing, as required by State Statute, prior to adoption of the budget.

## Budget Policies and Process

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### Public Participation

Public participation plays a key role in the City's budget process. During budget preparation, a public hearing is held regarding proposed Community Development Block Grant funding, which is helpful in determining final administrative recommendations.

The City Council heard public comment on the Mayor's Recommended FY 96 Budget on Tuesday May 16th at 6:00 p.m. in the City Council Chambers.

The Mayor holds monthly "Mayor's Night In" meetings with the public, as well as Mayor's Walks through City neighborhoods. The meetings and walks provide citizens an opportunity to communicate face-to-face with the Mayor regarding a variety of issues, including the City budget.

The City Council and Mayor hold Council District meetings. The meetings take place in community centers and are designed to provide residents access to government officials. Discussions held and comments received assist the Mayor and City Council in the development of the budget.

### Budget Administration

Salt Lake City administers its budgets in accordance with the Utah State Fiscal Procedures Act. Adherence to the provisions of the Act ensures compliance with State law and sound financial practice.

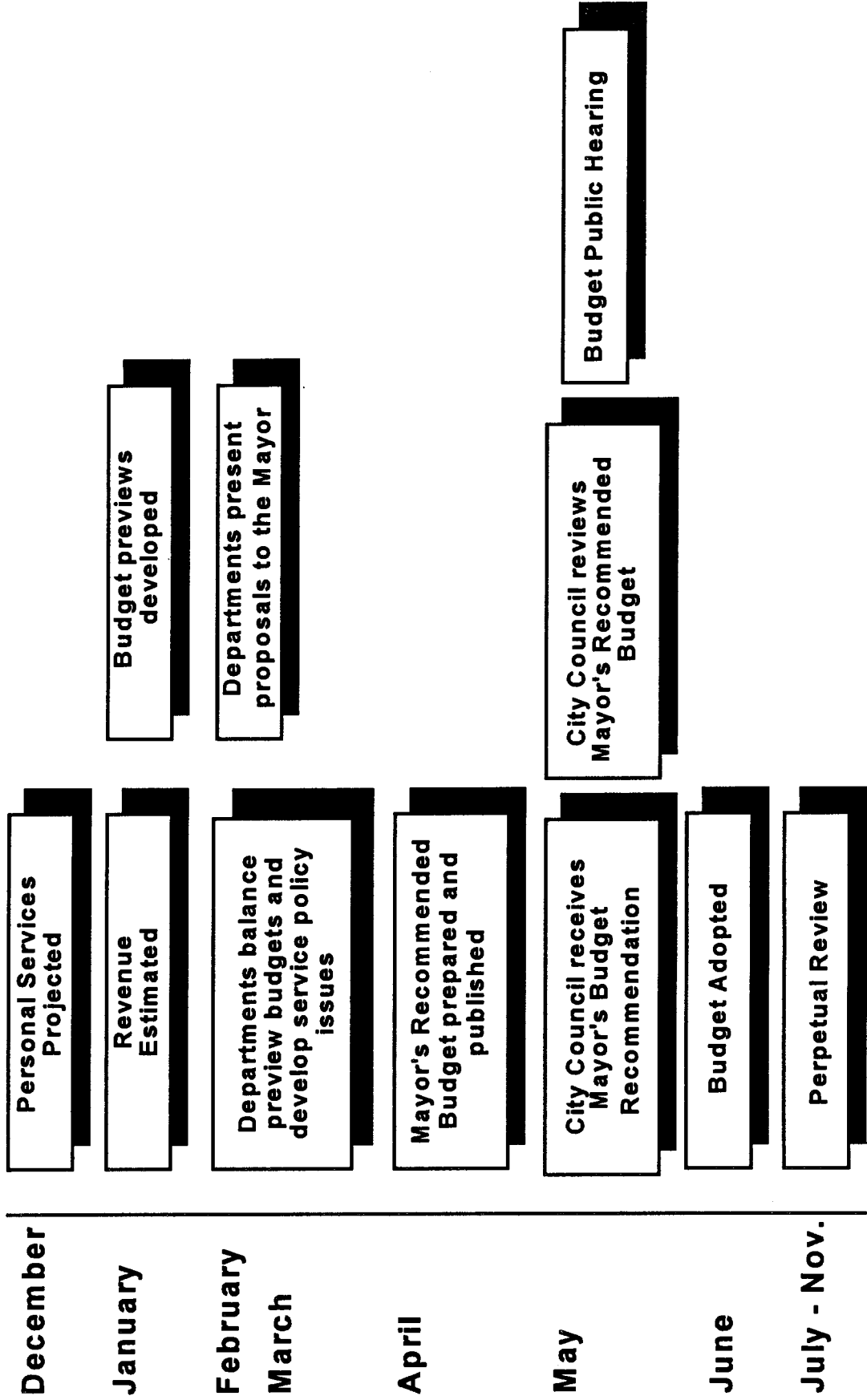
Expenditure of adopted budgets is controlled through the City's computerized Interactive Fund Accounting System (IFAS). This system verifies availability of funds whenever a department requests a voucher payment or submits a purchase order. The system verifies at the appropriation, division, and major expenditure category levels (for example, personal services, operating and maintenance charges for services, capital outlay, etc.). If an expenditure is charged against a category which does not have adequate remaining funds, the expenditure is rejected by the automated system and the department is notified of the deficiency. The department may then propose a budget revision, and shift funds to correct the deficiency.

Adjustments to departmental and fund budgets are allowed, by amendment, throughout the fiscal year. If an

amendment is requested which will increase the total budget of a fund or will shift budgeted amounts between funds or departments, State law requires that a public hearing be held to allow the City Council to receive comments regarding the requested changes. The Council then amends the budget or rejects the request for amendment by majority vote.

From time to time, money will be shifted within a fund or department budget. These adjustments do not affect the total budget and, therefore, require neither a public hearing nor City Council approval. The approval of the department director and the budget manager is sufficient to complete this type of adjustment.

## Budget Development Calendar Fiscal Year 1995-96





**Fourth Quarter Report  
Legislative Intent Statements  
Adopted by the City Council  
Fiscal Year 1994-95**

**program which addressed every road treatment option was presented to the City Council ; chip sealing remains to be the best option for street treatment.**

1. It is the intent of the City Council that a policy decision regarding the City's water demand policy will be made by November 1, 1994 and the policy will be implemented in June, 1995.
4. It is the intent of the City Council to support the Administration's efforts to enhance safety programs by making individual departments, including enterprise funds, more financially responsible for actions which result in claim payments.

**The City Council passed a new water rate ordinance on April 11, 1995, effective July 1, 1995.**

**The Risk Manager has implemented an integrated data tracking system which will be used for**

2. It is the intent of the City Council that the span of control issue in the Refuse Fund be resolved prior to the second budget amendment for fiscal year 1994-95.

**monitoring and evaluating risk related costs and activities, including but not limited to: first party property loss, third party liability, financial data, and trend analysis. This coordinated approach will provide management with a more comprehensive picture allowing for better fiscal control and understanding of risk related costs and activities. It is anticipated that the first set of quarterly reports will be delivered to the Administration and Council by October 15, 1995.**

**This has been completed. The position of Waste Manager Director has been eliminated. The Assistant Street Superintendent assigned to Waste Management has been reassigned to other duties in the department. The Waste Management Division of Public Services has been eliminated and the remaining personnel have been reassigned to the Road Program within the Parks & Public Facilities Division of Public Services.**

5. It is the intent of the City Council that the trolley program funding approved in the fiscal year 1994-95 budget represents the last year of City funding for this program.

3. It is the intent of the City Council that the Administration pursue street treatment options other than chip sealing.

**The fiscal year 1995-96 adopted budget does not fund this program.**

**This has been completed. A comprehensive road**



## Budget Policies and Process

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6. It is the intent of the City Council to appropriate \$83,750 to the Sugarhouse Park Authority from the general fund contingency during the second budget amendment of fiscal year 1994-95, if issues regarding the Sugarhouse Park Authority are resolved.

This issue has been resolved. A new Board of Directors has been appointed and are actively functioning. The Administration will present to the City Council the request for funding the \$83,750 in the budget opening scheduled for December 13, 1994.
7. It is the intent of the City Council that funding for the Economic Development Corporation of Utah be continued with ongoing funds in future years.

The Administration is aware of this intent and will report on progress during the 1994-95 budget process.
8. It is the intent of the City Council that the Administration provide the Council with a full briefing regarding compensation issues by January, 1995.

The Administration is currently working on several projects regarding compensation and benefits, such as equity issues for employees who work part time in an on going position and the issue of the State Retirement Board 25 year retirement plan for non public safety employees and doing an assessment of all employee benefits provided. The Administration will provide the results of these studies to the Council early in 1995.
9. It is the intent of the Council that the Administration work with the Council to develop a plan to provide the ongoing funding necessary to support the 17 police officer positions, that are substantially funded by a federal grant in the 1994-95 budget, when that grant expires.

The issue was addressed in the fiscal year 1995-96 budget proposal when ongoing revenue came in higher than projected. The Council allocated \$1.5 million to one-time projects and when the funding for the grants expire, there will be sufficient ongoing revenue in the General Fund to make up the additional expense.
10. It is the intent of the Council that the staffing ratio of administrative staff to officers in the Police Department be kept to a minimum, while maximizing the number of officers assigned to patrol functions within the department.

Police Administration is in concert with this intent as well as the ratios of other areas of the Department such as community officers and investigative officers.

### City Council Legislative Intent Statements

#### Fiscal Year 1995-96

- Conduct a management review of the Library in the summer and fall of 1995
- Conduct a management review of the Airport in the spring of 1996

It is the intent of the City Council to review and monitor the need for the 3.0 FTEs included in the Community and Economic Development Department budget (2.0 inspector positions and 1.0 development review specialist position) as they are being added due to the increased workload associated with the current level of permit activity in the community.

It is the intent of the City Council that a capital improvement planning process be developed which obtains the community's assistance in prioritizing the City's capital improvement needs. The City Council would like a formalized process in place by January 1, 1996. (The Council was impressed with the system developed for the transportation masterplan.

It is the intent of the City Council to hold policy discussions to determine the appropriate portion of the general fund budget to dedicate to ongoing capital improvement needs.

It is the intent of the City Council that planning processes begin to determine where Salt Lake City will dispose of trash when the existing landfill is closed.

It is the intent of the City Council that the Administration attempt to raise the ongoing funding level of the Governmental Immunity Fund to \$1,000,000 for fiscal year 1996-97 with an increase in appropriation of ongoing revenue of \$109,193.

It is the intent of the City Council to complete the following during fiscal year 1995-96:

It is the intent of the City Council to maintain the current policy of funding signalized intersections in priority order as established by the Transportation Division's review of objective criteria which is based on national guidelines.

It is the intent of the City Council that the ongoing funding needed to support the current service level of the Police Department when grant funding expires be, to the extent possible, earmarked as revenue is available. To this end, the Council is allocating \$62,570 of ongoing funding in the 1995-96 budget to the capital improvement program for one-time projects, knowing that these funds will be used to cover the \$57,000 ongoing appropriation necessary to replace grant funding in the 1996-97 budget.

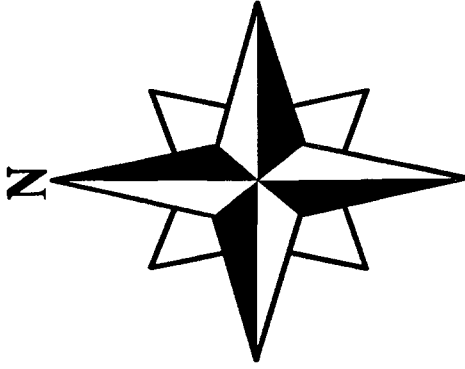
It is the intent of the City Council that additional surplus revenue (revenue which is received but was not budgeted and will, therefore, fall to the general fund's fund balance) that is identified when the City closes the books for fiscal year 1994-95 be considered by the City Council for appropriation to the capital improvement program during a 1995-96 budget amendment.



# Long Range Budget Strategy

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# LONG RANGE BUDGET STRATEGY



Budgetary priorities flow from long range strategic plans and objectives. In December 1993, the City Council adopted a *City Vision and Strategic Plan* reflecting the visions and aspirations of the community as defined in extensive public discussions about the City's future.

That document presented 113 specific actions supporting 26 core strategies to move the City toward its vision. These action steps support the basic values and objectives of the plan as follows:

## City Vision

"We envision Salt Lake City as a prominent sustainable city; the international crossroads of western America, blending family life styles, vibrant artistic and cultural resources, and a strong sense of environmental stewardship with robust economic activity to create a superb place for people to live, work, grow, invest and visit."

### Value: Responsibly Managing Our Environmental Stewardship

**Objective:** Salt Lake City residents will exhibit a high level of environmental consciousness and protect the natural beauty that frames their city.

for its efforts to restore and adaptively reuse its historic resources.

**Objective:** Residents and visitors will enjoy an abundance of quality cultural, artistic, recreational and sporting opportunities and events.

### Value: Promoting and Celebrating Our Diversity

**Objective:** The City will contain a balanced mix of people from diverse ethnic, cultural, geographic, economic, and religious backgrounds who are embraced for their unique contributions to the community.

**Value: Revitalizing Our Neighborhoods**  
**Objective:** The City will include a wide variety of affordable housing opportunities in attractive, friendly neighborhoods that provide a safe environment for families.

**Value: Enhancing Our Economic Vitality**

**Objective:** The City will sustain world class businesses that capitalize on its geographic

### Value: Enhancing Our Heritage and Culture

**Objective:** Salt Lake City is recognized

## Long Range Budget Strategy

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and labor market competitive advantages and offer a wide variety of career path choices for its residents.

### **Value: Ensuring Responsive Government**

**Objective:** The City will cooperate with other jurisdictions to provide equitable, cost-effective public services.

**Objective:** The City will use a variety of public participation processes to promote consistent implementation of public policies.

### **Value: Enhancing Our Educational and Intellectual Traditions**

Since adoption of the strategic plan, City agencies have conscientiously worked to complete each of the action steps and to align their budgetary resources with its priorities

## **Citizen Feedback**

In August of 1994, the City sponsored a citizen opinion survey to find out how well city efforts to promote the strategic initiatives had succeeded and to learn if

citizen concerns continued to focus on the issues that arose during the writing of the plan. Generally, survey participants gave the City high marks on its performance and confirmed the continuing relevance of the *City Vision and Strategic Plan*.

Overwhelmingly, they expressed concern about the strength and security of their neighborhoods. City actions to address this concern include police services and the maintenance of neighborhood infrastructure -- good streets, adequate lighting, safe traffic management, clean parks, and convenient interaction with City agencies.

Accordingly, within available resources, the City has increased its support of these priority services to neighborhoods. With help from federal grants, the Police Department has added 19 new officers, updated its communications and dispatch systems, and provided state-of-the-art technology to field staff to improve their effectiveness.

Revenue constraints have limited the attention the City could give to the other neighborhood priorities, particularly replacement of deteriorated streets and sidewalks and improvement of traffic

control systems.

The backlog of unmet needs now stands at \$145 million and it continues to swell as a result of daytime population growth and the increasing demands of the City's economy. Long run budgeting practices will need to address these needs or the City runs the risk of a self-defeating spiral of capital deterioration, increasing maintenance costs, loss of competitive attraction to residents and businesses, decreasing ability to fund repairs and replacements.

## **Revenue**

The City's revenues depend heavily on three major sources: property taxes, sales taxes, and franchise taxes. Collectively, these account for 73 percent of the annual budget.

By intent of the state's "Truth in Taxation" law, the property tax does not automatically respond to inflation. The sales tax is sensitive to the health of the state's economy and has shown unusual robustness in recent years. The franchise tax has seen little growth for several years as a consequence of its linkage to the

regulatory climate and emerging changes in the competitive position of utility companies.

The other General Fund revenue sources, comprising 27 percent of the total, have generally followed the trends of the local economy with building permit fees showing the greatest growth.

### **Structure**

A group of business leaders evaluated the City's revenue structure in November, 1994. They found that, for several years, natural growth in revenues had failed to keep up with the increasing cost of providing services. They recommended that the City should act to correct three conditions that contribute to this situation:

First, they recommended elimination of the \$5 million double taxation subsidy that City taxpayers provide in support of services to residents of the unincorporated area of Salt Lake County.

Next, they advised the City to challenge the State Tax Commission method of distributing airline flight equipment taxable values. The Commission currently assigns taxable value on a 'flyover' basis rather than the ground time basis that enables taxing

jurisdictions to levy taxes in the first place.

Finally, the study group suggested that the City work with other jurisdictions to make the notification procedures of the "truth-in-taxation" law more reasonable.

### **Performance**

The surprising performance of the Utah economy, together with the effects of new commercial development give reasons for cautious optimism about the future of the City's revenue stream. After years of modest growth in the 2 to 3 percent range, FY 95 General Fund revenues will increase by at least 9 percent over the prior year and FY 96 estimates anticipate a 10 percent increase.

Prudence argues against projecting an endless continuation of annual increases of this magnitude. However, there is clearly a positive momentum building to support long range budget planning that assumes normal increases in the 3.5 to 4.5 percent range.

## **Operating Expenditures**

The cost of providing services to the City

depends heavily on four key factors: the community's expectations and demands; The prices of materials and labor; the degree of deterioration of the capital assets used in service delivery; and the efficiency of the processes and technologies used in their production. Each has a unique set of characteristics that affect how long range budget planning can accommodate probable changes.

### **External factors**

Two of these factors are largely outside of the City's control -- service demand and the price of inputs.

For purposes of long range planning, the budget anticipates a growing population's more intensive utilization of City services, while recognizing that there is some capacity in the developed areas of the City to absorb additional demand with existing resources. Unless the population grows dramatically faster than current projections, the current capacity of City agencies should be adequate to the demand.

Human talent is the primary resource on which the City relies to serve its citizens. A long history of collective bargaining has

## Long Range Budget Strategy

enabled the City to establish compensation programs that attract, retain and motivate a competent work force. Adherence to a policy of market-driven compensation ensures that both the workers and taxpayers are well served. Compensation practices remain competitive. Forecasting future labor costs should follow expected changes in the competitive market.

### Internal factors

The two long range budget factors over which the City has direct control -- the condition of its capital assets and the efficiency of its service delivery processes -- have a more significant impact on the City's fiscal condition than either service demand or input prices.

Presently, 5 percent of the annual budget is consumed in activities that maintain the functionality of the City's roads, bridges, parks, traffic systems, and other amenities. When these facilities are in good condition, designed and built to withstand expected use, and when they take advantage of maintenance-saving technology, the annual cost of keeping them in good condition is many orders of magnitude smaller than the cost of keeping an inadequate facility functional.

To illustrate, since the installation of a state-of-the-art irrigation system in portions of the City Cemetery, the cost of operations and the labor time spent in operating the system has fallen by 12 percent over what it had cost before. The failing neighborhood streets the City replaced over the past five years, using a concrete paving design, require only 5 percent of the annual maintenance effort that deteriorating streets require.

In addition, the condition of parks, public buildings, traffic controls, street lights, and business district amenities has a significant impact on public safety.

The long range budgeting challenge is to implement a strategy that reduces the backlog of unmet capital investment needs (to avoid future maintenance and other expenses) while continuing to give reasonable attention to the care of what the City has today.

### City Employees

The City's workers have demonstrated their continuing commitment to improvement in the quality and efficiency of the work processes they use to provide services to the citizens. The introduction of computer imaging technology promises

to dramatically reduce the labor time and building space needed to store and use City records. Laying out garbage pick up routes that minimize unproductive travel time keeps the City's cost of collections among the lowest in the region.

It is largely as a consequence of this kind of initiative that the City has found the means to absorb increasing work loads within budget limitations. Long term planning can safely assume that this tradition will continue.

## Challenges

Given the preceding background, the major challenges looming in the City's budgetary future can be summarized in the following questions:

- How will the City maintain the level of police services if and when federal funds disappear?
- How will the City meet the needs of a growing population once the demand for services has fully absorbed the unused capacity of current service levels?
- How will the City fund the backlog of capital needs from an aging



infrastructure?

- How will the City meet its responsibility for known obligations such as redevelopment of the Metropolitan Justice Block once the courts have moved and a new jail is in service?
- How can any of these challenges be met without resorting to a general tax increase?

Analysis of long run budget trends suggests that the answers to these questions lie in two basic strategies. First, the City has to manage its budget to ensure that the rate of increase in base expenditures is less than the rate of increase in natural revenue growth. Second, the City has to pursue structural improvements, such as those recommended by the business leaders, and take advantage of new revenue sources consistent with its basic responsibilities for municipal service.

Analysis of economic trends and known opportunities to improve the City's revenue structure suggests that both strategies are possible.

## Projections

Taking into account the preceding service level and economic assumptions, it appears

that the City has an excellent chance to implement long range budgeting strategies that can address the capital improvement needs and maintain other services. The following projections show these possibilities.

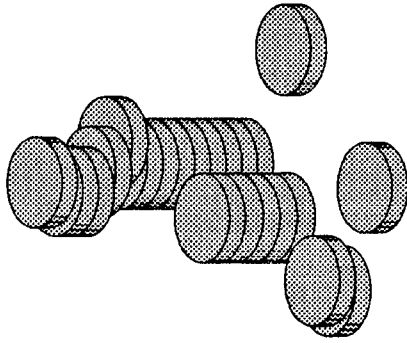
Projected General Fund Financial Position					
FY 1995-96 to FY 1999-2000					
	FY 1996	FY 1997	FY 1998	FY 1999	FY 2000
<b>Revenue</b>					
Base revenues	\$ 103,977	\$ 108,000	\$ 112,000	\$ 116,500	\$ 122,000
Fly over		-	1,800	1,800	1,800
Eliminate double taxation		1,000	1,000	1,000	1,000
Emergency medical transport			750	750	750
Justice court		1,200	2,000	2,000	2,000
<b>Total Revenue</b>	<b>103,977</b>	<b>110,200</b>	<b>117,550</b>	<b>122,050</b>	<b>127,550</b>
<b>Expense</b>					
Base expenditures	94,036	98,000	104,000	109,000	113,000
Replace federal grants		1,300	1,400	1,550	1,700
Increase capital maintenance	275	500	500	500	500
<b>Total Expense</b>	<b>94,311</b>	<b>99,800</b>	<b>105,900</b>	<b>111,050</b>	<b>115,200</b>
<b>Revenue over (under) expenses</b>	<b>9,666</b>	<b>10,400</b>	<b>11,650</b>	<b>11,000</b>	<b>12,350</b>
<b>Other sources (uses)</b>					
Debt service	(6,894)	(6,700)	(6,600)	(6,200)	(6,200)
Increased CIP	(500)	(1,000)	(1,500)	(2,000)	(3,000)
Other financing sources (uses)	(2,252)	(2,300)	(2,400)	(2,500)	(2,600)
<b>Total Other Sources (Uses)</b>	<b>(9,646)</b>	<b>(10,000)</b>	<b>(10,500)</b>	<b>(10,700)</b>	<b>(11,800)</b>
<b>Total sources over (under) uses</b>	<b>20</b>	<b>400</b>	<b>1,150</b>	<b>300</b>	<b>550</b>
<b>Beginning fund balance</b>	<b>11,800</b>	<b>11,820</b>	<b>12,220</b>	<b>13,370</b>	<b>13,670</b>
<b>Ending fund balance</b>	<b>\$ 11,820</b>	<b>\$ 12,220</b>	<b>\$ 13,370</b>	<b>\$ 13,670</b>	<b>\$ 14,220</b>
<b>Fund balance as % of revenue</b>	<b>11.37%</b>	<b>11.31%</b>	<b>11.94%</b>	<b>11.73%</b>	<b>11.66%</b>



# Revenue

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# REVENUE



## Highlights

- A strong economy promotes growth in property, sales, and franchise tax revenues.
- Increase in charges for services due to transfer of recreation fees from the Recreation Fund into the General Fund.
- Increase in interest income due to rising interest rates.
- Increase in intergovernmental revenues due to the awarding of large public safety grants.

This section includes a general discussion of each of the City's major revenue sources. The detailed discussion of each revenue source includes a 17-year performance history, a presentation of enabling legislation and parameters and general information concerning revenue projections.

### Forecasting Methodology

Salt Lake City revenue forecasts are compiled using econometric, time-series, trend, regression and simulation models. Where possible and appropriate, forecasts also attempt to incorporate the combined judgment of budgeting staff within the Division of Policy and Budget and the various revenue-generating agencies of City Government. In addition to modeling

efforts, year-to-date cumulative revenue collections are monitored monthly and comparisons are made between the current year revenue collections and those of previous years.

"Institutional" factors also play a role in determining the timing and magnitude of revenue collections. Even the weather can have an impact on City revenue. In the final analysis, the judgment of those making the revenue forecasts must ultimately determine a set of estimates from a range of possible outcomes generated by various modeling approaches. The process produces estimates within a tolerable margin of error.

### Economics

Estimates of the City's population

indicate a slow, but steady, growth into the 21st century. Salt Lake City's resident population is projected to grow from the Census estimate of 165,835 in 1992 to 169,628 in the year 2000, an increase of 2.3 percent. Given current trends, however, population growth may exceed that projection. The City's day-time population is projected to grow at a more dramatic rate, from an estimated 316,000 in 1992 to over 350,000 in the year 2000, a 10.6 percent increase.

Continued growth in the City's non-agricultural average monthly wage and taxable direct sales indicates a growth in tax collections in FY 96. While Salt Lake City does not license all business within its jurisdiction, the number of businesses licensed by the City grew by 10.9 percent from 1993 to 1994. In addition, Salt

## Revenue

Lake City has seen rapid growth in industrial and office space demand. These factors, combined with steady growth in non-agricultural employment and a low cost of living relative to other local and western metropolitan areas, indicate steady growth for Salt Lake City's economy.

Many uncontrollable factors affect Salt Lake City revenue, both in the present and in the future. As with other metropolitan areas, the world and national economies play an increasing role in economic activity in Salt Lake City. Likewise, legislation and administrative rule changes have limited the City's revenue raising capacity.

## General Fund

**Property, Sales, and Franchise Taxes**  
Property taxes, sales taxes, and franchise taxes combine to provide 73 percent of Salt Lake City's total General Fund operating revenue. Major increases or decreases in any one of these three taxes have a significant impact on City operations.

**Property Tax**  
Property tax revenue is Salt Lake City's principal source of General Fund revenue, providing 29 percent of total projected

revenue in FY 96. Property tax revenue has increased steadily since FY 92 due to the growing activity in the construction industry. Property tax revenue is projected to increase by approximately 6 percent in FY 96. As in the past few years, the bulk of this increase resulted from growth in centrally assessed property and real property due to the construction boom experienced by all Utah cities.

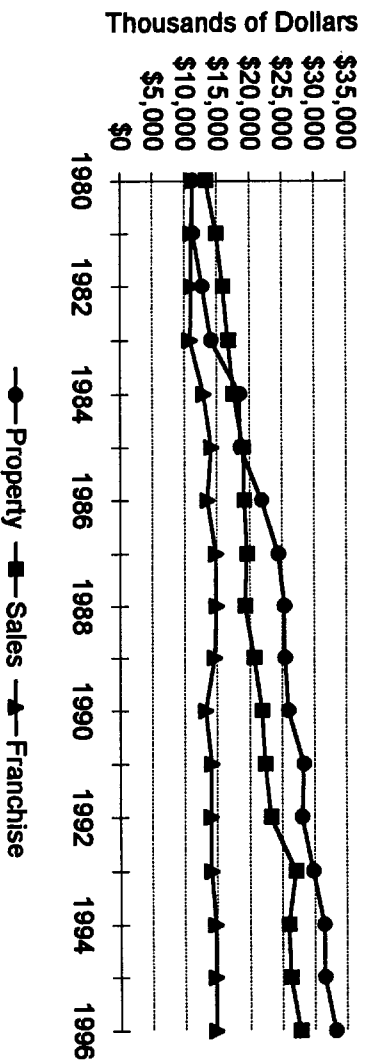
Salt Lake City's property taxing authority is granted under Utah Law. Section 59-2 of the Utah Tax Code also regulates the tax base, rebate and assessment procedures. With the exception of household furnishings, property taxes are imposed on all real and tangible personal

property. Property is assessed at 100 percent of fair market value for taxing purposes. The Utah Property Tax Division calculates the certified tax rate, and the State Tax Code requires governments to hold a truth in taxation hearing for proposals to raise property taxes above the certified tax rate.

### Sales Tax

Sales tax revenue is Salt Lake City's second largest source of General Fund revenue, providing 26 percent of total projected revenue in FY 96. Following sluggish growth in the mid-1980s, trends in sales tax revenue in the late 1980s to the present reflects the general strength of the City's economy. Sales tax revenue is

**Property, Sales, and Franchise Tax Revenue**



## Revenue

expected to remain strong and is projected to grow by approximately 6 percent in FY 96.

Salt Lake City's sales taxing authority is granted under Utah Law. Section 59-12 of the Utah Tax Code regulates the tax base, rate and distribution of revenue. The Utah State Tax Commission collects, distributes and administers sales tax revenue. Sales tax is charged on all final sales, leases and rentals of tangible property; services on tangible personal property, as well as admission charges for amusement, entertainment and recreation. Sales tax is also collected on all food and utilities, as well as hotel and motel charges. Sales tax is not collected on prescription drugs, insulin, syringes or oxygen supplies. Salt Lake City's current sales tax rate is 0.984375 percent. Of this amount, 50 percent is distributed to the City and 50 percent is deposited into a local option pool. The funds in the local option pool are distributed to all municipalities, based upon the census estimate of the population of the municipality. Currently, Salt Lake City's share of the local option pool is 9 percent.

### Franchise Tax

Franchise tax revenue is Salt Lake City's

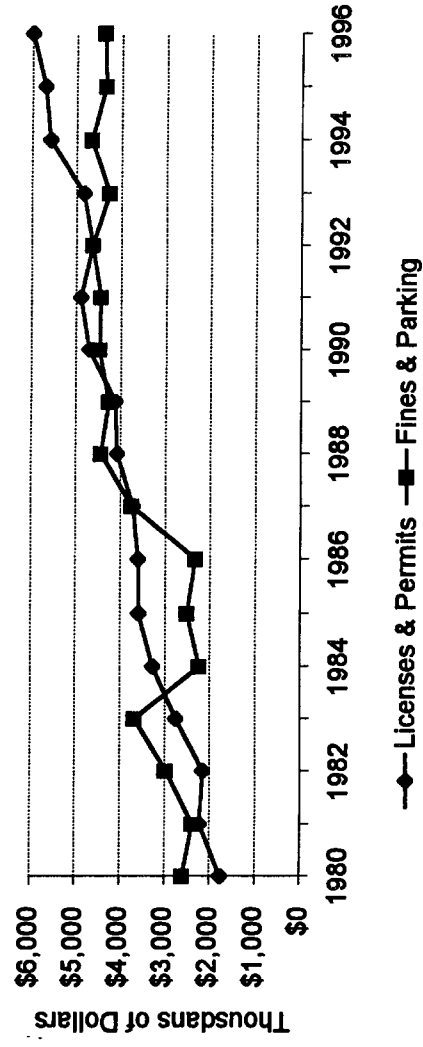
third largest source of General Fund revenue, providing 17 percent of projected General Fund revenue in FY 96. Over the past several years, franchise taxes have declined as a result of continued rate reductions by two of the three major utilities in Salt Lake City. In FY 96, franchise tax revenue is expected to increase slightly over the FY 95 level because of a one-time payment from US West.

Salt Lake City's franchise taxing authority is granted under section 5.04.170 of the Salt Lake City Code. Public utilities supplying telephone, gas or electric energy service are charged an annual

license tax equal to 4 percent of the gross revenue derived from the sale and use of the services. In addition, a franchise fee of 2 percent of gross revenue is charged. Cable television providers are charged a fee of 5 percent of the gross revenue derived from the sale and use of their services. Additionally, the Salt Lake City Public Utilities Department is charged a franchise fee of 6 percent of gross revenue, equivalent to the franchise charge imposed against other utilities.

The intent of this fee is to fairly and equally charge for the department's use of City streets.

**Licenses, Permits, Fines, and Parking Meter Revenue**



**Revenue**

**Licenses & Permits, Fines & Forfeitures, and Parking Meter Revenue**

License and permit fees are set and administered through various City ordinances, policies and administrative procedures. Revenues are generated from business license fees, business regulatory fees, and building permit fees.

License and permit revenues are Salt Lake City's fourth largest source of General Fund revenue, providing 5 percent of projected General Fund revenue in FY 96. License and permit revenues reflect a general improvement in the City's construction industry and the continuing strength of Salt Lake City's business community.

Ordinances, policies and administrative procedures governing fines and forfeitures revenues are set forth in section 9.28 and Title 12 of the Salt Lake City Code and various sections of the Utah Administrative Code. Fines and forfeitures include: noise pollution violation fines, charges for the collection of garnishments, automobile moving and other violation fines, parking ticket violation fines, and legal defender fees reimbursement.

Fines and forfeitures and parking meter revenues represent 5 percent of projected

General Fund revenues in FY 96. Revenues from fines and forfeitures and parking meters have been relatively stable over the years and this year they are projected to increase slightly.

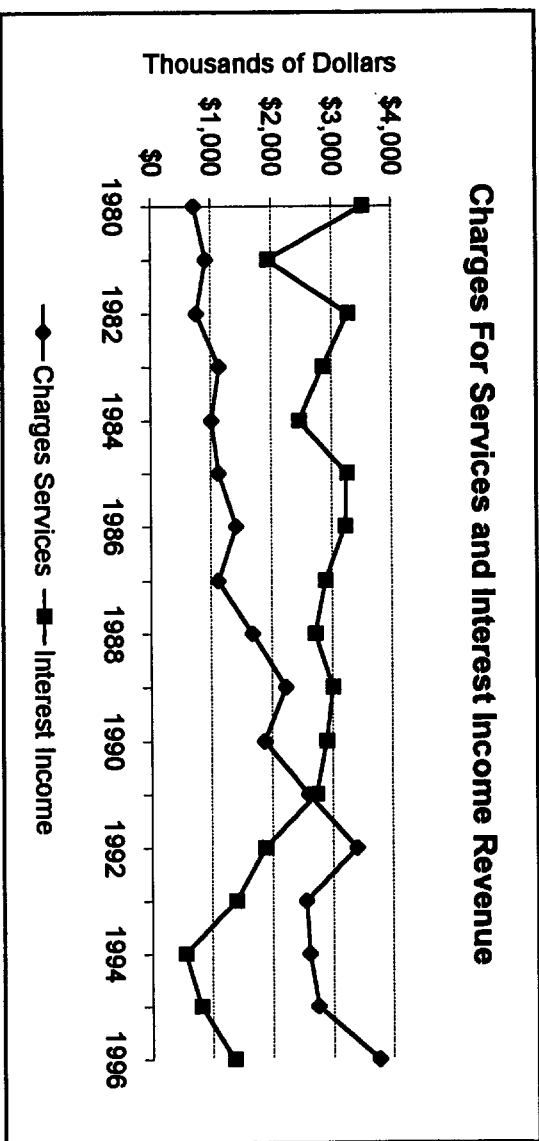
**Charges for Services and Interest Income**

Charges for services and interest income account for 5 percent of projected General Fund revenues in FY 96. Revenue sources in the category of charges for services include: Cemetery fees, some public safety fees, recreation fees, and engineering fees. Revenue from charges for services is expected to increase significantly in FY 96 due to the

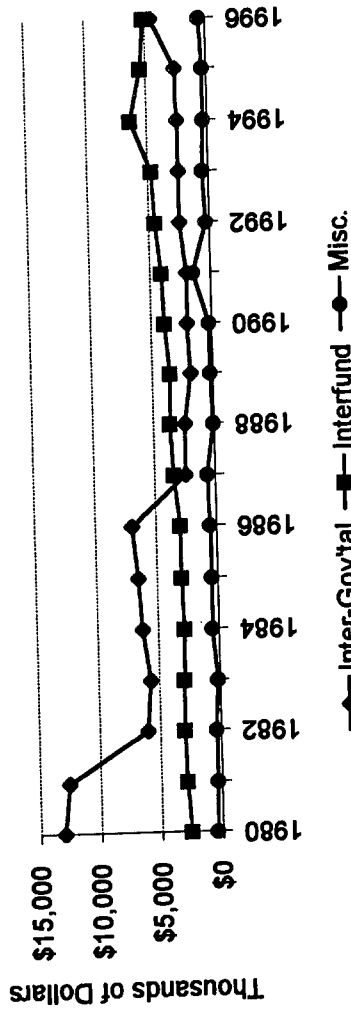
transfer of recreation revenue from the Recreation Fund into the General Fund.

Interest revenue is dependent on economic activity, national and local interest rates, cash flow, and bonding activities. FY 96 interest income revenue is projected to increase by almost 70 percent from last fiscal year, reflecting the upward trend in national interest rates and an increase in the amount of Salt Lake City's borrowed funds.

**Interfund Reimbursements and Intergovernmental and Miscellaneous Revenues**  
Interfund reimbursements,



**Interfund, Intergovernmental, and Miscellaneous Revenue**



intergovernmental and miscellaneous revenues account for 12 percent of General Fund revenues. Interfund reimbursements include charges for services provided by one General Fund department or agency to other non-General Fund departments or agencies of the City. Miscellaneous revenues are primarily comprised of impound evidence receipts and moneys from the sale of property and surplus goods. Intergovernmental revenues, which is comprised of grant revenue, increased significantly due to large public safety grants awarded to the City. Interfund reimbursements, intergovernmental and miscellaneous revenues are expected to increase by almost 22 percent in FY 96.



Revenue

General Fund Revenue By Source  
 Years Ending June 30, 1980 Through 1996  
 (in Thousands)

Fiscal Year	Property Tax	Sales Tax	Franchise Tax	Licenses & Permits	Fines & Forfeitures	Interest Income	Inter-Gov't	Interfund Reimbursemt	Parking Meter	Charges Services	Misc. Revenue	Total Revenue*	Percent Change
1980	\$11,192	\$13,283	\$11,338	\$1,755	\$2,185	\$3,521	\$12,984	\$2,553	\$417	\$720	\$443	\$60,401	19.03%
1981	11,255	14,889	11,032	2,226	1,951	1,937	12,569	2,855	422	909	338	60,383	-0.03%
1982	12,744	15,916	11,104	2,145	2,324	3,271	6,015	2,969	644	763	347	58,242	-3.55%
1983	14,101	16,714	10,842	2,752	2,730	2,857	5,738	2,917	937	1,135	142	60,865	4.50%
1984	18,408	17,485	12,869	3,262	1,226	2,452	6,282	2,810	1,010	1,007	513	67,324	10.61%
1985	18,508	18,938	14,066	3,584	1,499	3,249	6,563	2,972	1,012	1,123	502	72,016	6.97%
1986	21,796	19,107	13,466	3,598	1,333	3,220	6,970	2,984	995	1,419	537	75,425	4.73%
1987	24,429	19,482	14,833	3,709	2,726	2,889	2,446	3,406	1,016	1,110	657	76,703	1.69%
1988	25,261	19,234	14,909	4,072	3,145	2,714	2,415	3,607	1,282	1,689	77	78,405	2.22%
1989	25,435	20,628	14,600	4,107	3,024	3,000	1,810	3,528	1,238	2,220	196	79,766	1.76%
1990	25,920	21,772	13,238	4,701	3,198	2,896	2,023	3,896	1,277	1,881	225	81,027	1.56%
1991	28,298	22,264	14,089	4,885	3,166	2,727	2,000	4,068	1,279	2,596	1,444	86,816	7.14%
1992	27,992	23,191	14,046	4,632	3,371	1,878	2,441	4,491	1,256	3,395	250	86,943	0.15%
1993	29,682	**27,048	14,121	4,826	3,040	1,393	2,431	4,723	1,219	2,549	496	64,480	5.27%
1994	31,385	25,933	14,686	5,585	3,405	549	2,514	6,354	1,259	2,605	334	94,609	3.37%
1995(B)	31,480	**26,192	14,654	5,700	3,124	800	2,636	5,425	1,219	2,742	335	68,115	-0.32%
1996(F)	34,371	27,741	15,252	6,368	3,376	1,350	4,515	5,451	1,210	3,758	541	103,933	7.49%
% Total	29.49%	26.38%	17.24%	5.09%	3.36%	3.07%	6.21%	4.88%	1.33%	2.38%	0.55%	100.00%	

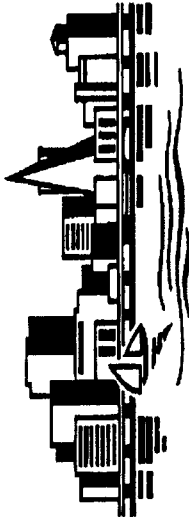
\* Does not include bond proceeds or transfers in.

\*\* Includes one-time money.

# Capital Improvements

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# CAPITAL IMPROVEMENT PROGRAM



## Overview

Salt Lake City has accumulated a substantial investment in its public facilities, public roads, traffic control systems, bridges, drainage facilities, public buildings, parks and other physical amenities that its citizens need to sustain the quality of urban life.

Much of this capital stock now shows signs of unacceptable and accelerating deterioration. Moreover, new capital investment is essential to the development of thousands of acres of raw land in West Salt Lake City and to serve the needs of a growing residential and daytime population.

City staff have estimated that the cost of addressing the current inventory of identified capital needs could exceed \$145 million. These needs, although not all immediate, are important in achieving the

vision we have for our City for the future. Therefore we must accelerate the level of energy and resources we give to our capital improvement projects.

Stretching the City's revenues to cover annual program costs as well as new

capital investment needs has been particularly challenging. Officials have had to rely on a variety of funding sources, including Community Development Block Grants, State Gas Tax Class 'C' Road funds, special improvement districts, and Redevelopment Agency projects, as well as General Fund allocations to underwrite a modest capital improvement program.

Citizens can take pride in what has been accomplished but, as a City we must resolve to do more.

This budget initiates a long-term strategy for addressing the backlog of capital needs. The key elements of the strategy are:

- Identify and capture year-end surpluses.
- Keep the rate of growth in the operating budget at a lower level than the natural growth of revenues.
- Give capital needs priority consideration in the allocation of one-time revenues.
- Save maintenance costs by upgrading facilities.
- Retain maintenance savings and invest the savings in further improvements.

## Inventory of Capital Investment Needs

<b>Streets</b>	
Capacity Improvements	\$21,950,000
Deteriorated Pavement	21,900,000
Concrete Replacement	18,000,000
Access Ramps	15,000,000
Median Island Rehabilitation	1,870,000
Bridge Rehabilitation	915,000
<b>Total Streets</b>	<b>79,635,000</b>
<b>Transportation</b>	
Traffic Signals	1,740,000
Street Light Replacement	810,000
Bikeways	930,000
<b>Total Transportation</b>	<b>3,480,000</b>
<b>Parks</b>	
Existing Park Upgrades	7,130,000
New Parks	2,875,000
Special Facilities	10,875,000
Public Way Trees	2,125,000
Tennis Court Improvements	840,000
<b>Total Parks</b>	<b>23,845,000</b>
<b>Public Buildings</b>	
Existing Facility Upgrades	9,221,000
New Facilities	29,248,000
<b>Total Public Buildings</b>	<b>38,469,000</b>
<b>Grand Total</b>	<b>\$145,429,000</b>

## Capital Improvements

### FY 96 Funding

#### General Fund

Consistent with a long-term strategy for capital investment, the allocation for FY 96 includes the following sources:

#### FY 95 Surplus Revenue

Revenues in FY 95 exceeded budgeted estimates by \$3.8 million. In a supplemental budget opening, the Mayor proposes to apply \$2.0 million to the capital needs backlog.

#### FY 95 Class 'C' Road Funds

The City's allocation of State Gas Tax, Class 'C' Road funds was \$1.7 million which the City Council approved in a March budget opening to be spent for identified road projects on an accelerated basis.

#### Annual CIP Allocation

Since 1989, the budget has provided an annual allocation of \$5.0 million for the ongoing capital improvement program. Of this amount, \$4.4 million has been dedicated to debt service on the bonds issued to finance the renovation of the City and County Building and the capital improvement bonds issued in FY 93. This year's budget increases the annual

allocation to \$5.6 million, capturing a significant share of the positive gap between base revenues and base expenditures.

#### CDBG Funds

Community Development Block Grant allocations provided \$2.3 million for neighborhood improvement projects in areas eligible for CDBG funds.

#### One-Time Funds

In the process of developing this year's budget, \$500,000 of one-time money became available for capital projects.

#### Surplus Property Sales

The FY 95 budget includes a list of capital projects to be funded by proceeds from the sale of surplus property. The first parcels of this property will be sold this summer. This budget recommends a change in the set of projects to be funded in this way.

### Enterprise Funds

#### Airport Fund

The Airport capital improvement program will scale back to \$60 million after completion of the new runway.

#### Water Utility Fund

The Water utility fund proposes to spend \$18.8 million on system improvements.

#### Sewer Utility Fund

The budget proposes a \$9.0 million program of capital improvements in the City's wastewater treatment systems.

#### Storm Water Fund

The Storm Water fund will draw down accumulated reserves to fund a proposed \$6.0 million capital program.

### Project Identification

The initial selection of capital projects is made by a CIP team composed of departmental representatives who have the responsibility for new construction and rehabilitation, and staff from the Capital Planning and Programming Division.

The process for selecting capital projects includes an analysis of costs and benefits, assessment of relative need, and consideration of the impact on overall goals and objectives of the City. Those projects which serve the needs of

enterprise funds (Public Utilities, Airport, Recreation) or dedicated purpose funds (Class C Roads, Community Development Block Grant (CDBG), and private) do not compete for General Fund revenue but are coordinated to maximize value to the City. Final selection of capital improvement projects is made by the Administration and City Council.

### **CIP Policies and Procedures**

- Prepare a new five-year plan based on current and future needs identified by Infrastructure Inventory Analysis.
- Prioritize projects using a CIP evaluation form which ranks projects based on 12 criteria.
- Fund all enterprise fund capital projects from enterprise operating funds and bond proceeds.
- Fund General Fund capital projects from General Fund cash, bond proceeds, Federal, State, and County grants, private property owners assessments, and miscellaneous contributions.
- Coordinate General Fund CIP plans with the City's community master plans, private property owner assessments, and miscellaneous

- contributions.
- Implement a plan to complete seismic upgrades of public buildings which would need to remain operational after a major earthquake.
- Reserve one percent of the cost of designated General Fund CIP projects for the commission of art works permanently associated with the projects.
- Implement a plan to upgrade public buildings for Americans with Disabilities Act (ADA) compliance.
- Participate in an overall "facilities needs" assessment for the entire City.
- The schedule of recommended projects reflects both the Mayor's bonding priorities and the results of ongoing capital planning.

Capital Improvements

General Fund/CDBG Fund/Other Grant Fund Projects		
Capital Improvement	General Fund Project Description	1995-96 Operating Budget Impact
<b>Annual CIP Allocation (Ongoing)</b>		
1 City & County Building Debt Service	Seventh year debt service payment on bond used to rehabilitate and refurbish the City & County Building.	\$2,638,000 Negligible
2 1992-93 CIP Bond Debt Service	Third year debt service on bond used to complete various capital improvements throughout the City.	\$1,810,000 Negligible
3 Foothill Boulevard Traffic Island Curbs	Replace existing traffic island curbs with non-mountable curbs on Foothill Boulevard between Sunnyside Avenue and 2100 East. This project will be accomplished in conjunction with a UDOT project to upgrade the intersection of Foothill Blvd. and 2100 East.	\$35,000 Negligible
4 Riverside Drive	Improve Riverside Drive at 1700 South, including curb, gutter, sidewalk, and street surface. Improvements needed to handle increased traffic generated by new 61-unit affordable housing project adjacent to Riverside Drive.	\$70,000 Negligible
5 Retaining Wall at East Capitol Blvd.	Construct an emergency retaining wall on the west side of East Capitol Boulevard to halt erosion problems which threatens a private residence.	\$65,000 Negligible
6 California Avenue Bridge	Perform engineering study and analysis of existing deteriorated bridge to determine best method of rehabilitation or replacement. The bridge has been identified by 1994 UDOT Bridge Survey to have major structural deficiencies.	\$30,000 Negligible
7 Bridge Rehabilitation	Provide emergency repairs to two City bridges to include reconstruction of slope protection at the Jordan River and 1100 South, and joint repairs on the 1300 South viaduct. Identified by 1994 UDOT Bridge Survey as requiring "prompt action".	\$190,000 Negligible
8 Irrigation Backflow Study	Identify locations which require installation of backflow devices on existing irrigation systems necessitated by recent plumbing code changes that specify backflow prevention and elimination of cross connections on facilities utilizing potable water.	\$25,000 Negligible
9 ADA Ramp Installation	Construct various ADA pedestrian ramps throughout the City to help meet requirements of the Americans with Disabilities Act (ADA). Location to be determined from recommendations from support groups for the physically challenged.	\$50,000 Negligible

Capital Improvements

Capital Improvement	General Fund Project Description (Ongoing--Continued)	1995-96 Budget	Operating Budget Impact
10 Pioneer Park Locomotive Study	To conduct analysis of existing railroad locomotive in Pioneer Park regarding presence of asbestos, condition, means of mitigation, and proposed methods of protecting locomotive from the elements and which would still allow public display.	\$15,000	Negligible
11 Concrete Removal, North Warm Springs Park	To remove existing concrete bunker prior to site preparation of North Warm Springs Park.	\$75,000	Negligible
12 Animal Control Shelter Kennel Upgrade	To meet prior commitments, this project fully reinstates funds for kennel upgrade at the Animal Control Shelter.	\$50,000	Negligible
13 Concrete Replacement	Replace defective concrete including sidewalk, curb, gutter, and driveway approaches between 500 South and 900 South, and between 900 East and 1300 East.	\$100,000	Negligible
14 Streets Reconstruction	Reconstruction of deteriorated streets, including local and residential streets, to include reshaping or removal of existing street pavement and street subbase. Also overlay of arterial and collector streets, citywide.	\$200,000	Negligible
15 IFAS Implementation	Continue implementation and maintenance of the Internal Fund Accounting System (IFAS).	\$138,000	Negligible
16 Contingency--Ongoing	This amount is set aside to pay for any unanticipated cost overruns or emergency needs during the year.	\$147,000	N.A.
<b>Subtotal--Ongoing</b>		<b>\$5,638,000</b>	
<b>One-Time Money Projects</b>			
1 North Warm Springs Park, Demolition and Grading	Provide grading and seeding and extend the park area in conjunction with the Concrete Removal and North Warm Springs Park projects.	\$300,000	\$8,400 annual increase in maintenance costs; \$15,000 annual decrease in public safety costs in maintenance costs
2 1300 South, 1300 to 1700 East	Continue reconstruction of failed pavement on 1300 South between 1300 East and 1700 East. These funds will be used with Class C funds currently budgeted.	\$200,000	\$12,250 annual decrease in maintenance costs
3 Mobile Data Transmitter Project	Continuation of procurement of mobile data transmitters for the Police Department. These allow more efficient compilation of data, freeing police resources for other priorities.	\$200,000	Negligible
4 Contingency--One-Time Money Projects	This amount is set aside to pay for any unanticipated cost overruns or emergency needs during the year.	\$1,199,043	N.A.
<b>Subtotal--One-Time Money Projects</b>		<b>\$1,899,043</b>	

Capital Improvements

Capital Improvement	CDBG Project Description	1995-96 Budget	Operating Budget Impact
<b>Community Development Block Grant (CDBG)</b>			
1 Pennsylvania Ave./ Iowa St. Construction	To construct street improvements to include street pavement, sidewalk, curb and gutter.	\$132,000	Negligible
2 800 West Median Street Construction	To construct street improvements to include median island curbs, landscaping and irrigation, street pavement and adjacent sidewalk, and curb and gutter.	\$376,000	Negligible
3 200 South Median Street Construction	To construct street improvements to include median island curbs, landscaping and irrigation, street pavement and adjacent sidewalk, and curb and gutter.	\$325,000	Negligible
4 Physical Access Ramps Construction	To construct physically accessible street corners throughout the City. Sites to be determined.	\$40,000	Negligible
5 Hawthorne Avenue Street Construction	To construct street improvements to include curb, gutter, sidewalk, street pavement and small off-street parking area.	\$100,000	Negligible
6 100% Sidewalk Replacement	Replacement of cracked and displaced sidewalk, curb and gutter. 100% CD funded in target areas and other CD eligible areas.	\$200,000	Negligible
7 North Warm Springs Park	To continue to construct improvements to develop natural warm springs area into park space improving the North Gateway into the City and providing park for Capitol Hill area.	\$150,000	\$5,500 annual increase in maintenance costs
8 ADA Modifications to Parks, West Salt Lake	To construct modifications to include curb cuts, ramps and sidewalks throughout city parks in an effort to meet ADA requirements. Proposed parks include Post St., Madsen, and Jordan.	\$30,000	Negligible
9 Sherwood Park Improvements	To construct ball diamond improvements to consist of removal/replacement of backstops, line fences and team benches in 3 ball fields, install irrigation systems and sod, and construct new concession/storage facility.	\$150,000	Negligible
10 Westpointe Park Improvements	To continue park improvements to include development of softball diamond, curb and gutter extension, walkways, security lighting and other site work as necessary.	\$200,000	\$10,000 annual increase in maintenance costs
11 Hidden Hollow Park Improvements	To continue park improvements to include security lighting, native plants, and other site work as necessary.	\$15,000	\$1,000 annual increase in maintenance costs
12 Fairmont Park Improvements	To construct renovations to existing concession building, construct new picnicking area and accessible restroom stalls, install concrete basketball court, irrigation, landscaping, and other site work as necessary.	\$180,000	Negligible



Capital Improvements

Capital Improvement	CDBG Project Description (Continued)	1995-96 Budget	Operating Budget Impact
13 Urban Forestry Planting—Citywide	To purchase and plant trees in CD eligible parks/areas. Proposed parks include: Indiana MiniPark, 4th South MiniPark, Glendale, Jordan, Cotton & Riverside, 300 N 600 West parking strip.	\$35,000	\$5,000 annual increase in maintenance costs
14 Riverside Park Improvements	To replace/construct ADA restrooms and walkways connecting parking to restrooms/baseball, tennis/football, and install accessible basketball court.	\$135,000	Negligible
15 Weseman Memorial Park Development	To develop memorial park at intersection of California Avenue and 900 West. Improvements to include landscaping and irrigation.	\$20,000	\$1,500 annual increase in maintenance costs
16 Inner Block Street Lighting	To purchase and install street lighting in CD eligible areas.	\$113,116	\$5,000 annual increase in maintenance costs
17 Percent for Art— CDBG	To provide enhancements such as decorative pavement, railings, sculptures, fountains, and other works of art. 1% of project construction cost is allocated for art project.	\$3,000	Negligible
18 CIP Contingency— CDBG	This amount is set aside to pay for any unanticipated cost overruns or emergency needs during the year.	\$70,000	N.A.
<b>Subtotal—CDBG</b>		<b>\$2,274,116</b>	
<b>Capital Improvement</b>	<b>Salt Lake County Funds Project Description</b>	<b>1995-96 Budget</b>	<b>Operating Budget Impact</b>
<b>Salt Lake County Funds</b>			
1 City & County Building Debt Service	Seventh year debt service payment on bond used to rehabilitate and refurbish the City & County Building.	\$618,000	Negligible
<b>Subtotal—Salt Lake County Funds</b>		<b>\$618,000</b>	
<b>TOTAL GENERAL/CDBG/OTHER FUND CAPITAL IMPROVEMENT PROJECTS</b>		<b>\$10,429,159</b>	

Capital Improvements

Airport Fund and Public Utilities Funds		1995-96	Operating Budget
Capital Improvement	Airport Fund Project Description <i>(All of the following projects are funded by the Airport.)</i>	Budget	Impact
1 Runway 16R/34L	Final phase of 12,000-foot air carrier runway with a fully integrated taxiway system. Total project cost: \$120,563,000; started December 1991.	\$19,077,600	\$692,000 annual increase for supplies & services, \$905,000 annual increase for personnel, \$4,900,000 for new equipment
2 Runway Incursion Protection	Make airfield improvements to enhance safety, including installation of in-pavement taxiway lights on various taxiways to facilitate aircraft movement during periods of low visibility. Total est. project cost: \$8,300,000; started March 1993.	\$375,300	\$9,000 annual increase for materials and supplies, after project completion
3 Airport Signage Improvement Study	Evaluate and review existing terminal/roadway signage and directory information. A recommended signage replacement program will be developed based on priority needs. Total est. project cost: \$232,000; started January 1993.	\$65,300	Negligible
4 Taxiway K Rehabilitation and Overlay	Due to damaged pavement, reconstruction of certain areas of Taxiway K from K-5 to the south end is required to prevent further deterioration and minimize maintenance and repair costs. Total est. project cost: \$1,028,000; started November 1994.	\$1,028,000	Negligible
5 ARFF Burn Pit Simulator	Construction of a new Aircraft Fire Training facility to comply with FAA standards. This facility will be capable of using alternative fuels, thus reducing particulate emission. Total est. project cost: \$8,860,000; started June 1992.	\$2,801,500	\$5,000 annual increase for equipment maintenance, after project completion
6 Aircraft Deicing Areas: Design and Construction	Provide for design and construction of infrastructure and systems that will deliver and deice aircraft at three (3) sites and collect/retain the spent fluids for later processing and recycling. Total est. project cost: \$12,958,900; started March 1995.	\$11,749,500	Negligible
7 North Support Area Maintenance Facility Expansion	Expansion of vehicle maintenance building to provide more bays for equipment storage, new shops for maintenance, and additional office and support areas. Total est. project cost: \$6,529,000; started January 1994.	\$1,244,500	\$6,000 annual increase for greenhouse supplies and \$50,000 annual increase for utilities, after project completion

Capital Improvement	Airport Fund Project Description (Continued)	1995-96 Budget	Operating Budget Impact
8 Parking Area Expansion: Long Term Overflow	Design and paving of the Long-Term overflow lots. Total est. project cost: \$500,000; started March 1995.	\$500,000	Negligible
9 Cargo Facility Expansion—Federal Express	Increase the warehouse facility to meet increased volume and business demand. Parking lot will also be increased to double its existing size due to present overloading of parking capacity. Total est. project cost: \$950,000; design start date, July 1995.	\$950,000	Negligible
10 Executive Terminal Remodel	Remodeling of space formerly occupied by National Weather Service in Executive Terminal to accommodate Federal agencies. Total est. project cost: \$950,000; construction start date, July 1995.	\$550,000	Negligible
11 Joint Cargo Building Expansion	Expansion of joint cargo building, parking lot; construction of security gate, and new street access from 3700 West. Total est. project cost: \$960,000; started October 1994.	\$460,000	Negligible
12 Airport 2: New Parallel Taxiway	Relocation of existing taxiway to provide the required additional clearance. Total est. project cost: \$900,000; started March 1995.	\$469,300	Negligible
13 Gateway Landscaping	Beautify entrance to airport; area currently not landscaped includes I-80 right-of-way and off ramps into the Airport. Total est. project cost: \$350,000; started October 1994.	\$137,300	Negligible
14 General Aviation Access Taxiway	Provide better and safer access to the general aviation T-hangars and some corporate hangars. Total est. project cost: \$200,000; started April 1995.	\$150,000	Negligible
15 Terminal Improvements	Specific areas of both passenger terminals are in need of rehabilitation or refurbishing in order to update and upgrade the fixtures, tile, flooring, or electrical/plumbing components. Total est. project cost: \$1,000,000; started June 1994.	\$800,000	Negligible
16 Wetland Site Improvements	Placing a cattle fence around entire property boundary, improving cattle guards, installing gates, performing weed control, and miscellaneous site upgrades to improve habitat values. Total est. project cost: \$77,400; construction start date, August 1995.	\$77,400	Negligible
17 Apron Repair—1995	Concrete aprons adjacent to the concourses have reached the point where preventive maintenance is mandatory. Total est. project cost: \$257,100; started March 1995.	\$257,100	Negligible

Capital Improvements

Capital Improvement	Airport Fund Project Description (Continued)	1995-96	Operating Budget
		Budget	Impact
18 Bird Hazard Remediation Program: Phase 2	Removing and relocating fences, regrading and seeding old farm fields, razing existing structures, eliminating standing water where possible. Total est. project cost: \$600,400; started December 1994.	\$600,400	Negligible
19 New Terminal 1 Elevator	Installation of a new elevator at the south side of the escalator. Existing stair tower will be relocated or modified. Total est. project cost: \$600,000; started January 1995.	\$600,000	Negligible
20 Chiller 1 Replacement	Chiller 1 is nearing the end of its service life. A new chiller will increase reliability and reduce the risk of equipment failure interrupting services. Total est. project cost: \$188,600; construction start date, July 1995.	\$188,600	Negligible
21 General Aviation Fuel Containment and Remediation	Design and construction of a containment system to contain any accidental spills at the East Side Fuel Farm. Total est. project cost: \$193,600; started February 1995.	\$193,600	Negligible
22 Cargo Bypass Apron	Construction of a bypass apron next to the south cargo area, west of Taxiway H1; designed to accommodate secondary aircraft deicing. Total est. project cost: \$546,000; started February 1995.	\$546,000	Negligible
23 Tooele Valley Airport Fuel Containment	Construction of facilities designed to control accidental discharge or fuel spills. Also includes Taxiway Lighting signage. Total est. project cost: \$20,000; started April 1995.	\$20,000	Negligible
24 Airport 2: FBO Leased Area Tie-downs and Tank Removal	Pavement improvements as required and tie-downs will be replaced, repaired or added where needed. Also excavate fuel storage tanks and mitigate contaminated soil. Total est. project cost: \$76,500; started January 1995.	\$76,500	Negligible
25 Old Burn Pit Remediation	Design and construction for removal of equipment and disposal of contaminated materials in order to decommission the site and restore it to natural conditions. Total est. project cost: \$222,000; design start date, July 1995.	\$222,000	Negligible
26 Concourse D Expansion: Design	Architecture and engineering to expand Concourse D by approximately 6 gates plus associated holdrooms, operations areas, public and concession areas, ramp and hydrant fueling system. Total est. project cost: \$3,000,000; design start date, June 1995.	\$3,000,000	Negligible
27 Terminal Roof Replacements	Part of scheduled replacement program; involves reroofing B-C Connector, A-B Connector, Concourse A, Concourse B, and the boiler plant. Total est. project cost: \$489,100; started April 1995.	\$489,100	Negligible

Capital Improvements

Capital Improvement	Airport Fund Project Description (Continued)	1995-96 Budget	Operating Budget Impact
28 Airport Signage System	Modify and upgrade the signage throughout the Airport consistent with signage master plan and ADA requirements. Total est. project cost: \$702,000; started October 1994.	\$702,000	Negligible
29 Parking Lot Safety Modifications	Provide new emergency telephones in the employee parking lot, the short-term parking structure, the long-term lots and the long-term overflow lot. Total est. project cost: \$102,300; started March 1995.	\$102,300	\$5,000 annual increase for utilities
30 Tooele Valley Airport: Taxiway Lighting	Replace the Visual Approach System Indicator (VASI) with a Precision Approach Path Indicator (PAPI) at both ends of the runway; install new taxiway edge lights. Total est. project cost: \$236,200; started January 1995.	\$236,200	Negligible
31 GSE Pad Relocation	Construction of two new ground support equipment (GSE) pads in the cargo area. Total est. project cost: \$245,400; design start date, June 1995.	\$245,400	Negligible
32 Firing Range Improvements	Expand the existing firing range including constructing a range house and a weapons cleaning area. Total est. project cost: \$87,600; started February 1995.	\$87,600	Negligible
34 Telecommunications and Fiber Optic Link	Furnish and install a 600-pair telephone cable and a 36-count fiber optic cable to the new airfield lighting vault in the North Support Area. Total est. project cost: \$380,000; construction start date, July 1995.	\$380,000	Negligible
35 Power Line Relocation	The existing overhead power line (Grow 11) will be relocated underground in an electrical duct bank as part of the 4000 West Street relocation project. Total est. project cost: \$182,000; construction start date, May 1995.	\$182,000	Negligible
36 Concourse B Expansion: Architectural and Design	Engineering services to expand Concourse B by 6 additional gates on the second level, raise the lower level in its entirety due to relocation of Skywest and Federal Inspection Service. Total est. project cost: \$1,000,000; design start date, June 1995.	\$1,000,000	Negligible
37 Airport Art Program	Acquisition and permanent installation of several pieces of artwork to five identified locations in the Airport. Total est. project cost: \$250,000; design start date, May 1995.	\$250,000	Negligible
38 Concourse D Taxiway Expansion	Extending the existing apron to the west to accommodate expansion of Concourse D; necessary for aircraft access during construction of Concourse D expansion. Total est. project cost: \$3,500,000; started March 1995.	\$3,500,000	Negligible

Capital Improvements

Capital Improvement	Airport Fund Project Description (Continued)	1995-96	Operating
		Budget	Budget Impact
39 New Taxiway F-5	Construction of concrete taxiway connector from taxiways E and F to Terminal 2, Concourses D and E aprons. Total est. project cost: \$3,000,000; design start date, November 1995.	\$3,000,000	Negligible
40 Glycol Facility Utilities	Provide utility service (4-inch natural gas main) to the glycol collection/retention facility. Total est. project cost: \$200,000; design start date, January 1995.	\$200,000	Negligible
41 Glycol Storage Facility	Construction of a relocated interim facility for new glycol storage until full deicing facilities are completed. Total est. project cost: \$150,000; started April 1995.	\$150,000	Negligible
42 Airport 2: Apron Expansion	Expansion of existing apron following construction of the new parallel taxiway. Total est. project cost: \$900,000; started February 1995.	\$900,000	Negligible
43 MUFIDS Design	Design and engineering for a Multiple User Flight Information Display System (MUFIDS). Total est. project cost: \$200,000; design start date, July 1995.	\$200,000	Negligible
44 Long-Term Parking Expansion Design	Design of long-term parking improvements subsequent to completion of the Airport Master Plan Update. Total est. project cost: \$1,000,000; design start date, October 1995.	\$1,000,000	Negligible
45 Car Rental Lobby Expansion Design	Design and engineering for expansion of the car rental lobby in the parking structure. Total est. project cost: \$100,000; design start date, May 1995.	\$100,000	Negligible
46 East Ramp Rehabilitation (Common Areas)	Improvements to the East Side General Aviation aircraft ramp. Total est. project cost: \$1,000,000; construction start date, July 1995.	\$1,000,000	Negligible
47 Airport 2: Security Fence Relocation	Relocation of the existing security fence along the recently changed airport boundary. Total est. project cost: \$100,000; construction start date, August 1995.	\$100,000	Negligible
48 Bird Hazard Remediation Phase 3- Wingpointe Golf Course	Involves joint actions with the Public Services Department to reduce bird habitation at Wingpointe Golf Course. Total est. project cost: \$150,000; construction start date, October 1995.	\$150,000	Negligible
<b>Total Airport Fund</b>		<b>\$60,114,500</b>	

Capital Improvements

Capital Improvement	Water Utility Fund Project Description (All of the following projects are funded by the Water Utility Fund)	1995-96 Budget	Operating Budget Impact
1 Land Purchases	Purchase of water shed property.	\$250,000	Negligible
2 Water Rights and Supply	Water stock purchases	\$1,030,000	Negligible
3 Maintenance and Repair Shops	City Creek restroom facilities c/o; City Creek handicap restroom and garage; repair roof at Rotary Park; Little Dell recreation facilities and improvements	\$432,000	Negligible
4 Treatment Plants	BCTP-Intake Structure c/o; Eng. BCTP-drying beds and chemical feed	\$1,700,000	Negligible
5 Pump Plants and Pump Houses	Military Pump Station	\$400,000	Negligible
6 Culverts, Flumes, and Bridges	Check valve and electric actuator 6200 South Pump Station	\$24,000	Negligible
7 Deep Pump Wells	Millcreek Well (new) and 3rd East well and line	\$1,438,500	Negligible
8 Storage Reservoirs	Mountain Dell Dam, Lake Mary's Dam, and Twin Lakes Dam	\$5,000,000	Negligible
9 Distribution Reservoirs	Seismic stabilization of steel tanks; 13th East reservoir; 15th East reservoir	\$1,900,000	Negligible
10 Landscaping	Asphalt shops parking area c/o; BCTP site improvements	\$60,000	Negligible
11 Water Conduits and Supply Lines	Parley's Lower Conduit; California Avenue (City project)	\$2,100,000	Negligible
12 Distribution Mains and Hydrants	Fire hydrant replacements; new mainline valves; regulator replacements; donated and various lines; waterline replacements; and 1995-96 Project Request	\$3,368,038	Negligible
13 Water Service Connections	Large meter replacements; service line replacements; small meter program; and new service connections	\$1,130,000	Negligible
<b>Total Water Utility Fund</b>		<b>\$18,832,538</b>	
Capital Improvement	Sewer Utility Fund Project Description (All of the following projects are funded by the Sewer Utility Fund)	1995-96 Budget	Operating Budget Impact
1 Stops, Storehouses, and other Buildings	Replacement bldg/garage for sewer/stormwater; modifications to thickener ventilation building; modifications to operations and maintenance building	\$325,000	Negligible
2 Lift Stations	Renovation and upgrades to various lift stations	\$306,500	Negligible

Capital Improvements

Capital Improvement		Sewer Utility Fund Project Description (Continued)	1995-96 Budget	Operating Budget Impact
3	Treatment Plant Improvements	Odor control c/o; pretreatment electrical c/o; seismic upgrade c/o; trickling filter upgrade; grit channel rehab c/o; force main rehab.	\$5,590,000	Negligible
4	Collection Lines	Various collection lines; emergencies—misc. locations; design cost for future projects; misc. public service projects	\$2,682,490	Negligible
5	Landscaping	Landscaping drying beds—wetlands c/o; asphalt shops area c/o; blacktop roadway at 5200 W North Temple	\$138,000	Negligible
<b>Total Sewer Utility Fund</b>			<b>\$9,041,990</b>	
<b>Capital Improvement</b>		<b>Stormwater Utility Fund Project Description (All of the following projects are funded by the Stormwater Utility Fund)</b>	<b>1995-96 Budget</b>	<b>Operating Budget Impact</b>
1	Landscaping	Detention basin at Red Butte Creek and Sunnyside Avenue for stormwater retention; asphalt shops area.	\$120,000	Negligible
2	Stormwater Lift Stations	Construction of lift stations at 200 South 1300 West Jordan River Pump Station, and 900 South and West Temple; renovation of two other pump stations.	\$632,500	Negligible
3	Shops, Storehouse, Building	Construction of new maintenance facility to store large maintenance equipment to protect them from inclement weather.	\$125,000	Negligible
4	Storm Drain Lines	To construct storm drain lines and boxes at various locations through out the city.	\$5,070,950	Negligible
<b>Total Stormwater Utility Fund</b>			<b>\$5,948,450</b>	



# City Council

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# City Council

## Organizational Structure

### Fiscal Year 1995-96

- City Council
1. Stuart C. Reid  
(Chair)
  2. Paul Hutchison
  3. Sam V. Souvall  
(Vice Chair)
  4. Alan G. Hardman
  5. Tom Godfrey
  6. Roselyn N. Kirk
  7. Keith S Christensen

Council Staff  
Cindy Gust-Jenson  
Executive Director

- Community Relations
- Budget Analysis
- Policy Analysis
- Community Development
- Intergovernmental Coordination
- Legislative Oversight

# CITY COUNCIL



Council appointment process. *Policy drafted.*

- Adopt a boarded house ordinance. *Adopted.*
- Study the airport to determine if its facilities or related activities can contribute increased revenue to the City. *Policy reevaluated, action step eliminated.*
- Hold additional public hearings on issues not legally requiring hearings. *Continuation of current practice.*

## Citizen Expectations

The CITY COUNCIL is a separate, but equal, branch of City government. The Council's purpose is to fulfill the legislative functions of City government and to set overall policy direction by passing ordinances, adopting the budget, and providing legislative oversight of City operations.

## Strategic Plan Actions - Accomplishments

- Incorporate a strategy for diversity on boards and Commissions in Mayor/City

unnecessary confusion and inconvenience for citizens, hold discussions and establish policies which ensure that growth is responsibly managed, provide information to the public on recently adopted zoning codes and related issues using City Council newsletters, and consider ordinances and policies in the context of the policy statements defined by the Council relating to transportation and neighborhood preservation.

Council staff has increased its level of service by redefining responsibilities and expanding the program of work to better meet the needs of the City Council and the constituents they represent. The additional personnel resources will allow the Council staff to greatly expand its work program by conducting research on a greater number of masterplans, community, and neighborhood issues while exercising additional oversight to the Library and other City functions. In addition, more time can be devoted to mitigating citizen complaints and

## Service Detail

The City Council represents residents in each of the City's seven City Council Districts. The Council conducts independent management audits of City departments, reviews specific City programs and activities, and provides oversight review of the Redevelopment Agency. Much of the City Council's focus is to encourage and support efforts to enhance communication with citizens, review City ordinances to eliminate

Service Budget	FY 93-94		FY 94-95		FY 95-96		Explanation of Changes
	Actual	Budget	Budget	Budget	Budget	Budget	
Municipal Legislation	\$691,812	\$751,385	\$751,385	\$867,097	\$867,097	\$867,097	Added 2 positions plus salary & benefit adjustments
<b>Total for City Council</b>	<b>\$691,812</b>	<b>\$751,385</b>	<b>\$751,385</b>	<b>\$867,097</b>	<b>\$867,097</b>	<b>\$867,097</b>	

City Council

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enhancing the relationships between the City and the University of Utah, Community Councils, the School Board, and other organizations.

The change in this budget is due to the increased demand for research and other services. There has been a reorganization of staff responsibility and the addition of the two new positions.

**COUNCIL**

Funding	General Fund	Fees and Charges			Interfund Charges	Total
FY93-94 Budget	701,146					701,146
FY94-95 Budget	741,445			9,940		751,385
<b>Significant Changes</b>						
Adjustments to Base	115,712					115,712
<b>Total Changes</b>	<b>115,712</b>					<b>115,712</b>
<b>FY95-96 BUDGET</b>	<b>857,157</b>			<b>9,940</b>		<b>867,097</b>

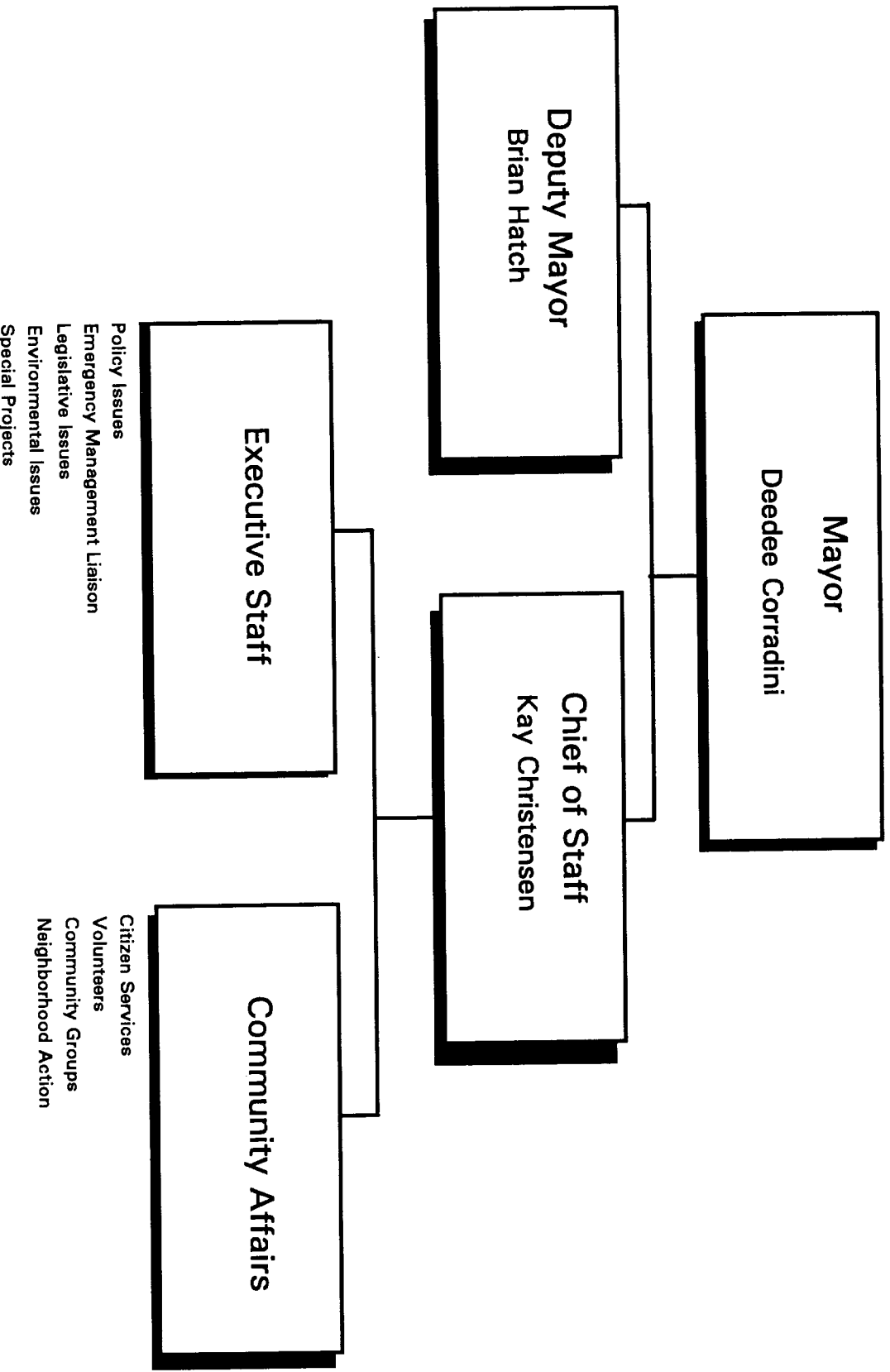
Budget History	FTE	Personal Services	Materials/Supplies	Charges/Services	Capital	Other	Total
FY93-94 Budget	14.00	437,439	27,562	231,145	5,000		701,146
FY94-95 Budget	14.00	475,875	30,750	239,760	5,000		751,385
<b>Significant Changes</b>							
Adjustments to Base		-6,320	900	4,825	9,000		8,405
Salary and Benefit Adjustments		28,149					28,149
Legislative Change in Retirement Rate		1,032					1,032
Policy Analyst	1.00	51,462					51,462
Council Staff Assistant	1.00	30,210					30,210
Risk Management Administration				-3,546			-3,546
<b>Total Changes</b>	<b>2.00</b>	<b>104,533</b>	<b>900</b>	<b>1,279</b>	<b>9,000</b>		<b>115,712</b>
<b>FY95-96 BUDGET</b>	<b>16.00</b>	<b>580,408</b>	<b>31,650</b>	<b>241,039</b>	<b>14,000</b>		<b>867,097</b>



**Mayor**

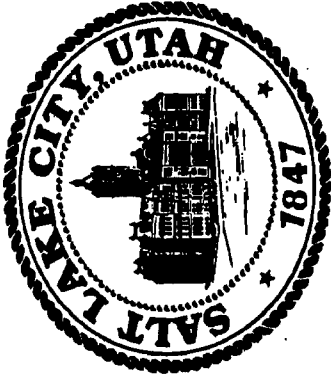
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**Office of the Mayor  
Organizational Structure  
Fiscal Year 1995-96**





# MAYOR



projects staffed by community volunteers. Continuation of current practice. 11 neighborhood cleanups completed.

- Offer a trained facilitator to community councils to assist with neighborhood strategic planning efforts, and to establish leadership development among residents. - 8 strategic plans developed, leadership training on-going.

## Citizen Expectations

The purpose of the MAYOR'S OFFICE is to lead City departments in serving the residents of Salt Lake City. The Office includes the Mayor's executive staff and the Office of Community Affairs.

## Strategic Plan Actions - Accomplishments

- Sponsor major environmental/ community infrastructure cleanup

volunteer center, and support to Salt Lake Area Community Councils, community groups, and neighborhoods. This program has shifted its emphasis to become more responsive to community needs through the creation of Community Relations Specialists with the office who concentrate their efforts on specific council districts and work to bring together all the resources of the City to assist residents.

This budget does not contain any major policy or service level adjustments, and reflects a continuation of current services.

## Executive Staff

The executive staff provides the Mayor with professional support. The program includes policy development and execution, intergovernmental and intragovernmental relations, emergency management liaison, special projects coordination (such as legislative, recycling, public-private partnerships, and Sister Cities programs) public affairs,

## Service Detail

### Community Affairs

This program serves as a liaison between the public and City government. The program includes a citizen complaint/request for service center, a

Service Budget	FY 93-94		FY 94-95		FY 95-96		Explanation of Changes
	Actual	Budget	Budget	Budget	Budget	Budget	
Community Affairs	\$253,142	\$303,588	\$303,588	\$298,193	\$298,193	\$298,193	Continuation of current services
Executive Staff	706,786	747,196	747,196	867,172	867,172	867,172	Award of Comprehensive Communities Grant
<b>Total for Office of the Mayor</b>	<b>\$959,928</b>	<b>\$1,050,784</b>	<b>\$1,050,784</b>	<b>\$1,165,365</b>	<b>\$1,165,365</b>	<b>\$1,165,365</b>	

Mayor

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local business relations, and other support staff functions.

The change in this budget reflects the administration of an award for a Comprehensive Community Program Grant. Only 16 cities, nationwide, were invited to apply for this grant. The focus of this \$2.2 million grant is to work with local communities and agencies to target juvenile crime. Salt Lake City was organized into five strategic regions which have implemented Community Action Teams. The community action teams work closely with, and coordinate the efforts of, the Salt Lake City School District, Salt Lake City Police Department, Salt Lake Prosecutor's Office, Salt Lake Area Boys and Girls Clubs, and the Juvenile Court. This comprehensive approach to crime focuses on prevention, intervention, and suppression.

**MAYOR**

Funding	Fees and Charges			Interfund Charges	Total
	General Fund				
FY93-94 Budget	911,168			39,700	950,868
FY94-95 Budget	1,010,089			40,695	1,050,784
<b>Significant Changes</b>					
Comprehensive Communities Grant				81,516	81,516
Adjustments to Base	33,065				33,065
<b>Total Changes</b>	<b>33,065</b>			<b>81,516</b>	<b>114,581</b>
<b>FY95-96 BUDGET</b>	<b>1,043,154</b>			<b>122,211</b>	<b>1,165,365</b>

Budget History	FTE	Personal Services	Materials/Supplies	Charges/Services	Capital	Other	Total
FY93-94 Budget	18.78	817,445	21,423	107,000	5,000		950,868
FY94-95 Budget	18.78	923,188	28,261	98,339	996		1,050,784
<b>Significant Changes</b>							
Adjustments to Base	-0.43	-18,048	-3,253	19,417			-1,884
Salary and Benefit Adjustments		39,615					39,615
Legislative Change in Retirement Rate		470					470
Comprehensive Communities Grant	0.90	32,600		48,916			81,516
Risk Management Administration				-5,136			-5,136
<b>Total Changes</b>	<b>0.47</b>	<b>54,637</b>	<b>-3,253</b>	<b>63,197</b>			<b>114,581</b>
<b>FY95-96 BUDGET</b>	<b>19.25</b>	<b>977,825</b>	<b>25,008</b>	<b>161,536</b>	<b>996</b>		<b>1,165,365</b>

Mayor

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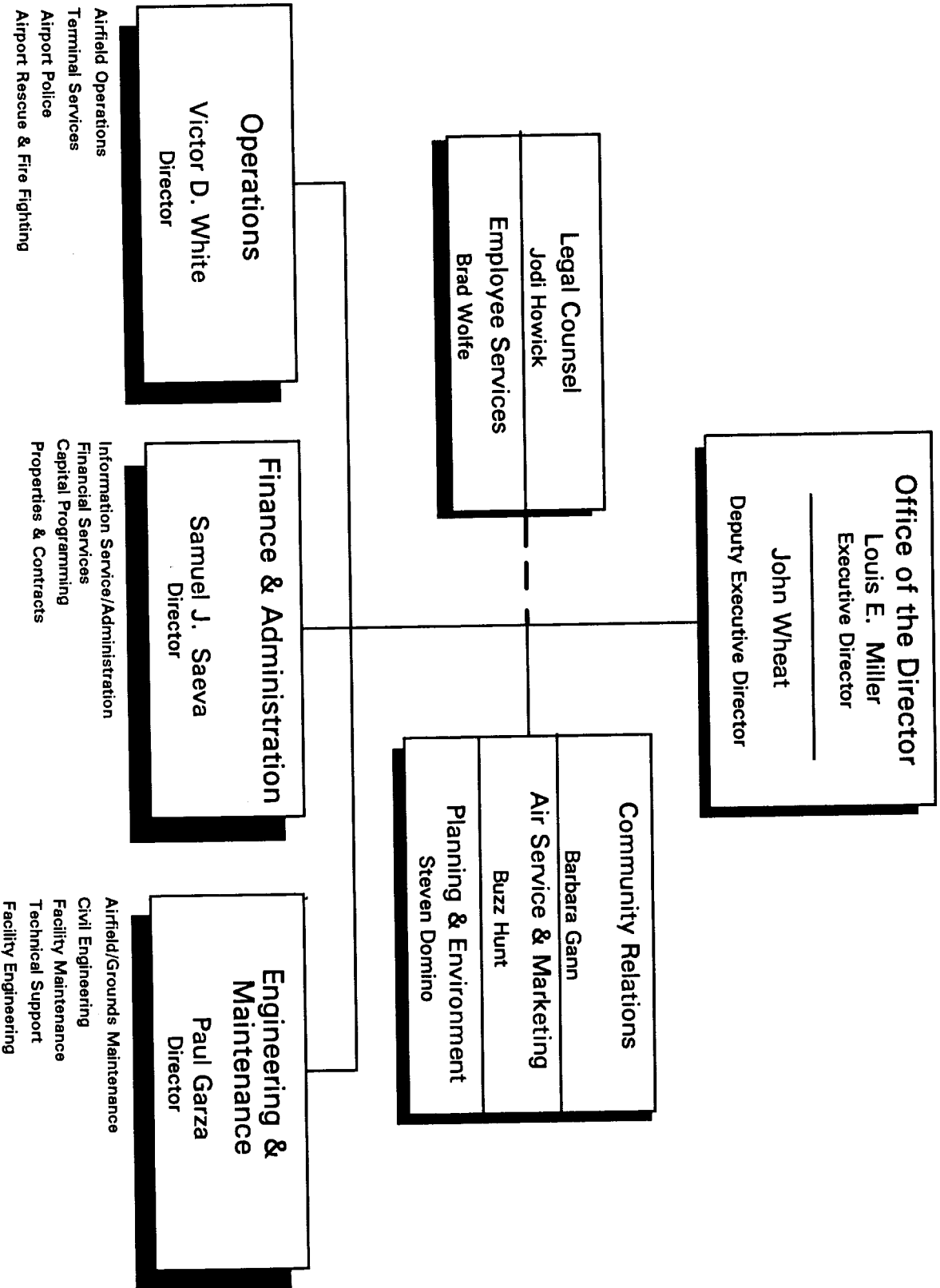
**Salt Lake City International Airport**

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# Salt Lake City International Airport

## Organizational Structure

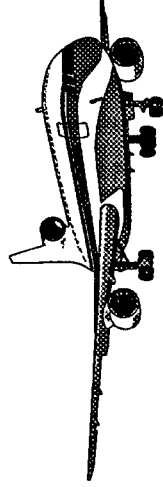
### Fiscal Year 1995-96



# SALT LAKE CITY INTERNATIONAL AIRPORT

provide the facilities and organization necessary to operate the Salt Lake City International Airport, Airport II, and Tooele Valley Airport.

Due to the strong local economy and the successful marketing programs initiated by the Airport, Salt Lake City is at the top of the list of the world's fastest growing large hub airports. A major objective of this budget is the successful opening of the new runway and all ancillary facilities required for support of the runway in order to accommodate the increasing number of passengers and air carriers the Airport serves. The entire department operates as an enterprise fund.



## Citizen Expectations

The purpose of the SALT LAKE CITY INTERNATIONAL AIRPORT is to

## Strategic Plan Actions - Accomplishments

- Develop and construct wetlands mitigation in the NW Quadrant. 465 acres constructed.
- Jointly sponsor with FAA "Aviation Expo" celebrating aviation industry in Utah. 15,000 people attended last year.
- Promote development of cargo services and facilities at the Airport. Over 300,000,000 lbs. of cargo will pass through the airport during FY 95, an increase of 7.6 percent.
- Develop and implement domestic and international air service and marketing program. Over 17,000,000 domestic and over 350,000 international passengers will use the airport during

Service Budget	FY 93-94	FY 94-95	FY 95-96	Explanation of Changes
	Actual	Budget	Budget	
Administration	\$1,217,685	\$3,023,800	\$3,217,000	Airport masterplan costs \$200,000
Engineering and Maintenance	13,384,849	17,821,900	26,711,500	Added 40 new positions; new runway maintenance costs
Finance and Administrative Services	30,867,067	128,906,700	92,680,400	Added 4 positions; reduced CIP program; finish new runway
Operations	6,570,457	7,301,500	9,462,400	Added 15 positions; new ARFF facility
<b>Total for Salt Lake City Intl. Airport</b>	<b>\$52,040,059</b>	<b>\$157,053,900</b>	<b>\$132,071,300</b>	

## Salt Lake City International Airport

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### *FY 95.*

- Design and construct new International Arrivals Building and Duty Free Shop to facilitate international travelers. *Scheduled to open in June 1995.*
- Develop and implement regional "Connecting Cities" marketing and promotion campaign. - *8 cities visited in 1994, and 4 cities planned for 1995.*
- Convert City fleet to natural gas. *Airport fleet converted.*

## Strategic Plan Actions -

### New Initiatives

- Develop hotel on Airport site. *Land has been set aside, actual development is subject to results of completed masterplan which is scheduled for late 1995.*
- Extend airport runway from 12,000 to 15,000 feet to allow opportunities for trans-oceanic air service. - *The new runway is expandable; however, no airline has expressed an interest in providing non-stop European or Asian service yet.*

## Service Detail

### Administration

This program provides coordinated direction and support to carry out the department's goals and policies. Airport management is committed to responsible growth and economic development in an environmentally sensitive manner. The program also provides community relations, planning, and marketing efforts for the Airport and the community as a whole.

### Finance and Administration

This program provides financial, capital grant, property, debt service, information management, and administrative services for the Airport.

### Engineering and Maintenance

This program coordinates construction activities at the Airport and ensures that activities comply with Federal Aviation Administration (FAA) requirements. Additionally, this program provides maintenance of Airport facilities, including air fields, terminals, parking lots, grounds and roadways.

### Operations

This program ensures implementation of and adherence to safety measures, law enforcement and security regulations. Additionally, the program provides passenger convenience services including parking, shuttle buses and traffic control.



**AIRPORT FUND**

Funding	AIP Grant Funding	Fees and Charges				Other Sources	Total
		Landing Fees	Terminal Rents	Passenger Fac. Charge	Other Revenue		
FY93-94 Budget	64,748,100	9,150,100	15,323,800	35,174,700	29,347,900	153,744,600	
FY94-95 Budget	47,108,100	9,435,200	15,722,800	42,787,300	42,000,500	157,053,900	
<b>Significant Changes</b>							
Adjustments to Base	-22,663,700	2,029,800	1,806,000	-888,500		-19,716,400	
Passenger Facility Charge (restricted funds)			22,000,000		-27,266,200	-5,266,200	
<b>Total Changes</b>	<b>-22,663,700</b>	<b>2,029,800</b>	<b>1,806,000</b>	<b>-888,500</b>	<b>-27,266,200</b>	<b>-24,982,600</b>	
<b>FY95-96 BUDGET</b>	<b>24,444,400</b>	<b>11,465,000</b>	<b>17,528,800</b>	<b>41,898,800</b>	<b>14,734,300</b>	<b>132,071,300</b>	

**Budget History**

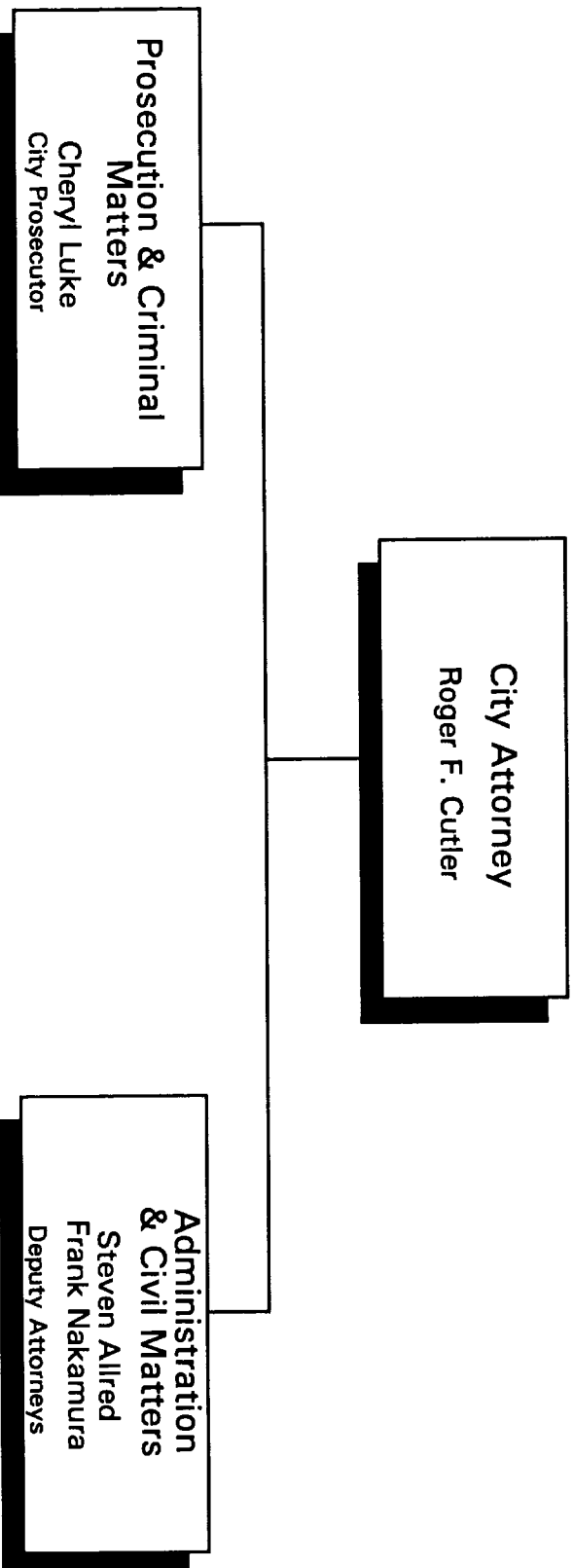
	FTE	Personal Services	Materials/Supplies	Charges/Services	Capital	CI/Bond/Other	Total
FY93-94 Budget	344.60	13,157,700	1,918,200	13,055,300	1,862,600	123,750,800	153,744,600
FY94-95 Budget	368.60	14,517,300	2,158,100	15,217,600	2,563,800	122,597,100	157,053,900
<b>Significant Changes</b>							
Position Changes-Director's Office	-1.00	143,700					143,700
Position Changes-Finance and Admin.	4.80	193,700					193,700
Position Changes-Engineering and Maint.	40.25	1,574,900					1,574,900
Position Changes-Operations	15.00	753,200					753,200
New Runway			529,500	162,900	4,900,000		5,592,400
Airfield Security			136,000				136,000
Ramp Scrubbing			138,000				138,000
New Facilities			113,100	458,400	1,539,700		571,500
Equipment/New/Replacement							1,539,700
Paint for terminals & Hangars				447,000			447,000
Master Plan/FAR Part 150 Update				200,000			200,000
Capital Improvement Program						-36,272,700	-36,272,700
<b>Total Changes</b>	<b>59.05</b>	<b>2,665,500</b>	<b>916,600</b>	<b>1,268,300</b>	<b>6,439,700</b>	<b>-36,272,700</b>	<b>-24,982,600</b>
<b>FY95-96 BUDGET</b>	<b>427.65</b>	<b>17,182,800</b>	<b>3,074,700</b>	<b>16,485,900</b>	<b>9,003,500</b>	<b>86,324,400</b>	<b>132,071,300</b>



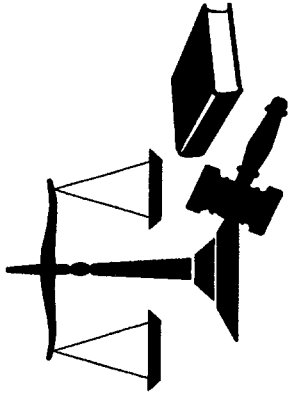
**Attorney**

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**Office of the City Attorney  
Organizational Structure  
Fiscal Year 1995-96**



# ATTORNEY



## Service Detail

### Attorney's and Prosecutor's Offices

This program ensures that the day-to-day operations of the City are legally responsible and that commitments which the City makes, and contracts which the City enters into, are appropriate legal commitments which protect the health, safety and welfare of the residents and resources of the City. When appropriate, the program provides prosecution of criminal violations. This budget changes the para-legal position approved last year to an assistant city attorney position.

This position will provide needed strength in defending the City against claims and damages. This budget also adds three intern prosecutors and one part-time clerical funded from the Federal Comprehensive Communities Program

Grant. The new prosecutors will work closely with neighborhoods to prosecute crime.

### Governmental Immunity

This program is the City's self-insurance fund. The program ensures that the City is protected against invalid claims, the public is appropriately compensated for City negligence and taxpayers' money is used cost efficiently. The City Risk Manager is included as a function of the Attorney's Office. The proposed budget commits \$800,000 of General Fund revenue to the Governmental Immunity Fund.

## Citizen Expectations

The purpose of the ATTORNEY'S OFFICE is to provide legal services to the City Council and Administration, and to protect the legal interests of the City.

Service Budget	FY 93-94	FY 94-95	FY 95-96	Explanation of Changes
	Actual	Budget	Budget	
Administration	\$118,970	\$111,799	\$113,173	Continuation of current services
Attorney's & Prosecutor's Office				
Civil Support	737,213	694,374	669,742	Para-legal to Assistant Attorney
Prosecution	481,869	582,026	751,759	3 intern prosecutors and part-time clerical added
<b>Total Atty's &amp; Prosecutor's</b>	<b>1,219,082</b>	<b>1,276,400</b>	<b>1,421,501</b>	
Governmental Immunity	1,064,405	894,091	890,907	Continuation of current services
<b>Total for City Attorney</b>	<b>\$2,402,457</b>	<b>\$2,282,290</b>	<b>\$2,425,581</b>	

**ATTORNEY-GENERAL FUND**

Funding	General Fund	Fees and Charges		Interfund Charges	Total
		Legal Defenders	Charges for Services		
FY93-94 Budget	1,112,151	11,200	11,000	106,570	1,228,921
FY94-95 Budget	1,256,528	10,000		110,671	1,388,199
<b>Significant Charges</b>					
Airport				13,693	13,693
Comprehensive Communities Grant				152,310	152,310
Adjustments to Base	-19,528				-19,528
<b>Total Charges</b>	<b>-19,528</b>			<b>166,003</b>	<b>146,475</b>
FY95-96 BUDGET	1,237,000	10,000	11,000	276,674	1,534,674

Budget History	FTE	Personal Services	Materials/Supplies	Charges/Services	Capital	Other	Total
FY93-94 Budget	19.20	965,587	28,137	221,859	14,338		1,228,921
FY94-95 Budget	21.20	1,112,865	32,023	215,226	28,085		1,388,199
<b>Significant Charges</b>							
Adjustments to Base	-1.35	-46,923	-260	52	-4,283		-51,414
Salary and Benefit Adjustments		44,373					44,373
Legislative Change in Retirement Rate		1,206					1,206
Comprehensive Communities Grant	3.50	88,560		63,750			152,310
Risk Management Administration	1.50			-4,800			-4,800
<b>Total Charges</b>	<b>2.15</b>	<b>87,216</b>	<b>-260</b>	<b>63,802</b>	<b>-4,283</b>		<b>146,475</b>
FY95-96 BUDGET	24.85	1,200,081	31,763	279,028	23,802		1,534,674

**ATTORNEY-GOVERNMENTAL IMMUNITY FUND**

Funding	General Fund Transfer	Fees and Charges			Interfund Charges	Total
		Interest	Fund Balance			
FY93-94 Budget	638,911				88,265	638,911
FY94-95 Budget	600,000	20,000	185,826			894,091
<b>Significant Changes</b>						
Miscellaneous Adjustments		-11,000	-185,826		81,907	70,907
Fund Balance					-88,265	-185,826
Risk Management Fund						-88,265
Adjustments to Base	200,000					200,000
<b>Total Charges</b>	200,000	-11,000	-185,826		-6,358	-3,184
FY95-96 BUDGET	800,000	9,000			81,907	890,907

Budget History	FTE	Personal Services	Materials/Supplies	Charges/Services	Capital	Other	Total
FY93-94 Budget	3.80	263,194		281,940			545,134
FY94-95 Budget	4.80	361,151		532,940			894,091
<b>Significant Changes</b>							
Adjustments to Base	-0.15	-41,582		30,340			-11,242
Salary and Benefit Adjustments		7,664					7,664
Legislative Change in Retirement Rate		394					394
<b>Total Charges</b>	-0.15	-33,524		30,340			-3,184
FY95-96 BUDGET	4.65	327,627		563,280			890,907

Attorney

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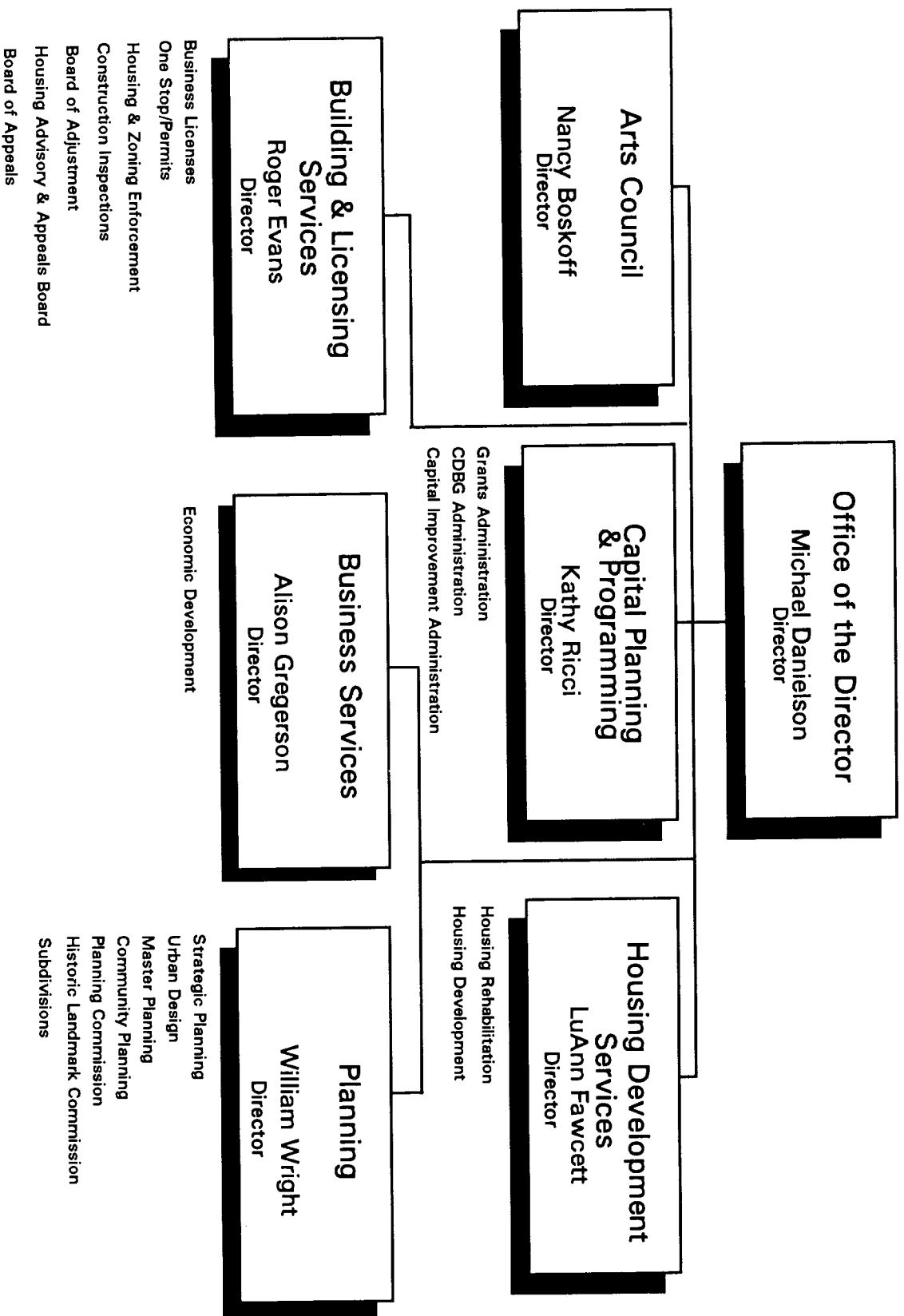
# Community and Economic Development

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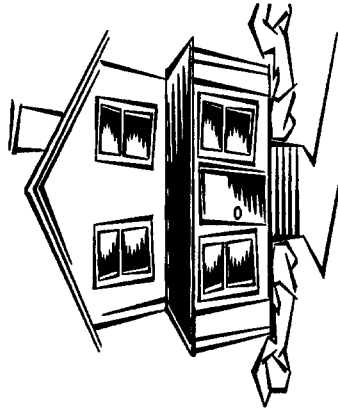
# Community & Economic Development

## Organizational Structure

### Fiscal Year 1995-96



## COMMUNITY AND ECONOMIC DEVELOPMENT



### Citizen Expectations

The purpose of the COMMUNITY AND ECONOMIC DEVELOPMENT DEPARTMENT is to provide planning and development strategies and programs which encourage community stability, orderly and desirable growth, rehabilitation of declining areas, and timely construction of the City's infrastructure. The Department also ensures safe, compatible, and attractive neighborhood conditions through enforcement of City development codes.

### Strategic Plan Actions - Accomplishments

- Develop trails to connect the foothills, wetlands and existing and proposed parks and open space with the urban environment. 8 new trails developed.
- Create a trust fund to receive donated property to preserve open space. *Legal work creating fund underway.*
- Complete, adopt and implement the Salt Lake City Jordan River Parkway Strategic Plan. *Plan adopted, implementation underway.*
- Extend City Creek Parkway to Central Business District. *Work is underway.*
- Adopt and geographically apply the "Open Space Zoning District" and "Low lands Conservancy District". *Ordinance adopted.*
- Adopt "Aquifer Protection Overlay Zoning District". *Adopted in new zoning ordinance.*
- Develop a reclamation plan and development reuse plan for Beck Street extraction industries. *Plan drafted, in review process.*
- Encourage environmentally sensitive subdivisions in new development areas. *Continuation of current*

### procedures.

- Identify and encourage groups and organizations seeking ideas for community activities to consider festivals or events which expand multi-cultural awareness. 3 new festivals, *continuation of current procedures.*
- Devote resources and planning for 100th year anniversary of City and County Building in December, 1994. *Event held.*
- Provide financial incentive and technical support for the preservation of historically significant commercial and residential properties. *Continuation of current procedures.*
- Prepare design guidelines for residential historic districts. *Plan in preparation.*
- Conduct a survey of historic structures in the area bordered by the Central City, South Temple and University historic districts and 900 South Street. *Consultant working on survey.*
- Donate resources and planning for the State Centennial in 1996 and the 150th anniversary of the founding of Salt Lake City. *Continuation of current procedures.*

Community and Economic Development

Service Budget	FY 93-94	FY 94-95	FY 95-96	Explanation of Change
	Actual	Budget	Budget	
Administration				
Director, Comm. & Econ. Dev.	\$286,156	\$300,331	\$286,774	Continuation of current services
Arts Council Support	178,194	177,060	187,071	Continuation of current services
Total Administration & Support	464,350	477,391	483,845	
Planning				
Planning	638,835	736,561	729,171	1 intern position changed to Asst. Planner
Historic Landmarks	100,302	108,036	113,751	Continuation of current services
Planning Commission Support	98,418	102,678	108,701	Continuation of current services
Total Planning	837,555	947,275	951,623	
Building Services				
Building Services	0	0	1,599,985	Transfer construction, housing and zoning compliance to Building Services; 2 inspectors, customer service training added
Construction Compliance	733,660	741,587	0	Transferred to Building Services
Housing Preservation	654,934	646,511	0	Transferred to Building Services
Zoning Compliance	156,020	176,555	0	Transferred to Building Services
Total Building Services	1,544,614	1,564,653	1,599,985	
Permits & Licensing				
Board of Adjustment Support	99,728	105,971	0	Transferred to Business License
Business License	140,910	99,287	205,149	Support to Business License
Permits and Zoning	239,018	310,791	510,096	1 Dev. Review Spec added, one Data Input Operator to License/Permit Clerk
Total Permits & Licensing	479,657	516,049	715,245	
Capital Planning & Programming	378,100	431,566	463,549	Continuation of current services
Housing & Economic Development	718,310	835,537	779,877	1 Deputy Director position eliminated
<b>Total for Community &amp; Economic Dev.</b>	<b>\$4,508,035</b>	<b>\$4,772,471</b>	<b>\$4,994,124</b>	

## Service Detail

- Support cultural and arts events with sponsorship, grants, technical assistance and facilities. *Continuation of current procedures.*
- Promote new event(s) or expand existing event(s). *460 special events were coordinated.*
- Utilizing neighborhood priorities, resolve localized infrastructure issues. *Continuation of current procedures.*
- Update Community Master Plans within 10-year period. *Continuation of current procedures.*
- Complete and adopt zoning re-write ordinance. *Adopted.*
- Establish a housing mitigation strategy by June 30, 1994. *Ordinance drafted, review in progress.*
- Use residential rehabilitation bonding authority and creatively use Tax Increment Financing (TIF) and/or Community Development Block Grant (CDBG) funds to rehabilitate multi-family projects throughout the City. *154 multi-family units and 63 single family units rehabilitated.*
- Work with developers to ensure additional retail shopping opportunities within the City. *New facilities include: Hermes, Home Depot and Sutherlands.*
- Encourage public/retail parking within

- appropriate areas of the Central Business District. *Continuation of current procedures.*
- Enhance communication among governmental and private agencies involved in promoting Salt Lake City. *Continuation of current procedures.*
- Develop "Gateway Vision Plan" providing for linkages between and among neighborhoods. *Plan approved by Planning Commission.*
- Actively participate in national organizations to which the City belongs so that Salt Lake City is considered for association conference sites which are appropriate to our facilities in cooperation with the Visitors and Convention Bureau, actively promote Salt Lake City as a convention site to national organizations in which City agencies are members. *Continuation of current procedures.*
- Establish process improvement teams to recommend changes to the City's license and regulatory practices to make them more "business friendly". *Teams established, recommendations under review.*

### Administration and Support

This program provides coordinated direction and support to carry out the department's goals and policies. Residents, developers and City decision makers receive information regarding departmental projects and answers to questions/concerns regarding the department's activities.

The City Arts Council supports Salt Lake's artists and arts organizations and provides access for the general public to arts activities. Community outreach programs, a matching grant program, information and technical assistance services, facility management (Art Barn) and the Percent-for-Art program are all administered by the City Arts Council.

### Planning and Zoning

This program provides planning for the City to guide its future development. Community planning provides a comprehensive linkage between the master plan goals, zoning designation and development approvals. The City's urban design goals are established and implemented within the Planning Division.

## Community and Economic Development

The program also provides environmental reviews of proposed development projects. The staff provides support to the Historic Landmark Commission, the Planning Commission, the City administration and the City Council concerning planning issues.

This budget includes the addition of 1 assistant city planner position by changing a part-time intern position to assistant city planner.

### **Building Services**

This program ensures that businesses and contractors comply with licensing requirements, that existing housing codes are observed, and that state and local codes regarding new construction and reconstruction are enforced.

New construction in the city has placed great demands on this division for inspections and plan review. This budget includes 2 new positions for building inspectors and 1 new position for development review/plan check. Funds for customer service training have also been added.

This budget also includes funding for weed abatement and yard maintenance on

boarded houses. Property owners are charged by the City for the service provided. Two seasonal employees work from April through September cutting weeds in vacant lots and maintaining yards around abandoned houses.

rehabilitation program has been reduced to about 45 applicants thanks to the addition of 1 rehabilitation counselor in FY 95. A new rehabilitation target area will be opened this summer.

### **Capital Planning and Programming**

This program ensures that grant funds are spent on appropriate projects. The program also ensures that moneys allocated to maintaining the City's infrastructure are utilized appropriately. Through the program, citizens are assured that the dollars which are allocated to capital improvements are systematically applied to projects which best serve the community. Information on capital improvements can be found in another section of this book.

### **Housing**

The Housing program enhances the City's efforts to provide aggressive management of the housing stock. This program stimulates opportunities for first-time home buyers to afford housing, rehabilitates single and multiple unit dwellings in order to preserve the affordable housing stock in the city.

The waiting list in the housing

**COMMUNITY AND ECONOMIC DEVELOPMENT**

Funding	General Fund	Fees and Charges		Interfund Charges	Total
FY93-94 Budget	3,529,271			881,213	4,410,484
FY94-95 Budget	3,834,149			938,322	4,772,471
<b>Significant Changes</b>					
Community Development Block Grant	339,178			-15,810	-15,810
Uniform Building Code Fees	40,000				339,178
Zoning Ordinance Fees	-45,000				40,000
One Time Money	-96,715				-45,000
Adjustments to Base					-96,715
<b>Total Changes</b>	<b>237,463</b>			<b>-15,810</b>	<b>221,653</b>
<b>FY95-96 BUDGET</b>	<b>4,071,612</b>			<b>922,512</b>	<b>4,994,124</b>

Budget History	FTE	Personal Services	Materials/Supplies	Charges/Services	Capital	Other	Total
FY94-95 Budget	89.75	4,180,250	113,963	409,352	68,906		4,772,471
<b>Significant Changes</b>							
Adjustments to Base	1.25	4,635	5,601	11,336	5,125		26,697
Salary and Benefit Adjustments		182,346					182,346
Legislative Change in Retirement Rates		3,779					3,779
One Time Funding for GIS Planning		-17,225		-2,980	-24,795		-45,000
Building Inspectors	2.00	76,978					76,978
Permits Counter	1.00	40,903					40,903
Deputy Dir. of Housing & Econ Dev	-1.00	-64,670					-64,670
Customer Service Training				10,000			10,000
Transfer to Weed Abatement Fund						26,500	26,500
Risk Management Administration				-35,880			-35,880
<b>Total Changes</b>	<b>3.25</b>	<b>226,746</b>	<b>5,601</b>	<b>-17,524</b>	<b>-19,670</b>	<b>26,500</b>	<b>221,653</b>
<b>FY95-96 BUDGET</b>	<b>93.00</b>	<b>4,406,996</b>	<b>119,564</b>	<b>391,828</b>	<b>49,236</b>	<b>26,500</b>	<b>4,994,124</b>

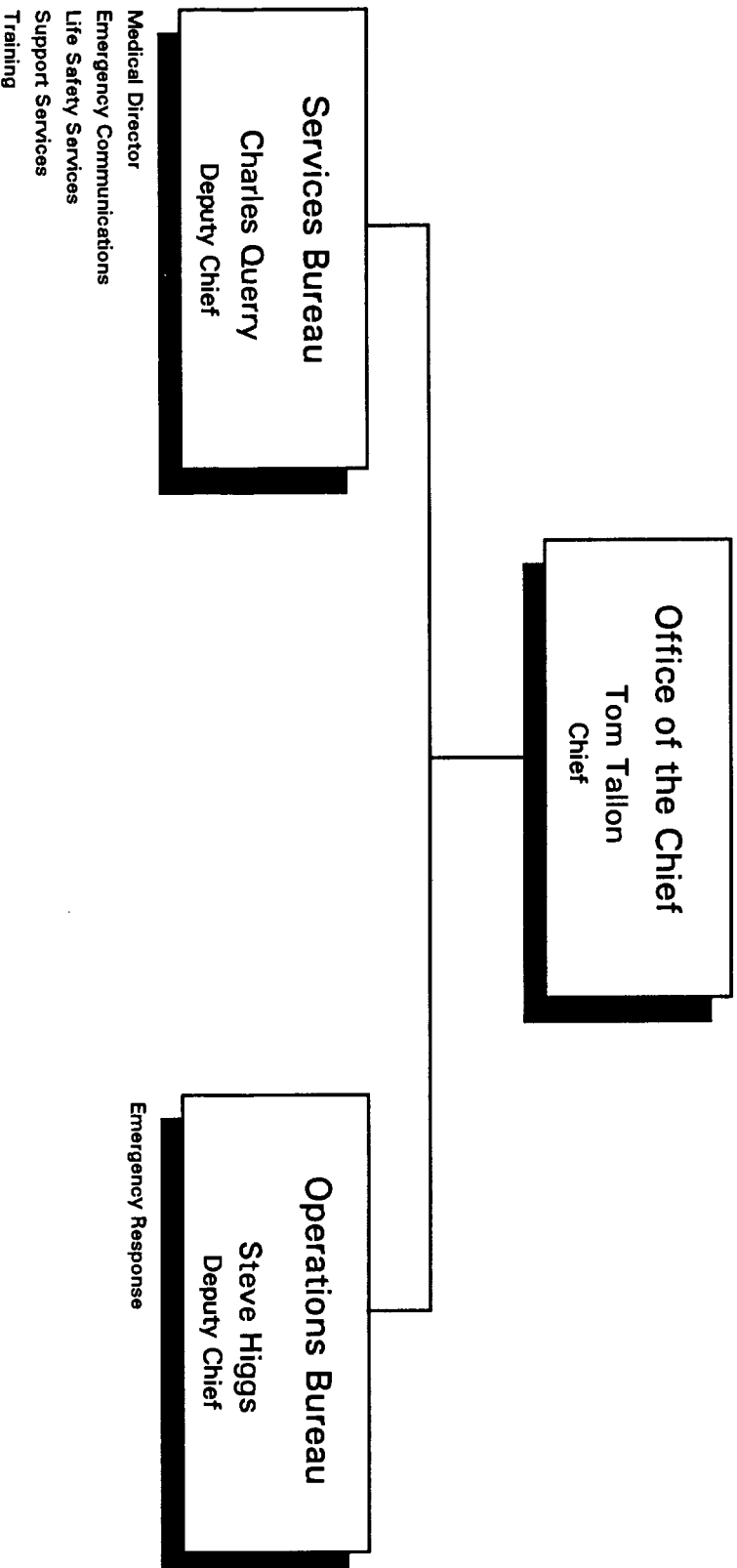




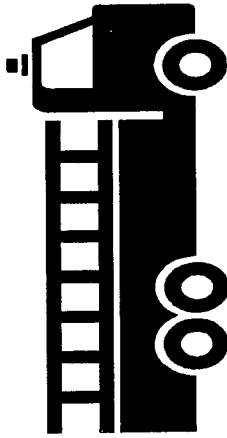
# Fire

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# Fire Department Organizational Structure Fiscal Year 1995-96



# FIRE



## Citizen Expectations

The purpose of the FIRE DEPARTMENT is to protect life, property and the environment by providing community fire education and awareness programs, fire suppression services, emergency medical services, hazardous materials accident

services, and disaster services. The Fire Department networks with other departments in the City, and various jurisdictions and agencies in the State. The Department strives to value the unique contributions of all members, maintain professional competence, cultivate personal growth, encourage shared services, practice team approach, as well as use resources efficiently.

## Strategic Plan Actions - Accomplishments

- Identify safety education needs and develop public-private programs (i.e.

fire safety programs). *The Fire Department initiated CERT (Citizens Emergency Response Team). 200 citizens have been qualified. Public Works Teams have been trained in "Hazardous Materials First Response" techniques.*

## Strategic Plan Actions - New Initiatives

- Expand CERT (Community Emergency Response Team) program. *In planning.*
- Continue to train in Hazardous

Service Budget	FY 93-94 Actual	FY 94-95 Budget	FY 95-96 Budget	Explanation of Change
Office of Fire Chief	\$275,672	\$305,284	\$309,244	Continuation of current services.
Operations Bureau Administration	196,379	172,059	152,238	Transfer of personnel to services bureau. 3 new fire fighter positions; 1 new captain position for ARFF Academy; salary adjustments.
Emergency Response	13,844,342	14,375,214	14,682,496	
<b>Total Operations Bureau Services Bureau</b>	<b>14,040,721</b>	<b>14,547,273</b>	<b>14,834,734</b>	
Administration	1,593,442	1,560,255	1,347,812	Transfer of risk management to non-departmental; transfer of personnel from operations bureau.
Dispatch	2,707,479	172,236	173,945	Continuation of current services.
Emergency Response	433,095	463,530	409,212	Continuation of current services.
Finance, Payroll, & Purchasing	341,711	375,875	369,742	Continuation of current services.
Fire Prevention & Education	440,552	454,775	613,960	2 new CERT personnel; one-time start-up cost for expanded CERT program; materials/supplies. Transfer of personnel from fire prevention & education; salary adjustments.
Training	340,073	391,825	556,657	
<b>Total Services Bureau</b>	<b>5,856,352</b>	<b>3,418,496</b>	<b>3,471,328</b>	
<b>Total for Fire Department</b>	<b>\$20,172,746</b>	<b>\$18,271,053</b>	<b>\$18,615,305</b>	

## Fire

- materials identification. *Continuation of on-going procedure.*
- Train citizens in Cardio-Pulmonary Resuscitation (CPR). *In planning.*
  - Train citizens in high-rise evacuation procedures and fire extinguisher use. *Developed to be implemented in 1995.*
  - Teach kindergarten through 6th grade "Learn not to burn" classes. *In planning.*

### Service Detail

#### Office of the Fire Chief

The Office of the Fire Chief provides coordination and direction to all divisions of the Fire Department. This ensures goals are met and policies are implemented in accordance with legislative and administrative intent. The Office provides information on department activities to City officials, the news media and the public. This maintains a positive relationship with customers and enhances the quality level of services delivered.

#### Operations Bureau

This bureau responds to calls for assistance for fires, medical emergencies, hazardous materials accidents and disasters. Personnel in this division perform fire safety

inspections, conduct tours of fire stations and present public fire safety education classes, participate in daily training sessions to enhance skill levels and maintain fire stations and equipment. The budget contains a service level increase of \$79,791 for hiring 3 fire fighters to staff engine 11 at the North west quadrant. Currently, a regional Aircraft Rescue Fire Fighter Academy is under construction at the airport. The Academy, funded by a federal grant and the Airport Fund, is expected to open in October 1995. The budget reflects \$65,290 in funding from the Airport for the Fire Department to hire a captain. The new captain would be responsible for supervising the Academy. To mitigate union requirements for out-of-rank in-charge pay, the Fire Department moved 3 fire fighters to captain positions. These captains will continue to serve as active firefighters. Through cooperation with the Salt Lake County Fire Department, Salt Lake Sheriffs Air Support and the Bureau of Land Management, the Fire Department will continue to provide wildland and interface fire protection in the City's foothills. This "shared services" agreement results in a saving of personal services in the budget.

#### Services Bureau

This bureau provides technical support service to the Department and the public. The fire prevention division inspects buildings for code compliance, teaches fire safety education classes to the public and to elementary school students, regulates the storage, handling and use of hazardous materials, reviews construction plans, provides information on fire safety requirements to architects, contractors, building owners and the general public, investigates fires to determine cause, assists in the prosecution of arson cases, and supports emergency service units in performing fire safety inspections in their response districts. The fire prevention division coordinates the Community Emergency Response Team (CERT) to train residents in what to do after a disaster. The budget reflects an increase of \$116,229 to expand the CERT program, this includes hiring two CERT personnel (\$53,194), purchasing program materials and supplies (\$17,935) and covering a one-time start-up cost (\$45,100). The City Council approved a one-time funding (\$30,000) to hire a consultant to conduct a feasibility study on integrating emergency medical transportation into the Fire service. The funding is in the City Council budget.

The administrative services division assures the effective use of financial, physical, and human resources through the provision of finance, payroll, purchasing, and facilities management services. The division also maintains computer equipment, station alarms and mobile radios. The budget transfers risk management administration (\$204,204) to non-departmental budget.

The training division trains recruit fire fighters, hazardous materials technicians, and fire apparatus engineers. The division trains fire fighters in fire protection, basic and advanced emergency medical care, and supervisory development. The training division is responsible for maintaining records to facilitate state certification for paramedics and emergency medical technicians. In addition, the division provides driver training and coordinates vehicle maintenance with the Department of Public Services. The budget reflects the transfer of personnel from within the services bureau, and annual salary adjustments.

**FIRE**

Funding	General Fund	Fees and Charges			Interfund Charges	Total
		Paramedic Fees				
FY93-94 Budget	17,271,414	485,000			2,146,740	19,903,154
FY94-95 Budget	15,775,753	450,000			2,045,300	18,271,053
<b>Significant Changes</b>						
Miscellaneous Charges		35,000			-18,000	17,000
One Time :						
Early Retirement	-99,000					-99,000
CERT Program	45,100					45,100
Airport Crash/Fire/Rescue					118,387	118,387
Adjustments to Base	262,765					262,765
<b>Total Charges</b>	<b>208,865</b>	<b>35,000</b>			<b>100,387</b>	<b>344,253</b>
<b>FY95-96 BUDGET</b>	<b>15,984,619</b>	<b>485,000</b>			<b>2,145,687</b>	<b>18,615,306</b>

Budget History	FTE	Personal Services				Materials/Supplies		Charges/Services		Capital	Other	Total
		Services				Supplies		Services				
FY93-94 Budget	384.00	17,894,892				311,583		1,624,677		72,002		19,903,154
FY94-95 Budget	324.80	16,535,403				331,391		1,312,257		92,002		18,271,053
<b>Significant Changes</b>												
Adjustment to Base	-4.80	-73,244				3,101		69,986		2		-155
Salary and Benefit Adjustments		566,580										566,580
Legislative Changes in Retirement Rate		-279,278										-279,278
CERT Program	2.00	53,194				17,935				45,100		116,229
Firefighter Coverage	3.00	79,791										79,791
Crash/Fire/Rescue Training Academy	1.00	65,290										65,290
Risk Management Administration								-204,204				-204,204
<b>Total Charges</b>	<b>1.20</b>	<b>412,333</b>				<b>21,036</b>		<b>-134,218</b>		<b>45,102</b>		<b>344,253</b>
<b>FY95-96 BUDGET</b>	<b>326.00</b>	<b>16,947,736</b>				<b>352,427</b>		<b>1,178,039</b>		<b>137,104</b>		<b>18,615,306</b>

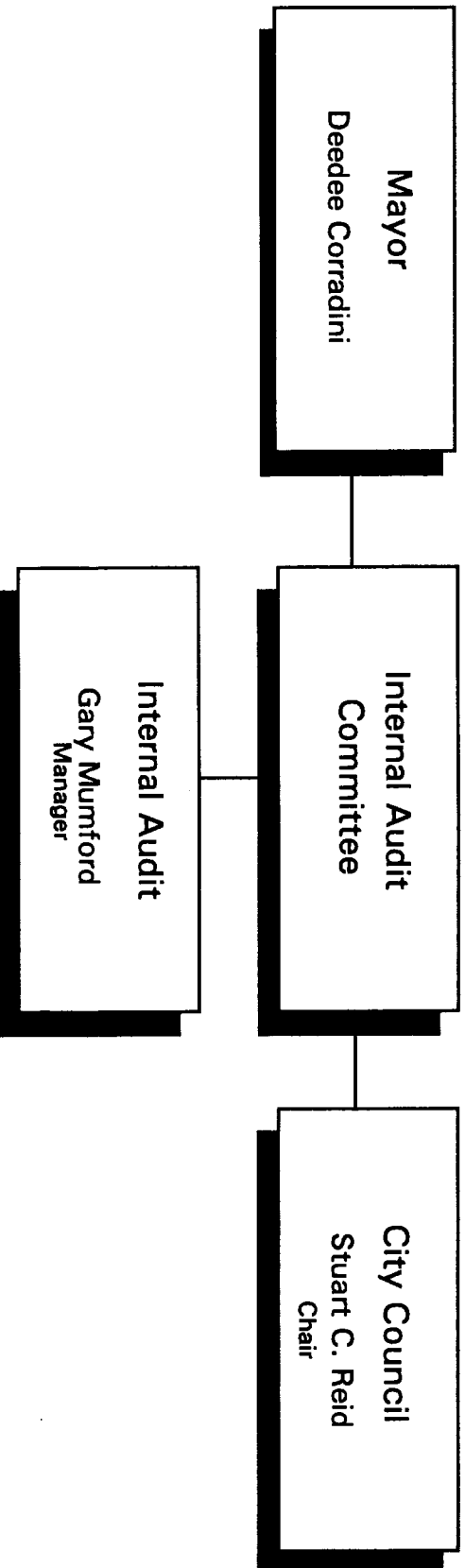
# Internal Audit

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# Office of Internal Audit

## Organizational Structure

### Fiscal Year 1995-96

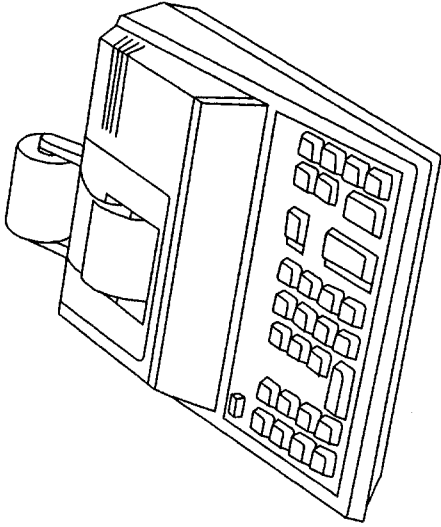




# INTERNAL AUDIT

representative from the administration, a representative from the City Council, the city attorney, and a representative from the external CPA firm engaged by the City Council to conduct annual financial audits. Assignments from the committee include examination of internal controls, compliance, efficiency, program results and operational audits for all areas of City government.

Internal auditors assist management by: determining if internal controls are operating as intended and by making recommendations to strengthen controls; identifying and evaluating the adequacy and effectiveness of operating units relative to their missions, goals, and objectives; and working with managers to solve managerial or operational problems. Additionally, they assist in studies to evaluate strategies, design or improve existing procedural controls, and monitor compliance with legal and regulatory requirements. The Internal Audit program maintains an open door policy to



## Citizen Expectations

The OFFICE OF INTERNAL AUDIT provides an independent appraisal function for the City. The Office of Internal Audit functions independently of all other programs or departments of the City, and is directed by an Internal Audit Committee appointed by the Mayor. Current members of the internal audit committee are: a

allow employees, citizens and others an opportunity to confidentially report irregularities or inefficiencies.

## Service Detail

### Auditing

This program provides auditing services to all City agencies under the direction of the Internal Audit Committee. The budget reflects adjustments to compensation and benefits for filling a full-time associate internal auditor position with an existing City employee at his current rate of pay.

Service Budget	FY 93-94	FY 94-95	FY 95-96	Explanation of Change
	Actual	Budget	Budget	
Audits	\$197,727	\$229,381	\$242,000	Salary adjustment for internal placement to fill full-time associate internal auditor position.
<b>Total for Internal Audit</b>	<b>\$197,727</b>	<b>\$229,381</b>	<b>\$242,000</b>	

# INTERNAL AUDIT

Funding	General Fund	Fees and Charges				Interfund Charges	Total
FY93-94 Budget	162,614					36,000	198,614
FY94-95 Budget	170,381					59,000	229,381
<b>Significant Changes</b>							
Adjustments to Base	12,619						12,619
<b>Total Changes</b>	<b>12,619</b>						<b>12,619</b>
<b>FY95-96 BUDGET</b>	<b>183,000</b>					<b>59,000</b>	<b>242,000</b>

Budget History	FTE	Personal Services	Materials/Supplies	Charges/Services	Capital	Other	Total
FY93-94 Budget	3.50	190,907	1,130	5,577	1,000		198,614
FY94-95 Budget	4.00	216,433	1,682	10,266	1,000		229,381
<b>Significant Changes</b>							
Adjustments to Base		5,470	344	-544	200		5,470
Salary and Benefit Adjustments		7,462					7,462
Legislative Change in Retirement Rate		183					183
Risk Management Administration							
<b>Total Changes</b>		<b>13,115</b>	<b>344</b>	<b>-1,040</b>	<b>200</b>		<b>496</b>
<b>FY95-96 BUDGET</b>	<b>4.00</b>	<b>229,548</b>	<b>2,026</b>	<b>9,226</b>	<b>1,200</b>		<b>242,000</b>

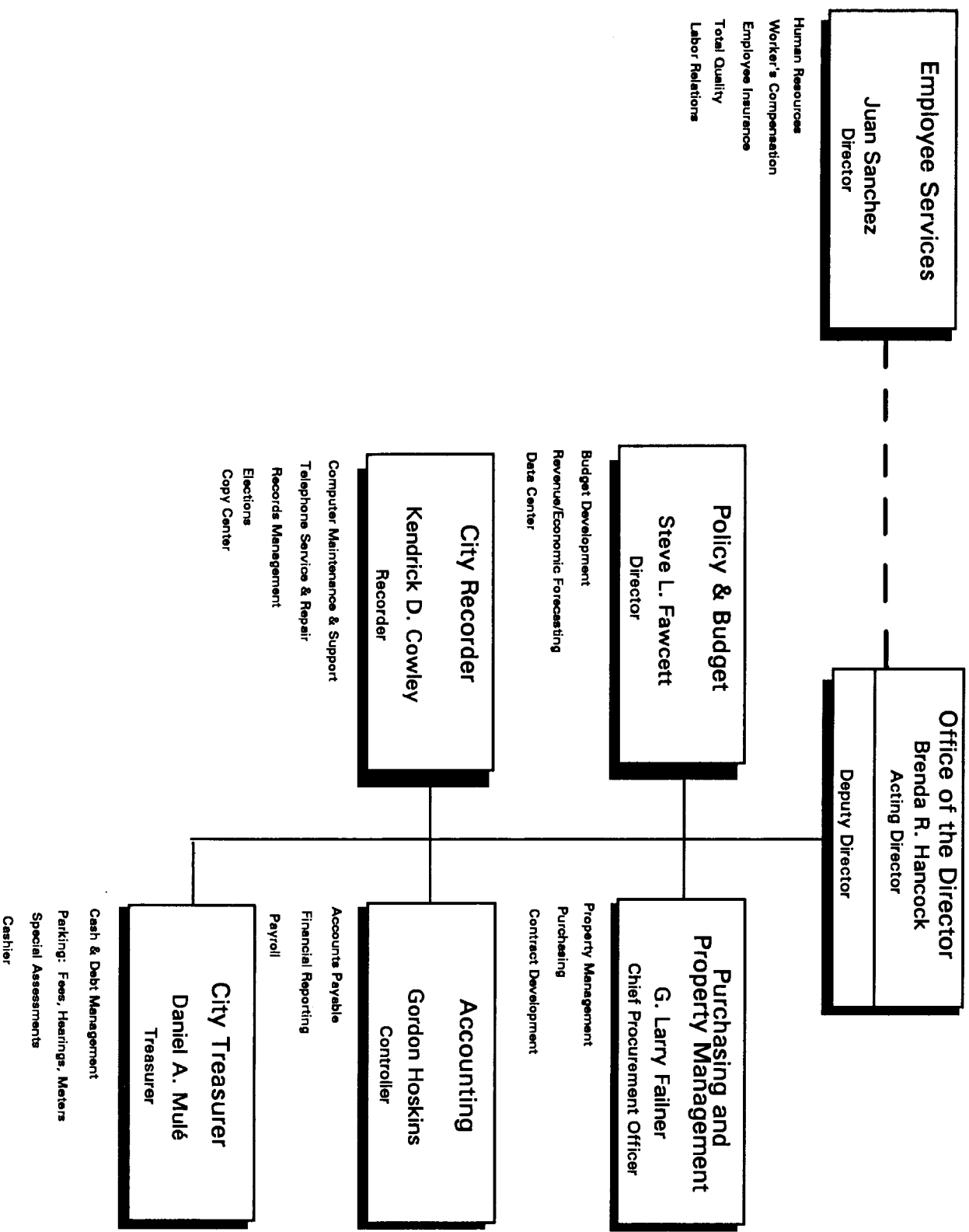
# Management Services

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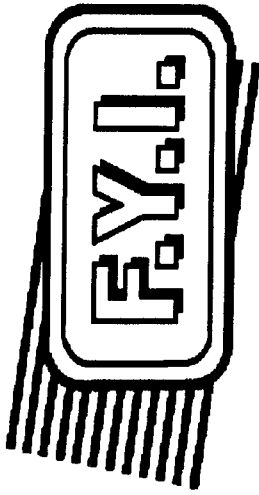
# Management Services Department

## Organizational Structure

### Fiscal Year 1995-96



# MANAGEMENT SERVICES



been reorganized to increase the level of service we are providing, as well as increase efficiency through new technology and better use of our existing work force.

- Evaluate fees for additional user services. *Two services evaluated and applicable fees implemented.*
- Identify opportunities for shared services with other jurisdictions to provide mutual benefits. *Four requests for proposals to share services issued, participated with other jurisdictions on 6 projects.*

- Publicize City business meetings through information entered on Cable Access Channel. *Service will be on-line this fiscal year.*
- Implement Public Access Program through an imaging and record management system. *Salt Lake City was connected to the Internet June 1994, cable access and 6 government kiosks scheduled to be operational by September 1995.*

## Strategic Plan Actions

- Expand City efforts to recruit diverse work force. *Continuation of current practice.*
- Develop performance measures for City departments. *Five new methods developed.*
- Extend customer hours for certain city services. *Treasurer's Office has extended hours.*
- Continue efforts towards Total Quality Service (TQS). *Continuation of current practice; currently applying for the 'Utah Quality Award', 25 managers trained in empowerment, 200 attended quality leadership workshop, 22 process improvement teams chartered, over 1200 attended one day total quality management workshop.*
- Study the airport to determine if its facilities or related activities can contribute increased revenues to the City. *Study completed.*

## Service Detail

### Accounting

This program provides accounts payable, accounts receivable, payroll and financial reporting services. The Interactive Fund Accounting System (IFAS) has increased efficiency and eliminated duplication of work by allowing data to be entered where it originates. This budget reflects the addition of the IFAS Accounting

## Citizen Expectations

MANAGEMENT SERVICES DEPARTMENT provides administrative and financial services for Salt Lake City. The Department ensures that the City's financial resources are controlled, invested, and disbursed effectively and appropriately through purchasing, treasury, budgeting, and accounting programs. Additionally, the Department provides a balanced system of support and control to City departments in order to ensure continuity and effectiveness in the areas of human resource management, micro-computer systems, training support, and records management.

This year, as part of our commitment to Total Quality, many of the divisions have

# Management Services

Service Budget	FY 93-94	FY 94-95	FY 95-96	Explanation of Changes
	Actual	Budget	Budget	
<b>Accounting</b>				
Accounts Payable	310,563	271,608	326,823	Added 1 IFAS accounting position
Financial Reporting	195,717	213,533	216,989	Continuation of current services
Payroll	129,030	135,338	130,375	Continuation of current services
<b>Total Accounting</b>	<b>635,311</b>	<b>620,479</b>	<b>674,187</b>	
<b>Animal Control Services</b>				
Director's Office	301,921	400,000	400,000	Continuation of current services
Employee Services	344,192	548,716	421,024	Transfer of risk administration fee to non-departmental
	856,207	479,548	737,234	Consolidation of Human Resource Specialist from other depts.
<b>Employee Benefit Insurance</b>				
Occupational Health	11,936,093	13,643,603	12,609,785	Correction & adjustment of insurance premiums
Retirement Payout	10,999	-	152,528	Reorganization of risk administration programs
Risk Admin. & Property Insurance	449,051	45,000	-	Reduction of one-time expense
Unemployment Compensation	1,061,536	797,268	920,040	Correction & adjustment of property premium
Worker's Compensation	106,022	117,216	116,000	Continuation of current services
	1,202,878	1,246,229	1,603,180	Reorganization of risk administration program & claims payable
<b>Total Employee Services</b>	<b>15,622,786</b>	<b>16,326,864</b>	<b>16,138,767</b>	
<b>Labor Relations</b>				
Information Mgmt. Services/City Recorder	-	181,171	150,549	Outside contract eliminated
Elections	64,523	-	117,520	Election year
Records	294,917	287,809	454,049	Community information support added
Data Processing	4,508,273	4,979,023	3,590,700	Completion of three-year mainframe elimination plan
Telephone Administration	816,418	862,308	862,308	Continuation of current services
Copy Center	251,647	289,000	289,000	Continuation of current services
<b>Total I.M.S./City Recorder</b>	<b>5,936,779</b>	<b>6,418,140</b>	<b>5,513,577</b>	
<b>Policy and Budget</b>				
Purchasing	287,866	325,403	362,950	Addition of Demographic Data & Information program
Centralized Purchasing Service	405,756	439,563	462,014	Position adjustments
Contract Processing	172,063	184,906	199,918	Continuation of current services
Property Management	243,273	261,874	281,586	Continuation of current services
<b>Total Purchasing</b>	<b>821,092</b>	<b>886,343</b>	<b>943,518</b>	
<b>Treasurer's Office</b>				
Cash and Debt Management	269,825	226,477	229,614	Continuation of current services
Cashier	90,557	96,701	101,801	Continuation of current services
Parking Meter Adjudication	379,707	426,721	442,398	Continuation of current services
Parking Meter Collections	97,702	75,000	142,399	Ongoing replacement of damaged parking meters
Special Assessments	44,777	48,186	49,543	Continuation of current services
<b>Total Treasurer's Office</b>	<b>882,569</b>	<b>873,085</b>	<b>965,755</b>	
<b>Total for Management Services</b>	<b>24,631,505</b>	<b>26,582,201</b>	<b>26,370,327</b>	

**Specialist.**

**Animal Control**

Management Services oversees the interlocal agreement with Salt Lake County to provide animal control services, including enforcement of State and local regulations regarding domestic animals. Additionally, the program provides education in responsible pet ownership. A new three-year contract was negotiated and adopted during FY 95 ensuring the continuation of this intergovernmental relationship.

**Director's Office**

This program provides coordinated direction and support to carry out the department's goals and policies. The program provides dedicated expertise and resources to the emergency management program.

**Employee Services**

This program provides recruitment, training, classification and employee relations services. Additionally, the program manages employee participation in health, dental, accidental death and dismemberment, and long-term disability insurance programs, as well as administering worker's compensation,

unemployment compensation, and an occupational health clinic. This program also includes risk administration, property insurance, as well as total quality training and coordination.

This division has been restructured to better manage human resources. In the past, these services were semi-decentralized. The Airport, Police, and Public Utilities each had dedicated Human Resource Specialists who reported directly to the department heads, rather than the Director of Employee Services. This function has been centralized in order to ensure that all Human Resource Specialists are receiving consistent, Continuation of Continuation of current training, and that the City is consistent in its employment practices. The budget reflects this transfer of responsibility.

The staff in the employee insurance / workers' compensation programs have also been reorganized to provide better visibility and more accurately reflect costs associated with the programs they support. This budget reflects this reorganization of staff, and some corrections and adjustments associated with property and insurance premiums, now coordinated by the City Risk

**Manager.**

Labor relations and equal employment compliance will now be part of the Office of Employee Services, in order to coordinate services. This budget reflects the elimination of an outside contract, but will not affect the level of service.

**Information Management Services / City Recorder**

The Recorder's Office maintains information and documents pertinent to the administration of City government. The program also prepares and records the minutes of City Council meetings. This year, an election year, this program will administer the municipal elections.

New this year, the City will increase its level of service to the citizens by providing community information support. This budget reflects personnel and technological resources dedicated to providing better access to public information. Salt Lake City is joining forces with the State of Utah to implement 6 government information kiosks state-wide. There will be 4 kiosks in the metropolitan area, of which Salt Lake City has been asked to fund 2 located in Salt Lake City. The kiosks, a

## Management Services

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cable access channel, and increased information on the Internet are some of the ways the City is proposing to increase the public's access to information.

Information Management Services operates as an internal service fund. The program provides mainframe and microcomputer operations, maintenance, support and development for Salt Lake City.

Additionally, the program provides telephone service and repair for all City offices. This year's budget reflects a significant decrease in costs associated with supporting the mainframe because the third, and final, stage of the conversion from mainframe to p.c. based systems is complete. This program is a key element in the City's effective use of technology.

### Policy and Budget

This program develops and presents revenue and expenditure budgets. This program increases its level of service this year with the addition of a demographic data and information center. The demographic data center produced the first *Economic Report to the Mayor* in February of 1995, and plans to produce 1 major 'work' each quarter. This budget reflects this increased level of service.

### Purchasing and Property Management

This program provides purchasing, contract development and processing, and property management services. The program ensures that all City bids and purchases meet State and local requirements. The program also ensures the appropriate purchase, use and disposal of real property owned by Salt Lake City.

### Treasurer's Office

This program provides cashier, special assessment billing and collection, parking notice adjudication and fee collection, and cash and debt management services. The program enables residents to pay City taxes, fees, service charges, and utility bills in one stop. The traffic school program is also part of the Treasurer's Office.



**MANAGEMENT SERVICES-GENERAL FUND**

Funding	General Fund	Fees and Charges			Interfund Charges	Total
		Facility Rental	Intergovernmental			
FY93-94 Budget	3,850,491	610,538		96,737	4,557,766	
FY93-94 Budget	3,781,170	648,036	40,000	133,348	4,602,554	
<b>Significant Changes</b>						
State Emergency Management Grant				25,000	25,000	
Traffic School						
Community Development Block Grant				55,000	55,000	
Airport				127,166	127,166	
Public Utilities				95,447	95,447	
One Time for Election	117,520				117,520	
One Time for Community Information Support	80,500				80,500	
Adjustments to Base	123,599				123,599	
<b>Total Changes</b>	<b>321,619</b>			<b>302,613</b>	<b>624,232</b>	
<b>FY94-95 BUDGET</b>	<b>4,102,789</b>	<b>648,036</b>	<b>40,000</b>	<b>435,961</b>	<b>5,226,786</b>	

Budget History	FTE	Personal Services	Materials/Supplies	Charges/Services	Capital	Other	Total
FY93-94 Budget	75.28	3,147,722	202,302	1,074,733	133,009		4,557,766
FY93-94 Budget	74.80	3,308,494	173,626	1,082,263	38,171		4,602,554
<b>Significant Changes</b>							
Adjustments to Base	0.41	28,476	21,751	-116,731	3,529		-62,975
Salary and Benefit Adjustments		132,547					132,547
Legislative Change in Retirement Rate		2,607					2,607
Adjustment of Positions	-0.80	-35,780		25,780			-10,000
Data/Demographic Information	1.00	47,629					47,629
Election			23,320	94,200			117,520
Policy/Communication	0.60	25,138					25,138
IFAS System Support	1.00	49,005					49,005
Human Resource Specialists transferred	4.00	223,448					223,448
Community Information Support	0.48	16,129		55,000	80,500		151,629
Risk Administration				-52,316			-52,316
<b>Total Changes</b>	<b>6.99</b>	<b>489,199</b>	<b>45,071</b>	<b>5,933</b>	<b>84,029</b>		<b>624,232</b>
<b>FY94-95 BUDGET</b>	<b>81.49</b>	<b>3,797,693</b>	<b>218,697</b>	<b>1,088,196</b>	<b>122,200</b>		<b>5,226,786</b>

**MANAGEMENT SERVICES-INFORMATION MANAGEMENT FUND**

Funding	General Fund Fund Balance	Fees and Charges				Interfund Charges	Total
		Computer Charges	Telephone Charges	Copy Center Charges	Other		
FY93-94 Budget	800,000	3,855,572	826,568	289,000	206,500		5,977,640
FY94-95 Budget	800,000	3,940,623	861,008	289,000	239,700		6,130,331
<b>Significant Changes</b>							
Adjustments to Base	-800,000	-569,923	1,300		-19,700		-1,388,323
<b>Total Charges</b>	<b>-800,000</b>	<b>-569,923</b>	<b>1,300</b>	<b>-19,700</b>			<b>-1,388,323</b>
FY95-96 BUDGET		3,370,700	862,308	289,000	220,000		4,742,008

Budget History	FTE	Personal Services	Materials/ Supplies	Charges/ Services	Capital	Other	Total
FY93-94 Budget	49.90	2,457,550	294,647	3,023,309	140,148	61,986	5,977,640
FY94-95 Budget	50.90	2,639,394	329,951	2,814,437	271,559	75,000	6,130,331
<b>Significant Changes</b>							
Adjustments to Base		-89,046	-4,190	-50,131	-10,299	-22,167	-175,833
Salary and Benefit Adjustments		94,052					94,052
Legislative Change in Retirement Rates		2,490					2,490
Position Adjustments	-5.00	-190,558					-190,558
Contract Agreements(Data)				-1,101,074			-1,101,074
Copy Center Special Forms			-17,400				-17,400
<b>Total Charges</b>	<b>-5.00</b>	<b>-183,052</b>	<b>-21,590</b>	<b>-1,151,205</b>	<b>-10,299</b>	<b>-22,167</b>	<b>-1,388,323</b>
FY95-96 BUDGET	45.90	2,456,322	308,361	1,663,232	261,260	52,833	4,742,008

**MANAGEMENT SERVICES-RISK MANAGEMENT FUND**

Funding	General Fund Transfers	Fees and Charges				Fund Balance	Total
		Insurance Premiums	Occupation Health	Administrative Fees	Other		
FY93-94 Budget		16,581,025			25,000	16,606,025	
FY94-95 Budget		14,921,585		797,268	25,000	15,849,316	
<b>Significant Changes</b>							
Adjustments to Base		-970,823	152,528	469,475	6,500	-342,320	
Fund Balance		-970,823	152,528	469,475	6,500	-105,463	
<b>Total Changes</b>		13,950,762	152,528	1,266,743	31,500	-447,783	
<b>FY95-96 BUDGET</b>						15,401,533	

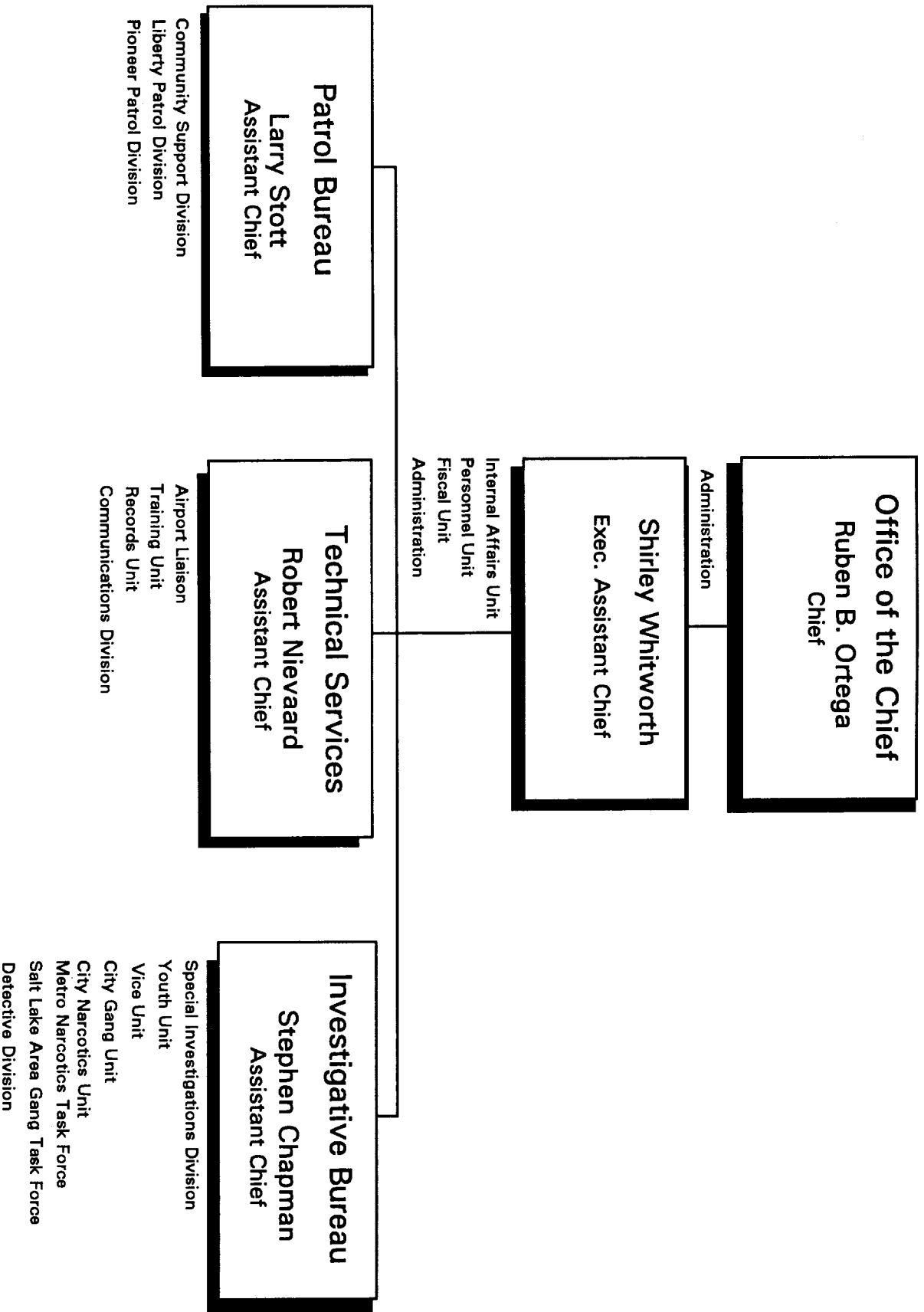
Budget History	FTE	Personal Services	Materials/Supplies	Charges/Services	Capital	Other	Total
FY93-94 Budget	10.26	393,319	9,100	16,193,606	10,000		16,606,025
FY94-95 Budget	9.43	341,611	8,328	15,386,104	25,008	88,265	15,849,316
<b>Significant Changes</b>							
Adjustment to Base	-0.33	56,284	8,793	-1,378	-9,524	4,236	58,411
Salary and Benefit Adjustments		19,182					19,182
Legislative change in Retirement Rates		384					384
Adjustment to Governmental Immunity		64,918					-23,347
Workers Compensation				95,315			95,315
Unemployment Compensation				-1,216			-1,216
Insurance Premiums				-642,977			-642,977
Special Consultant				23,965			23,965
Health Clinic Material			10,500				10,500
General Fund Administrative Fee				12,000			12,000
<b>Total Changes</b>	-0.33	140,768	19,293	-514,291	-9,524	-84,029	-447,783
<b>FY95-96 BUDGET</b>	9.10	482,379	27,621	14,871,813	15,484	4,236	15,401,533



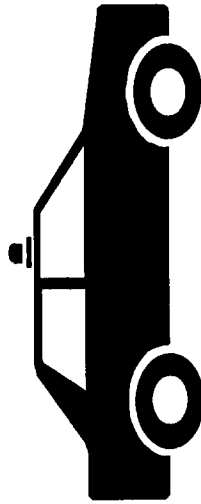
**Police**

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# Police Department Organizational Structure Fiscal Year 1995-96



# POLICE



activity. *Continuation of current procedure.*

- Implement graffiti identification and removal program. *Continuation of current procedure.*

## Service Detail

### Office of the Police Chief

This division includes the Office of the Chief, watch command, police personnel, internal affairs, and fiscal management.

Continued support and direction is provided to accomplish both city and department goals and policies. The division participates with outside law enforcement agencies in identifying common concerns and opportunities for improved law enforcement services. The division provides resources for personnel, hiring, recruitment, payroll functions as well as financial monitoring. This budget includes the transfer of the Director of Police Personnel position to Management Services to better coordinate personnel issues with Employee Services. Also, the budget includes the addition of one Secretary II position in the Police Personnel Unit. The division also provides for an internal review of employee conduct to maintain department

## Citizen Expectations

The purpose of the POLICE DEPARTMENT is to protect life and property through the prevention and suppression of crime and the enforcement of traffic laws, and to provide community service for the enhancement of the quality of life.

## Strategic Plan Actions - Accomplishments

- Encourage community council involvement in neighborhoods. *Continuation of current procedure.*
- Identify and suppress gang activity. *Continuation of current procedure.*
- Establish Neighborhood police offices and neighborhood presence. *Eight offices established.*
- Identify and suppress illegal drug

standards and integrity.

### Investigative Bureau

This division includes criminal investigations, gang suppression, school resource officers, vice/narcotics enforcement and participation in Metro Narcotics Strike Force. Follow-up investigations are provided to those initial response calls that have the necessary elements required for an investigation. Proactive investigations are conducted in the areas of fugitive apprehension, narcotics, vice and gangs. The bureau has restructured its Detective Division to form a Neighborhood Detective Squad which has responsibility for all types of crimes in an area of the city. Many types of crime have common suspects and this program allows close interaction with the community through community meetings and neighborhood watch groups. The gang suppression effort of the City has been enhanced by the transfer of the city gang unit to this bureau which allows better communication with the Salt Lake Area Gang Project investigators.

The division maintains close working relationships with the schools through the School Resource Officers assigned to three city high schools and two

Police

Service Budget	FY 93-94	FY 94-95	FY 95-96	Explanation of Change
	Actual	Budget	Budget	
Office of Police Chief				
Office of the Police Chief	885,350	945,833	1,421,910	Transfer 6 Watch Commanders from Patrol Bureau
Personnel	178,221	180,713	136,745	Transfer Dir. of Police EMP. to Mgt. Services, 1 Secretary added
Review of Officer Conduct	251,867	250,226	250,576	Continuation of current services
<b>Total Office of Police Chief</b>	<b>1,315,438</b>	<b>1,376,772</b>	<b>1,809,231</b>	
Investigative Bureau				
City Narcotics	462,611	447,348	485,952	Increase base overtime and court time
Gang Suppression	465,383	290,583	1,091,735	Transfer City Gang Unit from Pioneer Patrol
Investigations	4,087,513	4,386,265	4,620,296	1 Officer from Metro Narc., 1 Officer from Patrol
Metro Narcotics	292,196	329,017	297,321	1 Officer transferred to Criminal Investigations
School Resource Officers	224,307	258,249	255,077	Continuation of current services
Substance Abuse Education	-	-	281,276	Transfer DARE/GREAT Units from Patrol Bureau
<b>Total Investigative Bureau</b>	<b>5,532,011</b>	<b>5,711,462</b>	<b>7,031,657</b>	
Patrol Bureau				
Community Support	425,119	515,603	2,194,954	27 grant positions, 1 graffiti removal position added, transfer crime prevention to Com. Support, transfer 3 Officer positions from Patrol
Crime Prevention	295,566	272,650	-	Transfer to Community Support
Crime Prevention/CDBG	91,105	86,378	62,737	Reallocation of salary to Community Support
Crossing Guards	484,659	494,992	493,168	Continuation of current services
Liberty Patrol	4,864,128	5,490,088	4,890,245	Transfer Watch Command to Office of Chief, transfer three Officers to Com. Sup., 1 Position to Evidence
Officer Friendly	48,460	-	-	
Pioneer Patrol	7,586,659	8,051,360	7,950,060	Transfer City Gang Unit to Investigative Bureau
Police Chaplain	13,151	11,856	11,153	Continuation of current services
Substance Abuse Education - DARE	225,836	275,142	-	Transfer DARE/GREAT Units to Patrol Bureau
Watch Command	36,789	-	-	
<b>Total Patrol Bureau</b>	<b>14,071,473</b>	<b>15,198,059</b>	<b>15,602,317</b>	
Technical Services Bureau				
Airport Liaison	17,960	157,804	174,357	Continuation of current services
Crime Lab	581,437	394,590	432,537	Continuation of current services
Dispatch	33	3,821,108	3,195,076	Reduce one-time money
Evidence Room	197,338	332,998	529,430	Reallocation of expenses from Patrol Bureau
Printing	101,913	-	-	
Records	1,675,296	1,610,186	1,475,835	Reallocation of expenses to Dispatch
Training	504,631	851,154	553,218	Reduce one-time money
<b>Total Tech. Services Bureau</b>	<b>3,078,608</b>	<b>7,167,840</b>	<b>6,360,453</b>	
<b>Total for the Police Department</b>	<b>23,997,528</b>	<b>29,454,143</b>	<b>30,803,658</b>	



are funded in the capital improvement budget. Continued improvements in records management are expected as new technology is introduced and training completed.

the increase in officers. The graffiti removal program has also budgeted additional hourly dollars to address growing demand for service. The Watch Command function of the department has been transferred to the Office of the Chief to improve the direct field supervisory needs of the department.

**Technical Services Bureau**  
This division provides vital department functions in support of the field officers and police investigators. This support includes dispatching, training, crime scene analysis, record processing and collection, facility/fleet coordination, evidence processing and storage. In addition, a close working relationship is maintained with the Airport police function.

A Public Safety Dispatch Director and increased technical staff have produced operational improvements and better communication between Police and Fire regarding dispatch needs. Implementation of the Public Safety Technology Initiative is continuing with a new computer aided dispatch system (CAD) and forty mobile data terminals operational during FY 96.

The Public Safety Building physical needs

intermediate schools, and Drug Abuse Resistance Education (D.A.R.E.), and Gang Resistance Education And Training (G.R.E.A.T.) programs in the elementary schools.

**Patrol Bureau**  
This division ensures initial response to requests for police assistance and is the core support group for the department's continuing community policing efforts. Neighborhood offices are being maintained at eight locations. Recently received federal funding from the Police Hiring Supplement Program, Comprehensive Communities Program and the applied for COPS AHEAD grant have added officers and some support staff to increase the departments ability to actively respond to neighborhood concerns. Emphasis is on a unified approach involving all areas of local, state and federal government agencies, religious and private organizations to work together.

The school crossing guard program is maintained in this division. Two additional support positions are included in this budget for the Liberty Patrol and Graffiti removal program. Additionally, two sergeant positions have been created to maintain the needed field supervision with

Police

**POLICE**

Funding	General Fund	Fees and Charges				Intergovernmental	Interfund Charges	Total
		Liquor Law	Alarm Services	Misc. Services				
FY93-94 Budget	22,614,620	320,000	35,000	195,535			128,391	23,293,546
FY94-95 Budget	28,374,785	327,000	38,000	207,000			388,521	29,454,143
<b>Significant Changes</b>								
Miscellaneous Adjustments				-2,000				-28,000
FY95 One Time								-1,267,600
COPS Ahead Grant								264,000
Police Hiring Supplemental Grant								37,479
Comprehensive Communities Grant								721,473
E-911								32,250
Airport								18,000
Adjustments to Base	1,571,913							1,571,913
<b>Total Changes</b>	304,313			-26,000				1,349,515
<b>FY95-96 BUDGET</b>	28,679,098	327,000	36,000	181,000	1,022,952	1,411,473	189,087	30,803,658

Budget History	FTE	Personal Services	Materials/Supplies	Charges/Services	Capital	Other	Total
FY93-94 Budget	440,92	20,315,802	458,775	2,177,913	341,056		23,293,546
FY94-95 Budget	535,56	24,828,435	862,231	2,616,067	1,147,410		29,454,143
<b>Significant Changes</b>							
Adjustments to Base		473,245	750	-175,416		200,000	498,579
Salary and Benefit Adjustments		1,193,577					1,193,577
Legislative Change in Retirement Rates		-38,401					-38,401
FY95 One Time							-1,267,600
Support Staff	2,00	53,430	-267,600		-1,000,000		61,030
Gratuity Removal	1,14	29,065	3,600		4,000		29,065
COPS Ahead Grant	9,00	264,000					264,000
COPS Ahead Grant (City Match)		87,350	6,200	22,572		17,100	133,222
Police Hiring Supplemental Grant		37,479					37,479
Police Hiring Supplemental Grant (City Match)							
Comprehensive Communities Grant	18,00	681,993	13,100	35,112			721,473
Comprehensive Communities Grant (Non Grant Contribution)				39,480			39,480
Police Personnel	-1,00		9,604				8,604
Risk Administration		-58,384					-58,384
<b>Total Changes</b>	29,14	2,723,354	-234,346	-360,593	-976,960	200,000	-282,341
<b>FY95-96 BUDGET</b>	564,70	27,551,789	627,885	2,255,474	168,510	200,000	1,349,515
<b>FY95-96 BUDGET</b>							30,803,658

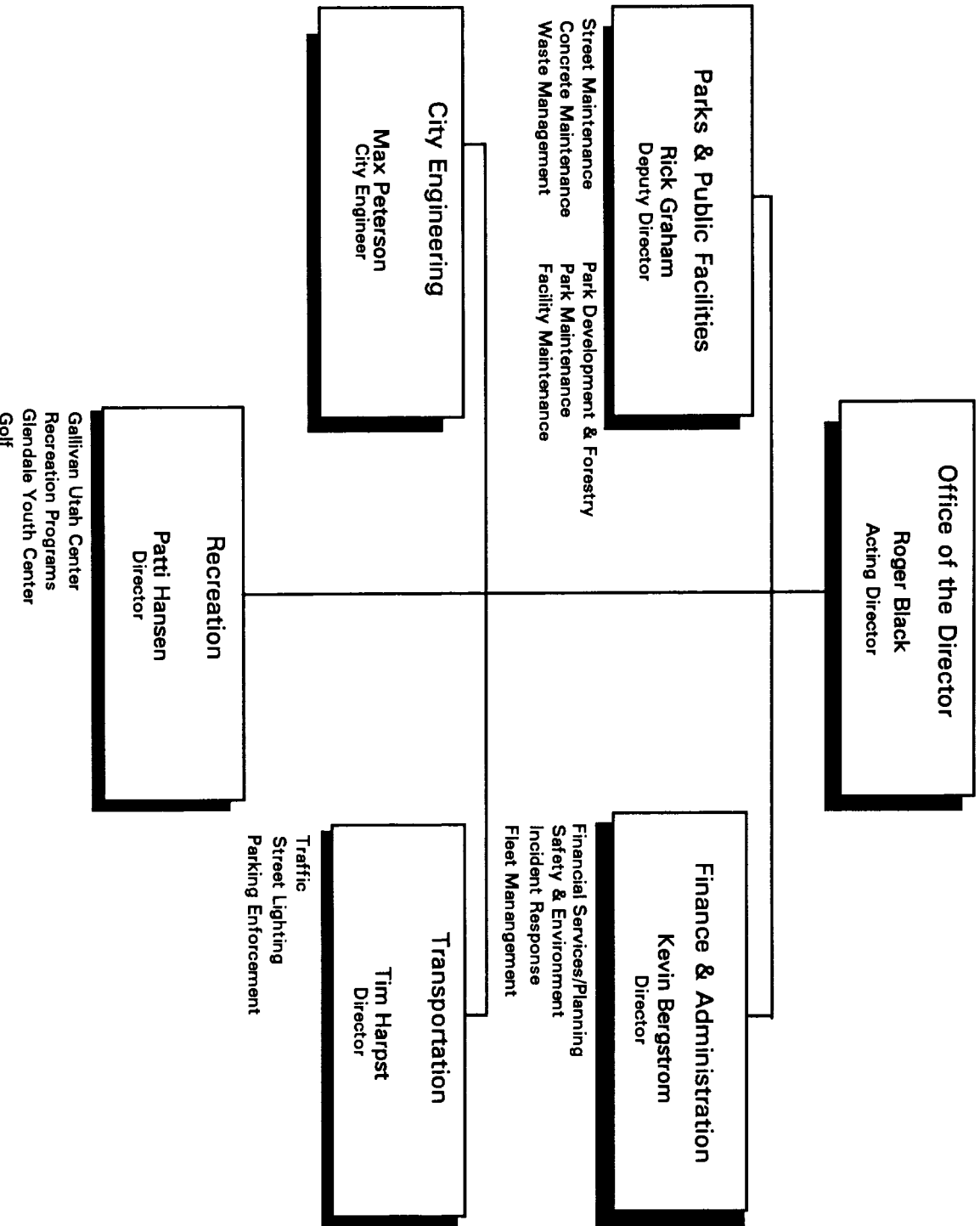
# Public Services

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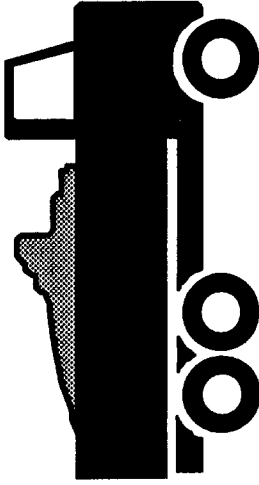
# Public Services Department

## Organizational Structure

### Fiscal Year 1995-96



## PUBLIC SERVICES



term in nature such as design, construct and plan for road and transportation systems, design and construct public buildings and facilities and ensure their integrity, maintain engineering records, maintain and purchase the City fleet, and maintain public buildings.

*vehicles operating on natural gas. Fourteen vehicles have been converted this fiscal year.*

- Develop two projects for xeriscape (i.e., drought tolerant landscaping) on city property. *Parley's Treatment Plant and Wilson Reservoir landscaping, consisting of 3 acres, have been developed in this manner.*

- Divert landscape waste from the landfill. *3,200 tons of "green" waste, 25,000 holiday trees and 500 tons of dirt have been diverted from the Landfill.*

- Establish recycling program in City-owned buildings and properties. *In planning for implementation next year.*

- Develop efficient irrigation practices through automation and secondary water. *The City has applied to the Central Utah Water Project for Federal funding for water reuse at the Rose Park Golf Course. 50 percent of the design for an automated irrigation system at the Glendale Golf Course has been completed. 67 percent of an automated irrigation system at the City Cemetery has been completed.*
- Develop process for renaming and designating buildings and roadways.

## Strategic Plan Actions - Accomplishments

- Implement Bikeways Master Plan. *5.6 miles of new bikeway have been developed.*
- Reduce accumulation of hazardous chemicals in households by cooperating with City/County Board of Health in sponsoring household waste collection days. *Currently two hazardous household collection days are held each year. 1,250 households have participated with 4,120 gallons of hazardous liquid and 19,813 lbs. of hazardous debris that have been collected and disposed of.*
- Promote, lobby, and approve options for improved mass transit. *16 percent of Salt Lake City employees ride mass transit to work each day, compared to 3 percent four years ago.*
- Convert city fleet to natural gas. *85*

## Citizen Expectations

The DEPARTMENT of PUBLIC SERVICES exists to provide and maintain a quality urban environment for the people who live, work, play, visit and invest in Salt Lake City. The department plays a key role in the success of Salt Lake City government. The employees provide many of the direct day-to-day services Salt Lake City residents and visitors receive. For example: repair streets, maintain parks and public open spaces, operate golf courses, run recreation programs, remove snow, regulate work in the public right-of-way, trim trees, dispose of refuse, sweep streets, maintain traffic controls and street lighting, enforce parking ordinances, and many other activities. The department also provides services which are more indirect or long

Public Services

Service Budget	FY 93-94	FY 94-95	FY 95-96	Explanation of Changes
	Actual	Budget	Budget	
<b>Parks &amp; Public Facilities</b>				
Public Space Planning & Maintenance	4,833,646	5,192,223	5,274,608	Seasonal wage increase; risk costs transferred
Asphalt & Concrete Maintenance	4,886,938	4,762,513	4,649,943	Increased road maintenance; risk costs transferred
Waste Management	5,050,043	5,362,614	5,405,527	New recycling program; reduced vehicle replacement
Urban Forestry	706,924	604,035	628,993	Salary & wage adjustments
Snow Removal	735,123	806,936	842,968	Shift of additional snow costs from asphalt
Facility Maintenance	2,320,215	2,051,881	2,385,836	Increased operation of Franklin Quest Field
<b>Total Parks &amp; Public Facilities</b>	<b>18,632,898</b>	<b>18,780,202</b>	<b>19,187,875</b>	
<b>Finance &amp; Administration</b>				
Finance and Administration	534,925	1,329,105	1,492,368	Risk costs consolidated
Fleet Management	7,199,792	7,237,950	8,021,578	Increase fleet replacement and parts/supplies
Impound Lot	228,048	242,572	235,874	Contract out all towing services (2 positions)
<b>Total Finance &amp; Administration</b>	<b>7,962,765</b>	<b>8,809,627</b>	<b>9,749,820</b>	
<b>Recreation</b>				
Golf Courses	6,715,281	6,723,213	5,919,652	Less CIP & equipment purchases
Recreation Programs	1,915,002	1,953,132	2,364,459	Glendale expansion; Addit'l Gallivan Center Activities
Tracy Aviary	524,294	0	60,814	Shift Curator funding from NonDepartmental
<b>Total Recreation</b>	<b>9,154,577</b>	<b>8,676,345</b>	<b>8,344,925</b>	
<b>City Engineering</b>				
General Engineering	3,566,645	3,703,893	3,831,941	Additional rent for new location
<b>Total City Engineering</b>	<b>3,566,645</b>	<b>3,703,893</b>	<b>3,831,941</b>	
<b>Transportation</b>				
Transportation Planning	852,451	893,436	736,407	Risk costs transferred
Traffic Operations	1,316,197	1,459,827	1,590,981	Maintenance of 21 traffic signals
Parking Enforcement and Control	835,482	722,759	763,258	Continuation of current services
Street Lighting	917,961	913,259	904,361	Continuation of current services
<b>Total Transportation</b>	<b>3,922,091</b>	<b>3,989,281</b>	<b>3,995,007</b>	
<b>Total for the Public Services Department</b>	<b>\$43,238,966</b>	<b>\$43,959,348</b>	<b>\$45,109,565</b>	

*In planning for implementation next year.*

- Rehabilitate, preserve and open for public use the Forest Dale Clubhouse, Chase Home, Chase Mill and Memorial House. *Restoration of the Forest Dale Clubhouse and the feasibility study of the Chase Home restoration will be completed by the end of this fiscal year. Memorial House is open for public use.*
- Promote baseball and other athletic and cultural events at Franklin Quest Field. *Attendance at baseball games at the Franklin Quest Field set national attendance records. 18 non-baseball events held at the facility last season.*
- Develop City-wide transportation Master Plan. *A draft of the plan will go to the Planning Commission in May 1995 for a public hearing.*
- Reduce pedestrian hazards. *3,318 tripping hazards have been eliminated within the City boundaries.*
- Upgrade and promote Pioneer Park for festival use. *2 festivals have been held in Pioneer Park.*
- Increased number of events at the John W. Gallivan Utah Center. *185,798 participants have attended 184 events.*
- Improve I-15 access to downtown with no additional viaducts in the gate way. *A new exit from I-15 will be at 400*

*South with no new viaducts to be built. 400 West reconstruction project complete allowing for better access.*

## **Strategic Plan Actions - New Initiatives**

- Develop 6 additional miles of bikeway.
- Work with the City/County Board of health and the City/County Landfill to use a \$.25 per ton "tipping" fee imposed at the Landfill to expand the Household Hazardous Waste Program to be more convenient for residents to dispose of hazardous items. The program will be implemented this year.
- Complete University of Utah, Central Business District, and the Airport Phase II Light Rail studies.
- 20 more vehicles will be converted to natural gas this year.
- Offer a free curbside recycling program to City residents. It is anticipated that participation rates will increase from 9 percent of residents to 25 percent. 2,000 additional tons are expected to be diverted from the Landfill under this program.

- Maintain record setting baseball attendance at the Franklin Quest Field. Promote 20 non-baseball events at the facility.
- Present the Transportation Master Plan to the City Council in July 1995 for a public hearing and Council adoption.
- Eliminate 4,000 pedestrian tripping hazards.
- Promote additional festivals at Pioneer Park.
- Increase the number of events at the John W. Gallivan Utah Center. 200 events are planned and 204,000 participants are expected to attend.

## **Service Detail**

**Public Space Planning & Maintenance**  
This program ensures preservation, development and maintenance of recreational parks and open space in neighborhoods throughout the City. The program ensures that existing facilities meet current recreational needs and standards. The program also provides for a respectful, safe, and attractive city cemetery. This program maintains Central and Sugar House Business Districts. Services provided to the

## Public Services

business districts include landscaping, welding, snow removal, plumbing, electrical, carpentry, masonry, and cleaning. This budget contains a \$175,000 increase to raise the hourly rate for park maintenance seasonal employees. Without increasing hourly rates from an average of \$4.25 to \$6.00 an hour, this program cannot successfully compete with other businesses to recruit and retain qualified employees. Funding for two administrative positions has been transferred from the Finance and Administration Division to this program, and one administrative clerical position has been eliminated from this program. The budget for risk management administration has been transferred to Non-Departmental and worker's and unemployment costs have been transferred to the Finance and Administration Division.

### Asphalt and Concrete Maintenance

This program maintains or replaces City-owned streets, curbs and gutters, and sidewalks. The program includes asphalt maintenance activities such as road seal coating, pot hole repair, road planing, etc. The program also provides an economical option for residents to maintain sidewalks, curbs, gutters, and drive approaches by sharing 50 percent in the cost of labor and materials to replace broken or damaged

concrete. This budget makes permanent the \$200,000 one-time road money added last year and adds \$75,000 to provide for increased maintenance of the city streets. The budget for risk management administration has been transferred to Non-Departmental and worker's and unemployment costs have been transferred to the Finance and Administration Division.

### Facility Maintenance

This program provides maintenance and repairs of the City and County Building, the Public Safety Building, the Third Circuit Court Building, the Metropolitan Hall of Justice Complex, the Fleet, Street & Waste Management Complex, the Parks building, and 13 fire stations. The budget for maintenance of the Franklin Quest Field is in this program. This budget increased due to the increased cost of contracting out full maintenance of Franklin Quest Field. This increase is almost entirely offset by an increase in revenue. Decreases in parking rent and utility costs of \$20,000 were approved.

### Waste Management

This program operates as an enterprise fund and provides weekly trash collection, neighborhood cleanup, street sweeping,

public property weed control and leaf removal services. Increased funding for free curbside recycling is in this budget. This additional cost is offset by elimination of three administrative positions. Less equipment is scheduled for replacement this year, therefore, capital costs are reduced.

### Urban Forestry

Urban Forestry operates in an enterprise fund and ensures proper maintenance of trees in an urban environment. As a result of the program, residents enjoy higher property values, cleaner air, cooler summertime temperatures and a natural setting in an urban area. Much of the Urban Forestry program is removing and disposing of tree limbs and spraying trees to increase urban quality. This budget reflects the continuation of current services.

### Snow Removal

The Snow removal program removes snow from all City streets within 36 hours of an average snow storm. This budget reflects the continuation of current services with a few additional costs transferred from the asphalt program to better reflecting the true cost of snow removal.



make up the increase to this budget.

**Finance and Administration**

This program provides coordinated direction and support to carry out the department's goals and policies. This includes providing financial, training, personnel and safety services for the department. This program oversees and coordinates the communications, records, and emergency management functions of the department. Worker's and unemployment compensation costs for the department have been transferred to this program to allow for better administration of the program. This increase is offset by the elimination of one administrative position and the transferring of funds for 2.70 FTE's to the Parks and Public Facilities Division. One third of the cost of an accounting position has been added to this budget with the other two-thirds found in the recreation and waste management budgets.

**Fleet Management**

This program operates as an internal service fund and provides vehicle maintenance and replacement services for Salt Lake City. Increases in vehicle replacements and additional parts and supplies for repairs

**Impound Lot**

This program tows, receives, and holds vehicles impounded for violation of City ordinances. This budget eliminates the in-house towing services and contract out for this service. Two positions are eliminated as a result of this.

**Golf Courses**

The golf program operates and maintains seven municipal golf courses. This program operates as an enterprise fund. It also ensures that open space is preserved and maintained in accordance with national golf standards. This budget has decreased by eliminating \$900,000 of equipment replacements and capital improvement projects. Four positions in golf administration were eliminated. A proposal for capital outlay will be forthcoming when an audit currently being conducted on the golf program is concluded.

**Recreation**

This program provides a wide range of organized recreation events, lessons, and competitions for the community. This program also offers leadership and self esteem training for socially and

economically disadvantaged children through low cost, organized recreational activities at the Glendale Youth Recreation Center. The public can participate in a wide range of water activities through the Steiner Aquatic Center. This program is also responsible for programming activities and operating the Gallivan Utah Center. An expansion of the Glendale Youth Recreation Center, including an indoor pool, has been funded through donations from the community. Increased operating costs of \$150,000 to open, maintain and provide programs at the Center are included in this budget. Additional activities at the Gallivan Utah Center, paid for by the Redevelopment Agency, are included in this budget. The recreation program, with the exception of golf, has been transferred to the general fund.

**General Engineering**

This program provides general engineering services for the City. This includes review of private development projects, oversight of work in the public right-of-way, engineering, surveying, mapping, record services, and proper design and maintenance of City-owned buildings and facilities.

## Public Services

The program ensures that public improvements constructed as part of private developments, subdivisions, and street excavations are accomplished in accordance with generally accepted engineering standards. This budget provides an additional \$140,000 in rent since Engineering will be relocating because of the demolition of their existing structure where a new court complex will be built by the State of Utah. This increase is partially offset by the reduction of an Engineer Technician position and the reduction in operating and maintenance costs.

### Transportation Administration and

#### Planning

Transportation Administration and Planning 1) provides direction and support to carry out the division's goals and policies, 2) plans and designs transportation systems for Salt Lake City, and 3) reviews developers' plans affecting the City's right-of-way.

Parking meter bagging and residential parking services are provided, as well as computer data entry of parking tickets to enable the City Treasurer's Office to perform collection duties. One administrative position is eliminated in this budget. The budget for risk management administration has been transferred to Non-Departmental and worker's and

unemployment costs have been transferred to the Finance and Administration Division.

#### Traffic Operations

This program provides traffic investigation, signing, marking, and signal services. The program ensures that the systems meet industry standards and maintains existing traffic systems, including: traffic signals, pedestrian signals, flashing school lights, crosswalks, lane markings, and curb painting. This budget includes \$42,000 for ongoing maintenance of 21 traffic signals.

#### Parking Enforcement

This program enforces parking regulations, administers the residential parking permit program, and repairs parking meters. This budget proposes the continuation of current services.

#### Street Lighting

This program ensures that street lights on roadways and in residential, business, and entertainment areas are operational. Special Improvement Districts, developed for enhanced street lighting, are also directed under this program. This budget reflects the continuation of current services.

**PUBLIC SERVICES-GENERAL FUND**

Funding	General Fund	Fees and Charges			Interfund Charges	Total
		Impound Fees	Cemetery Fees	Misc. Fees/Grants		
FY93-94 Budget	19,313,831	206,892	280,200	2,208,403	903,992	22,913,318
FY94-95 Budget	18,442,119	236,996	313,000	2,315,684	770,605	22,078,404
<b>Significant Changes</b>						
Miscellaneous Adjustments		15,000				15,000
One Time Money	-200,000					-200,000
Recreation				1,596,194		1,596,194
Glendale Youth Recreation Center				19,695		19,695
50/50 Concrete	50,000					50,000
Stadium	122,800					122,800
Adjustments to Base	1,451,725					1,451,725
<b>Total Charges</b>	<b>1,424,525</b>	<b>15,000</b>	<b>313,000</b>	<b>1,615,899</b>		<b>3,055,414</b>
<b>FY95-96 BUDGET</b>	<b>19,866,644</b>	<b>251,996</b>	<b>313,000</b>	<b>3,931,573</b>	<b>770,605</b>	<b>25,133,818</b>

Budget History	FTE	Personal Services	Materials/Supplies	Charges/Services	Capital	Other	Total
FY94-95 Budget	344.53	12,503,154	2,775,456	6,531,981	267,813		22,078,404
<b>Significant Changes</b>							
Adjustment to Base	7.82	316,069	-4,129	-110,261	956		202,635
Salary and Benefit Adjustments		442,546					442,546
Legislative Change in Retirement Rates		12,045					12,045
Recreation	51.54	1,160,841	288,322	587,175	58,605		2,094,943
FY95 One Time Street Overlaying			-200,000				-200,000
Ongoing Investment in Street Rehabilitation			275,000				275,000
Traffic Signal Maintenance	7.31	119,372	99,627		42,000		271,351
Glendale Youth Recreation Center				19,502	32,850		140,000
Engineering Rent	-6.81	-385,866		58,039			-327,827
Position Changes		175,000					175,000
Seasonal Staff Wage Increase	-3.91	-86,674	30,668	221,100			165,094
Stadium Management	1.00	60,979					60,979
Tracy Aviary							
Risk Administration				-298,352			-298,352
<b>Total Charges</b>	<b>56.95</b>	<b>1,614,312</b>	<b>489,488</b>	<b>617,203</b>	<b>134,411</b>		<b>3,055,414</b>
<b>FY95-96 BUDGET</b>	<b>401.48</b>	<b>14,317,466</b>	<b>3,264,944</b>	<b>7,149,184</b>	<b>402,224</b>		<b>25,133,818</b>

**PUBLIC SERVICES-FLEET MANAGEMENT FUND**

Funding	General Fund Transfers	Fees and Charges				Fund Balance	Total
		Maintenance Fees	Fuel Fees	Sale of Vehicles	Other		
FY93-94 Budget	2,242,500	4,064,248	986,722	80,347		-24,430	7,349,387
FY94-95 Budget	1,812,500	4,350,650	947,677	87,073		40,050	7,237,950
<b>Significant Changes</b>							
Adjustments to base	310,000	153,650	-83,770	2,927	-35,050		435,876
<b>Total Charges</b>	<b>310,000</b>	<b>153,650</b>	<b>-83,770</b>	<b>2,927</b>	<b>-35,050</b>		<b>435,876</b>
FY95-96 BUDGET	2,122,500	4,504,300	863,907	90,000	5,000		435,876
<b>Total</b>							<b>783,633</b>
<b>8,021,593</b>							

Budget History	FTE	Personal Services	Materials/Supplies	Charges/Services	Capital	Other	Total
FY93-94 Budget	54.45	2,105,045	2,216,125	715,717	2,312,500		7,349,387
FY94-95 Budget	54.45	2,164,981	2,404,750	679,472	1,988,747		7,237,950
<b>Significant Changes</b>							
Adjustment to Base		66,419	5,006	-71,383	514,142		514,184
Salary and benefit Adjustments		79,040					79,040
Legislative Change in Retirement Rates		269					269
Parts Supplies			224,506				224,506
Administrative Fees				-34,371			-34,371
<b>Total Charges</b>		<b>145,728</b>	<b>224,512</b>	<b>-105,754</b>	<b>514,142</b>		<b>783,628</b>
FY95-96 BUDGET	54.45	2,310,709	2,634,262	573,718	2,502,889		8,021,578

**PUBLIC SERVICES - GOLF FUND**

Funding	Other Recreation Fund	Fees and Charges			RDA	Total
		Golf Fees	Recreation Fees	Concessions		
FY93-94 Budget	546,800	7,016,030	921,290	61,230	422,896	8,545,350
FY94-95 Budget	82,099	7,133,729	970,121	67,500		8,576,345
<b>Significant Changes</b>						
Adjustments to Base		-892,729				-892,729
Transfer of Programs to General Fund	-82,099		-970,121	-67,500	-422,896	-1,542,616
Fund Balance						
<b>Total Changes</b>	<b>-82,099</b>	<b>-892,729</b>	<b>-970,121</b>	<b>-67,500</b>	<b>-422,896</b>	<b>-2,755,410</b>
<b>FY95-96 BUDGET</b>		<b>6,241,000</b>		<b>-320,065</b>		<b>5,920,935</b>

Budget History	FTE	Personal Services	Materials/Supplies	Charges/Services	Capital	Debt	Total
FY93-94 Budget	152.37	3,346,106	1,223,990	1,632,335	1,156,204	1,207,000	8,565,635
FY94-95 Budget	144.66	3,533,490	1,077,670	1,878,485	979,700	1,207,000	8,676,345
<b>Significant Changes</b>							
Adjustments to Base	2.94	-20,180	40	-63,798		55,700	-28,238
Salary and Benefit Adjustments		150,274					150,274
Transfer of Recreation to General Fund	-47.75	-1,030,832	-284,310	-578,287	-59,700		-1,953,129
Administrative Service Fee				-93,000			-93,000
Water Charges				85,400			85,400
Capital Improvements and Equipment					-918,000		-918,000
<b>Total Changes</b>	<b>-44.81</b>	<b>-880,558</b>	<b>-284,270</b>	<b>-649,685</b>	<b>-977,700</b>	<b>55,700</b>	<b>-2,756,693</b>
<b>FY95-96 BUDGET</b>	<b>99.85</b>	<b>2,632,752</b>	<b>793,400</b>	<b>1,228,800</b>	<b>2,000</b>	<b>1,262,700</b>	<b>5,919,652</b>

**PUBLIC SERVICES - REFUSE FUND**

Funding	Other Refuse Fund	Fees and Charges			Interfund Charges	Other Sources	Total
		Refuse Fee					
FY93-94 Budget	100,000	4,533,444			395,814	5,029,258	
FY94-95 Budget	-15,983	4,484,343			1,498,289	5,966,649	
<b>Significant Changes</b>							
Miscellaneous Adjustments	51,983	89,625				141,608	
Fund Balance						-73,756	
<b>Total Changes</b>	<b>51,983</b>	<b>89,625</b>				<b>-73,756</b>	
<b>FY95-96 BUDGET</b>	<b>36,000</b>	<b>4,573,968</b>			<b>1,498,289</b>	<b>6,034,501</b>	

Budget History	FTE	Personal Services	Materials/Supplies	Charges/Services	Capital	Debt	Total
FY94-95 Budget	60.00	2,124,426	69,302	3,307,905	465,016		5,966,649
<b>Significant Changes</b>							
Adjustment to Base		-13,986					-13,986
Salary and Benefit Adjustments		66,292					66,292
Position Changes	-1.84	-102,582					-102,582
Recycling							325,000
<b>Total Changes</b>	<b>-1.84</b>	<b>-36,290</b>	<b>4</b>	<b>308,156</b>	<b>-190,013</b>		<b>67,871</b>
<b>FY95-96 BUDGET</b>	<b>58.16</b>	<b>2,074,150</b>	<b>69,306</b>	<b>3,616,061</b>	<b>275,003</b>		<b>6,034,520</b>

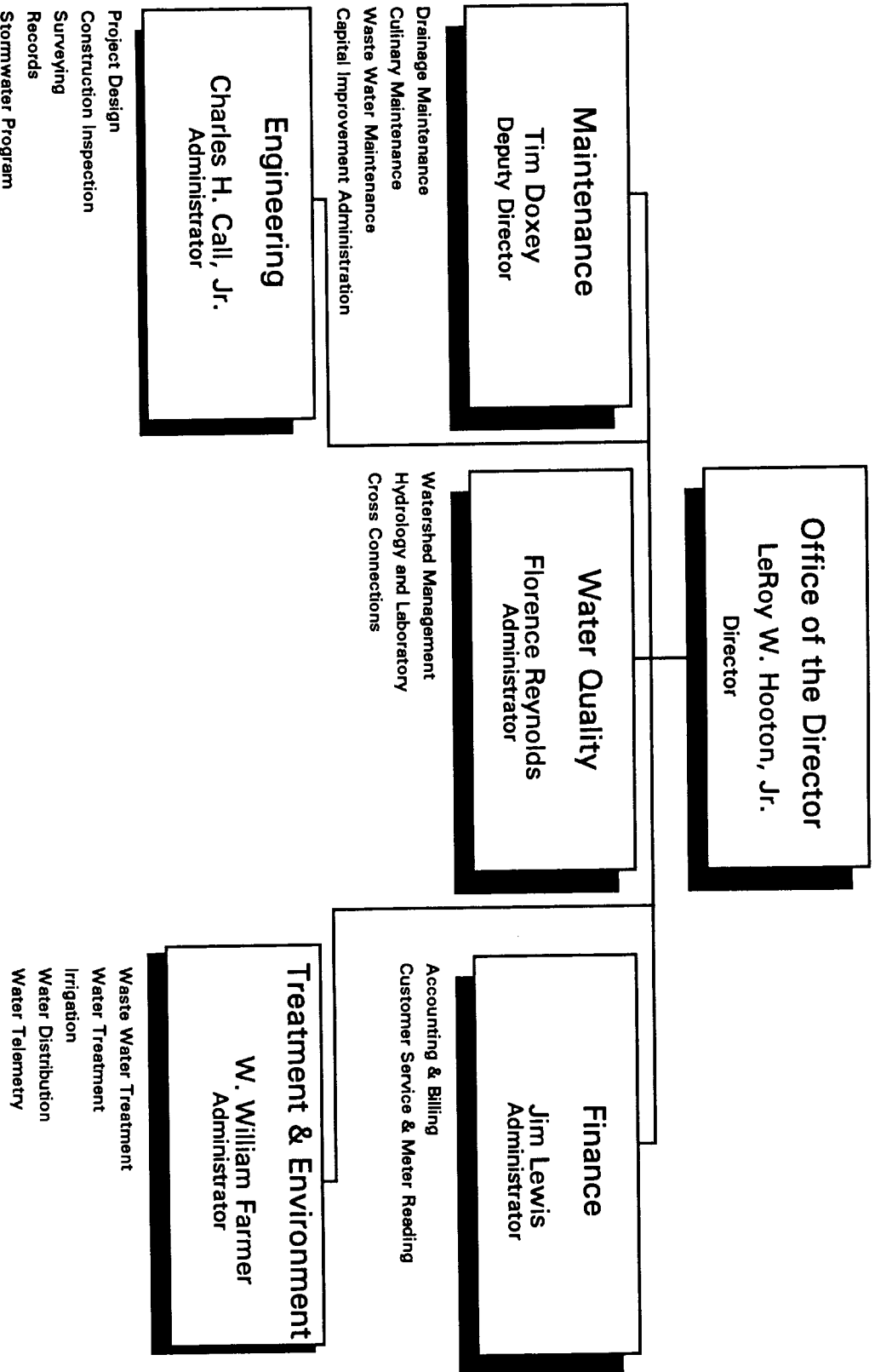
# Public Utilities

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# Public Utilities Department

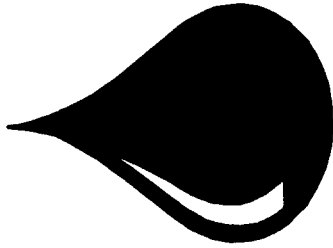
## Organizational Structure

### Fiscal Year 1995-96





## PUBLIC UTILITIES



### Citizen Expectations

The purpose of the PUBLIC UTILITIES DEPARTMENT is to provide water, waste water, and storm water management services to the residents of Salt Lake City, and to fulfill contractual obligations related to providing water to other entities. The entire department operates as an enterprise fund.

### Strategic Plan Actions - Accomplishments

- Implement watershed and procurement program to protect critical areas from development. *281.37 acres purchased last year.*

- Eliminate patchwork land ownership pattern on watershed lands through exchanges with the U.S. Forest Service. *In process, City awaiting Federal approval & land title review.*
- Implement storm water quality management program. *152 sites completed.*
- Promote and obtain acceptance of treated re-used water from waste water treatment plant. *City has applied to the Central Utah Water Project for Federal funding for water reuse in connection with the Rose Park Golf Course.*
- Complete a joint study with Salt Lake County Fire Department on fire flow issues. *Study completed; about \$17 million in water system improvements recommended.*
- Provide water education programs including conservation, pollution control, and wise water use. *5,000 people participated in 54 programs.*

### Strategic Plan Actions - New Initiatives

- Restore the Hanks Stage Station at Little Dell, preserving its historic nature. *In planning.*

- Develop settling ponds & lakes, City Creek Parkway to enhance storm water quality, and provide aesthetic, environmental links between neighborhoods. *City Creek Parkway includes ponds and lakes.*

### Service Detail

#### Administration

This program provides coordinated direction and support to carry out the department's goals and policies and ensures that all construction contracts, water exchange agreements, ordinances and federal regulations are met. This year's budget incorporates much of the staff reorganization recommended in the Heiss Management Review, as well as the implementation of the new water rate structure designed to encourage water conservation and forestall new water infrastructure. The new rate more equitably distributes costs according to usage.

#### Finance

This program provides financial, billing and customer relations services for the department. This year's budget reflects significant savings with the replacement

Public Utilities

Service Budget	FY 93-94	FY 94-95	FY 95-96	Explanation of Changes
	Actual	Budget	Budget	
<b>Office of Director</b>				
Administration (Water)	\$69,124	\$70,103	\$71,463	Continuation of Current Services
Administration (Sewer)	55,474	56,531	57,496	Continuation of Current Services
<b>Total Office of Director</b>	<b>124,599</b>	<b>126,634</b>	<b>128,959</b>	
<b>Water Supply and Works</b>				
Accounting & Reporting	432,265	449,948	425,856	Decrease of 1 FTE
Billing & Meter Reading	1,298,592	1,390,709	1,318,909	Downsizing of Computer System, Additional Meter Readers
Capital Improvements/Debt Service	13,743,062	16,464,770	24,639,409	Additional Debt Service & Increase in CIP Program
Computer Monitoring	484,909	493,446	548,155	Additional Hourly Employees
Contracts & Construction	142,558	213,581	312,875	Additional Employees for File Conversion to Imaging
Cross Connections	291,468	406,834	489,591	Additional Water Quality Cost
Culinary Water Treatment	3,310,865	3,360,046	3,496,000	Increase in Chemical Cost
Customer Service	501,023	518,399	564,124	Continuation of Current Services
Engineering & Mapping	678,614	623,194	688,804	Continuation of Current Services
Irrigation Water	427,300	544,963	574,061	Canal Water Quality, Increase in Water Stock Assessment
Water System Maintenance	5,572,197	5,335,420	5,393,745	Transfer From Sewer Utility for Facility Maintenance
Outside General Services	1,667,844	1,619,654	1,602,936	Decrease of 1 FTE Increase in Services
Water Purchases	2,448,471	3,150,000	3,300,000	Rate Increase by Metropolitan Water District
Water Shed	438,626	512,642	574,103	Increase in Prof. Serv., Ground Supplies, Misc Cost.
<b>Total Water Supply &amp; Works</b>	<b>31,435,795</b>	<b>35,083,606</b>	<b>43,928,569</b>	
<b>Water Reclamation</b>				
Accounting & Reporting	78,348	671,650	573,260	Decrease of 1 FTE
Capital Improvements/Debt Service	4,763,998	14,119,000	11,183,890	Decrease in CIP Program
Customer Service	598,330	0	0	Combined With Accounting & Reporting
Engineering and Mapping	422,147	456,912	308,883	Reallocation of Engineering Cost to Storm Water
Laboratory/Pre-Treatment	385,735	414,196	466,681	Increase in Laboratory Supplies
Maintain Sanitary Sewer	1,289,918	1,415,154	1,139,497	Transfer Maint of Pumps & Wells to Water, Decrease 1 FTE
Outside General Services	1,147,513	814,156	904,858	Professional Services for Review of Future needs
Waste Water Treatment	3,249,518	4,247,258	4,696,918	Waste Disposal - Add 1 FTE - Higer Chemical Cost
<b>Total Water Reclamation</b>	<b>11,935,508</b>	<b>22,138,326</b>	<b>19,273,987</b>	
<b>Storm Water Utility</b>				
Capital Improvements/Debt Service	2,915,358	4,088,900	6,450,046	Increase in CIP Program
Engineering and Mapping	457,733	257,829	519,228	Transfer Additional Cost of Eng from Water Rec
Laboratory/Pre-Treatment	59,409	129,483	165,086	Increase in Laboratory Supplies & Treating Requirements
Maintain Storm Water	647,049	709,441	661,696	Continuation of Current Services
Outside General Services	663,212	663,732	781,204	Additional Water Quality Cost, Decrease Data Processing Cost.
<b>Total Storm Water Utility</b>	<b>4,742,761</b>	<b>5,849,385</b>	<b>8,577,260</b>	
<b>Total Public Utilities</b>	<b>\$48,238,663</b>	<b>\$63,197,951</b>	<b>\$74,908,775</b>	

of the division's mainframe billing and accounting system to personal computer based technology.

**Water, Sewer, and Stormwater Maintenance**

This program maintains all City-owned water, sewer and storm water lines in the service area. The program ensures that lines are clean and generally free from debris and that Environmental Protection Agency (EPA) and health standards are exceeded. Additionally, the program ensures that culinary water is available to all water customers in the service area and that water exceeds EPA standards and requirements.

This budget reflects significant changes in staff reorganization to improve efficiency. Several positions have been eliminated, while canal maintenance positions, which were previously part of the treatment, distribution and irrigation program, have been added.

**Treatment, Distribution, and Irrigation**

This program treats culinary and waste water and distributes culinary water in the service area according to environmental standards. The program ensures that water and waste water are treated in a manner

which protects public health and exceeds EPA Standards.

This budget reflects the staff reorganization of canal maintenance workers shifting from this program into the water and sewer maintenance program, as well as additional chemical and laboratory costs associated with meeting drinking water standards.

**Water Quality**

This program has expanded to meet the new state and federal regulations for water quality. This program reviews and manages controls to ensure that raw water, wastewater and storm water meet Environmental Protection Agency and health standards. The program monitors industrial use of the sewer system to prevent introduction of waste which may harm the collection or treatment facilities and increase service costs. The program prevents cross connections by ensuring that back flow devices are in place and operational, and by managing water shed areas. This program purchases water from the Metropolitan Water District of Salt Lake to ensure ample supply of culinary water for customers.

This year's budget reflects a significant

increase in the cost of purchasing water from the Metropolitan Water District. This budget also reflect the hiring of additional employees needed to meet quality control regulations and federal mandates.

**Engineering**

This program provides engineering and mapping services for the department. Through design efforts, this program attempts to minimize customer inconvenience caused by utility projects.

This budget reflects the addition of 6 new engineering technicians which will increase the level of service allowing the division to produce more of the design work, in-house, rather than relying on outside consultants.

Public Utilities

**PUBLIC UTILITIES**

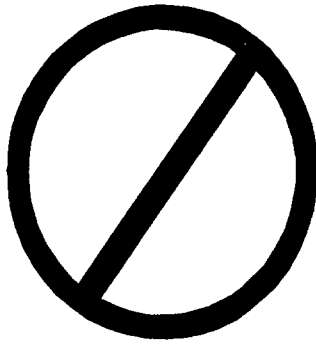
Funding	Interfund Relmb.	Fees and Charges			Funding From Reserve Funds	Total
		Water	Sewer	Storm Water		
FY93-94 Budget	779,700	23,403,000	10,136,800	4,921,300	1,650,000	7,347,863
FY94-95 Budget	763,900	24,193,000	10,265,600	4,911,000	1,240,000	63,197,951
<b>Significant Changes</b>						
Adjustment to Base				-208,800		7,111,824
Charges For Billing Services Salt Lake County Flood	317,800			635,000		317,800
Increase in Interest Rate					410,000	410,000
<b>Total Changes</b>	<b>317,800</b>	<b>445,000</b>	<b>10,265,600</b>	<b>426,200</b>	<b>410,000</b>	<b>7,111,824</b>
<b>FY95-96 BUDGET</b>	<b>1,081,700</b>	<b>24,638,000</b>	<b>10,265,600</b>	<b>5,337,200</b>	<b>1,650,000</b>	<b>28,936,275</b>

Budget History	FTE	Personal Services	Material/Supplies	Charges/Services	Capital	Other	Total									
								Salary and Benefit Adjustments	Position Adjustments - outside performance audit:	Positions eliminated	Positions added	Increase chemical costs	Increase postage costs	Lab. Supplies & Sm. Tools replace.	Cost of water purchased	Professional Services
FY93-94 Budget	393.40	14,338,334	2,579,022	9,898,888	1,872,448	19,549,971	46,238,663									
FY94-95 Budget	399.33	14,973,374	2,867,230	10,664,677	1,958,065	32,714,605	63,197,951									
<b>Significant Changes</b>		592,292					592,292									
Salary and Benefit Adjustments																
Position Adjustments - outside performance audit:																
Positions eliminated	-13.53						-485,091									
Positions added	17.20						462,719									
Increase chemical costs			74,400				74,400									
Increase postage costs			34,500				34,500									
Lab. Supplies & Sm. Tools replace.			105,758				105,758									
Cost of water purchased						150,000	150,000									
Professional Services						294,800	294,800									
Decrease in Data Processing Costs						-517,000	-517,000									
Sewer & Storm Water Billing costs						271,000	271,000									
Fleet Maint. & Laboratory Costs						126,771	126,771									
Treat Plant, Tele., & Fleet Equipment						1,265,606	1,265,606									
Water Storage & Water Lines						5,517,188	5,517,188									
Water Treatment Plant Improvements						1,902,000	1,902,000									
Sewer Treatment Plant Improvements						-3,020,000	-3,020,000									
Storm Water Drainage Improvements						1,935,881	1,935,881									
<b>Total Changes</b>	<b>3.67</b>	<b>569,920</b>	<b>214,658</b>	<b>325,571</b>	<b>1,265,606</b>	<b>6,335,099</b>	<b>8,710,824</b>									
<b>FY95-96 BUDGET</b>	<b>393.00</b>	<b>15,543,294</b>	<b>3,101,888</b>	<b>10,990,248</b>	<b>3,223,671</b>	<b>39,049,674</b>	<b>71,908,775</b>									

# Non Departmental

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# NON DEPARTMENTAL



## Service Detail

### Civic Support and Municipal Affairs

This program includes funding for organizations or events which engender civic pride and/or enhance business or international interests. Funding for the majority of these programs remains constant.

The budget includes funding for two new programs. The Neighborhood Matching Grants Program will foster pride in city neighborhoods by providing matching grants to neighborhood organizations engaged in projects to beautify, upgrade, and improve the living environment. The Youth City Government Program

encourages young people to be involved in activities of city government. Some of the budgeted funds will be used for \$500 matching grants to each of the seven youth community councils for projects to further the mission of Youth City Government. Funds will also be used for a city-wide Youth City Government event. Plans for the future event will be developed by Youth City Government.

The budget also continues the General Fund contribution to the Tracy Aviary.

Additional funding is provided for the City's gifts/receptions budget to cover the 1996 inauguration ceremonies and the legislative retreat.

**Interfund/Governmental Transactions**  
This program encompasses financial pass-through and accounting for funds which do not appropriately belong in any particular City department. The program includes General Fund Contingency, Interfund Transfers, Governmental Transactions, and Debt Financing.

**Special Revenue Fund Accounting**  
This program provides accounting for special revenue funds such as Community Development Block Grant (CDBG) funds, street lighting funds, grants operating funds, and the Downtown Economic District.

**Capital Improvements**  
This program includes funding for the City's infrastructure development including street improvements, public buildings and parks. A complete list of CIP projects is found in the section of this budget book called *Capital Improvement*.

## Citizen Expectations

The purpose of the NON DEPARTMENTAL budget is to provide a financial reporting and budgeting section to account for all General Fund moneys transferred to other funds, grants and other special revenue funds, and contingency funds which are held in reserve for unforeseen expenditures. Additionally, the Non Departmental budget allows the City to monitor disbursement of moneys to municipal affairs and civic organizations which provide a service on behalf of Salt Lake City but which are not legal entities of the City.

# Non Departmental

## Service Budget

FY 93-94  
Actual

FY 94-95  
Budget

FY 95-96  
Budget

Explanation of Change

### Municipal Contributions

Council of Governments	\$21,542	\$21,542	\$22,303	Continuation of current services
Gifts/Receptions	5,316	14,000	16,600	Inauguration ceremony & legislative retreat budgeted
Legal Defenders	223,020	230,375	237,400	Continuation of current services
Management Information Services	830	830	830	
National League of Cities and Towns	7,455	7,679	6,893	Continuation of current services
Tracy Aviary	0	300,000	189,021	Curator salary reflected in Public Services Department
Sugar House Park Authority	167,500	83,750	179,922	Allocated contribution per agreement with county
Utah League of Cities and Towns	0	60,000	60,000	
<b>Total Municipal Contributions</b>	<b>426,663</b>	<b>718,176</b>	<b>712,969</b>	

### Civic Support

Neighborhood Matching Grants Program	0	0	50,000	New program
Youth City Government Program	0	0	9,000	New program
First Night	0	0	15,000	New program
SL Area Chamber of Commerce	20,000	40,000	40,000	
Civic Opportunities Fund	30,956	50,000	50,000	
U.S. Conference of Mayors	5,979	6,159	6,221	
Public Technology Inc.	7,318	6,500	0	Continuation of current services
Salt Lake Arts Council	180,600	180,600	180,600	Program support eliminated
SL Valley Conference of Mayors	0	1,000	1,000	
Sister Cities	10,651	7,000	7,000	
Sugar House Chamber of Commerce	2,000	2,000	2,000	
Transitional Housing	60,000	50,000	55,000	Continuation of current services
Trolley Buses	15,000	15,000	0	Program support eliminated
Utah Economic Development Corp.	126,659	126,659	126,659	
Winter Olympics Bid Effort	30,000	60,000	0	No contribution budgeted
<b>Total Civic Support</b>	<b>489,163</b>	<b>644,918</b>	<b>642,480</b>	

### Governmental Transactions

Contingencies	0	250,000	269,111	Risk Mgt. Adm'n. shifted from Gen. Fund Departments
Transfers and Interfund Charges	13,121,217	16,331,586	14,306,676	Governmental immunity contribution increased
<b>Total Governmental Transactions</b>	<b>1,747,047</b>	<b>3,440,474</b>	<b>1,679,644</b>	Interest expense

### Special Revenue Fund Accounting

CDBG Operating Funds	4,314,271	4,248,221	4,729,714	Adjustment in allocation from HUD
Downtown SID/CBID	572,516	430,750	460,000	Continuation of current services
Miscellaneous Grant Funds	4,283,890	80,000	80,000	Includes E-911, weed and demolition
Miscellaneous Special Revenue Funds	2,106,713	722,301	1,260,399	Continuation of current services
Street Lighting Districts	416,094	441,250	454,579	
Wasatch Fire Academy	22,074	27,768	27,768	
<b>Total Special Revenue Fund Acct.</b>	<b>11,716,568</b>	<b>6,960,290</b>	<b>7,012,460</b>	

### Debt Service Funds

Capital Projects Fund	6,639,382	6,266,662	5,868,683	Maintains scheduled payments
Total Non-Departmental	18,306,268	16,539,186	10,429,169	Reduction of one-time funding sources
<b>Total Non-Departmental</b>	<b>\$62,443,298</b>	<b>\$50,040,282</b>	<b>\$41,021,962</b>	

**CIVIC CONTRIBUTIONS/MUNICIPAL AFFAIRS**

Funding	General Fund	Fees and Charges			Interfund Charges	Total
FY93-94 Budget	954,956					954,956
FY94-95 Budget	1,346,844					1,346,844
<b>Significant Changes</b>						
One Time Funding	-201,659					-201,659
Adjustment to Base	110,264					110,264
<b>Total Changes</b>	<b>-91,395</b>					<b>-91,395</b>
<b>FY95-96 BUDGET</b>	<b>1,255,449</b>					<b>1,255,449</b>

Budget History	FTE	Personal Services	Materials/Supplies	Charges/Services	Capital	Other	Total
FY93-94 Budget				954,956			954,956
FY94-95 Budget				1,346,844			1,346,844
<b>Significant Changes</b>							
Sugarhouse Park Authority				12,422			12,422
Salt Lake Legal Defenders Office				7,025			7,025
PTI / Data Mangers				-6,500			-6,500
U.S. Conference of Mayors				62			62
Gifts/Receptions				2,600			2,600
National League of Cities				-786			-786
Transitional Housing				5,000			5,000
Council of Governments				761			761
Contribution to Tracy Aviary				-110,979			-110,979
Trolley Buses				-15,000			-15,000
First Night				15,000			15,000
Olympic Bid Committee				-60,000			-60,000
Neighborhood Matching Grants Program				50,000			50,000
Youth City Government Program				9,000			9,000
<b>Total Changes</b>				<b>-91,395</b>			<b>-91,395</b>
<b>FY95-96 BUDGET</b>				<b>1,196,449</b>			<b>1,255,449</b>



Non Departmental

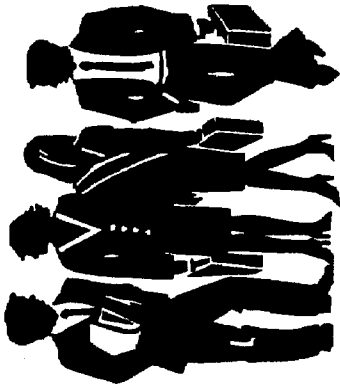
**GOVERNMENTAL TRANSACTIONS**

Funding	General Fund	Fees and Charges				Interfund Changes	Total	
FY93-94 Budget	13,677,855						13,677,855	
FY94-95 Budget	13,341,230						13,341,230	
<b>Significant Changes</b>								
Fleet One Time Money	273,000						273,000	
CIP One Time Money	205,032						205,032	
Interest	450,000						450,000	
Risk Management Administration Transfers from General Fund Departments	887,611						887,611	
Adjustments to base	1,298,557						1,298,557	
<b>Total Changes</b>	<b>3,114,200</b>						<b>3,114,200</b>	
<b>FY95-96 BUDGET</b>	<b>16,455,430</b>						<b>16,455,430</b>	
<b>Budget History</b>								
FY93-94 Budget		FTE	Personal Services	Materials/Supplies	Charges/Services	Capital	Other	Total
FY94-95 Budget			20,000	5,000	3,746,164		10,731,692	14,477,856
<b>Significant Changes</b>								
Adjustments to base				5,500	-42,625			37,125
Street Lighting Fund							-32,616	-32,616
Governmental Immunity Fund							200,000	200,000
Fleet Management Fund							303,000	303,000
Information Management Services Fund					-623,021			-623,021
Interest Expense							450,000	450,000
Compensation and Benefit Contingency			-20,000					-20,000
July 24th Fireworks				40,000				40,000
Capital Improvement Projects					-106,221		1,804,738	1,804,736
Salt Palace Contribution					-62,000			-62,000
Double Taxation Audit							25,000	25,000
General Fund Incentives/Awards Bank						100,000		100,000
Railroad Consolidation Relocation Study							1,072,445	1,072,445
Risk Management Administration								
<b>Total Changes</b>			-20,000	45,500	338,578		2,750,122	3,114,200
<b>FY95-96 BUDGET</b>				50,500	4,218,662		12,186,248	16,455,430

# Staffing Document

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# STAFFING DOCUMENT



The information in this section lists staffing levels for Fiscal Years 1993-94, 1994-95, and 1995-96 budgets with changes noted and explained in the column entitled "Changes from FY1994-95 to FY1995-96".

Changes are noted as follows:

## Reclassifications

- If a reclassification resulted in a pay grade change only, the notation would be, for example, "Changed to/from 317".
- If a reclassification resulted in a change of title only, the notation would be, for example, "Changed to/from Personnel Director".
- If a reclassification resulted in a change of grade and title, the notation would be, for example, "Changed to/from Personnel Director (317)".

This section provides information regarding the official staffing document for Fiscal Year 1995-96. It contains detailed information regarding individual positions and pay classifications for each department by division and fund. The schedules include the total number of authorized positions and job classifications within each division. A grand total authorized position count is provided in this section. Additional staffing information can be found in the service detail of each department.

Changes made to the City's Official Staffing Document which increased costs but not the number of positions were presented to the City Council for review. Requested changes in the total number of positions were presented for City Council approval.

Employee Services." If a percentage of the position was transferred, the notation would be, for example, "0.25 Transferred to/from Employee Services". There will be offsetting notations in the receiving area of the organization to explain where the position or percentage of the position was transferred from.

## New Positions

- Positions which have been added to the Official Staffing Document for Fiscal Year 1995-96 are noted "New Positions".

## Eliminated Positions

- Positions which have been removed from the Official Staffing Document for Fiscal Year 1995-96 are noted "Position Eliminated".

## Policy

- The City adheres to the Decency Principle of salaries and benefits. Employees are compensated at or above minimum wage with applicable benefits.

Staffing Document

Fiscal Year 1995-96 Position Titles

Grade 1993-94

1994-95

1995-96

Changes from FY 1994-95 to FY 1995-96

## City Council

City Council	1993-94	1994-95	1995-96	Changes from FY 1994-95 to FY 1995-96
Council Person	xxx	7.00	7.00	7.00
Executive Director	002	1.00	1.00	1.00
Deputy Director	611	1.00	1.00	1.00
Policy Analyst	610	1.00	1.00	2.00 1 New Position
Community Development Coordinator	610	1.00	1.00	1.00
Public Affairs Analyst	606	1.00	1.00	2.00 1 New Position
Council Administrative Assistant	309	0.00	1.00	1.00
Council Staff Assistant	305	2.00	1.00	1.00
<b>CITY COUNCIL TOTAL</b>	<b>14.00</b>	<b>14.00</b>	<b>16.00</b>	
Full Time	14.00	14.00	16.00	
Part Time	0.00	0.00	0.00	

## Office of the Mayor

City Administration	1993-94	1994-95	1995-96	Changes from FY 1994-95 to FY 1995-96
Mayor	xxx	1.00	1.00	1.00
Deputy Mayor	003	1.00	1.00	1.00
Chief of Staff	003	1.00	1.00	1.00
Executive Assistant to the Mayor	006	1.00	1.00	1.00
Director of Youth Relations	610	0.00	1.00	1.00
Senior Administrative Assistant	608	1.00	1.00	1.00
Administrative Assistant	608	3.00	2.00	2.00
Executive Secretary to the Mayor	309	1.00	1.00	1.00
Mayors Office Manager	307	0.00	1.00	1.00
Executive Office Assistant II	307	1.00	0.00	0.00
Executive Office Assistant I	307	1.00	1.00	1.00
PT/Intern		0.60	0.60	0.60
<b>City Administration Total</b>	<b>11.60</b>	<b>11.60</b>	<b>11.60</b>	
Full Time	11.00	11.00	11.00	
Part Time	0.60	0.60	0.60	

Fiscal Year 1995-96 Position Titles	Grade	1993-94	1994-95	1995-96	Changes from FY 1994-95 to FY 1995-96
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**Office of the Mayor (continued)**

<i>Constituent Services</i>					
Director of Community Affairs	607	1.00	1.00	0.00	Position Eliminated
Citizen Action Center Coordinator	604	1.00	1.00	0.00	Changed to Community Relations Coordinator
Community Affairs Coordinator	604	1.00	1.00	0.00	Changed to Community Relations Coordinator
Community Relations Coordinator	604	0.00	0.00	2.00	1 Changed from Citizen Action Center Coordinator; 1 Changed from Community Affairs Coordinator
Volunteer and Public Info. Spec. Coordinator	603	1.00	1.00	1.00	
Community Affairs Staff Assistant	309	1.00	1.00	1.00	
Office Manager	307	1.00	1.00	1.00	
Citizen Action Center Specialist	219	0.00	0.00	1.00	New Position
Regular PT/Community Action Center Assistant		0.50	0.50	0.75	
Regular PT/Community Relations Coordinator		0.00	0.00	0.90	
PT/Office Technician 1		0.68	0.68	0.00	
<b>Constituent Services Total</b>		<b>7.18</b>	<b>7.18</b>	<b>7.65</b>	
Full Time		6.00	6.00	6.00	
Part Time		1.18	1.18	1.65	
<b>OFFICE OF THE MAYOR TOTAL</b>		<b>18.78</b>	<b>18.78</b>	<b>19.25</b>	
Full Time		17.00	17.00	17.00	
Part Time		1.78	1.78	2.25	

**Salt Lake City International Airport**

<i>Office of the Director</i>					
Executive Director	OEX	1.00	1.00	1.00	
Deputy Executive Director	003	1.00	1.00	1.00	
Airport Planning Director	611	1.00	1.00	1.00	Changed from Airport Planning Manager
Air Service-Marketing Director	610	1.00	1.00	1.00	
Human Resource Specialist	609	0.00	1.00	1.00	
Planning and Environmental Specialist	608	2.00	2.00	0.00	1 Changed to Sr. Aviation Planner; 1 Changed to Env. Program Coordinator (607)
Senior Aviation Planner	608	2.00	2.00	1.00	Changed from Planning and Environmental Specialist
Community Relations/Public Information Director	607	1.00	1.00	1.00	
Environmental Program Coordinator	607	0.00	0.00	1.00	Changed from Planning and Environmental Specialist (608)
Planning and Environmental Technician	606	0.00	0.00	1.00	New Position
Associate Planning and Environmental Specialist	606	0.00	1.00	1.00	

Staffing Document

Fiscal Year 1995-96 Position Titles

Grade 1993-94

1994-95

1995-96

Changes from FY1994-95 to FY1995-96

Salt Lake City International Airport (continued)

Safety Officer	604	0.00	1.00	1.00		
Human Resource Associate	603	0.00	1.00	0.00	0.00	Changed from Training Analyst (316); Transferred to Office of Employee Services, in Management Services
Human Resource Associate	603	0.00	1.00	0.00	0.00	Changed from Employee Relations Officer (605), Transferred to Office of Employee Services, in Management Services
Human Resource Administrative Assistant	308	0.00	1.00	1.00	1.00	
Administrative Secretary II	307	1.00	1.00	1.00	1.00	
Administrative Secretary I	306	0.00	1.00	1.00	1.00	
Public Information Coordinator	306	1.00	1.00	1.00	1.00	
Public Information Officers	213	3.00	3.00	3.00	3.00	
Skills Trainer		0.00	1.00	1.00	1.00	
PT/Employee Relations Specialist		0.00	0.25	0.25	0.25	
PT/Public Information Officer		3.00	3.00	3.00	3.00	
Office of the Director Total		17.00	25.25	22.25		
Full Time		14.00	22.00	19.00		
Part Time		3.00	3.25	3.25		
<i>Finance and Administration</i>						
Finance and Administration Director	004	1.00	1.00	1.00	1.00	
Human Resource Director	609	1.00	0.00	0.00	0.00	
Airport Finance Manager	609	1.00	1.00	1.00	1.00	
Airport Property and Contracts Manager	608	1.00	1.00	1.00	1.00	
Capital Programming Manager	607	1.00	1.00	1.00	1.00	
Administrative/IMS Manager	606	1.00	1.00	1.00	1.00	
Assistant Chief Accountant	606	2.00	2.00	2.00	2.00	
Employee Relations Officer	606	1.00	0.00	0.00	0.00	
Safety Officer	604	1.00	0.00	0.00	0.00	
Warehouse Supervisor	604	1.00	1.00	1.00	1.00	
Accounting Analyst	603	0.00	0.00	0.00	0.00	New Position
Training Analyst	316	1.00	0.00	0.00	0.00	
Personal Computer Software/Training Support	310	0.00	1.00	1.00	1.00	
Personal Computer Hardware Support	310	0.00	0.00	0.00	1.00	New Position
Accountant II	309	1.00	1.00	1.00	1.00	
Capital Programming Officer	309	2.00	2.00	2.00	2.00	

Fiscal Year	1995-96 Position Titles	Grade	1993-94	1994-95	1995-96	Changes from FY1994-95 to FY1995-96
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Salt Lake City International Airport (continued)

Property Liability Specialist	307	1.00	1.00	1.00	1.00	1.00	Changed from Contract Specialist
Personal Computer Network Administrator	307	1.00	1.00	1.00	1.00	1.00	Changed from Personal Computer Support Technician
Automated Inventory Accountant	307	1.00	1.00	1.00	1.00	1.00	
Accountant I	307	2.00	2.00	2.00	3.00	1.00	1 Changed from Senior Secretary (219)
Purchasing Services Officer	307	1.00	1.00	1.00	1.00	1.00	
Property and Contracts Specialist	307	2.00	2.00	2.00	2.00	2.00	
Legal Secretary	308	1.00	1.00	1.00	1.00	1.00	
Senior Warehouse Operator	220	1.00	1.00	1.00	1.00	1.00	
Senior Secretary	219	2.00	2.00	2.00	1.00	1.00	1 Changed to Accountant I (307)
Warehouse Operator II	217	0.00	0.00	0.00	1.00	1.00	Changed from Warehouse Operator (114)
Timekeeper/Payroll/Receptionist	215	0.00	0.00	0.00	1.00	1.00	New Position
Warehouse Operator	114	2.00	2.00	2.00	3.00	1.00	1 Changed to Warehouse Operator II (217), 2 New Positions
PT/Warehouse Operator		1.20	1.20	1.20	0.00	0.00	
PT/Employee Relations Specialist		0.25	0.00	0.00	0.00	0.00	
PT/Properties Intern		0.00	0.00	0.00	0.50	0.50	
PT/Capital Programming Intern		0.00	0.00	0.00	0.50	0.50	
PT/Intern		0.50	0.50	0.50	0.50	0.50	
<b>Finance and Administration Total</b>		<b>30.95</b>	<b>27.70</b>	<b>32.50</b>			
Full Time		29.00	26.00	31.00			
Part Time		1.95	1.70	1.50			
<b>Engineering and Maintenance</b>							
Engineering and Maintenance Director	004	1.00	1.00	1.00	1.00	1.00	
Airport Engineer	610	2.00	2.00	2.00	2.00	2.00	
Airfield and Grounds Maint. Superintendent	610	1.00	1.00	1.00	1.00	1.00	
Facilities Maintenance Superintendent	610	1.00	1.00	1.00	1.00	1.00	
Geographic Information System (GIS) Manager	610	1.00	1.00	1.00	1.00	1.00	
Airport Electrical Superintendent	608	1.00	1.00	1.00	1.00	1.00	
Architectural Engineer	608	1.00	1.00	1.00	1.00	1.00	
Engineer V	608	0.00	1.00	1.00	1.00	1.00	
Licensed Architect	607	1.00	1.00	1.00	1.00	1.00	
Engineer IV	607	3.00	1.00	1.00	2.00	1.00	1 Changed from Engineer III (606)
Airport Construction Scheduler	606	1.00	1.00	1.00	1.00	1.00	
Airfield and Grounds Maintenance Manager	606	0.00	1.00	1.00	1.00	1.00	

# Staffing Document

Fiscal Year	1995-06	Position Title	Grade	1993-94	1994-95	1995-96	Changes from FY1994-95 to FY1995-96
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## Salt Lake City International Airport (continued)

Engineer III	606	2.00	2.00	1.00	1	1	Changed to Engineer IV (607)
Architectural Associate II	608	0.00	1.00	1.00	1.00		
Engineering Associate	605	7.00	8.00	7.00	1	1	Changed to Senior Engineering Technician (224)
Senior Maintenance Supervisor	604	10.00	10.00	10.00	10.00		
Senior Telecommunications Analyst	604	1.00	1.00	1.00	1.00	1.00	Changed from Airport Telecommunication Specialist
Tenant/Maintenance Coordinator	604	0.00	1.00	1.00	1.00	1.00	
Electronics System Analyst	310	1.00	2.00	2.00	2.00	2.00	
Professional Land Surveyor	309	1.00	1.00	1.00	1.00	1.00	
Telecommunications Analyst	308	1.00	1.00	1.00	1.00	1.00	Changed from Telecommunications Technician
Maintenance Supervisor	307	22.00	22.00	22.00	22.00		
Electronic Instrument Specialist	307	1.00	1.00	1.00	2.00	1	New Position
Administrative Secretary I	306	1.00	1.00	1.00	1.00	1.00	
Airport Project Coordinator II	305	1.00	1.00	1.00	1.00	1.00	
Senior Engineering Technician II	225	4.00	3.00	3.00	3.00	3.00	
Senior Engineering Technician	224	10.00	11.00	11.00	12.00	1	Changed from Engineer Associate (605)
Engineering Records Coordinator	219	1.00	1.00	1.00	1.00	1.00	
Senior Secretary	219	4.00	5.00	5.00	5.00	5.00	
Secretary II	218	2.00	1.00	1.00	1.00	1.00	
Maintenance Electrician IV	125	4.00	4.00	4.00	5.00	1	Changed from Maintenance Electrician III (122)
Senior Fleet Mechanic	123	3.00	3.00	3.00	3.00	3.00	
General Maintenance Worker V	122	11.00	16.00	16.00	16.00	16.00	
Maintenance Electrician III	122	3.00	3.00	3.00	5.00	1	Changed to Maintenance Electrician IV (125); 3 New Positions
Airfield Maintenance Equipment Operator IV	120	12.00	12.00	12.00	16.00	4	New Positions
Fleet Mechanic	120	5.00	5.00	5.00	13.00	8	New Positions
General Maintenance Worker IV	119	23.00	23.00	23.00	27.00	4	New Positions
Airfield Maintenance Equipment Operator III	117	33.00	33.00	33.00	49.00	16	New Positions
Electrician Apprentice	117	0.00	0.00	0.00	2.00	2	New Positions
General Maintenance Repairer	117	1.00	1.00	1.00	1.00	1.00	
Mechanic Trainee II	116	5.00	5.00	5.00	5.00	5.00	
Service Writer	115	0.00	0.00	0.00	1.00	1	New Position
Custodian II	107	1.00	1.00	1.00	1.00	1.00	
PT/Custodian I		2.15	2.15	2.15	2.15	2.15	
PT/Secretary I		0.00	0.00	0.00	0.50	0.50	
PT/Communication Specialist		0.00	0.00	0.00	0.75	0.75	



Fiscal Year 1995-96 Position Titles Grade 1993-94 1994-95 1995-96 Changes from FY 1994-95 to FY 1995-96

Salt Lake City International Airport (continued)

PT/Engineering Technician  
**Engineering and Maintenance Total**

Grade	1993-94	1994-95	1995-96
	1.70	1.70	1.70
	<b>186.85</b>	<b>195.85</b>	<b>236.10</b>
Full Time	183.00	192.00	231.00
Part Time	3.85	3.85	5.10

**Operations**

Operations Director	004	1.00	1.00	1.00	
Airport Police Superintendent	810	1.00	1.00	1.00	Changed from Landside Operations Superintendent
Airfield Operations Superintendent	609	1.00	1.00	1.00	
Terminal Services Superintendent	608	1.00	1.00	1.00	Changed from Operations Support Superintendent
Security Manager	606	1.00	1.00	1.00	
Transportation Team Supervisor	605	1.00	1.00	1.00	
Airfield Manager	605	6.00	6.00	7.00	1 New Position
Airport Police Supervisor	606	6.00	6.00	6.00	Changed from Landside Manager
Terminal Services Manager	606	1.00	1.00	1.00	Changed from Ground Transportation Supervisor
Manager Airport Police	607	0.00	1.00	1.00	
Airport Communications Manager	604	1.00	0.00	0.00	
Administrative Services Manager	604	0.00	1.00	1.00	
Airport Telecoms Manager	604	0.00	0.00	0.00	
General Aviation Manager	604	1.00	1.00	1.00	
K-9 Team Supervisor/Trainer	604	0.00	1.00	1.00	
Administrative Secretary I	306	1.00	1.00	1.00	
Senior Communications Coordinator	221	0.00	2.00	2.00	
Communications Coordinator II	220	0.00	0.00	5.00	2 Changed from Communications Coordinator I (218); 3 New Positions
Office Technician II	219	0.00	0.00	1.00	Changed from Office Technician I (216)
Communications Coordinator I	218	12.00	12.00	10.00	2 Changed to Communications Coordinator II (220)
Senior Secretary	216	1.00	1.00	1.00	
Secretary II	216	1.00	0.00	0.00	
Office Technician I	216	2.00	4.00	6.00	1 Changed to Office Technician II (219); 3 New Positions
Airport Police Officer	122	0.00	0.00	29.00	14 Changed from Senior Airport Operations Officer (121); 15 Changed from Airport Operations Officer (119)
Senior Airport Operations Officer	121	16.00	14.00	0.00	14 Changed to Airport Police Officer (122)
Airport Operations Officer	119	22.00	22.00	0.00	15 Changed to Airport Police Officer (122); 7 Changed to Terminal Service Officer
Terminal Service Officer	119	0.00	0.00	12.00	7 Changed from Airport Operations Officer; 5 New Positions

Staffing Document

Fiscal Year 1995-98 Position Titles	Grade	1993-94	1994-95	1995-96	Changes from FY 1994-95 to FY 1995-96
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Salt Lake City International Airport (continued)

Airfield Service Officer	119	0.00	5.00	5.00	
Senior Shuttle Driver	114	5.00	5.00	5.00	
Shuttle Driver	110	23.00	23.00	26.00	3 New Positions
PT/Shuttle Driver		5.00	7.00	7.00	
PT/Paging Operator		2.80	2.80	2.80	
<b>Operations Total</b>		<b>111.80</b>	<b>121.80</b>	<b>136.80</b>	
Full Time		104.00	112.00	127.00	
Part Time		7.80	9.80	9.80	

SALT LAKE CITY INTRNL AIRPORT TOTAL

Full Time	346.60	370.60	427.65
Part Time	330.00	352.00	408.00
	16.60	18.60	19.65

Office of the City Attorney

Office of City Attorney	001	0.70	0.70	0.70	
City Attorney	307	0.60	0.60	0.60	
Administrative Secretary II		1.30	1.30	1.30	
<b>Office of City Attorney Total</b>		<b>1.30</b>	<b>1.30</b>	<b>1.30</b>	
Full Time		1.30	1.30	1.30	
Part Time		0.00	0.00	0.00	

Legal Support

General Fund	003	0.40	0.40	1.00	1 Changed from Senior Attorney, 0.40 Transferred to Governmental Immunity Fund
Deputy City Attorney	005	1.00	1.00	1.00	
City Prosecutor	613	4.40	4.40	4.85	0.45 Transferred from Governmental Immunity Fund, 1 Transferred to Deputy City Attorney, 1 Changed from Assistant City Attorney
Senior City Attorney					
Assistant City Prosecutor III	611	2.00	2.00	0.00	2 Changed to Associate City Prosecutor
Assistant City Attorney III	609	0.00	0.00	0.50	1 Changed from Paralegal, 0.50 Transferred to Governmental Immunity Fund
Assistant City Prosecutor	607	2.00	3.00	1.00	2 Changed to Associate City Prosecutor I
Assistant City Attorney II	607	1.00	1.00	0.00	1 Changed to Senior City Attorney
Associate City Prosecutor I	606	0.00	0.00	4.00	2 Changed from Associate City Prosecutor, 2 Changed from Associate City Prosecutor III

Fiscal Year	1993-94	1994-95	1995-96
Position Titles			
Grade			
Changes from FY 1994-95 to FY 1995-96			

**Office of the City Attorney (continued)**

Paralegal					
Legal Secretary					
	311	0.00	1.00	0.00	0.00
	304	2.10	2.10	2.20	0.40
					Transferred to Governmental Immunity Fund, 1 Changed from Clerk III, 0.50 Transferred to Risk Management Fund
Secretary II	216	1.00	1.00	1.00	
Clerk III	215	1.00	1.00	0.00	0.00
Clerk II	213	1.00	2.00	2.00	0.00
Regular PT/Clerk IV		1.00	1.00	1.00	0.00
PT/Clerk II		1.00	0.00	0.50	0.50
Intern		0.00	0.00	3.00	3.00
		17.90	19.90	22.05	
Subtotal of General Fund		15.90	18.90	17.55	
Full Time		2.00	1.00	4.50	
Part Time					
Governmental Immunity Fund					
City Attorney	001	0.30	0.30	0.30	
Deputy City Attorney	003	0.60	0.60	1.00	0.40
Senior City Attorney	613	1.60	1.60	1.15	0.45
Risk Administrator	611	0.00	1.00	0.00	0.00
Assistant City Attorney III	609	0.00	0.00	0.50	0.50
Administrative Secretary II	307	0.40	0.40	0.40	
Legal Secretary	307	0.90	0.90	1.30	0.50
		3.80	4.80	4.65	0.10
Subtotal of Governmental Immunity Fund		3.80	4.80	4.65	
Full Time		0.00	0.00	0.00	
Part Time					
Legal Support Total		21.70	24.70	26.70	
Risk Management Fund					
Risk Manager	611	0.00	0.00	1.00	0.00
Legal Secretary	307	0.00	0.00	0.50	0.50
		0.00	0.00	1.50	0.50
Subtotal of Risk Management Fund		0.00	0.00	1.50	
Full Time		0.00	0.00	1.50	
Part Time		0.00	0.00	0.00	
OFFICE OF THE CITY ATTORNEY TOTAL		23.00	26.00	29.50	
Full Time		21.00	25.00	25.00	
Part Time		2.00	1.00	4.50	

Staffing Document

Fiscal Year 1995-96 Position Titles Grade 1993-94 1994-95 1995-96 Changes from FY 1994-95 to FY 1995-96

Community and Economic Development

	1993-94	1994-95	1995-96	Changes from FY 1994-95 to FY 1995-96
<b>Office of the Director</b>				
Director	002 1.00	1.00	1.00	
Director, Business Services	006 0.00	1.00	1.00	Changed from Deputy to the Director (806)
Administrative Officer	805 1.00	0.00	0.00	
Administrative Secretary II	307 1.00	1.00	1.00	
<b>Office of Director Total</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	
Full Time	3.00	3.00	3.00	
Part Time	0.00	0.00	0.00	
<b>Arts Council Support</b>				
Arts Council Executive Director	607 1.00	1.00	1.00	
Arts Council Assistant Director	606 1.00	1.00	1.00	
Arts Council Program Coordinator	605 1.00	1.00	1.00	
Senior Secretary	219 1.00	1.00	1.00	
<b>Arts Council Support Total</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	
Full Time	4.00	4.00	4.00	
Part Time	0.00	0.00	0.00	
<b>Building Services and Licensing</b>				
Building and Housing Manager/Building Officer	005 1.00	1.00	1.00	
Assistant Manager Building and Housing	610 1.00	1.00	1.00	
Deputy Director/Board of Adjustment Adm'n.	608 1.00	1.00	1.00	
Planner III/Development Review Specialist	606 1.00	1.00	1.00	
Housing Specialist	606 1.00	1.00	1.00	
Construction Supervisor	606 1.00	1.00	1.00	
Housing and Zoning Supervisor	606 1.00	1.00	1.00	
Chief Plans Examiner	606 1.00	1.00	1.00	
Business License Enforcement Supervisor	605 1.00	1.00	1.00	
Planner II/Development Review Specialist	604 1.00	1.00	1.00	
Plan Examiner	604 1.00	1.00	1.00	
Building Inspector III	311 2.00	2.00	2.00	
Planner I/Development Review Specialist	308 2.00	2.00	2.00	
Legal Investigator	308 1.00	1.00	1.00	
Administrative Secretary I	306 1.00	1.00	1.00	
				1 New Position

Fiscal Year	1995-96	1994-95	1993-94	1994-95	1995-96
Grade					
Position Title					

Changes from FY 1994-95 to FY 1995-96

**Community and Economic Development (continued)**

Office Technician II	219	2.00	2.00	2.00	2.00
Senior Secretary	219	3.00	3.00	3.00	3.00
License/Permit Clerk	216	4.00	4.00	4.00	5.00
Secretary II	216	1.00	1.00	1.00	0.00
Data Input Operator	216	1.00	1.00	1.00	0.00
Building Inspector II	124	10.00	10.00	10.00	12.00
Building Inspector I	121	4.00	4.00	4.00	5.00
Business License Enforcement Officer	121	1.00	1.00	1.00	1.00
PT/License/Permit Clerk		0.00	0.00	0.00	0.00
Weed Abatement Fund					
PT/General Maintenance Worker		0.00	0.00	0.00	2.00
Subtotal for Weed Abatement Fund		0.00	0.00	0.00	2.00
Full Time		0.00	0.00	0.00	0.00
Part Time		0.00	0.00	0.00	2.00
<b>Building Services and Licensing Total</b>		<b>43.00</b>	<b>43.00</b>	<b>43.00</b>	<b>48.00</b>
Full Time		43.00	43.00	43.00	46.00
Part Time		0.00	0.00	0.00	2.00
<b>Capital Planning and Programming</b>					
Capital Planning Division Manager	006	1.00	1.00	1.00	1.00
Capital Budget Administrator	606	1.00	1.00	1.00	1.00
Grant Acquisition & Proj. Coordinator Specialist	606	1.00	1.00	1.00	1.00
Community Development Block Grant Planner	606	0.00	1.00	1.00	1.00
Grant Finance Monitoring Specialist	606	1.00	1.00	1.00	1.00
Capital Improvement and CDBG Planner	604	1.00	0.00	0.00	0.00
Cap. Plan. & Prog. Special Project Coordinator	603	1.00	1.00	1.00	1.00
CDBG Specialist	309	0.00	1.00	1.00	1.00
Grant Comp./Data Management Specialist	308	1.00	1.00	1.00	1.00
Administrative Secretary I	306	1.00	0.00	0.00	0.00
<b>Capital Planning and Programming Total</b>		<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>
Full Time		8.00	8.00	8.00	8.00
Part Time		0.00	0.00	0.00	0.00

# Staffing Document

Fiscal Year: 1995-96 Position Titles Grade: 1993-94 1994-95 1995-96 Changes from FY 1994-95 to FY 1995-96

## Community and Economic Development (continued)

Position Title	1993-94	1994-95	1995-96	Changes
<i>Planning</i>				
Planning/Zoning Division Manager	004	1.00	1.00	1.00
Supervisor Advanced Planning	610	1.00	1.00	1.00
Planning Programs Supervisor	608	2.00	2.00	2.00
Principal Planner	606	7.00	7.00	7.00
Associate Planner	309	3.00	3.00	3.00
Assistant Planner	307	0.00	0.00	1.00 Changed from part-time Planning Intern
Administrative Secretary I	306	1.00	1.00	1.00
Senior Secretary	219	1.00	1.00	2.00 1 Changed from Secretary II (216)
Secretary II	216	1.00	1.00	0.00 1 Changed to Senior Secretary (219)
PT/Planning Intern		0.75	0.75	0.00
<i>Planning Total</i>		<u>17.75</u>	<u>17.75</u>	<u>18.00</u>
Full Time		17.00	17.00	18.00
Part Time		0.75	0.75	0.00
<i>Housing</i>				
Director, Housing Development Services	006	1.00	1.00	1.00 Changed from Housing Division Manager (004)
Deputy Director, Housing and Economic Dev.	610	1.00	1.00	0.00 Position Eliminated
Housing Program Manager	607	1.00	2.00	1.00 1 Changed to Project Manager (605)
Grant Acquisition/Project Coordinator Specialist	606	0.00	0.00	0.00
Housing Rehabilitation Supervisor	606	1.00	1.00	1.00
Project Manager	605	0.00	0.00	1.00 1 Changed from Housing Program Manager (607)
Housing Conservation Manager	605	1.00	0.00	0.00
Housing Rehabilitation Specialist II	310	2.00	2.00	2.00
Special Events Coordinator	309	0.00	1.00	1.00
Financial and Systems Analyst	309	1.00	1.00	1.00
Rehabilitation Loan Officer	309	1.00	1.00	1.00
Housing Rehabilitation Specialist I	308	1.00	1.00	2.00 [1 Position omitted from FY 95 staffing document]
Administrative Secretary I	306	1.00	1.00	1.00
Housing Financial Services Supervisor	225	0.00	1.00	1.00
Accounting Clerk III	219	1.00	0.00	0.00
Senior Secretary	219	0.00	0.00	1.00 Changed from Secretary II (216)
Secretary II	216	1.00	1.00	0.00 Changed to Senior Secretary (219)

Fiscal Year: 1995-96 Position Titles	Grade	1993-94	1994-95	1995-96
				Changes from FY 1994-95 to FY 1995-96

Community and Economic Development (continued)

<b>Housing Total</b>		<b>13.00</b>	<b>14.00</b>	<b>14.00</b>
Full Time		13.00	14.00	14.00
Part Time		0.00	0.00	0.00
<b>COMMUNITY &amp; ECONOMIC DEV. TOTAL</b>		<b>88.75</b>	<b>88.75</b>	<b>95.00</b>
Full Time		88.00	89.00	93.00
Part Time		0.75	0.75	2.00

Fire Department

<b>Office of the Fire Chief</b>				
Fire Chief	002	1.00	1.00	1.00
Captain-Fire	609	1.00	1.00	1.00
Administrative Secretary II	307	1.00	1.00	1.00
<b>Office of the Fire Chief Total</b>		<b>3.00</b>	<b>3.00</b>	<b>3.00</b>
Full Time		3.00	3.00	3.00
Part Time		0.00	0.00	0.00
<b>Services Bureau</b>				
Deputy Fire Chief	004	1.00	1.00	1.00
Battalion Chief	611	3.00	3.00	3.00
Captain-Fire	609	6.00	6.00	6.00
Fire Code Enforcement Supervisor	606	1.00	1.00	1.00
PS Communications Center Supervisor	606	6.00	6.00	6.00
Senior Communications Technician	605	1.00	1.00	1.00
Fire Fighter	415	12.00	12.00	14.00
Fire Prevention Specialist	410	2.00	2.00	2.00
Budget Accountant II	310	1.00	1.00	1.00
Communications Technician	308	1.00	1.00	1.00
Administrative Secretary I	306	0.50	0.50	1.00
PS Senior Dispatcher	223	6.00	6.00	0.00
PS Dispatcher	221	52.00	0.00	0.00
Emergency Medical Services Technician	219	1.00	1.00	1.00
Fire Training Technician	219	1.00	1.00	1.00
Office Technician II	219	0.00	0.00	0.00

2 New Positions (Community Emergency Response Team)

0.50 Transferred from Operations Bureau

Staffing Document

Fiscal Year: 1995-96 Position Title Grade 1993-94 1994-95 1995-96 Changes from FY1994-95 to FY1995-96

Fire Department (continued)

FD Administrative Technician	218	1.00	1.00	1.00	
Supplies/Inventory Technician	216	1.00	1.00	1.00	
Secretary II	216	1.00	1.00	1.00	
<b>Services Bureau Total</b>		<u>97.50</u>	<u>33.50</u>	<u>36.00</u>	
Full Time		97.50	33.50	36.00	
Part Time		0.00	0.00	0.00	

<b>Operations Bureau</b>					
Deputy Fire Chief	004	1.00	1.00	1.00	
Battalion Chief	611	7.00	7.00	7.00	
Captain-Fire	609	55.00	55.00	59.00	

3 Changed from Fire Fighter (415); 1 New Position (Aircraft Rescue Fire Fighter training officer)

Fire Fighter	415	220.00	220.00	220.00	
Administrative Secretary I	306	0.50	0.50	0.00	
PT/Wild Land Fire Unit		0.00	4.80	0.00	
<b>Operations Bureau Total</b>		<u>283.50</u>	<u>288.30</u>	<u>287.00</u>	
Full Time		283.50	283.50	287.00	
Part Time		0.00	4.80	0.00	

3 Changed to Captain (609); 3 New Positions (Station No. 11)  
0.50 Transferred to Services Bureau

<b>FIRE DEPARTMENT TOTAL</b>		<u>384.00</u>	<u>324.80</u>	<u>326.00</u>	
Full Time		384.00	320.00	326.00	
Part Time		0.00	4.80	0.00	

Office of Internal Audit

<b>Office of Internal Audit</b>					
Auditing and Reporting Manager	006	1.00	1.00	1.00	
Internal Auditor	606	2.00	2.00	2.00	
Associate Internal Auditor	307	0.00	1.00	1.00	
<b>OFFICE OF INTERNAL AUDIT TOTAL</b>		<u>3.00</u>	<u>4.00</u>	<u>4.00</u>	
Full Time		3.00	4.00	4.00	
Part Time		0.00	0.00	0.00	



Fiscal Year 1995-96 Position Titles Grade 1993-94 1994-95 1995-96

## Management Services

<i>Office of the Director</i>						
Management Services Director	002	1.00	1.00	1.00		
Deputy Director	004	1.00	1.00	1.00		
Emergency Manager	607	0.00	1.00	1.00		
Total Quality Services Coordinator	606	1.00	1.00	0.00	Transferred to Office of Employees Services	
Administrative Secretary II	307	1.00	1.00	1.00		
Regular PT/Communication/Graphic Specialist		0.00	0.00	0.60	New Position	
<i>Office of the Director Total</i>		<b>4.00</b>	<b>5.00</b>	<b>4.60</b>		
Full Time		4.00	5.00	4.00		
Part Time		0.00	0.00	0.60		
<i>Accounting</i>						
Controller	006	1.00	1.00	1.00	1.00	Changed from Financial Manager
Financial Reporting Manager	607	1.00	1.00	1.00	1.00	
Senior Budget Analyst	607	0.00	0.00	1.00	1.00	Transferred from CIP
Financial Reporting Accountant	606	1.00	1.00	1.00	1.00	Changed from Accounting Supervisor
Accountant III	311	1.00	1.00	1.00	1.00	
Budget Accountant II	310	1.00	1.00	1.00	1.00	
Payroll and Special Projects Coordinator	310	1.00	1.00	0.00	0.00	Changed from full time to regular part time
Contract Accountant I	307	1.00	1.00	1.00	1.00	
Accountant I	307	1.00	1.00	1.00	1.00	
Payables Accountant	307	1.00	1.00	2.00	2.00	1 Changed from Administrative Secretary (306)
Administrative Secretary	306	1.00	1.00	0.00	0.00	1 Changed to Payables Accountant (307)
Accounting Clerk III	219	1.00	0.00	0.00	0.00	
Financial Records Supervisor	218	1.00	1.00	1.00	1.00	
PT/Cont. General Ledger		0.50	0.50	0.50	0.50	
Regular PT/Payroll and Special Projects Coordinator		0.00	0.00	0.00	1.20	Changed from full time to regular part time
PT/Accounting Clerk		0.00	0.00	0.20	0.20	
<i>Accounting Total</i>		<b>12.50</b>	<b>11.50</b>	<b>12.90</b>		
Full Time		12.00	11.00	11.00		
Part Time		0.50	0.50	1.90		

Staffing Document

Fiscal Year 1995-96 Position Title Grade 1993-94 1994-95 1995-96 *Changed from PY 1994-95 to PY 1995-96*

Management Services (continued)

*Treasurer's Office*

City Treasurer	006	1.00	1.00	1.00	
Deputy Treasurer	608	0.00	0.00	0.00	
Investment Analyst	606	0.00	1.00	1.00	Changed from Cash Manager
Parking Administrator	604	1.00	1.00	1.00	
Accountant II	309	1.00	0.00	0.00	
Cashiering Supervisor	308	1.00	1.00	1.00	
Special Assessment Coordinator	309	1.00	1.00	1.00	
Administrative Secretary I	306	1.00	1.00	1.00	
Assistant Parking Administrator	222	1.00	1.00	1.00	
Parking Clerk	219	4.00	4.00	4.00	
Finance Cashier	218	2.00	2.00	2.00	
PT/Hearing Officer		1.13	1.13	0.49	
Regular PT/Hearing Officer		0.00	0.00	0.64	
PT/Parking Meter Collector		1.50	1.39	1.36	
<b>Treasurer's Office Total</b>		<b>15.63</b>	<b>15.62</b>	<b>15.49</b>	
Full Time		13.00	13.00	13.00	
Part Time		2.63	2.62	2.49	

*Labor Relations*

Labor Relations Director	006	0.00	1.00	1.00	
Labor Relations Specialist	606	0.00	1.00	1.00	
PT/Office Technician		0.00	0.40	0.40	
<b>Labor Relations Total</b>		<b>0.00</b>	<b>2.40</b>	<b>2.40</b>	
Full Time		0.00	2.00	2.00	
Part Time		0.00	0.40	0.40	

*Office of Employee Services*

Human Resource Management Director	006	1.00	0.50	0.50	
Compensation and Benefits Manager	610	0.67	0.00	0.00	
Training Empl./Compliance Officer	610	1.00	0.00	0.00	
Human Resource Specialist	608	0.00	0.00	1.00	Transferred from Police
Human Resource Specialist	606	2.00	3.00	4.00	Transferred from Public Utilities
TQ Services Coordinator	606	0.00	0.00	1.00	Transferred from Office of the Director
Human Resource Associate	603	2.00	1.00	2.00	Transferred from Salt Lake City International Airport

Fiscal Year: 1995-96 Position Titles Grade 1993-94 1994-95 1995-96 Changes from FY 1994-95 to FY 1995-96

**Management Services (continued)**

Employee Information Center Supervisor	308	0.90	0.90	0.90	
Employment Supervisor	307	1.00	1.00	1.00	
Office Technician I	216	1.00	1.00	1.00	
Senior Secretary	219	0.00	1.17	1.50	0.33 Transferred from Risk Management
Secretary II	216	1.17	0.00	0.00	
Clerk III	215	1.00	0.00	0.00	
<b>Office of Employee Services Total</b>		<b>11.74</b>	<b>8.57</b>	<b>12.90</b>	
Full Time		11.74	8.57	12.90	
Part Time		0.00	0.00	0.00	
<b>Risk Management</b>					
Human Resources Director	006	0.00	0.50	0.50	
Risk Manager	611	0.00	0.00	1.00	Transferred from Governmental Immunity Fund, Office of the City Attorney
Compensation/Benefit Manager	610	0.33	0.00	0.00	
Occupational Health Nurse	607	1.00	1.00	1.00	
Loss Control Program Manager	607	1.00	1.00	0.00	Position Eliminated
Employee Benefits Administrator	606	1.00	1.00	1.00	
Worker's Compensation Coordinator	605	1.00	1.00	1.00	
Employee Information Center Supervisor	309	0.10	0.10	0.10	
Case Coordinator	307	0.00	1.00	1.00	
Employee Benefits Specialist	307	1.00	1.00	1.00	
Occupational Health Medical Assistant	221	1.00	1.00	1.00	
Senior Secretary	219	0.00	0.83	0.50	0.33 Transferred to Office of Employee Services
Office Technician II	219	2.00	1.00	1.00	
Office Technician I	216	1.00	1.00	1.00	
Secretary II	216	0.83	0.00	0.00	
<b>Risk Management Total</b>		<b>10.26</b>	<b>10.43</b>	<b>10.10</b>	
Full Time		10.26	10.43	10.10	
Part Time		0.00	0.00	0.00	
<b>Policy and Budget</b>					
Policy and Budget Director	006	1.00	1.00	1.00	
Senior Budget Analyst	607	2.00	2.00	2.00	
Revenue Planner	606	1.00	1.00	1.00	

# Staffing Document

Fiscal Year 1984-86 Position Title	Grade	1983-84	1984-85	1985-86	Changes from FY 1984-85 to FY 1985-86
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## Management Services (continued)

Data/Demographic Planner	606	0.00	0.00	1.00	New Position
Budget Analyst	605	1.00	1.00	1.00	
Regular PT/Communication/Graphic Specialist		0.31	0.31	0.22	
<b>Policy and Budget Total</b>		<b>6.37</b>	<b>6.37</b>	<b>6.22</b>	
Full Time		5.00	5.00	6.00	
Part Time		0.31	0.31	0.22	
<b>Purchasing</b>					
Chief Procurement Officer	611	1.00	1.00	1.00	
Real Property Manager	608	1.00	1.00	1.00	
Contract Officer	607	1.00	1.00	1.00	
Procurement Control Officer	606	1.00	1.00	1.00	
Real Property Agent	605	2.00	2.00	2.00	
Senior Buyer	309	1.00	1.00	1.00	
Buyer (Airport)	309	1.00	1.00	1.00	
Technical Writer	309	1.00	1.00	1.00	
Satellite Buyer	309	1.00	1.00	1.00	
Buyer II	307	1.00	1.00	1.00	
Property Control Agent	307	1.00	1.00	1.00	
Contract Buyer	307	1.00	1.00	1.00	
Administrative Secretary I	306	1.00	1.00	1.00	
Associate Buyer	305	0.00	0.00	1.00	Changed from Purchasing Clerk (215)
Senior Purchasing Clerk	219	0.00	0.00	0.00	
Senior Secretary	219	1.00	1.00	1.00	
Contract Technician II	218	1.00	1.00	1.00	
Property Control Clerk	218	1.00	1.00	1.00	
Secretary II	216	1.00	1.00	1.00	
Purchasing Clerk	215	2.00	2.00	0.00	1 Position Eliminated; 1 Changed to Associate Buyer (305)
Clerk III	215	1.00	1.00	1.00	
<b>Purchasing Total</b>		<b>21.00</b>	<b>21.00</b>	<b>20.00</b>	
Full Time		21.00	21.00	20.00	
Part Time		0.00	0.00	0.00	

Fiscal Year: 1993-96 Position Titles Grade 1993-94 1994-95 1995-96 Changes from FY 1994-95 to FY 1995-96

Management Services (continued)

Information Management Services

Position Title	Grade	1993-94	1994-95	1995-96	Changes from FY 1994-95 to FY 1995-96
City Recorder	004	0.90	0.90	0.90	
Systems Manager	609	4.00	4.00	4.00	
Data Base Manager	609	1.00	1.00	1.00	
Systems Service Manager	609	1.00	1.00	1.00	
Maintenance/Support Manager	608	1.00	1.00	1.00	
Senior Account Manager	608	0.00	2.00	1.00	1 Changed to Geographic Information System (GIS) System Coordinator/Account Manager (607)
Computer Operations Manager	607	1.00	1.00	1.00	
Communications Manager	607	1.00	1.00	0.00	Position Eliminated
Systems Programmer	607	1.00	1.00	1.00	
GIS System Coordinator/Account Manager	607	0.00	0.00	1.00	Changed from Senior Account Manager (608)
Account Manager	607	5.00	4.00	4.00	
Senior Systems Analyst	607	2.00	2.00	2.00	
Network Administrator II	607	3.00	4.00	4.00	
Systems Programmer 4th Generation	606	0.00	1.00	1.00	
Systems Analyst	606	3.00	2.00	2.00	
Senior Programmer/Analyst	606	5.00	6.00	5.00	1 Position Eliminated
Communications Analyst	606	1.00	1.00	1.00	
P.C. Software Specialist II	605	1.00	1.00	1.00	
Senior Data Trainer	605	1.00	1.00	1.00	
P.C. Resource Specialist II	604	1.00	1.00	1.00	
Programmer/Analyst	603	3.00	0.00	0.00	
Network Administrator I	311	1.00	1.00	1.00	
Communication Specialist III	311	0.00	0.00	3.00	2 Changed from Comm. Spec. II (309); 1 Changed from Comm. Spec. I (307)
P.C. Resource Specialist I	309	1.00	0.00	0.00	Position Eliminated
P.C. Software Specialist I	309	1.00	1.00	0.00	Position Eliminated
Communications Specialist II	309	1.00	2.00	0.00	2 Changed to Communications Specialist III (311)
Micro. Main/Support Resource Coordinator	308	0.00	3.00	3.00	
Communications Specialist I	307	1.00	1.00	0.00	Changed to Communications Specialist III (311)
Computer Operator II	307	3.00	1.00	0.00	Position Eliminated
Administrative Secretary I	306	1.00	1.00	1.00	
Computer Operator I	305	2.00	2.00	2.00	
Senior Secretary	219	2.00	2.00	2.00	
Tape Librarian	216	1.00	1.00	0.00	Position Eliminated

Staffing Document

Position Year	1993-94 Position Title	Grade	1993-94	1994-95	1995-96	Changes from FY 1994-95 to FY 1995-96
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Management Services (continued)

Information Management Services Total

Full Time	49.90	50.90	45.90
Part Time	0.00	0.00	0.00

City Recorder

City Recorder

Chief Deputy Recorder

Deputy Recorder

Clerk II

PT/TCI Communications Specialist

PT/Clerk

City Recorder Total

004	0.10	0.10	0.10
606	2.00	2.00	2.00
221	3.00	3.00	3.00
215	0.00	0.00	0.00
	0.00	0.00	0.48
	0.00	0.40	0.40
	5.10	5.50	5.98
Full Time	5.10	5.10	5.10
Part Time	0.00	0.40	0.88

MANAGEMENT SERVICES TOTAL

Full Time	135.44	136.13	136.49
Part Time	132.00	132.00	130.00
	3.44	4.13	6.49

General Fund:

Full Time	75.28	74.80	80.49
Part Time	71.94	70.67	74.00
	3.44	4.13	6.49

Information Management Services Fund:

Full Time	49.90	50.90	45.90
Part Time	0.00	0.00	0.00

Risk Management Fund:

Full Time	10.26	10.43	10.10
Part Time	0.00	0.00	0.00

Fiscal Year 1995-96 Position Titles Grade 1993-94 1994-95 1995-96 Changes from FY 1994-95 to FY 1995-96

## Police Department

<b>Office of Police Chief</b>					
Chief of Police	002	1.00	1.00	1.00	
Executive Assistant Chief of Police	003	0.00	1.00	1.00	
Assistant Chief of Police	004	3.00	2.00	2.00	
Captain-Police	611	0.00	0.00	1.00	Changed from Lieutenant (609)
Lieutenant-Police	609	2.00	2.00	7.00	5 Transferred from Patrol Bureau; 1 Changed to Captain; 1 Changed from Police Officer (501-715) and Transferred from Patrol Bureau
Police Personnel Director	608	0.00	1.00	0.00	Transferred to Office of Employee Services in Management Services
Fiscal Office Manager	607	1.00	1.00	1.00	
Police Personnel Specialist	604	0.00	1.00	1.00	
Police Officer	500	1.00	1.00	1.00	
Sergeant-Police	313	3.00	3.00	3.00	
Administrative Secretary II	307	1.00	1.00	1.00	
Administrative Secretary I	306	1.00	1.00	1.00	
Police Personnel Technician	217	0.00	1.00	1.00	
Accounting Clerk II	216	1.00	1.00	1.00	
Police Secretary II	216	1.00	1.00	2.00	1 New Position
<b>Office of Police Chief Total</b>		<b>15.00</b>	<b>18.00</b>	<b>24.00</b>	
Full Time		15.00	18.00	24.00	
Part Time		0.00	0.00	0.00	
<b>Patrol Bureau</b>					
Captain-Police	611	2.00	3.00	3.00	
Lieutenant-Police	609	8.00	8.00	3.00	5 Transferred to Office of Police Chief
Sergeant-Police	313	23.00	25.00	25.00	2 Changed from Police Officer (501-517); 2 Transferred to Investigative Bureau
Graffiti Coordinator	311	0.00	1.00	1.00	
Crime Prevention Specialist	308	0.00	3.00	6.00	3 New Positions
Planning Analyst	303	0.00	1.00	1.00	
Police Officer	501-517	201.00	218.00	219.00	23 New Positions; 18 Transferred to Investigative Bureau; 2 Changed to Sergeant (313); 1 Changed to Office Technician I (216) in Technical Services Bureau; 1 Changed to Lieutenant (609) and Transferred to Office of Police Chief
Data Analyst	221	0.00	1.00	1.00	
Police Secretary II	216	3.00	4.00	6.00	2 New Positions

# Staffing Document

Fiscal Year 1995-96 Position Titles      Grade      1993-94      1994-95      1995-96      Changes from FY 1994-95 to FY 1995-96

## Police Department (continued)

General Maintenance Worker I	111	1.00	0.00	1.00	New Position
PT/Graffiti Laborer		0.00	2.74	3.07	
PT/Senior School Crossing Guard		0.00	0.50	0.50	
PT/School Crossing Guard		0.00	25.95	25.76	
<b>Patrol Bureau Total</b>		<b>237.00</b>	<b>293.19</b>	<b>295.33</b>	
Full Time		237.00	264.00	266.00	
Part Time		0.00	29.19	29.33	
<b>Investigative Bureau</b>					
Captain-Police	611	2.00	2.00	2.00	
Lieutenant-Police	609	4.00	3.00	3.00	
Police Officer	501-517	70.00	71.00	89.00	18 Transferred from Patrol Bureau
Sergeant-Police	313	14.00	12.00	14.00	2 Transferred from Patrol Bureau
Information Systems Supervisor	308	4.00	0.00	0.00	
Video Technician	308	1.00	0.00	0.00	
Evidence Technician	221	1.00	0.00	0.00	
Police Secretary II	216	6.00	6.00	6.00	
Senior Police Clerk	216	5.00	0.00	0.00	
Police Office Technician I	216	4.00	1.00	1.00	
Police Computer Service Coordinator	216	1.00	0.00	0.00	
Police Records Clerk	213	26.00	0.00	0.00	
PT/Special Officer		0.37	0.37	0.37	
<b>Investigative Bureau Total</b>		<b>138.37</b>	<b>95.37</b>	<b>115.37</b>	
Full Time		138.00	95.00	115.00	
Part Time		0.37	0.37	0.37	
<b>Community Support Bureau</b>					
Captain-Police	611	1.00	0.00	0.00	
Lieutenant-Police	609	2.00	0.00	0.00	
Police Personnel Services Director	608	1.00	0.00	0.00	
Police Personnel Specialist	604	1.00	0.00	0.00	
Planning Analyst	603	1.00	0.00	0.00	
Police Officer	500	11.00	0.00	0.00	
Sergeant-Police	313	4.00	0.00	0.00	
Graffiti Coordinator	311	1.00	0.00	0.00	
Crime Prevention Specialist	308	3.00	0.00	0.00	

[All Community Support Bureau positions were transferred to other Police Department Bureaus; for details see FY 1994-5 Adopted Budget.]





# Staffing Document

Fiscal Year 1995-96 Position Titles Grade 1993-94 1994-95 1995-96 Changes from FY 1994-95 to FY 1995-96

## Public Services Department

Office of Director	002	1.00	1.00	0.90	0.10 Transferred to Refuse Fund
Public Services Director					
Administrative Secretary II	307	1.00	1.00	0.00	Position Eliminated
<b>Office of Director Total</b>		<b>2.00</b>	<b>2.00</b>	<b>0.90</b>	
Full Time		2.00	2.00	0.90	
Part Time		0.00	0.00	0.00	

### Finance and Administration

General Fund	005	1.00	1.00	0.90	0.10 Transferred to Refuse Fund; Changed from (006)
Finance and Administration Director					
Assistant Street Superintendent	610	0.25	0.25	0.50	0.25 Transferred from Waste Management
Accounting Program Manager	607	0.00	0.00	0.33	New Position
Senior Management Analyst	606	1.00	1.00	0.00	Changed to Executive Assistant (607); Transferred to General Fund, Parks and Public Facilities

Safety Manager	606	0.00	0.75	0.75	0.75	0.75	
Cost Accountant	605	0.75	0.75	0.75	0.75	0.75	Changed from Business Manager
Environmental Specialist	604	0.00	0.75	0.75	0.50	0.25	Transferred to Refuse Fund, Parks and Public Facilities
Safety and Loss Control Special	309	0.92	0.00	0.00	0.00	0.00	
Accounting Clerk III	219	0.75	0.75	0.75	0.00	0.00	Transferred to Street Administration, Parks and Public Facilities
Impound Lot Attendant	218	1.00	1.00	1.00	1.00	1.00	
Senior Customer Service Representative	217	0.75	0.75	0.75	0.00	0.00	Transferred to Street Administration, Parks and Public Facilities
Secretary II	216	0.75	0.00	0.00	0.00	0.00	
Office Technician I	216	0.00	0.00	0.00	0.75	0.75	Changed from Part Time
Warehouse Operator	215	0.05	0.00	0.00	0.00	0.00	
Customer Service Rep. II	215	0.00	0.00	0.00	0.25	0.25	Changed from Part Time
Impound Lot Worker	213	0.00	0.00	0.00	1.00	1.00	New Position
First Response Crew Supervisor	118	0.75	0.75	0.75	0.75	0.75	
First Response Worker	115	1.50	1.50	1.50	1.50	1.50	
General Maintenance Worker II	115	0.00	0.75	0.75	0.75	0.75	
Maintenance Custodian	114	0.75	0.00	0.00	0.00	0.00	
Tow Truck Driver	113	3.00	3.00	3.00	0.00	0.00	Positions Eliminated
PT/Equipment Operator II		0.63	0.24	0.28	0.28	0.28	
PT/Secretary		0.00	0.00	0.25	0.25	0.25	
PT/Impound Lot Attendant		0.41	0.00	0.00	0.00	0.00	

Fiscal Year	1995-96 Position Titles	Grade	1993-94	1994-95	1995-96
					Changes from FY 1994-95 to FY 1995-96

Public Services Department (continued)

Subtotal for General Fund	14.26	13.24	10.26
Full Time	13.22	13.00	9.73
Part Time	1.04	0.24	0.53

Fleet Management Fund

Fleet Services Manager	006	1.00	1.00	1.00
Assistant Fleet Manager/Operations	606	1.00	1.00	1.00
Fleet Analyst	604	1.00	1.00	1.00
Warehouse Supervisor	604	1.00	1.00	1.00
Fleet Service Manager	314	3.00	3.00	3.00
Senior Radio Technician-Fire	308	1.00	1.00	1.00
Senior Warehouse Operator	220	2.00	2.00	2.00
Senior Secretary	219	1.00	1.00	1.00
Accounting Clerk II	216	1.00	1.00	1.00
Warehouse Operator	215	1.95	2.00	2.00
Senior Fleet Mechanic	123	4.00	4.00	4.00
Senior Fleet Body Repair/Painter	122	1.00	1.00	1.00
Fleet Motorcycle/Light Equipment Mechanic	122	1.00	1.00	1.00
Fleet Mechanic	120	28.00	28.00	28.00
Fleet Body Repair/Painter	119	2.00	2.00	2.00
Mechanic Trainee II	116	1.00	1.00	1.00
Fleet Service Coordinator	115	1.00	1.00	1.00
Fleet Tire Maintenance Worker	114	1.00	1.00	1.00
Body Repairer/Painter Trainee	111	1.00	1.00	1.00
PT/Data Entry Clerk		0.50	0.00	0.00
<b>Subtotal for Fleet Management Fund</b>		<b>54.45</b>	<b>54.00</b>	<b>54.00</b>
Full Time		53.95	54.00	54.00
Part Time		0.50	0.00	0.00

Finance and Administration Total

		68.71	67.24	64.26
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City Engineering

City Engineer	004	1.00	1.00	1.00
Deputy City Engineer	610	3.00	3.00	3.00
Engineer VI	610	4.00	4.00	4.00

# Staffing Document

Fiscal Year 1995-96 Position Titles      Grade      1983-94      1994-95      1995-96      Changes from FY 1994-95 to FY 1995-96

<b>Public Services Department (continued)</b>					
Engineer V	608	2.00	2.00	2.00	
Architectural Engineer	608	1.00	1.00	1.00	
Engineer IV	607	1.00	1.00	1.00	
City Surveyor	606	1.00	1.00	1.00	
Planning and Programming Manager	606	1.00	1.00	1.00	
Engineer III	606	1.00	1.00	1.00	
Planning and Development Project Coordinator	606	1.00	1.00	1.00	
Architect Associate	606	1.00	1.00	1.00	
Materials Laboratory Supervisor	605	1.00	1.00	1.00	
Engineering Pavement Manager	605	1.00	1.00	1.00	
Engineering Associate	605	7.00	7.00	7.00	
Assistant City Surveyor	604	1.00	1.00	1.00	
Engineering Support Services Manager	603	1.00	1.00	1.00	
Professional Land Surveyor	309	5.00	5.00	5.00	
Engineer Records Supervisor	309	1.00	1.00	1.00	
Special Improvement Assessment Coordinator	309	1.00	1.00	1.00	
Administrative Secretary I	306	1.00	1.00	1.00	
Senior Engineering Technician II	225	6.00	6.00	6.00	
Survey Party Chief	224	1.00	1.00	1.00	
Senior Engineering Technician	224	5.00	5.00	4.00	1 Position Eliminated
Engineering Pavement Technician III	224	1.00	1.00	1.00	
Materials Lab Senior Technician	224	2.00	2.00	2.00	
Surveyor III	222	4.00	4.00	4.00	
Surveyor II	221	0.00	0.00	0.00	
Engineering Technician	220	5.00	5.00	5.00	
Senior Secretary	219	1.00	1.00	1.00	
Office Technician II	219	1.00	1.00	1.00	
Engineering Records Technician II	219	1.00	1.00	1.00	
Engineering Records Technician	217	1.00	1.00	1.00	
Secretary II	216	1.00	1.00	1.00	
Surveyor I	214	1.00	1.00	1.00	
Engineering Aide	212	1.00	1.00	1.00	
<b>City Engineering Total</b>		<b>67.00</b>	<b>67.00</b>	<b>66.00</b>	
Full Time		67.00	67.00	66.00	
Part Time		0.00	0.00	0.00	

Fiscal Year	1995-96	Positions	Title	Grade	1993-94	1994-95	1995-96	Changes from FY 1994-95 to FY 1995-96
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**Public Services Department (continued)**

Position Title	Grade	1993-94	1994-95	1995-96	Changes
<b>Parks and Public Facilities</b>					
<b>General Fund</b>					
Deputy Director--Public Services	003	1.00	1.00	1.00	Changed from 004
Executive Assistant--Parks and Public Facilities	607	0.00	0.00	1.00	Transferred from Finance and Admin.; Changed from Senior Mgt. Analyst (606)
<b>Park Administration</b>					
Parks Maintenance Superintendent	610	1.00	1.00	1.00	
Assistant Parks Maintenance Superintendent	605	1.00	1.00	1.00	
Parks Warehouse Supervisor	604	1.00	1.00	1.00	
Parks Administrative Services Supervisor	308	1.00	1.00	0.00	Position Eliminated
Parks Admin. Assistant for Community Affairs	308	1.00	1.00	1.00	
Senior Warehouse Operator	220	1.00	1.00	1.00	
Secretary I	213	1.00	1.00	2.00	Changed from Clerk II (213)
Clerk II	213	0.00	1.00	0.00	Changed to Secretary I (213)
Clerk I	210	0.00	2.00	2.00	
<b>Park Planning and Forestry</b>					
Park Planning and Development Director	610	1.00	1.00	1.00	
Urban Forester	607	1.00	0.00	0.00	
Field Supervisor	305-309	1.00	0.00	0.00	
Urban Forestry Technician	218	1.00	0.00	0.00	
Urban Forestry Program Coordinator	215	1.00	0.00	0.00	
Arborist III	121	2.00	0.00	0.00	
Arborist II	118	1.00	0.00	0.00	
Arborist I	115	2.00	0.00	0.00	
<b>Park Maintenance</b>					
Parks Quadrant Supervisor	605	4.00	4.00	4.00	
Field Supervisor	305-309	2.00	2.00	2.00	
Equipment Mechanic Supervisor	123	1.00	1.00	1.00	
General Maintenance Worker V	122	2.00	2.00	2.00	
Assistant Quadrant Supervisor	121	4.00	4.00	4.00	
General Maintenance Worker IV	119	6.00	6.00	6.00	
Senior Florist	119	2.00	2.00	2.00	
Equipment Mechanic II	119	1.00	1.00	1.00	
Equipment Operator III	117	1.00	1.00	1.00	
General Maintenance Worker III	115	4.00	2.00	2.00	
Senior Parks Groundskeeper	115	8.00	8.00	8.00	

# Staffing Document

Fiscal Year 1995-96 Position Titles Grade 1993-94 1994-95 1995-96 Changes from FY1994-95 to FY1995-96

## Public Services Department (continued)

Equipment Mechanic I	115	1.00	1.00	1.00		
General Maintenance Worker II	114	1.00	1.00	1.00		
Equipment Operator II	114	1.00	1.00	1.00		
Florist II	114	1.00	1.00	1.00		
Equipment Operator I	113	1.00	1.00	1.00		
PT/Crew Supervisor		1.56	0.48	0.48		
PT/Fountain Attendant		0.00	1.92	1.92		
PT/Assistant Courier		1.00	0.00	0.00		
PT/Groundskeeper		31.70	29.32	31.76		
PT/Night Water		2.18	0.00	0.00		
PT/Secretary		0.75	0.00	0.00		
PT/Clerk		2.19	0.00	0.00		
<b>Cemetery Maintenance</b>						
Cemetery Sexton/Maintenance Supervisor	606	1.00	1.00	1.00		
Secretary II	216	1.00	1.00	1.00		
Clerk I	210	0.00	1.00	1.00		
Assistant Quadrant Supervisor	121	0.00	0.00	1.00		Changed from Senior Parks Groundskeeper (115)
General Maintenance Worker III	115	1.00	1.00	1.00		
Senior Parks Groundskeeper	115	2.00	2.00	1.00		1 Changed to Assistant Quadrant Supervisor (121)
Equipment Operator II	114	1.00	1.00	1.00		
Vehicle Operator II	111	1.00	1.00	1.00		
PT/Crew Supervisor		0.96	0.96	0.97		
PT/Groundskeeper		10.70	11.25	10.37		
<b>Central Business District</b>						
General Maintenance Worker V	122	2.00	2.00	1.00		Changed to General Maintenance Worker IV (119)
General Maintenance Worker IV	119	1.00	1.00	2.00		Changed from General Maintenance Worker V (122)
General Maintenance Worker III	115	5.00	5.00	4.00		1 Changed to General Maintenance Repairer II
Sanitation Operator II	115	1.00	1.00	1.00		
General Maintenance Repairer II	115	2.00	2.00	3.00		1 Changed from General Maintenance Worker III
General Repairer I	112	1.00	1.00	1.00		
Parks Groundskeeper	110	2.00	1.00	1.00		
Beautification Maintenance Worker	109	1.00	1.00	1.00		
PT/Equipment Operator II		1.91	1.91	1.91		

Fiscal Year: 1995-96 Position Titles Grade 1993-94 1994-95 1995-96 Changes from FY 1994-95 to FY 1995-96

Public Services Department (continued)

*Facility Maintenance*

Support Services Manager	608	1.00	1.00	1.00	
Stadium Maintenance Manager	606	1.00	1.00	0.00	Position Eliminated
Support Services Supervisor	605	1.00	1.00	1.00	
Maintenance Supervisor	307	2.00	2.00	2.00	
Facility Services Office Manager	306	1.00	1.00	1.00	Changed from Senior Secretary (219)
General Maintenance Worker V	122	1.00	1.00	1.00	
Maintenance Electrician III	122	1.00	1.00	1.00	
General Maintenance Worker IV	119	11.00	11.00	11.00	
Mailroom Attendant	112	1.00	1.00	1.00	
PT/Secretary		0.00	0.25	0.00	
PT/Groundskeeper		0.00	2.99	0.00	
PT/Crew Supervisor		0.00	0.48	0.00	
PT/Parking Lot Attendant		0.26	0.26	0.00	
<i>Street Administration</i>					
Assistant Street Superintendent	610	0.90	0.90	0.90	
Administrative Secretary I	306	0.10	0.10	0.00	Position Eliminated
Accounting Clerk III	219	0.00	0.00	0.75	Transferred from General Fund, Finance and Administration
Senior Customer Service Representative	217	0.00	0.00	0.75	Transferred from General Fund, Finance and Administration
<i>Street Maintenance</i>					
Construction Manager	607	1.00	1.00	1.00	
District Streets Manager	606	1.90	1.90	1.90	
Asphalt Construction Project Supervisor	606	2.00	1.00	1.00	
Sweeping and Cleanup Manager	606	0.15	0.10	0.10	
Field Supervisor	305-309	4.05	4.05	4.05	
Senior Asphalt Equipment Operator	121	9.70	10.70	10.70	
Senior Cleanup/Broom Operator	119	0.25	0.25	0.25	
Asphalt Equipment Operator II	117	12.50	12.60	10.60	2 Changed to Asphalt Equipment Operator I (113)
Cleanup Operator II	117	0.40	0.40	0.40	
Cleanup/Broom Operator	114	0.75	0.75	0.75	
Asphalt Equipment Operator I	113	2.00	1.95	3.90	Changed from Asphalt Equipment Operator II (117)
Vehicle Operator II	111	0.00	1.00	1.00	
PT/Equipment Operator II		8.86	7.84	11.68	
PT/General Maintenance Worker		4.22	2.51	2.55	
PT/Vehicle Operator II		1.05	0.00	0.00	
PT/Crew Supervisor		0.60	0.00	0.00	

# Staffing Document

Fiscal Year 1995-96 Position Title Grade 1993-94 1994-95 1995-96 Changes from FY1994-95 to FY1995-96

## Public Services Department (continued)

### Concrete Maintenance

Concrete Program Coordinator	603	1.00	1.00	1.00		
Field Supervisor	305-309	2.85	2.85	2.85		
Concrete Program Assistant	219	0.00	0.00	1.00	1.00	Changed from General Maintenance Worker III (115)
General Maintenance Worker IV	119	10.00	10.00	10.00	10.00	
General Maintenance Worker III	115	4.00	4.00	3.00	3.00	1 Changed to Concrete Program Assistant (219)
General Maintenance Worker II	114	1.00	1.00	1.00	1.00	
PT/General Maintenance Worker		1.29	1.29	1.29	1.29	
Subtotal for General Fund		<u>223.78</u>	<u>209.01</u>	<u>210.88</u>	<u>210.88</u>	
Full Time		154.55	147.55	147.95	147.95	
Part Time		69.23	61.46	62.93	62.93	

### Refuse Fund

Public Services Director	002	0.00	0.00	0.10	0.10	Transferred from General Fund, Office of Director
Finance and Administration Director	005	0.00	0.00	0.10	0.10	Transferred from General Fund, Finance and Administration
Waste Management Director	006	1.00	1.00	0.00	0.00	Position Eliminated
Assistant Street Superintendent	610	0.85	0.85	0.60	0.60	0.25 Transferred to General Fund, Finance and Administration
Accounting Program Manager	607	0.00	0.00	0.33	0.33	New Position
Urban Forester	607	0.00	1.00	1.00	1.00	
Refuse Collection Manager	606	1.00	1.00	1.00	1.00	
Sweeping and Cleanup Manager	606	0.85	0.90	0.90	0.90	
District Streets Manager	606	0.10	0.10	0.10	0.10	
Safety Manager	606	0.00	0.25	0.25	0.25	
Cost Accountant	604	0.25	0.25	0.25	0.25	Changed from Business Manager
Environmental Specialist	604	0.00	0.25	0.50	0.50	0.25 Transferred from General Fund, Finance and Administration
Urban Forestry Crew Supervisor	314	0.00	1.00	1.00	1.00	
Safety and Loss Control Specialist	309	0.08	0.00	0.00	0.00	
Field Supervisor	305-309	2.10	2.10	2.10	2.10	
Administrative Secretary I	306	0.90	0.90	0.00	0.00	Position Eliminated
Accounting Clerk III	219	0.25	0.25	0.25	0.25	
Support Staff Worker	219	1.00	1.00	0.00	0.00	Position Eliminated
Urban Forestry Technician	218	0.00	1.00	1.00	1.00	
Senior Customer Service Representative	217	0.25	0.25	0.25	0.25	
Secretary II	216	0.25	0.00	0.00	0.00	
Office Technician I	216	1.00	1.00	1.25	1.25	Changed from Part Time



Fiscal Year 1995-96	Position Title	Grade	1993-94	1994-95	1995-96	Changes from FY 1994-95 to FY 1995-96
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**Public Services Department (continued)**

	Grade	1993-94	1994-95	1995-96	Changes from FY 1994-95 to FY 1995-96
Urban Forestry Program Coordinator	215	0.00	1.00	1.00	
Customer Service Representative II	215	0.00	0.00	0.75	Changed from Part Time
Senior Asphalt Equipment Operator	121	0.30	0.30	0.30	
Arborist III	121	0.00	2.00	2.00	
Asphalt Plant Manager	121	0.00	0.00	0.00	
Senior Cleanup/Broom Operator	119	1.75	1.75	1.75	
First Response Crew Supervisor	118	0.25	0.25	0.25	
Arborist II	118	0.00	1.00	1.00	
Cleanup Operator II	117	1.60	1.60	1.60	
Senior Sanitation Operator	117	3.00	3.00	3.00	
Container Maintenance Worker	117	1.00	1.00	1.00	
Asphalt Equipment Operator II	117	0.50	0.40	0.40	
First Response Worker	115	0.50	0.50	0.50	
Sanitation Operator II	115	13.00	13.00	13.00	
General Maintenance Worker III	115	0.00	1.25	0.25	1 Position Eliminated
Arborist I	115	0.00	2.00	2.00	
Cleanup/Broom Operator	114	10.25	10.25	10.25	
Maintenance Custodian	114	0.25	0.00	0.00	
Asphalt Equipment Operator I	113	0.00	0.05	0.10	
Vehicle Operator II	111	0.00	3.00	0.00	3 Positions Eliminated
PT/General Maintenance Worker		2.53	2.58	2.59	
PT/Crew Supervisor		0.00	0.60	0.60	
PT/Vehicle Operator II		3.85	1.37	4.84	
<b>Subtotal for Refuse Fund</b>		<b>48.66</b>	<b>60.00</b>	<b>58.16</b>	
Full Time		42.28	55.45	50.13	
Part Time		6.38	4.55	8.03	
<b>Parks and Public Facilities Division Total</b>		<b>272.44</b>	<b>269.01</b>	<b>269.04</b>	
<b>Recreation</b>					
General Fund					
Recreation Director	006	0.50	0.50	0.50	
Aviary Curator	606	1.00	0.00	1.00	Transferred from Non-Departmental Budget
Recreation Center Supervisor	605	1.00	1.00	1.00	
Program Supervisor--Recreation	605	1.00	1.00	1.00	

# Staffing Document

Fiscal Year 1995-96 Position Titles Grade 1993-94 1994-95 1995-96 Changed from FY 1994-95 to FY 1995-96

## Public Services Department (continued)

Position Title	Grade	1993-94	1994-95	1995-96	Notes
Program Supervisor--Sports	605	1.00	1.00	1.00	
Program Supervisor--Aquatics	605	1.00	1.00	1.00	
Plaza Manager	605	1.00	1.00	1.00	
Aviary Ed/Public Relations Representative	604	1.00	0.00	0.00	
Bird Show Trainer	309	1.00	0.00	0.00	
Outreach Worker		0.00	0.00	1.00	New Position
Program Assistant Supervisor--Aquatics	307	1.00	1.00	2.00	1 New Position
Program Assistant Supervisor--Recreation	307	2.00	2.00	2.00	
Maintenance Supervisor--Aquatics	307	1.00	1.00	1.00	
Recreation Center Coordinator	307	1.00	1.00	1.00	
Program Supervisor--Plaza	307	1.00	1.00	1.00	
Maintenance Supervisor--Plaza	307	1.00	1.00	1.00	
Aviary Officer Manager	221	1.00	0.00	0.00	
Office Technician II	219	0.00	1.00	1.00	
Program Coordinator--Boxing	217	1.00	1.00	1.00	
Head Life Guard	217	0.00	1.00	2.00	1 New Position
Recreation Coordinator	214	0.00	3.00	5.00	2 New Positions
Receptionist	209	0.00	1.00	3.00	2 New Positions
Senior Aviary Attendant	119	1.00	0.00	0.00	
Aviary Attendant	116	2.00	0.00	0.00	
General Maintenance Repairer I	112	0.00	0.00	1.00	Changed from Custodian (103)
Maintenance Worker	110	0.00	0.00	2.00	2 New Positions
Custodian	103	0.00	2.00	1.00	1 Changed to General Maintenance Repairer I (112)
PT/Clerk II		0.62	0.76	0.88	
PT/Security		0.96	0.87	0.19	
PT/Lifeguard		9.57	10.24	11.10	
PT/Children's Garden Supervisor		0.44	0.44	0.60	
PT/Children's Garden Attendant		0.72	0.72	0.00	
PT/Children's Garden Assistant		0.30	0.30	0.57	
PT/Ice Rink Attendant		0.00	2.93	3.35	
PT/Groundskeeper		0.00	0.00	1.05	
PT/Clerk I		5.18	3.11	0.00	
PT/Receptionist		0.00	0.00	3.11	
PT/Concession Worker		0.00	0.00	0.91	

Fiscal Year	1995-96	1994-95	1993-94	1992-93
Position Titles	Changes from FY1994-95 to FY1995-96			

Public Services Department (continued)

	1995-96	1994-95	1993-94	1992-93
PT/Laborer	0.00	0.64	2.30	
PT/Recreation Assistant Coordinator	1.45	2.45	2.34	
PT/Instructor I	0.26	0.99	0.82	
PT/Recreation Program Coordinator Assistant	0.00	1.29	3.96	
PT/Aviary Jr. Staff	0.00	0.65	0.00	
PT/Recreation Coordinator	0.66	0.86	0.00	
PT/Assistant Recreation Supervisor	0.00	0.00	0.25	
PT/Instructor II	2.77	0.00	0.68	
PT/Head Lifeguard	0.00	0.00	2.00	
PT/Custodial	0.70	0.00	1.42	
PT/Head Cashier	0.75	0.00	0.62	
PT/Aviary Worker	0.00	0.00	4.75	
Subtotal for General Fund	69.85	47.75	57.43	
Full Time	31.60	21.60	20.50	
Part Time	28.35	26.25	36.93	
<b>Golf Fund</b>				
Recreation Director	0.50	0.50	0.50	
Golf Manager	1.00	1.00	1.00	
Golf Professional	7.00	7.00	7.00	
Accounting Program Manager	0.34	0.00	0.00	
Golf Course Superintendent--36 holes	1.00	1.00	1.00	
Golf Course Superintendent--18 holes	4.00	4.00	4.00	
Golf Course Superintendent--9 holes	2.00	2.00	2.00	
Parks Administrative Assistant for Golf	0.00	1.00	1.00	
Assistant Golf Professional	8.00	8.00	8.00	
Office Technician II	1.00	1.00	0.00	
General Maintenance Worker V	0.00	1.00	1.00	
Equipment Mechanic II	2.00	2.00	2.00	
Assistant Golf Course Superintendent	9.00	8.00	8.00	
Golf Course Maintenance Worker	2.00	2.00	2.00	
Equipment Mechanic I	2.00	2.00	2.00	
General Maintenance Repairer II	0.00	2.00	0.00	
Golf Course Groundskeeper	9.00	10.00	9.00	

# Staffing Document

Fiscal Year 1995-96 Position Titles      Grade 1993-94      1994-95      1995-96      Changes from FY 1994-95 to FY 1995-96

## Public Services Department (continued)

General Maintenance Worker	110	0.00	1.00	0.00	Position Eliminated
PT/Golf Marshal		9.10	6.94	6.31	
PT/Golf Course Starter		6.96	6.96	10.81	
PT/Cart and Range		3.77	3.77	7.57	
PT/Groundskeeper		25.04	25.74	25.68	
PT/Laborer		0.00	0.00	0.64	
PT/Night Water III		0.57	0.00	0.00	
PT/Florist		1.00	0.00	0.00	
<b>Subtotal for Golf Fund</b>		<u>94.94</u>	<u>96.91</u>	<u>99.86</u>	
Full Time		48.60	63.50	48.84	
Part Time		46.44	43.41	61.01	
<b>Recreation Division Total</b>		<b>152.37</b>	<b>144.66</b>	<b>159.70</b>	

### Transportation

Transportation Engineer	005	1.00	1.00	1.00	
Deputy Transportation Engineer	610	2.00	2.00	2.00	
Traffic Engineer II	607	1.00	1.00	1.00	
Traffic Systems Analyst	606	1.00	1.00	1.00	
Traffic Signal Supervisor	606	1.00	1.00	1.00	
Engineering Associate	605	1.00	1.00	1.00	
Transportation Shop Manager	605	1.00	1.00	1.00	
Alternative Transportation Coordinator	605	1.00	1.00	1.00	
Senior Traffic Signal Technician	604	1.00	1.00	1.00	
Transportation Office Manager	603	1.00	1.00	1.00	
Accident Reconstruction Specialist	310	1.00	1.00	1.00	
Neighborhood Parking Coordinator	307	1.00	1.00	1.00	
Administrative Secretary I	306	1.00	1.00	1.00	
Traffic Signal Technician II	224	2.00	2.00	2.00	
Traffic Signal Technician I	220	1.00	1.00	1.00	
Office Technician II	219	2.00	2.00	2.00	
Traffic Technician II	219	7.00	7.00	7.00	
Office Technician I	218	2.00	2.00	1.00	1 Position Eliminated
Senior Parking Meter Mechanic	119	1.00	1.00	1.00	
Senior Transportation Maintenance Worker	117	1.00	1.00	1.00	

Fiscal Year (1995-98 Position Titles)	Grade	1993-94	1994-95	1995-96
Changes from FY 1994-95 to FY 1995-96				

**Public Services Department (continued)**

Assistant Supervisor Parking Enforcement	116	2.00	2.00	2.00
Parking Meter Mechanic II	115	1.00	1.00	1.00
Transportation Maintenance Worker	114	8.00	8.00	8.00
Parking Enforcement Officer	113	11.00	11.00	11.00
PT/Parking Enforcement Officer		1.28	1.28	2.64
<b>Transportation Total</b>		<b>53.28</b>	<b>53.28</b>	<b>53.64</b>
Full Time		52.00	52.00	51.00
Part Time		1.28	1.28	2.64

*[The Waste Management Division has been merged with the Parks and Public Facilities Division.]*

**PUBLIC SERVICES DEPARTMENT TOTAL**

Full Time	615.80	603.19	613.49
Part Time	454.00	466.00	460.00
	161.80	137.19	153.49

**Public Services General Fund**

Full Time	417.75	392.28	401.48
Part Time	309.27	303.05	307.03
	108.48	89.23	94.45

**Fleet Management Fund**

Full time	54.45	54.00	54.00
Part Time	53.95	54.00	54.00
	0.50	0.00	0.00

**Golf Fund**

Full Time	94.94	96.91	99.85
Part Time	48.50	53.50	48.84
	46.44	43.41	51.01

**Refuse Fund**

Full Time	48.55	60.00	58.16
Part Time	42.28	55.45	50.13
	6.38	4.55	8.03

Staffing Document

Fiscal Year: 1994-98 Position Title	Grade	1993-94	1994-95	1995-96	Changes from FY 1994-95 to FY 1995-96
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Public Utilities Department

	002	1.00	1.00	1.00	1.00	
<i>Administration</i>						
Public Utilities Director	002	1.00	1.00	1.00	1.00	
Deputy Director	004	1.00	1.00	1.00	1.00	
Treatment/Environment Administrator	005	1.00	1.00	1.00	1.00	
Maintenance Administrator	006	1.00	1.00	1.00	0.00	Changed to Engineer V (608) in Engineering
Human Resource Specialist	606	1.00	1.00	1.00	0.00	Transferred to Office of Employee Services in Management Services Department
Safety Manager	606	1.00	1.00	1.00	1.00	
Utility Planner	605	1.00	1.00	1.00	1.00	
Contracts and Connection Supervisor	310	1.00	1.00	1.00	1.00	Changed from 309
Water Rights Specialist	308	1.00	1.00	1.00	1.00	
Administrative Secretary II	307	1.00	1.00	1.00	1.00	
Departmental Assistant	304	2.00	2.00	2.00	2.00	
Contracts Technician	219	0.00	0.00	0.00	1.00	Changed from Contracts and Connections Assistant (219)
Contracts and Connections Assistant	218	1.00	1.00	1.00	0.00	Changed to Contracts Technician (219)
Contracts and Connection Representative	218	0.00	0.00	0.00	1.00	Changed from Permits Representative (215)
Sewer Service Charge Specialist	218	0.00	0.00	0.00	1.00	Transferred from Finance
Permits Representative	215	1.00	1.00	1.00	0.00	Changed to Contracts and Construction Representative (218)
Clerk III	215	1.00	1.00	1.00	1.00	
Permits Clerk	213	0.00	1.00	1.00	1.00	
Custodian II	107	1.00	1.00	1.00	1.00	
PT/Clerk Typist		1.00	0.50	0.50	0.00	0.50 Changed to Regular H/Clerk I
Regular H/Clerk I		0.00	0.00	0.00	2.00	0.50 Changed from PT/Clerk Typist; 1.50 New Position
<i>Administration Total</i>		<u>17.00</u>	<u>17.50</u>	<u>18.00</u>		
Full Time		16.00	17.00	16.00		
Part Time		1.00	0.50	2.00		
Seasonal		0.00	0.00	0.00		
<i>Maintenance</i>						
Shop Superintendent	610	1.00	1.00	0.00	0.00	Changed to Maintenance Support Manager (608)
Field Superintendent	610	1.00	1.00	1.00	1.00	
Maintenance Support Manager	608	0.00	0.00	1.00	1.00	Changed from Shop Superintendent (610)
Waste Water Collection Manager	607	1.00	1.00	1.00	1.00	
Water System Maintenance Supervisor	606	0.00	0.00	0.00	4.00	4 Changed from Field Supervisor (318)
Drainage Maintenance Supervisor	605	1.00	1.00	1.00	1.00	

Fiscal Year: 1995-96	Position Titles	Grade	1993-94	1994-95	1995-96
			Changes from FY 1994-95 to FY 1995-96		

Public Utilities Department (continued)

Position Title	Grade	1993-94	1994-95	1995-96	Notes
Permits Office Manager	604	1.00	1.00	0.00	Position Eliminated
Warehouse Supervisor	604	1.00	1.00	1.00	
Field Supervisor	309	7.00	7.00	1.00	4 Changed to Water System Maintenance Supervisor (606); 1 Changed to Drainage Maintenance Worker IV (122); 1 Position Eliminated.
Irrigation Supervisor II	309	1.00	1.00	1.00	
Commercial Account Representative	308	1.00	1.00	0.00	Changed to Water Meter Technician II (116)
Work Order Office Coordinator	307	1.00	1.00	1.00	
Senior Warehouse Operator	220	1.00	1.00	1.00	
Senior Secretary	219	1.00	1.00	1.00	
Payroll/Accounting Technician	217	1.00	1.00	1.00	
Warehouse Operator	215	2.00	2.00	1.00	1 Changed to Process Control Engineer (607) in Treatment & Environmental Admin.
Work Order Clerk	214	2.00	2.00	2.00	
Clerk II	213	2.00	0.00	0.00	
General Maintenance Worker V	122	2.00	1.00	1.00	
Senior Water System Maintenance Operator	122	7.00	7.00	7.00	
Drainage Maintenance Worker IV	122	2.00	2.00	3.00	1 Changed from Field Supervisor (308)
Metal Fabrications Technician	122	0.00	4.00	4.00	
Waste Water Line Inspector	121	2.00	2.00	2.00	
Waste Water Coll. Lead Maintenance Worker	120	2.00	2.00	2.00	
Drainage Maintenance Worker III	119	2.00	2.00	4.00	2 Changed from Drainage Maintenance Worker II (116)
General Maintenance Worker IV	119	6.00	3.00	2.00	1 Changed to Engineering Technician (220) in Engineering
Locator Supervisor	119	1.00	1.00	1.00	
Senior Water Maintenance Worker	119	6.00	6.00	6.00	
Senior Water Meter Technician	119	2.00	2.00	2.00	
Fleet Maintenance Coordinator	118	1.00	1.00	1.00	
Clean-up Crew Lead Person	117	1.00	1.00	1.00	
Asphalt Crew Lead Person	117	1.00	1.00	1.00	
Irrigation Supervisor I	117	3.00	3.00	3.00	
Water System Maintenance Operator	117	7.00	7.00	7.00	
Drainage Maintenance Worker II	116	6.00	6.00	4.00	2 Changed to Drainage Maintenance Worker III (119)
Senior Public Utility Equipment Operator	116	4.00	4.00	4.00	
Water Meter Technician II	116	2.00	2.00	3.00	1 Changed from Commercial Account Representative (308)
Waste Water Collection Maintenance Worker	116	15.00	15.00	15.00	
Locator	115	1.00	1.00	1.00	

# Staffing Document

Local Year	1994-96 Position Titles	Grade	1993-94	1994-95	1995-96	Changes from FY1994-95 to FY1995-96
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## Public Utilities Department (continued)

Water Maintenance Worker II	115	6.00	6.00	6.00	6.00	
Landscape Restoration Worker	114	1.00	1.00	1.00	1.00	
Light Equipment Operator	114	9.00	8.00	8.00	8.00	
Water Meter Technician I	113	1.00	2.00	2.00	2.00	
Irrigation Operator II	113	1.00	1.00	1.00	1.00	
Water Maintenance Worker I	111	8.00	7.00	5.00	5.00	1 Changed to Quality Assurance Sampler-Culinary (219) in Water Quality; 1 Changed to Engineering Technician (220) in Engineering
Irrigation Operator I	110	1.00	1.00	1.00	1.00	
Regular PT/Custodian II		1.00	1.00	1.00	1.00	
PT/Maintenance Worker		4.03	4.03	0.00	0.00	3 Changed to S/Public Utilities Maintenance Worker III; 1.03 Positions Eliminated
PT/Laborer		4.50	2.00	0.00	0.00	2 Changed to S/Public Utilities Maintenance Worker I
S/Public Utilities Maintenance Worker III		0.00	0.00	3.00	3.00	3 Changed from PT/Maintenance Worker
S/Public Utilities Maintenance Worker I		0.00	0.00	1.50	1.50	1.50 Changed from PT/Laborer; 0.50 Position Eliminated
<b>Maintenance Totals</b>		<b>134.53</b>	<b>129.03</b>	<b>121.50</b>		
Full Time		126.00	122.00	116.00		
Part Time		9.53	7.03	1.00		
Seasonal		0.00	0.00	4.50		

### Treatment and Environmental

Waste Water Plant Manager	611	1.00	1.00	1.00	1.00	
Computer Operation Manager	611	1.00	1.00	1.00	1.00	
Water Distribution System Manager	610	0.00	0.00	1.00	1.00	Changed from Distribution Superintendent (610)
Distribution Superintendent	610	1.00	1.00	0.00	0.00	Changed to Water Distribution System Manager (610)
Wastewater Oper/Maint Manager	609	0.00	1.00	1.00	1.00	
Process Control Specialist	607	0.00	1.00	1.00	1.00	
Process Control Engineer	607	0.00	0.00	0.00	1.00	Changed from Warehouse Operator (215) in Maintenance
Water Treatment Plant Supervisor	606	3.00	3.00	3.00	3.00	
Water Distribution Supervisor	606	1.00	1.00	1.00	1.00	
Chief Maintenance Electrician	606	1.00	1.00	1.00	1.00	
Waste Water Plant Maintenance Engineer	606	1.00	1.00	1.00	1.00	
Waste Water Maintenance Supervisor	606	0.00	0.00	1.00	1.00	Changed from Preventive Maintenance Supervisor (308)
Waste Water Maintenance Manager	606	1.00	0.00	0.00	0.00	
Waste Water Operations Manager	606	1.00	0.00	0.00	0.00	
Waste Water Business Manager	605	1.00	1.00	1.00	1.00	



Changes from FY 1994-95 to FY 1995-96

1993-94 1994-95 1995-96

Fiscal Year 1995-96 Position Titles

Public Utilities Department (continued)

	Grade	1993-94	1994-95	1995-96	
Assistant Computer Operations Manager	604	1.00	1.00	1.00	
Electronics Instrument Analyst	310	2.00	2.00	2.00	
Waste Water Plant Senior Operator	309	4.00	4.00	4.00	
Preventive Maintenance Supervisor	308	1.00	1.00	0.00	Changed to Waste Water Maintenance Supervisor (606)
Electronic Instrument Specialist	307	1.00	1.00	2.00	1 New Position
P. U. Computer System Coordinator	307	0.00	1.00	1.00	
Waste Water Plant Computer Operator	306	1.00	1.00	1.00	
Field Supervisor	305-312	3.00	3.00	2.00	1 Position Eliminated
Senior Warehouse Operator	220	1.00	2.00	2.00	
Senior Secretary	219	1.00	1.00	1.00	
Accounting Clerk II	216	1.00	1.00	1.00	
Public Utilities Communications Coordinator	216	4.00	4.00	4.00	
Warehouse Operator	215	1.00	0.00	0.00	
Maintenance Electrician IV	125	6.00	7.00	7.00	
Waste Water Maintenance Worker IV	123	5.00	5.00	7.00	2 Changed from Waste Water Maintenance Worker III (120)
Pump Maintenance Worker	122	2.00	2.00	2.00	
Maintenance Electrician III	122	1.00	0.00	0.00	
Water Plant Operator II	121	24.00	24.00	24.00	
Senior Water Distribution System Operator	121	5.00	5.00	10.00	5 Changed from Water Distribution System Operator (117)
Waste Water Coll. Lead Maintenance Worker	120	1.00	1.00	1.00	
Waste Water Maintenance Worker III	120	2.00	3.00	1.00	2 Changed to Waste Water Maintenance Worker IV (123)
General Maintenance Worker IV	119	1.00	1.00	1.00	
Sludge Management Operator	119	2.00	2.00	2.00	
Waste Water Preventive Maintenance Worker	119	1.00	0.00	0.00	
Waste Water Plant Operator	118	19.00	19.00	19.00	
Water Emergency Worker II	118	7.00	7.00	7.00	
Water Plant Operator I	117	2.00	2.00	2.00	
Water Distribution System Operator	117	5.00	5.00	0.00	5 Changed to Senior Water Distribution System Operator (121)
Waste Water Maintenance Worker II	116	1.00	1.00	1.00	
Waste Water Collection Maintenance Worker	116	1.00	1.00	2.00	1 New Position
Water Distribution Valve Operator	113	3.00	3.00	3.00	
Waste Water Maintenance Worker I	112	1.00	1.00	1.00	
Water Distribution Valve Operator Assistant	110	3.00	3.00	3.00	
PT/Public Utilities Maintenance Worker I		2.00	2.00	0.00	1 Position Eliminated; 1 Changed to Regular H/Public Utilities Maintenance Worker II

# Staffing Document

Fiscal Year: 1993-96 Position Titles Grade 1993-94 1994-95 1995-96 Changes from F1/1994-95 to F1/1995-96

## Public Utilities Department (continued)

	1993-94	1994-95	1995-96	
Regular H/P U. Communications Coordinator	2.00	2.00	2.00	
Regular H/P Public Utilities Maintenance Worker II	0.00	0.00	1.00	Changed from PT/Public Utilities Maintenance Worker I
PT/P U. Waste Water Maintenance Worker I	1.00	1.00	0.00	Position Eliminated
S/Public Utilities Maintenance Worker III	0.00	0.00	1.00	New Seasonal Position
SWaste Water Intern	0.00	0.00	0.20	0.20 New Seasonal Position
<b>Treatment and Environmental Total</b>	<b>130.00</b>	<b>131.00</b>	<b>132.20</b>	
Full Time	126.00	126.00	128.00	
Part Time	6.00	5.00	3.00	
Seasonal	0.00	0.00	1.20	

### Finance

Finance Administrator	005	1.00	1.00	1.00	
Chief Accountant Public Utilities	609	1.00	1.00	1.00	Changed from 608
Customer Service Manager	607	1.00	1.00	1.00	
Customer Service Supervisor	309	1.00	1.00	1.00	
Computer Service Officer/Cost Accountant	309	1.00	1.00	1.00	
Accountant II	309	2.00	2.00	1.00	1 Changed to Engineer Technician (220) in Engineering
Billing Office Supervisor	309	1.00	1.00	1.00	
Sewer Service Charge Administrator	307	1.00	1.00	1.00	
Accountant I	307	2.00	2.00	2.00	
Field Supervisor	306	2.00	2.00	2.00	
Buyer I	304	1.00	0.00	0.00	
Customer Service Accounts Collectors	219	3.00	3.00	3.00	Changed from 218
Sewer Service Charge Specialist	218	1.00	1.00	0.00	Transferred to Administration
Public Utilities Cashier	218	1.00	1.00	1.00	
Accounting Clerk III	219	1.00	1.00	1.00	
Senior Secretary	219	1.00	1.00	1.00	
Customer Service Accts. Collector/Investigator	218	0.00	0.00	1.00	Changed from Customer Service Representative/Investigator (217)
Senior Billing Technician	218	0.00	0.00	2.00	2 Changed from Senior Billing Clerk (217)
Senior Customer Service Representative	218	1.00	1.00	1.00	Changed from 217
Senior Billing Clerk	217	2.00	2.00	0.00	2 Changed to Senior Billing Technician (218)
Customer Service Representative/Investigator	217	2.00	2.00	1.00	1 Changed to Customer Service Accounts Collector/Investigator (218)
Public Utilities Field Investigator	216	1.00	1.00	1.00	
Billing Technician II	216	0.00	0.00	4.00	4 Changed from Billing Clerk II (215)

Fiscal Year: 1993-94 1994-95 1995-96

Grade

Charges from FY 1994-95 to FY 1995-96

Public Utilities Department (continued)

	1993-94	1994-95	1995-96	
Customer Service Representative	0.00	0.00	8.00	8 Changed from Customer Service Representative II (215)
Billing Clerk II	4.00	4.00	0.00	4 Changed to Billing Technician II (216)
Customer Service Representative II	8.00	8.00	0.00	8 Changed to Customer Service Representative (216)
Water Meter Reader II	2.00	2.00	2.00	
Water Meter Reader I	9.00	11.00	11.00	
Regular PT/Water Meter Reader Trainee	2.00	1.00	1.00	
PT/Customer Service Representative Trainee	1.00	0.00	0.00	
SWater Meter Reader Trainee	0.00	0.00	2.00	2 New Seasonal Positions
<b>Finance Total</b>	<b>53.00</b>	<b>52.00</b>	<b>52.00</b>	
Full Time	50.00	51.00	49.00	
Part Time	3.00	1.00	1.00	
Seasonal	0.00	0.00	2.00	
<b>Water Quality</b>				
Water Quality Administrator	1.00	1.00	1.00	
Engineer VI	0.30	0.30	0.30	
Laboratory Director	1.00	1.00	1.00	
Hydrologist	1.00	1.00	1.00	
Watershed Program Administrator	1.00	1.00	1.00	
Pre-Treatment Administrator	1.00	1.00	1.00	
Waste Water Laboratory Chemist	4.00	4.00	2.00	2 Changed to Senior Laboratory Analyst (308)
Storm Water Indust. Program Coordinator	0.00	1.00	1.00	
Senior Laboratory Analyst	1.00	1.00	3.00	2 Changed from Waste Water Laboratory Chemist (311)
Cross Connections Control Coordinator	1.00	1.00	1.00	
Hydrology Technician	1.00	1.00	1.00	
Quality Assurance Sampler--Culinary	1.00	1.00	2.00	1 Changed from 216; 1 Changed from Water Maint. Worker I (111) In Maintenance
Quality Assurance Sampler--Waste Water	1.00	1.00	1.00	Changed from 216
Pretreatment Analyst	0.00	0.00	1.00	New Position
Water Supply Statistics Clerk	1.00	1.00	1.00	
Clerk III	1.00	1.00	1.00	
Senior Watershed Patrol Officer	5.00	5.00	5.00	
Regular PT/Watershed Patrol Officer	3.80	3.80	0.80	3 Changed to SWatershed Patrol Officer
Regular H/Laboratory Intern (Chemist)	0.00	0.00	0.50	0.50 Changed from PT/Waste Water Maintenance Worker I
Regular H/P.U. Maintenance Worker I	0.00	0.00	0.50	0.50 Changed from PT/Waste Water Maintenance Worker I

# Staffing Document

Fiscal Year: 1993-96 Position Titles

Grade 1993-94 1994-95 1995-96

Changes from FY 1994-95 to FY 1995-96

## Public Utilities Department (continued)

	1993-94	1994-95	1995-96	
PT/Waste Water Maintenance Worker I	1.00	1.00	0.00	0.50 Changed to H/Laboratory Intern (Chemist); 0.50 Changed to Regular H/Public Utilities Maintenance Worker I
S/Watershed Patrol Officer	0.00	0.00	3.00	3 Changed from PT/Watershed Patrol Officer
<b>Water Quality Total</b>	<b>26.10</b>	<b>27.10</b>	<b>29.10</b>	
Full Time	21.30	22.30	24.30	
Part Time	4.80	4.80	1.80	
Seasonal	0.00	0.00	3.00	
<b>Engineering</b>				
Chief Engineer--Public Utilities	005	1.00	1.00	1.00
Engineer VI	610	0.70	0.70	1.70
Engineer V	608	2.00	2.00	2.00
Engineer IV	607	1.00	1.00	1.00
Engineering Associate	605	2.00	2.00	2.00
GIS Application Specialist	309	0.00	1.00	1.00
Senior Engineering Technician II	225	6.00	6.00	6.00
Senior Engineering Technician	224	10.00	10.00	10.00
Survey Party Chief	224	2.00	2.00	2.00
Storm Drain Technician	224	1.00	0.00	0.00
Engineering Technician	220	2.00	2.00	7.00
				1 Changed from General Maintenance Worker IV (119); 1 Changed From Water Maintenance Worker I (111); both in Maintenance; 1 Changed from Accountant II (309) in Finance; 2 New Positions
Office Technician I	216	1.00	1.00	1.00
Regular H/Engineering Technician Trainee		1.07	4.00	4.00
S/Engineering Technician Trainee		0.00	0.00	1.50
<b>Engineering Total</b>	<b>29.77</b>	<b>32.70</b>	<b>40.20</b>	<b>1.50 New Seasonal Positions</b>
Full Time	28.70	28.70	34.70	
Part Time	1.07	4.00	4.00	
Seasonal	0.00	0.00	1.50	

Fiscal Year 1995-96 Position Titles	Grade	1993-94	1994-95	1995-96	Changes from FY 1994-95 to FY 1995-96
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**Public Utilities Department (continued)**

<b>PUBLIC UTILITIES DEPARTMENT TOTAL</b>		<u>390.40</u>	<u>389.33</u>	<u>393.00</u>	
Full Time		366.00	367.00	368.00	
Part Time		24.40	22.33	12.80	
Seasonal		0.00	0.00	12.20	
<b>Water Utility Fund</b>		<u>263.42</u>	<u>257.73</u>	<u>262.25</u>	
Full Time		243.20	241.40	242.20	
Part Time		20.22	16.33	20.05	
<b>Sewer Utility Fund</b>		<u>108.48</u>	<u>110.50</u>	<u>102.97</u>	
Full Time		104.30	104.90	99.40	
Part Time		4.18	5.60	3.57	
<b>Storm Water Utility Fund</b>		<u>18.50</u>	<u>21.10</u>	<u>27.78</u>	
Full Time		18.50	21.10	26.40	
Part Time		0.00	0.00	1.38	
<b>SALT LAKE CITY CORPORATION TOTAL</b>		<u>2460.69</u>	<u>2512.14</u>	<u>2625.08</u>	
Full Time		2230.00	2292.00	2382.00	
Part Time		230.69	220.14	243.08	

**STAFFING DOCUMENT  
SUMMARY  
COMPARISON OF FISCAL YEARS 1993-94 THROUGH 1995-96**

DEPARTMENT	FULL TIME POSITIONS				Variance	EQUIVALENT POSITIONS				Variance
	Budget 1993-94	Budget 1994-95	Budget 1995-96	FY 95-96		Budget 1993-94	Budget 1994-95	Budget 1995-96	FY 95-96	
Attorney's Office	17.20	20.20	20.35	0.15	19.20	21.20	24.85	3.65		
City Council	14.00	14.00	16.00	2.00	14.00	14.00	16.00	2.00		
Community and Economic Development	88.00	89.00	93.00	4.00	88.75	89.75	95.00	5.25		
Fire	384.00	320.00	326.00	6.00	384.00	324.80	326.00	1.20		
Management Services	71.84	70.67	74.00	3.33	75.28	74.80	80.49	5.69		
Mayor's Office	17.00	17.00	17.00	0.00	18.78	18.78	19.25	0.47		
Office of Internal Audit	3.00	4.00	4.00	0.00	3.00	4.00	4.00	0.00		
Police	421.00	506.00	535.00	29.00	440.92	535.56	564.70	29.14		
Public Services	309.27	303.05	307.03	3.98	417.75	392.28	401.48	9.20		
<b>GENERAL FUND TOTAL</b>	<b>1325.31</b>	<b>1343.92</b>	<b>1392.38</b>	<b>48.46</b>	<b>1461.68</b>	<b>1475.17</b>	<b>1531.77</b>	<b>56.60</b>		
Airport	330.00	352.00	408.00	56.00	346.60	370.60	427.65	57.05		
Recreation	48.50	53.50	48.84	-4.66	94.94	96.91	99.85	2.94		
Public Utilities	366.00	367.00	368.00	1.00	390.40	389.33	393.00	3.67		
Refuse	42.28	55.45	50.13	-5.32	48.66	60.00	58.16	-1.84		
<b>ENTERPRISE FUND TOTAL</b>	<b>786.78</b>	<b>827.95</b>	<b>874.97</b>	<b>47.02</b>	<b>880.60</b>	<b>916.84</b>	<b>978.66</b>	<b>61.82</b>		
Information Management Services	49.90	50.90	45.90	-5.00	49.90	50.90	45.90	-5.00		
Fleet Management	53.95	54.00	54.00	0.00	54.45	54.00	54.00	0.00		
Risk Management	10.26	10.43	10.10	-0.33	10.26	10.43	10.10	-0.33		
Governmental Immunity	3.80	4.80	4.65	-0.15	3.80	4.80	4.65	-0.15		
<b>INTERNAL SERVICE FUND TOTAL</b>	<b>117.91</b>	<b>120.13</b>	<b>114.65</b>	<b>-5.48</b>	<b>118.41</b>	<b>120.13</b>	<b>114.65</b>	<b>-5.48</b>		
<b>TOTAL POSITIONS</b>	<b>2230.00</b>	<b>2292.00</b>	<b>2382.00</b>	<b>90.00</b>	<b>2460.69</b>	<b>2512.14</b>	<b>2625.08</b>	<b>112.94</b>		

# Financial Schedules

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## Financial Schedules



This section contains detailed financial information for all City funds. It serves as a financial plan for city managers. State law requires the City to submit a similar package of schedules to the State Auditor upon adoption of the budget.

Information in the schedules and fund summaries has been adjusted for comparability. Data shown in the Adopted Budget 1994-95 column reflects City Council adopted budget figures. Data shown in the Amended Budget 1994-95 column reflects City Council adopted budget figures as amended.

### Budgeting Basis

The City uses the modified accrual basis of budgeting and accounting for the following funds:

- General Fund
- Capital Projects Fund
- Special Revenue Fund
- Debt Service Fund

Under the modified accrual basis, revenue is recognized when it is measurable and available. For example, sales tax revenue is recognized when the retailer collects it. Expenditures are recognized at the time the City makes a commitment to pay. Once the City makes a commitment to pay, funds are "earmarked" and a purchase order is issued. Although the money is committed through the accounting system, the City is not legally liable for payment until services or goods are received and deemed acceptable. The schedules for these funds also contain beginning and ending fund balance figures.

**Enterprise Funds and Internal Service Funds** operate on a full accrual basis accounting system wherein revenue is recorded when earned and expenditures are recorded when incurred, regardless of when the cash is actually received or disbursed. The City budgets for these funds on a non-GAAP cash basis, therefore you will see a budget for capital expenditures and not for depreciation.

### Fund Summaries

Information contained in the City's fund summaries include three-year

comparisons of revenue, expenditures by major category and excess revenue. The summaries include the recommended budget, the current year budget, and the prior year budget. Major expenditure categories are Personal Services, Operating and Maintenance Supplies, Charges/Fees/Services, Capital Outlay and Other Uses. The major categories are broken down into more specific entries as needed.



Financial Schedules

FISCAL YEAR 1995-96 BUDGETED SOURCES BY SELECTED CATEGORY AND FUND

	GENERAL FUND	CAPITAL PROJECTS FUND	GRANTS/GRANTS	AWARD BANK AND WEED SPECIAL REVENUE FUND	B911 DISPATCH REVENUE FUND	DOWNTOWN ECON DEV. DISTRICT SPECIAL REVENUE FUND	STREET LIGHTING SPECIAL REVENUE FUND	BLDG RESTORE SPEC. IMPROVE DEBT SERVICE FUNDS	AIRPORT ENTERPRISE FUND
TOTAL TAXES	77,393,762	0	0	10,000	0	480,000	380,866	838,000	0
Property Tax:									
Current Year Assessments	\$32,638,847	\$-	\$-	\$-	\$-	\$-	\$-	\$-	\$-
Prior Year Assessments	1,413,664								
Sales Tax	27,740,718								
Franchise Tax	16,251,962			10,000		480,000	380,866	838,000	
Special Assessment Tax									
Aviation Fuel Tax	419,081								
Payments in Lieu of Taxes									
LICENSES AND PERMITS:									
Linkkeeper's License	1,016,266								
Business/Other Licenses	2,440,834								
Total Licenses	3,466,889								
Construction Permits	2,723,283								
Other Permits	188,846								
Total Permits	2,911,938								
TOTAL LICENSES AND PERMITS	6,387,827								
FINES AND FORFEITURES	3,376,600								
PARKING METER COLLECTIONS	1,209,840								
INTEREST INCOME	1,350,000								
CHARGES FOR SERVICES:									
Departmental Charges for Services	2,887,830		10,000						
Building Rental/Other Leases	770,070								
TOTAL CHARGES FOR SERVICES	3,758,000		10,000						
INTERGOVERNMENTAL REVENUE:									
State Class 'C' Road Funds	1,680,000								
State Liquor and Beer Tax	387,000								
Other State Funds	288,824								
Federal/Highway Administration									
AIP Contributions									
Community Development Block Grant			2,274,118						46,444,400
Other Federal Funds	1,438,021								
Salt Lake County	180,000		818,000						
Salt Lake City Redevelopment Agency/Other	440,080								
Other Local Sources	130,840								
TOTAL INTERGOVERNMENTAL REVENUE	4,614,845		2,892,118						46,444,400
INTERFUND REIMBURSEMENTS:									
Administrative Fees	1,630,266								
Airport Fire and Police Reimbursements	2,322,886								
Other Reimbursements	1,698,297								
TOTAL INTERFUND REIMBURSEMENTS	5,451,237								
MISCELLANEOUS	641,179		90,984						
TOTAL REVENUES	\$103,833,180	\$2,983,080	\$6,272,482	\$10,000	\$697,600	\$480,000	\$380,866	\$1,098,741	\$117,337,000
BOND PROCEEDS	0	0	0	0	0	0	0	0	0
OTHER ENTERPRISE SOURCES	0	0	0	0	0	0	0	0	0
TRANSFERS IN FROM OTHER FUNDS	2,380,617	7,446,078	166,300	61,500	0	0	120,026	4,101,841	0
TOTAL FUND RESOURCES	\$106,323,707	\$10,429,168	\$6,438,782	\$61,500	\$697,600	\$480,000	\$480,881	\$5,200,582	\$117,337,000
<b>TOTAL GENERAL FUND RESOURCES</b>									







Financial Schedules

SALT LAKE CITY CORPORATION  
 BUDGETED SOURCES AND USES BY FUND  
 FY 1995-96

Revenue	ACTUAL	ADOPTED	AMENDED	BUDGET	% CHANGE FROM
	1993-199	BUDGET 1994-95	BUDGET 1994-95	BUDGET 1995-96	FY 95 ADOPTED to FY 96 BUDGE
AIRPORT AUTHORITY					
AIRPORT AUTHORITY FUND	62,793,410	115,053,400	125,153,400	117,337,000	1.98
CAPITAL PROJECTS FUND					
CAPITAL PROJECTS FUND	16,025,438	16,539,186	65,576,257	10,429,159	-44.1
CITY COUNCIL OFFICE					
GENERAL FUND	1,064	9,940	9,940	9,940	0
COMMUNITY & ECONOMIC DEV. DPT.					
GENERAL FUND	6,293,943	6,214,408	6,216,156	6,876,002	10.12
FIRE DEPARTMENT					
GENERAL FUND	2,953,213	2,539,150	2,539,150	2,675,937	5.39
INTERNAL AUDITING OFFICE					
GENERAL FUND	0	59,000	59,000	59,000	0
MANAGEMENT SERVICES DEPARTMENT					
GENERAL FUND	81,622,988	81,415,001	87,575,207	87,263,394	5.85
INFO MGMT SERVICES FUND	5,686,237	5,841,331	6,385,096	4,453,008	-23.77
COPY CENTER FUND	273,204	289,000	289,000	289,000	0
RISK MANAGEMENT FUND	14,678,228	15,743,853	16,578,594	15,401,533	-2.17
NON DEPARTMENTAL					
GENERAL FUND	1,083	0	543,765	0	0
SPECIAL IMPROVEMENT FUND	973,463	1,168,306	1,168,757	1,055,926	-9.62
STREET LIGHTING SPEC ASSESS	576,672	350,534	476,406	480,881	37.19
SEWER SPECIAL ASSESSMENTS FU	0	0	0	42,815	100
GARBAGE COLLECTION SID	0	0	0	0	0
MISC. SPEC. SERV. DISTRICTS	375,626	430,750	431,307	460,000	6.79
EMERGENCY 911 DISPATCH FUND	566,700	507,083	507,083	597,600	17.85
MISC.S.L.C.BUSINESS ACTIVITY	33,325	27,768	27,768	27,768	0
CENTRAL BUSINESS DIST. IMPRO	0	0	0	0	0
CDBG OPERATING FUND	4,314,273	4,248,221	5,691,462	4,729,714	11.33
MISC GRANTS OPERATING FUND	3,361,227	80,000	8,992,664	80,000	0

SALT LAKE CITY CORPORATION  
 BUDGETED SOURCES AND USES BY FUND  
 FY 1995-96

	ACTUAL 1993-199	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED to FY 96 BUDGE
OTHER SPECIAL REVENUE FUNDS					
HOUSING LOAN FUND	118,969	35,000	75,500	61,500	4.29
DEBT SERVICE FUND	2,406,188	183,218	2,454,388	601,300	228.19
OFFICE OF THE MAYOR	5,473,178	5,018,341	5,018,341	4,101,841	-18.26
GENERAL FUND	42,931	40,695	85,745	122,211	100.31
POLICE DEPARTMENT					
GENERAL FUND	1,170,544	1,640,941	2,625,153	2,741,936	68.92
PUBLIC SERVICES DEPARTMENT					
GENERAL FUND	4,279,072	4,434,707	6,357,630	6,277,613	41.56
REFUSE COLLECTION FUND	5,011,797	6,024,046	6,074,046	6,108,260	1.4
RECREATION FUND	7,893,416	8,676,345	7,202,335	6,241,000	-28.07
FLEET MANAGEMENT FUND	7,566,042	7,237,950	7,465,350	7,585,707	4.8
PUBLIC UTILITIES DEPARTMENT					
WATER UTILITY FUND	23,304,501	39,336,000	39,486,000	26,450,000	-32.76
SEWER UTILITY FUND	11,367,798	22,194,857	22,194,857	11,035,300	-50.28
STORM WATER UTILITY FUND	4,814,979	7,449,385	7,449,385	5,487,200	-26.34
SALT LAKE CITY ATTORNEY					
GENERAL FUND	131,901	132,606	172,496	297,674	124.48
GOVERNMENTAL IMMUNITY FUND	974,106	708,265	1,033,265	890,907	25.79
TOTAL Revenue	275,085,516	353,629,287	435,915,503	330,271,126	-7.25

SALT LAKE CITY CORPORATION  
 BUDGETED SOURCES AND USES BY FUND  
 FY 1995-96

	ACTUAL	ADOPTED	AMENDED	BUDGET	% CHANGE FROM
	1993-199	BUDGET 1994-95	BUDGET 1994-95	BUDGET 1995-96	FY 95 ADOPTED to FY 96 BUDGE
<b>Expense</b>					
AIRPORT AUTHORITY					
AIRPORT AUTHORITY FUND	52,040,069	157,053,900	168,356,200	132,071,300	-17.01
CAPITAL PROJECTS FUND					
CAPITAL PROJECTS FUND	18,305,268	16,539,186	70,274,756	10,429,159	-44.1
CITY COUNCIL OFFICE					
GENERAL FUND	691,811	751,385	860,337	897,097	15.4
COMMUNITY & ECONOMIC DEV. DPT.					
GENERAL FUND	4,422,587	4,772,471	4,922,043	4,994,124	5.79
FIRE DEPARTMENT					
GENERAL FUND	20,172,748	18,271,053	18,534,160	18,615,306	2.29
INTERNAL AUDITING OFFICE					
GENERAL FUND	197,729	229,381	228,542	242,000	5.5
MANAGEMENT SERVICES DEPARTMENT					
GENERAL FUND	4,493,158	4,602,554	4,866,111	5,226,786	13.56
INFO MGMT SERVICES FUND	5,324,694	5,841,331	6,041,331	4,453,008	-23.77
COPY CENTER FUND	251,648	289,000	289,000	289,000	0
RISK MANAGEMENT FUND	14,766,491	15,849,316	16,684,057	15,401,535	-2.82
NON DEPARTMENTAL					
GENERAL FUND	15,783,091	14,688,074	22,921,794	17,710,879	12.49
SPECIAL IMPROVEMENT FUND	1,241,600	1,168,311	1,168,762	1,766,742	48.39
STREET LIGHTING SPEC ASSESS	416,092	441,250	476,277	454,579	3.02
MISC. SPEC. SERV. DISTRICTS	572,516	430,750	467,307	460,000	6.79
EMERGENCY 911 DISPATCH FUND	425,129	507,083	710,583	597,600	17.85
MISC.S.L.C.BUSINESS ACTIVITI	22,074	27,768	27,768	27,768	0
CDBG OPERATING FUND	4,314,269	4,248,221	5,691,462	4,729,714	11.33
MISC GRANTS OPERATING FUND	4,283,886	80,000	11,939,944	80,000	0
OTHER SPECIAL REVENUE FUNDS	21,154	82,000	183,500	61,500	-55.49
HOUSING LOAN FUND	1,660,431	183,218	2,454,388	601,300	228.19
DEBT SERVICE FUNDS	5,397,785	5,097,341	5,154,641	4,101,841	-19.53

SALT LAKE CITY CORPORATION  
 BUDGETED SOURCES AND USES BY FUND  
 FY 1995-96

	ACTUAL 1993-199	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED to FY 96 BUDGE
OFFICE OF THE MAYOR					
GENERAL FUND	959,930	1,050,784	1,101,168	1,165,365	10.9
POLICE DEPARTMENT					
GENERAL FUND	23,997,549	29,454,143	29,947,321	30,803,658	4.58
PUBLIC SERVICES DEPARTMENT					
GENERAL FUND	22,498,932	22,078,404	25,316,263	25,133,818	13.65
REFUSE COLLECTION FUND	4,958,660	5,966,649	6,034,649	6,034,520	1.14
RECREATION FUND	8,581,617	8,676,345	6,270,648	5,919,652	-31.77
FLEET MANAGEMENT FUND	7,199,795	7,237,950	7,986,089	8,021,578	10.83
PUBLIC UTILITIES DEPARTMENT					
WATER UTILITY FUND	21,599,654	35,153,709	38,069,258	44,000,035	25.16
SEWER UTILITY FUND	14,812,268	22,194,857	24,945,549	19,331,489	-12.9
STORM WATER UTILITY FUND	5,865,448	5,849,385	6,600,175	8,577,260	46.64
SALT LAKE CITY ATTORNEY					
GENERAL FUND	1,338,054	1,388,199	1,564,998	1,534,674	10.55
GOVERNMENTAL IMMUNITY FUND	1,064,405	894,091	1,219,091	890,907	-0.36
TOTAL Expense	267,680,542	391,098,109	491,308,172	374,624,194	-4.88
Excess Revenue Over (Under) Expen	7,404,974	-37,468,822	-55,392,669	-44,353,068	17.76





**General Fund Summary**

The General Fund is used to budget and account for traditional government services such as Police, Fire, and Public Services. The General Fund also contains all financial resources not required to be accounted for in other funds.

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
01/01/95

	ACTUAL 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED to FY 96 BUDGET
<b>GENERAL FUND</b>					
Fund Balance					
Beginning Fund Balance	10,249,236	11,783,557	15,162,726	11,084,231	-5.93
Unappropriated Fund Balance	10,249,236	11,783,557	15,162,726	11,084,231	-5.93
Total Beginning Fund Balance	10,249,236	11,783,557	15,162,726	11,084,231	-5.93
Total Fund Balance	10,249,236	11,783,557	15,162,726	11,084,231	-5.93
<b>Revenue</b>					
Taxes					
Property Taxes	30,839,393	30,838,222	32,616,928	33,952,311	10.10
Sale and Use Taxes	25,932,652	26,191,820	28,711,820	27,740,718	5.91
Franchise Taxes	14,686,490	14,653,898	15,323,898	15,251,652	4.08
Payment in Lieu of Taxes	545,689	641,935	641,935	419,081	-34.71
Total Taxes	72,004,224	72,325,875	77,294,581	77,363,762	6.97
Licenses and Permits					
Regulatory Licenses	3,337,333	3,408,079	3,408,079	3,455,889	1.40
Permits	2,247,588	2,291,707	2,293,455	2,911,938	27.06
Total Licenses and Permits	5,584,921	5,699,786	5,701,534	6,367,827	11.72
Intergovernmental Revenue					
Federal Grants	30,032	448,521	517,903	1,438,021	220.61
State Grants	2,192,935	1,877,000	2,267,471	2,325,824	23.91
Other Local Sources	290,848	310,940	733,836	751,000	141.53
Total Intergovernmental Revenue	2,513,815	2,636,461	3,519,210	4,514,845	71.25
Charges, Fees, and Rentals					
Cemetery	341,335	313,000	313,000	270,200	-13.67
Public Safety	878,458	892,296	892,296	924,880	3.65
Street and Public Improvement	29,278	81,500	81,500	26,200	-67.85
Other Charges for Services	377,357	417,124	417,124	299,839	-28.12
Golf Season Passes	0	0	134,000	0	0.00
Other Golf Fees	905	0	0	0	0.00
Other Recreation Fees/Charges	181,738	315,000	988,188	1,079,414	242.67
Rental Revenue	631,139	714,607	786,607	770,070	7.76
Concessions & Retail Sales	153,415	8,429	482,925	387,397	4,496.00

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
01/01/95

	ACTUAL 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED to FY 96 BUDGET
Telephone Charges	11,664	0	0	0	0.00
Total Charges, Fees, and Rentals	2,605,289	2,741,956	4,095,640	3,758,000	37.06
Fines					
Parking Fines	2,647,355	2,548,000	2,808,000	2,818,000	10.60
Other Fines	757,677	576,300	576,300	538,500	-3.09
Total Fines	3,405,032	3,124,300	3,384,300	3,376,500	8.07
Parking Meter Collections					
Parking Meter Collections	1,259,140	1,218,766	1,218,766	1,209,840	-0.73
Total Parking Meter Collections	1,259,140	1,218,766	1,218,766	1,209,840	-0.73
Interest Income					
Interest Income	548,734	800,000	1,450,000	1,350,000	68.75
Total Interest Income	548,734	800,000	1,450,000	1,350,000	68.75
Miscellaneous Revenue					
Sale of Fixed Assets	128,208	101,336	101,336	102,662	1.31
Sundry	206,174	233,250	615,793	438,517	88.00
Total Miscellaneous Revenue	334,382	334,586	717,129	541,179	61.75
Interfund Reimbursement					
Airport Police Reimbursement	140,279	159,000	159,000	177,000	11.32
Airport Fire Reimbursement	1,771,742	2,027,300	2,027,300	2,145,685	5.84
Administrative Fees	1,683,187	1,662,377	1,662,377	1,530,255	-7.95
Other Interfund Reimbursement	2,758,489	1,576,574	2,120,339	1,598,297	1.38
Total Interfund Reimbursement	6,353,697	5,425,251	5,969,016	5,451,237	0.48
Transfers					
Transfer from E911/CF Dispatch	400,426	456,420	537,920	493,664	8.16
Transfer from ODBG Oper Fund	1,075,616	1,185,747	1,185,747	1,203,853	1.53
Transfer from Debt Services	0	57,300	57,300	0	-100.00
Transfer from SID Fund	0	0	0	668,000	100.00
Transfer from MFA Fund	0	430,000	430,000	0	-100.00
Transfer from Weed & Demo	0	50,000	50,000	0	-100.00
Transfer from Misc Grants Fund	4,619	0	573,099	25,000	100.00
Transfer from HED Housing Fund	0	0	0	0	0.00
Total Transfers	1,480,661	2,179,467	2,834,066	2,390,517	9.68

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
01/01/95

	ACTUAL 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED TO FY 96 BUDGET
Bond Proceeds	15	0	0	0	0.00
Total Bond Proceeds	15	0	0	0	0.00
Total Revenue	96,089,910	96,486,448	106,184,242	106,323,707	10.20
Expense					
Personal Services					
Salaries & Wages	47,267,890	48,484,573	50,218,191	53,618,764	10.59
Employee Benefits	13,895,275	15,619,524	15,923,232	16,390,778	4.94
Total Personal Services	61,163,165	64,104,097	66,141,423	70,009,542	9.21
Operating & Maintenance Supply					
Materials and Supplies	4,102,471	4,354,383	5,351,158	4,772,464	9.60
Total Operating & Maintenance Supply	4,102,471	4,354,383	5,351,158	4,772,464	9.60
Charges and Services					
Charges/Services/Fees	17,198,796	17,987,793	19,629,453	18,414,725	2.37
Other Uses	-120,768	-245,334	-247,554	-163,044	-33.54
Total Charges and Services	17,078,028	17,742,459	19,381,899	18,251,681	2.87
Bonding/Debt/Interest Charges					
Interest	224,375	0	450,000	450,000	100.00
Bond Payment/Note Expense	19,562	45,000	45,000	45,000	0.00
Lease Amortization	1,503,118	1,384,644	1,384,644	1,384,644	0.00
Total Bonding/Debt/Interest Charges	1,747,055	1,429,644	1,879,644	1,879,644	31.48
Capital Expenditures					
Equipment	775,338	605,384	1,485,065	671,176	10.87
Other Capital Expenditures	116,821	1,043,999	125,400	206,096	-80.26
Total Capital Expenditures	892,159	1,649,383	1,610,465	877,272	-46.81
Transfers Out					
Transfer to CIP Fund	6,236,139	5,441,341	11,152,442	7,446,079	36.84
Transfer to Street Light Fund	122,161	152,641	118,833	120,025	-21.37
Transfer to Fleet Replacement	2,242,500	1,812,500	2,022,500	2,115,500	16.72
Transfer to Weed Abatement Rd	0	0	0	26,500	100.00

Financial Schedules

	ACTUAL 1993-94	BUDGET SUMMARY (BY CATEGORY) 01/01/95	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED to FY 96 BUDGET
Transfer to Self-Insurance Fd	0		0	600,000	0	0.00
Transfer to Info Mgmt Fund	0		0	543,765	0	0.00
Transfer to Gov't Immunity Fd	963,911		600,000	600,000	800,000	33.33
Transfer to Grants Operating	8,000		0	0	0	0.00
TRANSFER TO GOLF FUND	0		0	860,608	0	0.00
Trans to Other Spec Revenue FD	0		0	0	25,000	100.00
Total Transfers Out	9,572,711		8,006,482	15,898,148	10,533,104	31.56
Total Expense	94,555,589		97,286,448	110,262,737	106,323,707	9.29
Excess Revenue Over (Under) Expenditures	1,534,321		-800,000	-4,078,495	0	-100.00
Ending Fund Balance	11,783,557		10,983,557	11,084,231	11,084,231	0.92



### **Capital Projects Fund Summary**

The Capital Projects Fund is used to account for resources for construction, major repair or renovation of city property. The construction, repair, or renovation may require more than one budgetary cycle to complete. The Capital Projects Fund does not lapse at year end and projects are closed when completed.



Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
01/01/95

	ACTUAL 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED TO FY 96 BUDGET
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CAPITAL PROJECTS FUND

Fund Balance					
Fund Balance	11,336,115	9,074,522	9,074,522	4,376,023	-51.78
Unappropriated Fund Balance	11,336,115	9,074,522	9,074,522	4,376,023	-51.78
Total Fund Balance	11,336,115	9,074,522	9,074,522	4,376,023	-51.78
Revenue					
Taxes	0	600,000	5,556,109	0	-100.00
Special Assessment Taxes	0	600,000	5,556,109	0	-100.00
Total Taxes	0	600,000	5,556,109	0	-100.00
Intergovernmental Revenue	0	0	537,036	0	0.00
County Flood Reimbursement	1,452,783	2,113,345	5,385,580	2,274,116	7.61
Federal Grants	1,566,156	1,562,500	6,509,611	0	-100.00
State Grants	5,079,319	622,000	16,962,540	618,000	-0.64
Other Local Sources	8,098,258	4,297,845	29,394,767	2,892,116	-32.71
Total Intergovernmental Revenue	8,098,258	4,297,845	29,394,767	2,892,116	-32.71
Charges, Fees, and Rentals	291,017	0	200,000	0	0.00
Rental Revenue	-8,625	0	0	0	0.00
Data Processing Fees	282,392	0	200,000	0	0.00
Total Charges, Fees, and Rentals	282,392	0	200,000	0	0.00
Interest Income	255,151	0	0	0	0.00
Interest Income	255,151	0	0	0	0.00
Total Interest Income	255,151	0	0	0	0.00
Miscellaneous Revenue	383,702	6,200,000	6,813,632	0	-100.00
Sale of Fixed Assets	149,646	0	6,691,871	0	0.00
Sundry	533,348	6,200,000	13,505,503	0	-100.00
Total Miscellaneous Revenue	533,348	6,200,000	13,505,503	0	-100.00
Interfund Reimbursement					

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
01/01/95

	ACTUAL 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED to FY 96 BUDGET
Other Interfund Reimbursement	33,000	0	0	0	0.00
Total Interfund Reimbursement	33,000	0	0	0	0.00
Transfers					
Transfer from General Fund	6,238,141	5,441,341	11,142,945	7,446,079	36.84
Transfer from Risk Management	0	0	2,200	0	0.00
Transfer from MPA Fund	0	0	0	0	0.00
Transfer from Misc Grants Fund	442,028	0	1,674,635	0	0.00
Transfer from RDA	0	0	1,440	0	0.00
Other Transfers	0	0	43,660	90,964	100.00
Total Transfers	6,680,169	5,441,341	12,864,880	7,537,043	38.51
Bond Proceeds					
Bond Proceeds	146,000	0	4,054,998	0	0.00
Total Bond Proceeds	146,000	0	4,054,998	0	0.00
Total Revenue	16,028,318	16,539,186	65,576,257	10,429,159	-36.94
Expense					
Personal Services					
Salaries & Wages	34,266	35,819	35,819	0	-100.00
Employee Benefits	8,588	9,280	9,280	0	-100.00
Total Personal Services	42,854	45,099	45,099	0	-100.00
Operating & Maintenance Supply					
Materials and Supplies	12,509	0	22,349	0	0.00
Total Operating & Maintenance Supply	12,509	0	22,349	0	0.00
Charges and Services					
Charges/Services/Fees	54,428	289,242	504,319	219,295	-24.18
Total Charges and Services	54,428	289,242	504,319	219,295	-24.18
Bonding/Debt/Interest Charges					
Interest	8,253	0	0	0	0.00
Bond Payment/Note Expense	2,409	0	0	0	0.00
Lease Amortization	0	0	0	964,159	100.00

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
01/01/95

	ACTUAL 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED to FY 96 BUDGET
Total Bonding/Debt/Interest Charges	10,662	0	0	964,159	100.00
Capital Expenditures					
Equipment	114,984	0	102,278	0	0.00
Land & Rights	180,000	0	0	0	0.00
Buildings	1,490	0	0	0	0.00
Work in Process	108,962	0	0	0	0.00
Other Capital Expenditures	11,495,978	11,536,845	63,904,403	5,143,867	-55.41
Total Capital Expenditures	11,901,414	11,536,845	64,006,681	5,143,867	-55.41
Transfers Out					
Debt Service Fund	5,093,094	4,668,000	5,696,308	4,101,838	-12.13
Transfer to Man Building Auth	1,133,025	0	0	0	0.00
Total Transfers Out	6,226,119	4,668,000	5,696,308	4,101,838	-12.13
Total Expense	18,247,986	16,539,186	70,274,756	10,429,159	-36.94
Excess Revenue Over (Under) Expenditures	-2,219,668	0	-4,698,499	0	0.00
Ending Fund Balance	9,116,447	9,074,522	4,376,023	4,376,023	-51.78

**Special Revenue Funds**

Special revenue funds are used to account for certain property taxes, grant funds, and other special revenue legally restricted for specific purposes. The City budgets for the following special revenue funds:

**Community Development Block Grant Operating Fund**--This fund accounts for monies received by the City as a federal grantee participant in the Community Development Block Grant (CDBG) program. Those CDBG monies which are accounted for in the Capital Projects fund are not included in this summary. This schedule is organized by project.

**E911 Dispatch Fund**--This fund accounts for monies received for operation and maintenance of the Emergency 911 Dispatch system. Telephone users are assessed monthly fees for the E911 service.

**Housing Loan Fund**--This fund accounts for housing rehabilitation loans provided to eligible participants of the Redevelopment Agency housing loans and grants program. This fund accounts

for loan repayments.

**Miscellaneous Grants Operating Fund**--This fund accounts for grant monies received from various government agencies. When receiving the monies, the City is the grantee.

**Miscellaneous Special Service Districts Fund (Downtown Economic Development)**--This fund contains special assessment taxes collected from businesses in the Central Business District (approximately 200 East to 300 West and South Temple to 400 South). The monies in this fund are dedicated to downtown projects or improvements.

**Other Special Revenue Funds (Demolition and Weed Abatement)**--The weed abatement fund includes costs associated with enforcement of the City's weed removal ordinance. The demolition fund includes costs associated with demolition of deteriorated housing units. When the City pays to remove weeds or to demolish a housing unit on private property, a lien is placed on the property to recover the costs associated with the weed removal or demolition.

**Street Lighting Special Assessments Fund**--This fund accounts for monies associated with the installation and operation of street lights in special lighting districts where property owners share in the cost of the additional lighting.

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
01/01/95

	ACTUAL 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED TO FY 96 BUDGET
<b>ODEG OPERATING FUND</b>					
Fund Balance					
Fund Balance	800,000	0	0	0	0.00
Reserves	800,000	0	0	0	0.00
Total Fund Balance	800,000	0	0	0	0.00
<b>Revenue</b>					
Intergovernmental Revenue					
Federal Grants	3,241,777	4,248,221	5,691,462	4,729,714	11.33
Total Intergovernmental Revenue	3,241,777	4,248,221	5,691,462	4,729,714	11.33
Transfers					
Transfer from HMD Housing Fund	1,072,496	0	0	0	0.00
Total Transfers	1,072,496	0	0	0	0.00
Total Revenue	4,314,273	4,248,221	5,691,462	4,729,714	11.33

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
01/01/95

	ACTUAL 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED to FY 96 BUDGET
<b>CDBG OPERATING FUND</b>					
Expense					
Personal Services					
Salaries & Wages	-5,186	0	14,170	0	0.00
Employee Benefits	902	0	1,084	0	0.00
Total Personal Services	-4,284	0	15,254	0	0.00
Operating & Maintenance Supply					
Materials and Supplies	2,465	0	0	0	0.00
Total Operating & Maintenance Supply	2,465	0	0	0	0.00
Charges and Services					
Charges/Services/Fees	1,581,291	3,491,421	3,534,729	3,525,861	0.99
Total Charges and Services	1,581,291	3,491,421	3,534,729	3,525,861	0.99
Transfers Out					
Transfer to General Fund	1,075,614	756,800	1,185,747	1,203,853	59.07
Transfer to Debt Service Fund	300,000	0	0	0	0.00
Transfer to Housing Fund	1,359,183	0	955,732	0	0.00
Total Transfers Out	2,734,797	756,800	2,141,479	1,203,853	59.07
Total Expense	4,314,269	4,248,221	5,691,462	4,729,714	11.33
Excess Revenue Over (Under) Expenditures	4	0	0	0	0.00
Ending Fund Balance	800,004	0	0	0	0.00

Financial Schedules

ORGANIZATION	DESCRIPTION	REQUESTED	BUDGET
Housing and Economic Development	(HED) Housing Rehab - To bring housing units up to code. Administered through HED in CD target areas or for income eligible residents Citywide. At least 70% of funds used for low/mod income. To provide \$1,500 grants for emergency home repairs: plumbing, heating & electrical, leaking roofs, & accessibility modifications. Citywide. Income eligible people.	750,000	650,000
ASSIST - Emergency Home Repair	To provide low interest loans to rehab houses & problem properties in the NHS Northwest target areas including Jackson, Onequa and Guadalupe. To provide technical assistance and paint for low-income home owners. This will provide paint to approx. 200 homes. CD eligible areas. Income eligible people.	350,000	305,000
NHS Revolving Loan Fund	To preserve deteriorated vacant houses by boarding them & eliminating further destruction by vandals & transients. Lien placed on property. CD eligible areas.	45,000	40,000
BSL Cleaning & Securing	To provide low interest loans for the restoration of historical housing & improve deteriorated housing within CD eligible areas.	20,000	0
Heritage Foundation Revolving Loan Fund	To fund an attorney at Utah Legal Services to file civil suits against property owners who have abandoned & deteriorated properties. Citywide. Spot slum/blight.	200,000	0
Neighborhood Attorney Program	Operational support for non-profit housing program to implement programs which address current housing needs. Citywide.	10,000	0
Salt Lake Community Development Corp. (CDC)		80,000	70,000

ORGANIZATION	DESCRIPTION	REQUESTED	BUDGET
Salt Lake CDC "Own in Salt Lake"	To provide \$2,000 grants to low/mod income families for down payment assistance and/or closing costs for first time home buyers. Part of neighborhood revitalization program. Income eligible people.	72,000	50,000
Salt Lake CDC "In-Fill Housing"	To purchase vacant lots in city neighborhoods, then build affordable homes to be sold to low/mod income families. CD eligible areas.	60,000	0
Utah Non-profit Housing Corp.	Operational support for development of non-profit housing program which will address current housing needs. Citywide.	40,000	40,000
CPPD Housing Match Funding	Funding to be used by Capital Planning as match money for new HUD transitional and permanent housing grants.	100,000	100,000
Tenant Based Rent & Mortgage Assistance	To provide 3 months of emergency rent or mortgage payments, paid on loan basis directly to landlord or Mortgage Company, for families at risk of becoming homeless due to financial crisis.	36,600	36,600
North Gateway "Land Banking" Blocks 151, 150 & 132	To purchase blighted properties for redevelopment into housing. Part of neighborhood revitalization plan in West Capitol	45,000	0
Utah Housing Techn. Assist.	Operational support for program which provides technical assistance to public, non-profit, community & private entities seeking to develop affordable housing for low/mod income & special needs populations.	17,000	0
Habitat for Humanity	Funding to purchase property and make site improvements necessary to build low income homes by Habitat for Humanity. Specific sites to be determined in the Glendale area.	85,075	0



Financial Schedules

ORGANIZATION	DESCRIPTION	REQUESTED	BUDGET
Odyssey House Housing Acquisition	<p><u>Partial funding to purchase two properties (259 So. Montgomery &amp; 1805 W. Kimberly Cr.), to be used as transitional housing for graduates of Odyssey House youth and adult drug/alcohol treatment programs.</u></p>	50,000	50,000
Accessible Housing Project	<p>Funding to the Salt Lake Housing Authority to work with the Disable Rights Action Committee (DRAC) in making minor accessible rehab improvements to rental properties that are participating in the Section 8 program.</p>	35,000	35,000
Marmalade Hill Center	<p>To provide building improvements to include purchase and installation of ADA elevator and relocate main staircase.</p>	258,626	0
Housing Outreach Rental Program (HORP)	<p>To assist low/mod income families in obtaining safe, affordable housing and increase the number of low cost apts. available. Citywide.</p>	37,000	37,000
Crime Prevention/ Neighborhood Imp.	<p>To fund SLPD programs which educate residents on crime prevention &amp; to provide materials/tools to volunteers, communities &amp; neighborhoods for clean-up, paint-up projects. CD eligible areas.</p>	66,253	66,253
Salt Lake Police Dept. Security Lock	<p>To fund SLPD program to provide deadbolt locks and other security measures for income eligible residents. This budget will provide services to approx 130 residents. Citywide.</p>	50,559	30,000
Community Shelter & Resource Center	<p>To continue to fund Traveler's Aid to operate the Mens/Womens/Family shelters. 210 So. Rio Grande. Citywide.</p>	150,000	126,000
Capitol West Boys & Girls Club	<p>Operational support to continue programs in recreation and counseling for high-risk poverty level children.</p>	35,000	34,000
Tenant Home Maintenance Training (CAP)	<p>Operational support for program which will provide low-income tenants with home maintenance/money management training.</p>	12,500	12,500

ORGANIZATION	DESCRIPTION	REQUESTED	BUDGET
Senior/Handicapped Home Imp. Program	Operational support for CSC program which provides minor home repairs for Seniors and disabled individuals; minor plumbing, electrical, furnace filters etc. Funding is used to pay for handyman, painter and all raw material costs.	55,000	15,000
*Northwest/Westside Food Pantry (CAP)	Operational support for CAP program which provides food & social services to people in emergency situations. Citywide.	27,500	27,500
Crossroads Emergency Food Pantry	Operational support for food pantry to meet needs of the homeless, destitute and low-income families. Citywide.	15,000	6,000
Wasatch Fish & Gardens	Operational support for program which provides a food source for low income people by operating community fish ponds and gardens. CD eligible areas.	44,000	12,000
Utah Food Bank	Funding to purchase forklift for program which serves as focal point for distribution of food to emergency food pantries and other community agencies.	23,668	23,668
LOTUS Project	Funding to pay 10 months facility rent for transitional work program which provides training and jobs for homeless people.	25,000	12,000
Youth with a Voice	To fund Boys & Girls Club program to enhance self esteem, provide recreational opportunities and leadership skills. Program targeted toward at-risk females, 11-17 years old.	43,000	43,000
Rape Recovery Center	Operational expenses for program which provides counseling services to rape victims.	22,340	10,000
Family Support Center	Operational support for program which provides short-term crisis care to children ages 13 and under who are at risk for abuse or neglect.	13,526	5,000

Financial Schedules

<b>ORGANIZATION</b>	<b>DESCRIPTION</b>	<b>REQUESTED</b>	<b>BUDGET</b>
Guadalupe Early Learning Center Preschool	Partial operational funding to continue preschool and Home Visitor programs that serve poverty, minority children and families. 340 So. Goshen	58,719	20,000
Extended Day Program - SLC School District	Operational support for program which will provide a safe, skill-enhancing environment before and after school, and extended year hours to at-risk youth at Parkview and Edison Elementary	105,700	0
Success by 6 - United Way	Operational support for program which will provide home visitor services to pregnant &/or abused women, children 0-6 yrs., & homeless families. Program links clients to social service programs. Central City Neighborhood.	88,000	0
"We're In This Together" SL School District	Operational support to provide after school programs which include literacy aid, family case management, kids against violence, parent support groups & Success by 6 at Lincoln Elementary School, 1090 So. Roberta St.	10,000	0
OUR HOUSE Daycare	Operational support for organization which provides child care services to homeless children, empowering families to act on their own behalf to acquire self-sufficiency.	166,000	0
African American Task Force, Inc.	Operational support for program that is an anti-violence/anti-drug prevention model for inner city at-risk youth.	75,000	10,000
Centro de la Familia Intervention Program	Operational support for program that provides drug, alcohol, gang and HIV disease prevention services, family support groups and peer leadership training.	30,338	0
Youth Steps of Success	Operational support for program that provides ESL classes, pre-employment preparation, mental health, family, alcohol/drug counseling, and parenting programs to at-risk youth who are limited english proficient.	35,000	0

ORGANIZATION	DESCRIPTION	REQUESTED	BUDGET
Mobile Neighborhood Watch	Funding to purchase equipment for program that provides support to the SLC Police Department by reporting suspicious activities and being a visible deterrent to crime.	38,678	38,000
Congregate Housing Services Program	Operational support for program to provide services aimed at enhancing independence of frail older adult population living in community.	67,798	0
YWCA Transitional Housing Rehabilitation	To construct improvements to include window replacement, plumbing, lighting, paint, flooring, security locks & hardware. Program provides residential services to battered women/children, low-income women & pregnant teens.	61,650	61,650
New Hope Refugee Center	To construct building improvements to include forced-air heating system, enclose gym ceiling, exterior paint, new roof and elevator to upper level. Provides outreach services to refugees/immigrants.	63,800	0
Marillac House	Funding to install security fence on east and south sides of property and install security lighting along perimeter of building. Provides shelter/support to homeless women & children.	7,000	7,000
1st Step House	To expand kitchen, dining & office/treatment areas by constructing 15' x 21', two-story addition onto rear of substance abuse rehab facility for low/no income adult men.	222,000	0
West Broadway Performing Arts Center	To fund the Performing Arts Coalition for part of RESCO/Fetzer Building Improvements to include ADA accessibility. Building to be reused as cultural arts center.	33,110	0
Childrens Service Society Improvements	Funding to re-roof building & seal/weather-proof exterior bricks. Program provides services for children & infants with special needs, counseling, child care education, resources & training.	15,039	0

Financial Schedules

<u>ORGANIZATION</u>	<u>DESCRIPTION</u>	<u>REQUESTED</u>	<u>BUDGET</u>
St. Mary's Electrical Improvements	Funding for necessary electrical improvements to bring building up to code. Program provides beds and 3 meals a day for homeless men.	20,000	0
Poplar Grove Boys & Girls Club	Funding to Boys & Girls Club to purchase and renovate the 5000 sq. ft. Baptist Church for development of programs for high-risk youth and youth living in public housing.	200,000	200,000
Centro Civico Mexicano Improvements	To construct improvements to unfinished area to include office, classroom & conference space. Program will expand services provided which include education, recreation & human services to low-mod income families & youth.	125,000	0
Independent Living Expansion	To purchase vacant land directly behind current facility for expansion of program. Program provides independent and self sufficient training to people with disabilities.	19,000	0
Alliance House - Valley Villa Apts.	To provide off-site construction costs to include landscaping, curb, gutter & sidewalk. Apts will house residents with chronic mental illnesses.	43,734	0
Community Shelter Parking Lot	To construct improvements to vacant lot to provide parking facilities for shelter.	38,712	0
Preston Place Parking	To purchase vacant lot and construct parking facility for Preston Place Elderly Housing.	55,000	0
The Childrens Center Hydraulic Elevator	To purchase & install hydraulic elevator making facility ADA accessible. Program serves emotionally & behaviorally disturbed preschoolers & their families.	23,950	23,950
Volunteers of America Blding Improvements	To provide security lighting, fencing, asphalt, awnings & interior exhaust ventilation system & replacement of floor tiles. Program provides Alcohol/Drug detoxification services.	14,600	7,000

ORGANIZATION	DESCRIPTION	REQUESTED	BUDGET
Fellowship Hall Parking Improvements	Funding to repair existing parking lot and provide security lighting. Fellowship provides facility to Alcoholic Anonymous and other 12 step	17,435	0
State Fair Park Street Lighting	To purchase and install street lighting in the State Fairpark Community.	32,000	0
Capitol Hill Street Lighting	To purchase and install street lighting in the Capitol Hill Community.	30,000	0
West Salt Lake Street Lighting	To purchase and install street lighting in the West Salt Lake Community.	30,000	0
Street Lighting CD Eligible Areas	To purchase and install street lighting in CD eligible areas.	40,000	113,116
Minority Business Technical Assistance IMPACT, Inc.	To provide management and technical assistance to potential women and minority businesses. Limited Clientele. 350 E. 500 So. #101.	10,000	8,000
Capitol Hill Master Plan	Funding to pay full time contract planner position for one year to update and publish the Capitol Hill Master Plan.	70,000	70,000
Salt Lake Statistical Atlas - Policy & Budget	Funding to pay part time position to develop the Statistical Atlas which is compilation of historical & current statistics detailing demographic, economic & financial character of the City.	9,735	0
Capital Planning and Programming (CPPD) Finance	Funding for functions necessary to administer the CDBG grant.	296,500	296,500
Property Management	Funding for functions necessary to administer the CDBG grant.	42,000	42,000
Community Affairs	Funding for functions necessary to administer the CDBG grant.	46,430	46,430
Attorney	Funding for functions necessary to administer the CDBG grant.	40,695	40,695
Planning	Funding for functions necessary to administer the CDBG grant.	53,300	53,300
		121,475	121,475

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<b>ORGANIZATION</b>	<b>DESCRIPTION</b>	<b>REQUESTED BUDGET</b>	
Environmental Assessments	Funding for functions necessary to administer the CDBG grant.	53,500	53,500
Staffing for Community Councils	Funding for the City to administer and implement policies and programs for Community Councils and citizen notification.	71,502	55,000
Community Affairs - Neighborhood Self Help Grant	To provide funding for eligible neighborhood mini-projects such as tree planting and newsletters.	15,000	10,000
BSL - Special District Housing/Zoning Inspector	To fund Housing/Zoning Inspector position which will work exclusively in the areas where CDBG and HOME housing projects are being built or renovated.	25,900	25,900
BSL - Vacant House Enforcement Office	To fund hourly inspector position to inspect all boarded buildings identifying status, demolition or rehabilitation, coordinate contractors, file liens and administer program.	25,000	0
Percent for Art	To provide enhancements such as decorative pavement, railings, sculptures, fountains & other works of art. 1% of project construction cost is allocated for art project.	5,000	3,000
Contingency	The amount set aside to cover unanticipated cost overruns on funded projects.	200,000	93,963
		<u>5,983,947</u>	<u>3,312,000</u>





Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
01/01/95

	ACTUAL 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED TO FY 96 BUDGET
<b>EMERGENCY 911 DISPATCH FUND</b>					
Fund Balance					
Fund Balance	330,037	471,608	471,608	268,108	-43.15
Unappropriated Fund Balance	330,037	471,608	471,608	268,108	-43.15
Total Fund Balance	330,037	471,608	471,608	268,108	-43.15
<b>Revenue</b>					
Charges, Fees, and Rentals	545,777	502,083	502,083	576,000	14.72
1911 Surcharge					
Total Charges, Fees, and Rentals	545,777	502,083	502,083	576,000	14.72
Interest Income	20,923	5,000	5,000	21,600	332.00
Interest Income					
Total Interest Income	20,923	5,000	5,000	21,600	332.00
Total Revenue	566,700	507,083	507,083	597,600	17.85

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
01/01/95

	ACTUAL 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED to FY 96 BUDGET
EMERGENCY 911 DISPATCH FUND					
Expense					
Operating & Maintenance Supply Materials and Supplies	9,012	15,000	3,300	0	-100.00
Total Operating & Maintenance Supply	9,012	15,000	3,300	0	-100.00
Charges and Services Charges/Services/Fees Other Uses	9,654 6,037	13,703 9,000	3,500 9,000	21,600 6,000	57.63 -33.33
Total Charges and Services	15,691	22,703	12,500	27,600	21.57
Bonding/Debt/Interest Charges Other Bond/Debt/Interest Chrg	0	10,000	0	76,336	663.36
Total Bonding/Debt/Interest Charges	0	10,000	0	76,336	663.36
Capital Expenditures Equipment	0	0	134,960	0	0.00
Total Capital Expenditures	0	0	134,960	0	0.00
Transfers Out Transfer to General Fund	400,426	459,380	559,823	493,664	7.46
Total Transfers Out	400,426	459,380	559,823	493,664	7.46
Total Expense	425,129	507,083	710,583	597,600	17.85
Excess Revenue Over (Under) Expenditures	141,571	0	-203,500	0	0.00
Ending Fund Balance	471,608	471,608	268,108	268,108	-43.15

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
01/01/95

	ACTUAL 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED to FY 96 BUDGET
<b>HOUSING LOAN FUND</b>					
Fund Balance					
Fund Balance	8,542,452	9,288,209	9,288,209	9,288,209	0.00
Unappropriated Fund Balance	8,542,452	9,288,209	9,288,209	9,288,209	0.00
Total Fund Balance	8,542,452	9,288,209	9,288,209	9,288,209	0.00
Total Fund Balance	8,542,452	9,288,209	9,288,209	9,288,209	0.00
Revenue					
Intergovernmental Revenue	66,654	0	397,500	0	0.00
Federal Grants	66,654	0	397,500	0	0.00
Total Intergovernmental Revenue	66,654	0	397,500	0	0.00
Interest Income	174,642	0	183,218	425,000	100.00
Interest Income	174,642	0	183,218	425,000	100.00
Total Interest Income	174,642	0	183,218	425,000	100.00
Miscellaneous Revenue	7,103	0	0	10,000	100.00
Insurance Premium Charges	7,103	0	291,173	0	0.00
Sundry	0	0	291,173	0	0.00
Total Miscellaneous Revenue	7,103	0	291,173	10,000	100.00
Transfers					
Transfer from OPG Oper Fund	1,359,182	183,218	1,394,286	166,300	-9.23
Transfer from Misc Grants Fund	798,607	0	188,211	0	0.00
Total Transfers	2,157,789	183,218	1,582,497	166,300	-9.23
Total Revenue	2,406,188	183,218	2,454,388	601,300	228.19

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BUDGET SUMMARY  
(BY CATEGORY)  
01/01/95

	ACTUAL, 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED to FY 96 BUDGET
<b>HOUSING LOAN FUND</b>					
Expense					
Charges and Services	140,549	0	438,554	10,000	100.00
Charges/Services/Fees	136,717	183,218	1,832,616	166,300	-9.23
Other Uses					
Total Charges and Services	277,266	183,218	2,271,170	176,300	-3.77
Bonding/Debt/Interest Charges					
Interest	68,587	0	183,218	425,000	100.00
Total Bonding/Debt/Interest Charges	68,587	0	183,218	425,000	100.00
Capital Expenditures					
Land & Rights	20,403	0	0	0	0.00
Total Capital Expenditures	20,403	0	0	0	0.00
Transfers Out					
Transfer to OBG Fund	1,072,498	0	0	0	0.00
Transfer to Grants Operating	221,677	0	0	0	0.00
Total Transfers Out	1,294,175	0	0	0	0.00
Total Expense	1,660,431	183,218	2,454,388	601,300	228.19
Excess Revenue Over (Under) Expenditures	745,757	0	0	0	0.00
Ending Fund Balance	9,288,209	9,288,209	9,288,209	9,288,209	0.00

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BUDGET SUMMARY  
(BY CATEGORY)  
01/01/95

	ACTUAL 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED to FY 96 BUDGET
<b>MISCELLANEOUS GRANTS OPERATING FUND</b>					
Fund Balance					
Fund Balance	10,277,203	9,503,382	9,503,382	0	0.00
Reserves	137,587	0	0	6,556,102	-31.01
Unappropriated Fund Balance	10,414,790	9,503,382	9,503,382	6,556,102	-31.01
Total Fund Balance	10,414,790	9,503,382	9,503,382	6,556,102	-31.01
Total Fund Balance	10,414,790	9,503,382	9,503,382	6,556,102	-31.01
<b>Revenue</b>					
<b>Intergovernmental Revenue</b>					
Federal Grants	2,282,505	0	7,642,570	0	0.00
State Grants	169,887	107,768	650,522	107,768	0.00
Other Local Sources	29,836	0	91,162	0	0.00
Total Intergovernmental Revenue	2,482,228	107,768	8,384,254	107,768	0.00
Charges, Fees, and Rentals					
Rental Revenue	555	0	0	0	0.00
Total Charges, Fees, and Rentals	555	0	0	0	0.00
Interest Income					
Interest Income	599,268	0	0	0	0.00
Total Interest Income	599,268	0	0	0	0.00
Miscellaneous Revenue					
Sundry	82,824	0	294,304	0	0.00
Total Miscellaneous Revenue	82,824	0	294,304	0	0.00
<b>Transfers</b>					
Transfer from General Fund	8,000	0	0	0	0.00
Transfer from Misc Grants Fund	0	0	0	0	0.00
Transfer from HUD Housing Fund	221,677	0	341,874	0	0.00
Total Transfers	229,677	0	341,874	0	0.00
Total Revenue	3,394,552	107,768	9,020,432	107,768	0.00

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BUDGET SUMMARY  
(BY CATEGORY)  
01/01/95

MISCELLANEOUS GRANTS OPERATING FUND	ACTUAL 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED to FY 96 BUDGET
Expense					
Personal Services	39,931	0	0	0	0.00
Salaries & Wages	11,962	0	0	0	0.00
Employee Benefits					
Total Personal Services	51,893	0	0	0	0.00
Operating & Maintenance Supply					
Materials and Supplies	62,877	34,260	34,260	22,810	-33.42
Total Operating & Maintenance Supply	62,877	34,260	34,260	22,810	-33.42
Charges and Services					
Charges/Services/Fees	1,202,652	59,958	3,658,442	59,958	0.00
Other Uses	0	0	593,357	0	0.00
Total Charges and Services	1,202,652	59,958	4,251,799	59,958	0.00
Capital Expenditures					
Equipment	17,636	13,550	13,434	0	-100.00
Land & Rights	61,972	0	0	0	0.00
Other Capital Expenditures	1,663,676	0	3,950,824	0	0.00
Total Capital Expenditures	1,743,284	13,550	3,964,258	0	-100.00
Transfers Out					
Transfer to CIP Fund	442,028	0	1,757,972	0	0.00
Transfer to General Fund	4,619	0	1,532,143	25,000	100.00
Transfer to Housing Fund	798,607	0	427,280	0	0.00
Total Transfers Out	1,245,254	0	3,717,395	25,000	100.00
Total Expense	4,305,960	107,768	11,967,712	107,768	0.00
Excess Revenue Over (Under) Expenditures	-911,408	0	-2,947,280	0	0.00
Ending Fund Balance	9,503,382	9,503,382	6,556,102	6,556,102	-31.01

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BUDGET SUMMARY  
(BY CATEGORY)  
01/01/95

	ACTUAL 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED to FY 96 BUDGET
MISC. SPEC. SERV. DISTRICTS PD					
Fund Balance					
Fund Balance	376,958	180,068	180,068	144,068	-19.99
Unappropriated Fund Balance	376,958	180,068	180,068	144,068	-19.99
Total Fund Balance	376,958	180,068	180,068	144,068	-19.99
Revenue					
Taxes	374,050	0	557	460,000	100.00
Special Assessment Taxes	374,050	0	557	460,000	100.00
Total Taxes	374,050	0	557	460,000	100.00
Interest Income	1,561	0	0	0	0.00
Interest Income	1,561	0	0	0	0.00
Total Interest Income	1,561	0	0	0	0.00
Miscellaneous Revenue	15	430,750	430,750	0	-100.00
Miscellaneous Revenue	15	430,750	430,750	0	-100.00
Sundry	15	430,750	430,750	0	-100.00
Total Miscellaneous Revenue	15	430,750	430,750	0	-100.00
Total Revenue	375,626	430,750	431,307	460,000	6.79

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
01/01/95

	ACTUAL 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED to FY 96 BUDGET
MISC. SPEC. SERV. DISTRICTS FD					
Expense					
Charges and Services	572,516	430,750	467,307	460,000	6.79
Charges/Services/Fees	572,516	430,750	467,307	460,000	6.79
Total Charges and Services	572,516	430,750	467,307	460,000	6.79
Total Expense					
Excess Revenue Over (Under) Expenditures	-196,890	0	-36,000	0	0.00
Ending Fund Balance	180,068	180,068	144,068	144,068	-19.99



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BUDGET SUMMARY  
(BY CATEGORY)  
01/01/95

	ACTUAL 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED to FY 96 BUDGET
<b>CENTRAL BUSINESS DIST. IMPROV.</b>					
Fund Balance					
Fund Balance	744	874	874	874	0.00
Unappropriated Fund Balance	744	874	874	874	0.00
Total Fund Balance	744	874	874	874	0.00
Revenue					
Interest Income	130	0	0	0	0.00
Interest Income	130	0	0	0	0.00
Total Interest Income	130	0	0	0	0.00
Total Revenue	130	0	0	0	0.00
Excess Revenue Over (Under) Expenditures	130	0	0	0	0.00
Ending Fund Balance	874	874	874	874	0.00



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	BUDGET SUMMARY (BY CATEGORY) 01/01/95					
	ACTUAL 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED to FY 96 BUDGET	
<b>OTHER SPECIAL REVENUE FUNDS</b>						
Fund Balance						
Fund Balance	98,744	196,559	196,559	88,559	-54.94	
Unappropriated Fund Balance	98,744	196,559	196,559	88,559	-54.94	
Total Fund Balance	98,744	196,559	196,559	88,559	-54.94	
Total Fund Balance	98,744	196,559	196,559	88,559	-54.94	
Revenue						
Taxes						
Special Assessment Taxes	4,635	10,000	10,000	10,000	0.00	
Total Taxes	4,635	10,000	10,000	10,000	0.00	
Charges, Fees, and Rentals						
Public Safety	23,541	25,000	25,000	0	-100.00	
Total Charges, Fees, and Rentals	23,541	25,000	25,000	0	-100.00	
Interest Income						
Interest Income	326	0	0	0	0.00	
Total Interest Income	326	0	0	0	0.00	
Miscellaneous Revenue						
Sale of Fixed Assets	90,467	0	31,000	0	0.00	
Total Miscellaneous Revenue	90,467	0	31,000	0	0.00	
Transfers						
Transfer from General Fund	0	0	9,500	51,500	100.00	
Total Transfers	0	0	9,500	51,500	100.00	
Total Revenue	118,969	35,000	75,500	61,500	75.71	

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BUDGET SUMMARY  
(BY CATEGORY)  
01/01/95

	ACTUAL 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED to FY 96 BUDGET
<b>OTHER SPECIAL REVENUE FUNDS</b>					
Expense					
Personal Services	0	0	85,000	0	0.00
Salaries & Wages	0	0	85,000	0	0.00
Total Personal Services					
Charges and Services	21,154	32,000	48,500	61,500	92.19
Charges/Services/Fees	21,154	32,000	48,500	61,500	92.19
Total Charges and Services					
Transfers Out	0	50,000	50,000	0	-100.00
Transfer to General Fund	0	50,000	50,000	0	-100.00
Total Transfers Out					
Total Expense	21,154	82,000	183,500	61,500	-25.00
Excess Revenue Over (Under) Expenditures	97,815	-47,000	-108,000	0	-100.00
Ending Fund Balance	196,559	149,559	88,559	88,559	-40.79

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
01/01/95

	ACTUAL 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED to FY 96 BUDGET
<b>SIREET LIGHTING SPEC ASSESS FD</b>					
Fund Balance					
Fund Balance	802,477	963,057	963,057	963,186	0.01
Unappropriated Fund Balance	802,477	963,057	963,057	963,186	0.01
Total Fund Balance	802,477	963,057	963,057	963,186	0.01
Total Fund Balance	802,477	963,057	963,057	963,186	0.01
Revenue					
Taxes					
Special Assessment Taxes	406,900	262,899	357,573	360,856	37.26
Total Taxes	406,900	262,899	357,573	360,856	37.26
Interest Income					
Interest Income	47,596	0	0	0	0.00
Total Interest Income	47,596	0	0	0	0.00
Miscellaneous Revenue					
Miscellaneous Revenue	15	0	0	0	0.00
Sundry	15	0	0	0	0.00
Total Miscellaneous Revenue	15	0	0	0	0.00
Transfers					
Transfer from General Fund	122,161	87,635	118,833	120,025	36.96
Total Transfers	122,161	87,635	118,833	120,025	36.96
Total Revenue	576,672	350,534	476,406	480,881	37.19

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
01/01/95

	ACTUAL 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED to FY 96 BUDGET
<b>SIREET LIGHTING SPEC ASSESS FD</b>					
Expense					
Charges and Services					
Charges/Services/Fees	262,032	271,114	253,636	251,938	-7.07
Total Charges and Services	262,032	271,114	253,636	251,938	-7.07
Bonding/Debt/Interest Charges					
Lease Amortization	152,643	170,136	152,641	152,641	-10.28
Total Bonding/Debt/Interest Charges	152,643	170,136	152,641	152,641	-10.28
Capital Expenditures					
Airport Infrastructure	1,417	0	70,000	50,000	100.00
Total Capital Expenditures	1,417	0	70,000	50,000	100.00
Total Expense	416,092	441,250	476,277	454,579	3.02
Excess Revenue Over (Under) Expenditures	160,580	-90,716	129	26,302	-128.99
Ending Fund Balance	963,057	872,341	963,186	989,488	13.43



**Enterprise Fund**

Enterprise funds are used to account for operations that are financed and operated in a manner similar to a private business enterprise. The intent is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges, or where it has been decided that a periodic determination of revenue earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes. The City budgets for the following enterprise funds:

**Airport Authority Fund--User fees** are charged to airlines, car rental agencies, airport concessionaires, etc.

**Golf Fund--Participants in City-sponsored recreation activities--such as golf, swimming, tennis, corporate games, running, competitions, leagues--pay fees which underwrite the cost of providing these services.**

**Refuse Collection Fund--A weekly**

trash pickup service is provided to the residents of Salt Lake City. Additionally, residents receive an annual curb side pickup designed for large or oversized debris as well as leaf bag removal, weed removal, street sweeping, and urban forestry debris removal.

**Sewer Utility Fund--Sewer service is provided to the residents of Salt Lake City.**

**Storm Water Utility Fund--Drainage service is provided to the residents of Salt Lake City.**

**Water Utility Fund--Water service is provided to the residents of Salt Lake City and some residents of Salt Lake County.**



Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
01/01/95

	ACTUAL 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED to FY 96 BUDGET
<b>AIRPORT AUTHORITY FUND</b>					
Revenue					
Intergovernmental Revenue	0	47,108,100	57,208,100	46,444,400	-1.41
Federal Grants	0	47,108,100	57,208,100	46,444,400	-1.41
Total Intergovernmental Revenue	0	47,108,100	57,208,100	46,444,400	-1.41
Charges, Fees, and Rentals	9,818,005	10,755,900	10,755,900	12,815,200	19.15
Other Fees	45,083,532	45,392,400	45,392,400	50,629,600	11.54
Rental Revenue	54,901,537	56,148,300	56,148,300	63,444,800	13.00
Total Charges, Fees, and Rentals	2,208,915	1,161,700	1,161,700	1,022,000	-12.02
Interest Income	2,208,915	1,161,700	1,161,700	1,022,000	-12.02
Total Interest Income	2,208,915	1,161,700	1,161,700	1,022,000	-12.02
Miscellaneous Revenue	10,820	25,000	25,000	50,000	100.00
Sale of Fixed Assets	5,672,138	6,691,500	6,691,500	6,375,800	-4.72
Surplus	5,682,958	6,716,500	6,716,500	6,425,800	-4.33
Total Miscellaneous Revenue	0	3,918,800	3,918,800	0	-100.00
Interfund Reimbursement	0	3,918,800	3,918,800	0	-100.00
Other Interfund Reimbursement	0	3,918,800	3,918,800	0	-100.00
Total Interfund Reimbursement	0	3,918,800	3,918,800	0	-100.00
Transfers	0	0	0	0	0.00
Other Transfers	0	0	0	0	0.00
Total Transfers	0	0	0	0	0.00
Total Revenue	62,793,410	115,053,400	125,153,400	117,337,000	1.98
Expense	9,220,324	11,433,500	11,433,500	13,521,900	18.27
Personal Services	2,787,056	3,083,800	3,083,800	3,660,900	18.71
Salaries & Wages					
Employee Benefits					

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
01/01/95

	ACTUAL 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED to FY 96 BUDGET
Total Personal Services	12,007,380	14,517,300	14,517,300	17,182,800	18.36
Operating & Maintenance Supply Materials and Supplies	1,899,456	2,158,100	2,296,200	3,074,700	42.47
Total Operating & Maintenance Supply	1,899,456	2,158,100	2,296,200	3,074,700	42.47
Charges and Services Charges/Services/Fees Other Uses	10,663,904 2,546,063	12,440,300 2,777,300	12,440,300 2,777,300	13,617,300 2,853,900	9.46 2.76
Total Charges and Services	13,209,967	15,217,600	15,217,600	16,471,200	8.24
Bonding/Debt/Interest Charges Interest Bond Payment/Note Expense Other Bond/Debt/Interest Chrg	8,866,877 0 44,712	11,979,500 5,095,000 30,000	12,279,500 5,095,000 30,000	12,035,400 13,425,000 30,000	0.47 163.49 0.00
Total Bonding/Debt/Interest Charges	8,911,589	17,104,500	17,404,500	25,490,400	49.03
Capital Expenditures Equipment Waste Water Infrastructure Work in Process Other Capital Expenditures	0 0 0 0	2,438,800 125,000 103,734,800 0	2,671,800 125,000 103,734,800 10,631,200	9,003,500 0 60,114,500 0	269.18 -100.00 -42.05 0.00
Total Capital Expenditures	0	106,298,600	117,162,800	69,118,000	-34.98
Depreciation & Amortization Depreciation & Amortization	16,011,677	0	0	0	0.00
Total Depreciation & Amortization	16,011,677	0	0	0	0.00
Transfers Out Other Interfund Transfers	0	1,757,800	1,757,800	734,200	-58.23
Total Transfers Out	0	1,757,800	1,757,800	734,200	-58.23
Total Expense	52,040,069	157,053,900	168,356,200	132,071,300	-15.91
Excess Revenue Over (Under) Expenditures	10,753,341	-42,000,500	-43,202,800	-14,734,300	-64.92

Financial Schedules

	BUDGET SUMMARY (BY CATEGORY) 01/01/95					% CHANGE FROM FY 95 ADOPTED to FY 96 BUDGET
	ACTUAL 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96		
<b>GOLF FUND</b>						
Revenue						
Intergovernmental Revenue	441,401	422,896	0	0	-100.00	
Other Local Sources	441,401	422,896	0	0	-100.00	
Total Intergovernmental Revenue	441,401	422,896	0	0	-100.00	
Charges, Fees, and Rentals						
Green Fees	4,061,119	4,510,000	3,877,928	3,930,000	-12.86	
Golf Season Passes	364,137	304,000	252,237	225,000	-25.99	
Driving Range Fees	362,146	478,000	349,425	356,000	-25.52	
Other Golf Fees	116,276	99,600	111,747	102,500	2.91	
Golf Cart Rental	1,156,783	1,368,600	1,170,939	1,183,300	-13.54	
Other Recreation Fees/Charges	495,055	511,500	0	0	-100.00	
Rental Revenue	50,417	77,200	4,706	5,000	-93.52	
Commissions & Retail Sales	754,670	822,450	477,848	439,200	-46.60	
Total Charges, Fees, and Rentals	7,360,603	8,171,350	6,244,830	6,241,000	-23.62	
Interest Income						
Interest Income	-12,689	15,000	727	0	-100.00	
Total Interest Income	-12,689	15,000	727	0	-100.00	
Miscellaneous Revenue						
Sale of Fixed Assets	87,957	0	0	0	0.00	
Surplus	16,144	67,099	96,170	0	-100.00	
Total Miscellaneous Revenue	104,101	67,099	96,170	0	-100.00	
Transfers						
Transfer from General Fund	0	0	860,608	0	0.00	
Total Transfers	0	0	860,608	0	0.00	
Total Revenue	7,893,416	8,676,345	7,202,335	6,241,000	-28.07	

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
01/01/95

	ACTUAL 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED to FY 96 BUDGET
<b>GOLF FUND</b>					
Expense					
Personal Services					
Salaries & Wages	2,746,631	2,868,447	1,896,490	2,161,969	-24.63
Employee Benefits	731,256	646,145	462,271	470,783	-27.14
Total Personal Services	3,477,887	3,514,592	2,358,761	2,632,752	-25.09
Operating & Maintenance Supply					
Materials and Supplies	1,345,127	1,077,670	879,349	793,400	-26.38
Total Operating & Maintenance Supply	1,345,127	1,077,670	879,349	793,400	-26.38
Charges and Services					
Charges/Services/Fees	1,640,601	1,509,383	917,538	1,033,800	-31.51
Other Uses	269,123	328,000	328,000	195,000	-40.55
Total Charges and Services	1,909,724	1,837,383	1,245,538	1,228,800	-33.12
Bonding/Debt/Interest Charges					
Bond Payment/Note Expense	1,167,403	1,267,000	1,267,000	1,262,700	-0.34
Total Bonding/Debt/Interest Charges	1,167,403	1,267,000	1,267,000	1,262,700	-0.34
Capital Expenditures					
Equipment	562,666	550,700	420,000	0	-100.00
Other Capital Expenditures	-212,674	429,000	100,000	2,000	-99.53
Total Capital Expenditures	349,992	979,700	520,000	2,000	-99.79
Depreciation & Amortization					
Depreciation & Amortization	331,484	0	0	0	0.00
Total Depreciation & Amortization	331,484	0	0	0	0.00
Total Expense	8,581,617	8,676,345	6,270,648	5,919,652	-31.77
Excess Revenue Over (Under) Expenditures	-688,201	0	931,687	321,348	100.00

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BUDGET SUMMARY  
(BY CATEGORY)  
01/01/95

	ACTUAL, 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED to FY 96 BUDGET
<b>REFUSE COLLECTION FUND</b>					
Revenue					
Charges, Fees, and Rentals Street and Public Improvement Sanitation	4,545,630	4,476,535	4,476,535	4,563,971	28.07 1.95
Total Charges, Fees, and Rentals	4,547,469	4,484,343	4,484,343	4,573,971	2.00
Interest Income					
Interest Income	24,529	11,414	11,414	6,000	-47.43
Total Interest Income	24,529	11,414	11,414	6,000	-47.43
Miscellaneous Revenue Sale of Fixed Assets Sundry	-34,567 181,282	30,000 0	30,000 50,000	30,000 0	0.00 0.00
Total Miscellaneous Revenue	146,715	30,000	80,000	30,000	0.00
Interfund Reimbursement Other Interfund Reimbursement	181,349	1,498,289	1,498,289	1,498,289	0.00
Total Interfund Reimbursement	181,349	1,498,289	1,498,289	1,498,289	0.00
Transfers Transfer from General Fund Transfer from MPA Fund	0 111,735	0 0	0 0	0 0	0.00 0.00
Total Transfers	111,735	0	0	0	0.00
Total Revenue	5,011,797	6,024,046	6,074,046	6,108,260	1.40

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Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
01/01/95

REFUSE COLLECTION FUND	ACTUAL 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED to FY 96 BUDGET
Expense					
Personal Services	1,291,008	1,653,659	1,613,659	1,644,474	-0.55
Salaries & Wages	547,611	470,767	470,767	429,676	-8.73
Employee Benefits					
Total Personal Services	1,838,619	2,124,426	2,084,426	2,074,150	-2.37
Operating & Maintenance Supply					
Materials and Supplies	51,095	69,302	159,302	69,306	0.01
Total Operating & Maintenance Supply	51,095	69,302	159,302	69,306	0.01
Charges and Services					
Charges/Services/Fees	2,288,556	3,019,650	3,019,650	3,351,402	10.99
Other Uses	323,050	288,255	288,255	264,659	-8.18
Total Charges and Services	2,611,606	3,307,905	3,307,905	3,616,061	9.32
Capital Expenditures					
Equipment	625,245	465,016	483,016	275,003	-40.86
Other Capital Expenditures	-589,022	0	0	0	0.00
Total Capital Expenditures	36,223	465,016	483,016	275,003	-40.86
Depreciation & Amortization					
Depreciation & Amortization	421,117	0	0	0	0.00
Total Depreciation & Amortization	421,117	0	0	0	0.00
Total Expense	4,958,660	5,966,649	6,034,649	6,034,520	1.14
Excess Revenue Over (Under) Expenditures	53,137	57,397	39,397	73,740	28.47

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
01/01/95

	ACTUAL 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED to FY 96 BUDGET
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SEWER UTILITY FUND

Revenue

Licenses and Permits	58,044	55,000	55,000	55,000	0.00
Permits	58,044	55,000	55,000	55,000	0.00
Total Licenses and Permits	58,044	55,000	55,000	55,000	0.00
Charges, Fees, and Rentals	9,975	9,500	9,500	9,500	0.00
Sanitation	40,429	40,000	40,000	40,000	0.00
Other Charges for Services	9,783,430	9,645,000	9,645,000	9,645,000	0.00
Operating Sales	437,744	430,000	430,000	430,000	0.00
Other Fees	1,080	0	0	0	0.00
Rental Revenue	1,080	0	0	0	0.00
Total Charges, Fees, and Rentals	10,272,658	10,124,500	10,124,500	10,124,500	0.00
Interest Income	752,760	550,000	550,000	550,000	0.00
Interest Income	752,760	550,000	550,000	550,000	0.00
Total Interest Income	752,760	550,000	550,000	550,000	0.00
Miscellaneous Revenue	73,154	10,000	10,000	10,000	0.00
Sale of Fixed Assets	104,413	76,100	76,100	76,100	0.00
Sundry	177,567	86,100	86,100	86,100	0.00
Total Miscellaneous Revenue	355,134	172,200	172,200	172,200	0.00
Interfund Reimbursement	106,769	219,700	219,700	219,700	0.00
Other Interfund Reimbursement	106,769	219,700	219,700	219,700	0.00
Total Interfund Reimbursement	106,769	219,700	219,700	219,700	0.00
Reserves	0	11,159,557	11,159,557	11,159,557	-100.00
Miscellaneous Reserves	0	11,159,557	11,159,557	11,159,557	-100.00
Total Reserves	0	11,159,557	11,159,557	11,159,557	-100.00
Total Revenue	11,367,798	22,194,857	22,194,857	11,035,300	-50.28

Expense

Personal Services

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BUDGET SUMMARY  
(BY CATEGORY)  
01/01/95

	ACTUAL 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED to FY 96 BUDGET
Salaries & Wages	3,454,935	3,600,274	3,625,821	3,555,481	-1.24
Employee Benefits	940,824	1,082,883	1,082,883	938,198	-13.36
Total Personal Services	4,395,759	4,683,157	4,708,704	4,493,679	-4.04
Operating & Maintenance Supply Materials and Supplies	824,010	1,297,740	1,297,740	1,374,352	5.90
Total Operating & Maintenance Supply	824,010	1,297,740	1,297,740	1,374,352	5.90
Charges and Services Charges/Services/Fees Other Uses	1,800,251	1,900,960	1,900,960	2,077,568	9.29
Total Charges and Services	1,991,961	2,084,960	2,084,960	2,267,568	8.76
Bonding/Debt/Interest Charges Interest	164,038	327,600	327,600	280,600	-14.35
Bond Payment/Note Expense	15,254	334,600	334,600	425,400	27.14
Total Bonding/Debt/Interest Charges	179,292	662,200	662,200	706,000	6.61
Capital Expenditures Equipment	900,385	998,300	1,905,300	1,447,900	45.04
Land & Rights	0	143,000	343,000	138,000	-3.50
Buildings	95,068	9,241,500	9,264,538	6,221,500	-32.68
Waste Water Infrastructure	835,998	3,084,000	4,679,107	2,682,490	-13.02
Work in Process	2,768,509	0	0	0	0.00
Total Capital Expenditures	4,599,960	13,466,800	16,191,945	10,489,890	-22.10
Depreciation & Amortization Depreciation & Amortization	2,821,286	0	0	0	0.00
Total Depreciation & Amortization	2,821,286	0	0	0	0.00
Total Expense	14,812,268	22,194,857	24,945,549	19,331,489	-12.90
Excess Revenue Over (Under) Expenditures	-3,444,470	0	-2,750,692	-8,296,189	100.00



Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
01/01/95

	ACTUAL 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED to FY 96 BUDGET
<b>STORM WATER UTILITY FUND</b>					
<b>Revenue</b>					
Intergovernmental Revenue	0	110,000	110,000	635,000	477.27
County Flood Reimbursement	0	110,000	110,000	635,000	477.27
Total Intergovernmental Revenue	0	110,000	110,000	635,000	477.27
Charges, Fees, and Rentals	4,680,932	4,800,000	4,800,000	4,700,000	-2.08
Operating Sales	4,680,932	4,800,000	4,800,000	4,700,000	-2.08
Total Charges, Fees, and Rentals	4,680,932	4,800,000	4,800,000	4,700,000	-2.08
Interest Income	125,316	90,000	90,000	150,000	66.67
Interest Income	125,316	90,000	90,000	150,000	66.67
Total Interest Income	125,316	90,000	90,000	150,000	66.67
Miscellaneous Revenue	1,095	1,000	1,000	2,200	120.00
Sundry	1,095	1,000	1,000	2,200	120.00
Total Miscellaneous Revenue	1,095	1,000	1,000	2,200	120.00
Interfund Reimbursement	7,636	1,200	1,200	0	-100.00
Other Interfund Reimbursement	7,636	1,200	1,200	0	-100.00
Total Interfund Reimbursement	7,636	1,200	1,200	0	-100.00
Reserves	0	2,447,185	2,447,185	0	-100.00
Miscellaneous Reserves	0	2,447,185	2,447,185	0	-100.00
Total Reserves	0	2,447,185	2,447,185	0	-100.00
Total Revenue	4,814,979	7,449,385	7,449,385	5,487,200	-26.34
<b>Expense</b>					
Personal Services	567,051	710,241	708,031	901,646	26.95
Salaries & Wages	164,062	199,474	199,474	252,088	26.38
Employee Benefits					
Total Personal Services	731,113	909,715	907,505	1,153,734	26.82

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
01/01/95

	ACTUAL 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED to FY 96 BUDGET
Operating & Maintenance Supply Materials and Supplies	72,936	79,850	79,850	80,600	0.94
Total Operating & Maintenance Supply	72,936	79,850	79,850	80,600	0.94
Charges and Services	856,307	536,920	686,920	697,080	29.83
Charges/Services/Fees	167,047	234,000	234,000	195,800	-16.32
Other Uses					
Total Charges and Services	1,023,354	770,920	920,920	892,880	15.82
Bonding/Debt/Interest Charges					
Interest	48,732	58,000	58,000	48,732	-15.98
Bond Payment/Note Expense	0	56,700	56,700	65,164	14.93
Total Bonding/Debt/Interest Charges	48,732	114,700	114,700	113,896	-0.70
Capital Expenditures					
Equipment	376,845	349,400	622,400	387,700	10.96
Land & Rights	0	120,000	120,000	120,000	0.00
Buildings	0	647,500	647,500	757,500	16.99
Waste Water Infrastructure	901,097	2,857,300	3,187,300	5,070,950	77.47
Work in Process	1,588,684	0	0	0	0.00
Total Capital Expenditures	2,866,626	3,974,200	4,577,200	6,336,150	59.43
Depreciation & Amortization					
Depreciation & Amortization	1,122,687	0	0	0	0.00
Total Depreciation & Amortization	1,122,687	0	0	0	0.00
Total Expense	5,865,448	5,849,385	6,600,175	8,577,260	46.64
Excess Revenue Over (Under) Expenditures	-1,050,469	1,600,000	849,210	-3,090,060	-293.13

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
01/01/95

	ACTUAL 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED to FY 96 BUDGET
<b>WATER UTILITY FUND</b>					
Revenue					
Charges, Fees, and Rentals	21,601,939	23,665,000	23,815,000	24,015,000	1.48
Operating Sales	142,671	153,000	153,000	138,000	-9.80
Rental Revenue					
Total Charges, Fees, and Rentals	21,744,610	23,818,000	23,968,000	24,153,000	1.41
Interest Income	783,405	600,000	600,000	950,000	58.33
Interest Income					
Total Interest Income	783,405	600,000	600,000	950,000	58.33
Miscellaneous Revenue	30,250	50,000	50,000	50,000	0.00
Sale of Fixed Assets	124,937	145,000	145,000	80,000	-44.83
Sundry					
Total Miscellaneous Revenue	155,187	195,000	195,000	130,000	-33.33
Contributions	0	180,000	180,000	355,000	97.22
Private Contributions					
Total Contributions	0	180,000	180,000	355,000	97.22
Interfund Reimbursement	543,000	543,000	543,000	862,000	58.75
Other Interfund Reimbursement					
Total Interfund Reimbursement	543,000	543,000	543,000	862,000	58.75
Band Proceeds	0	14,000,000	14,000,000	0	-100.00
Band Proceeds					
Total Band Proceeds	0	14,000,000	14,000,000	0	-100.00
Total Revenue	23,226,202	39,336,000	39,486,000	26,450,000	-32.76
Expense					
Personal Services	7,122,613	7,260,759	7,204,308	7,676,756	5.73
Salaries & Wages	2,088,860	2,193,843	2,193,843	2,219,134	1.15
Employee Benefits					

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
01/01/95

	ACTUAL 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED to FY 96 BUDGET
Total Personal Services	9,211,473	9,454,602	9,398,151	9,895,890	4.67
Operating & Maintenance Supply Materials and Supplies	1,682,077	1,484,640	1,484,640	1,646,936	10.93
Total Operating & Maintenance Supply	1,682,077	1,484,640	1,484,640	1,646,936	10.93
Charges and Services Charges/Services/Fees Other Uses	6,392,229 450,276	7,252,097 497,600	7,402,097 497,600	7,460,708 337,092	2.88 -32.26
Total Charges and Services	6,842,505	7,749,697	7,899,697	7,797,800	0.62
Bonding/Debt/Interest Charges Interest	855,821	2,170,155	2,170,155	2,247,800	3.58
Bond Payment/Note Expense	79,106	2,295,900	2,295,900	2,191,000	-4.57
Total Bonding/Debt/Interest Charges	934,927	4,466,055	4,466,055	4,438,800	-0.61
Capital Expenditures Equipment	0	610,365	770,365	1,388,071	127.42
Land & Rights	0	1,315,000	1,315,000	1,340,000	1.90
Buildings	0	630,000	1,888,000	2,532,000	301.90
Water Dist. Infrastructure	-1	9,443,350	10,847,350	14,960,538	58.42
Work in Process	0	0	0	0	0.00
Total Capital Expenditures	-1	11,998,715	14,820,715	20,220,609	68.52
Depreciation & Amortization Depreciation & Amortization	2,928,673	0	0	0	0.00
Total Depreciation & Amortization	2,928,673	0	0	0	0.00
Total Expense	21,599,654	35,153,709	38,069,258	44,000,035	25.16
Excess Revenue Over (Under) Expenditures	1,626,548	4,182,291	1,416,742	-17,550,035	-519.63



**Internal Service Funds**

Internal service funds are used to account for the financing of services provided by one department or agency to other departments or agencies of the city. The City budgets for the following internal service funds:

**Risk Management Fund**--This fund accounts for the financing of services related to employee health, accident, and long-term disability insurance, as well as workers' compensation and unemployment benefits. This fund also includes the City's Risk Manager and related finances.

**Copy Center**--This fund accounts for the financing of the centralized copy center. The Copy Center provides a wide variety of copying and courier services.

**Fleet Management Fund**--This fund accounts for the financing of vehicle management services. The Fleet Management program provides vehicles and maintenance for the city on a cost-reimbursement basis.

**Governmental Immunity Fund**--This fund accounts for the financing of general liability coverage for the City against legal claims.

**Information Management Services Fund**--This fund accounts for the financing of data processing and telephone administration services.

Financial Schedules

	ACTUAL 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED to FY 96 BUDGET
<b>BUDGET SUMMARY (BY CATEGORY) 01/01/95</b>					
<b>COPY CENTER FUND</b>					
Revenue					
Charges, Fees, and Rentals	273,204	289,000	289,000	289,000	0.00
Other Charges for Services					
Total Charges, Fees, and Rentals	273,204	289,000	289,000	289,000	0.00
Miscellaneous Revenue					
Sundry	0	0	0	0	0.00
Total Miscellaneous Revenue	0	0	0	0	0.00
Total Revenue	273,204	289,000	289,000	289,000	0.00
Expense					
Operating & Maintenance Supply	13,160	17,800	17,800	0	-100.00
Materials and Supplies					
Total Operating & Maintenance Supply	13,160	17,800	17,800	0	-100.00
Charges and Services	196,987	196,200	196,200	236,167	20.37
Charges/Services/Fees	41,501	75,000	75,000	52,833	-29.56
Other Uses					
Total Charges and Services	238,488	271,200	271,200	289,000	6.56
Total Expense	251,648	289,000	289,000	289,000	0.00
Excess Revenue Over (Under) Expenditures	21,556	0	0	0	0.00





Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
01/01/95

	ACTUAL 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED to FY 96 BUDGET
<b>FLEET MANAGEMENT FUND</b>					
Revenue					
Interest Income	25,372	11,325	11,325	5,000	-55.85
Interest Income	25,372	11,325	11,325	5,000	-55.85
Total Interest Income	25,372	11,325	11,325	5,000	-55.85
Miscellaneous Revenue	87,907	87,073	87,073	97,000	11.40
Sale of Fixed Assets	41,580	27,893	27,893	0	-100.00
Sundry	46,327	59,180	59,180	97,000	11.40
Total Miscellaneous Revenue	129,487	114,966	114,966	97,000	-15.63
Interfund Reimbursement	5,166,557	5,298,327	5,300,727	5,368,207	1.32
Fleet Revenue	2,126	832	832	0	-100.00
Other Interfund Reimbursement	5,168,683	5,299,159	5,301,559	5,368,207	1.30
Total Interfund Reimbursement	5,168,683	5,299,159	5,301,559	5,368,207	1.30
Transfers	2,242,500	1,812,500	2,037,500	2,115,500	16.72
Transfer from General Fund	2,242,500	1,812,500	2,037,500	2,115,500	16.72
Total Transfers	2,242,500	1,812,500	2,037,500	2,115,500	16.72
Total Revenue	7,566,042	7,237,950	7,465,350	7,585,707	4.80

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
01/01/95

	ACTUAL 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED to FY 96 BUDGET
<b>FLEET MANAGEMENT FUND</b>					
Expense					
Personal Services					
Salaries & Wages	1,638,006	1,660,549	1,660,549	1,789,445	7.76
Employee Benefits	489,706	504,432	504,432	521,264	3.34
Total Personal Services	2,127,712	2,164,981	2,164,981	2,310,709	6.73
Operating & Maintenance Supply					
Materials and Supplies	2,302,655	2,404,750	2,407,150	2,634,262	9.54
Total Operating & Maintenance Supply	2,302,655	2,404,750	2,407,150	2,634,262	9.54
Charges and Services					
Charges/Services/Fees	448,136	481,972	481,972	410,562	-14.82
Other Uses	157,558	197,500	197,500	163,156	-17.39
Total Charges and Services	605,694	679,472	679,472	573,718	-15.56
Capital Expenditures					
Equipment	2,317,763	1,988,747	2,734,486	2,502,889	25.85
Other Capital Expenditures	-2,340,252	0	0	0	0.00
Total Capital Expenditures	-22,489	1,988,747	2,734,486	2,502,889	25.85
Depreciation & Amortization					
Depreciation & Amortization	2,186,223	0	0	0	0.00
Total Depreciation & Amortization	2,186,223	0	0	0	0.00
Total Expense	7,199,795	7,237,950	7,986,089	8,021,578	10.83
Excess Revenue Over (Under) Expenditures	366,247	0	-520,739	-435,871	100.00

Financial Schedules

	BUDGET SUMMARY (BY CATEGORY) 01/01/95					% CHANGE FROM FY 95 ADOPTED TO FY 96 BUDGET
	ACTUAL 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96		
<b>GOVERNMENTAL IMMUNITY FUND</b>						
Revenue						
Interest Income	45,721	20,000	20,000	9,000	-55.00	
Interest Income	45,721	20,000	20,000	9,000	-55.00	
Total Interest Income	45,721	20,000	20,000	9,000	-55.00	
Miscellaneous Revenue	1,366	0	0	0	0.00	
Surduy	1,366	0	0	0	0.00	
Total Miscellaneous Revenue	1,366	0	0	0	0.00	
Interfund Reimbursement	0	0	0	81,907	100.00	
Other Interfund Reimbursement	0	0	0	81,907	100.00	
Total Interfund Reimbursement	0	0	0	81,907	100.00	
Reserves	0	0	325,000	0	0.00	
Miscellaneous Reserves	0	0	325,000	0	0.00	
Total Reserves	0	0	325,000	0	0.00	
Transfers	963,911	600,000	600,000	800,000	33.33	
Transfer from General Fund	0	88,265	88,265	0	-100.00	
Transfer from Risk Management	963,911	688,265	688,265	800,000	16.23	
Total Transfers	963,911	688,265	688,265	800,000	16.23	
Total Revenue	1,010,998	708,265	1,033,265	890,907	25.79	

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
01/01/95

	ACTUAL 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED to FY 96 BUDGET
<b>GOVERNMENTAL INFINITY FUND</b>					
Expense					
Personal Services					
Salaries & Wages	126,478	293,147	293,147	266,832	-8.98
Employee Benefits	66,981	68,004	68,004	60,795	-10.60
Total Personal Services	193,459	361,151	361,151	327,627	-9.28
Charges and Services					
Charges/Services/Fees	864,584	526,940	851,940	556,280	5.57
Other Uses	6,362	6,000	6,000	7,000	16.67
Total Charges and Services	870,946	532,940	857,940	563,280	5.69
Total Expense	1,064,405	894,091	1,219,091	890,907	-0.36
Excess Revenue Over (Under) Expenditures	-53,407	-185,826	-185,826	0	-100.00

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
01/01/95

	ACTUAL 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED to FY 96 BUDGET
<b>INFO MGMT SERVICES FUND</b>					
Revenue					
Charges, Fees, and Rentals					
Rental Revenue	3,802	0	0	0	0.00
Telephone Charges	895,227	861,008	861,008	862,308	0.15
Data Processing Fees	4,795,637	4,979,023	4,979,023	3,590,700	-27.88
Total Charges, Fees, and Rentals	5,694,666	5,840,031	5,840,031	4,453,008	-23.75
Interest Income					
Interest Income	26,667	1,300	1,300	0	-100.00
Total Interest Income	26,667	1,300	1,300	0	-100.00
Miscellaneous Revenue					
Sale of Fixed Assets	-42,690	0	0	0	0.00
Sundry	12,930	0	0	0	0.00
Total Miscellaneous Revenue	-29,760	0	0	0	0.00
Transfers					
Transfer from General Fund	0	0	543,765	0	0.00
Total Transfers	0	0	543,765	0	0.00
Total Revenue	5,691,573	5,841,331	6,385,096	4,453,008	-23.77

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
01/01/95

	ACTUAL 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED to FY 96 BUDGET
<b>INFO MGMT SERVICES FUND</b>					
Expense					
Personal Services					
Salaries & Wages	2,030,291	2,101,437	2,101,437	1,963,226	-6.58
Employee Benefits	560,063	537,947	537,947	493,095	-8.34
Total Personal Services	2,590,354	2,639,384	2,639,384	2,456,321	-6.93
Operating & Maintenance Supply					
Materials and Supplies	243,148	312,151	312,151	308,361	-1.21
Total Operating & Maintenance Supply	243,148	312,151	312,151	308,361	-1.21
Charges and Services					
Charges/Services/Fees	1,776,021	2,490,717	2,690,717	1,329,121	-46.64
Other Uses	84,107	127,520	127,520	97,945	-23.19
Total Charges and Services	1,860,128	2,618,237	2,818,237	1,427,066	-45.49
Bonding/Debt/Interest Charges					
Interest	101,598	0	0	0	0.00
Lease Amortization	162,293	0	0	0	0.00
Total Bonding/Debt/Interest Charges	263,891	0	0	0	0.00
Capital Expenditures					
Equipment	141,813	271,559	271,559	261,260	-3.79
Other Capital Expenditures	-431,521	0	0	0	0.00
Total Capital Expenditures	-289,708	271,559	271,559	261,260	-3.79
Depreciation & Amortization					
Depreciation & Amortization	656,881	0	0	0	0.00
Total Depreciation & Amortization	656,881	0	0	0	0.00
Total Expense	5,324,694	5,841,331	6,041,331	4,453,008	-23.77
Excess Revenue Over (Under) Expenditures	366,879	0	343,765	0	0.00

Financial Schedules

	BUDGET SUMMARY (BY CATEGORY) 01/01/95				% CHANGE FROM FY 95 ADOPTED to FY 96 BUDGET
	ACTUAL 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	
<b>RISK MANAGEMENT FUND</b>					
Revenue					
Charges, Fees, and Rentals Occupational Health Charges	0	0	0	152,528	100.00
Total Charges, Fees, and Rentals	0	0	0	152,528	100.00
Interest Income	73,048	0	0	31,500	100.00
Interest Income	73,048	0	0	31,500	100.00
Total Interest Income	73,048	0	0	31,500	100.00
Miscellaneous Revenue	14,582,550	14,921,577	14,921,577	13,950,762	-6.51
Insurance Premium Charges	-2,716	0	0	0	0.00
Sale of Fixed Assets	21,395	25,008	25,008	0	-100.00
Sundry					
Total Miscellaneous Revenue	14,601,229	14,946,585	14,946,585	13,950,762	-6.66
Interfund Reimbursement					
Administrative Fees	3,951	797,268	1,032,009	1,266,743	58.89
Total Interfund Reimbursement	3,951	797,268	1,032,009	1,266,743	58.89
Transfers					
Transfer from General Fund	0	0	600,000	0	0.00
Total Transfers	0	0	600,000	0	0.00
Total Revenue	14,678,228	15,743,853	16,578,594	15,401,533	-2.17

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
01/01/95

	ACTUAL 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED to FY 96 BUDGET
<b>RISK MANAGEMENT FUND</b>					
Expense					
Personal Services					
Salaries & Wages	299,539	257,167	257,167	380,900	48.11
Employee Benefits	527,587	84,444	684,444	101,481	20.18
Total Personal Services	827,126	341,611	941,611	482,381	41.21
Operating & Maintenance Supply					
Materials and Supplies	21,737	8,328	8,328	27,621	231.66
Total Operating & Maintenance Supply	21,737	8,328	8,328	27,621	231.66
Charges and Services					
Charges/Services/Fees	13,678,444	15,191,104	15,425,845	14,664,813	-3.46
Other Uses	201,259	195,000	195,000	207,000	6.15
Total Charges and Services	13,879,703	15,386,104	15,620,845	14,871,813	-3.34
Capital Expenditures					
Equipment	61,392	25,008	25,008	15,484	-38.08
Buildings	190,125	0	0	0	0.00
Other Capital Expenditures	-233,892	0	0	0	0.00
Total Capital Expenditures	17,625	25,008	25,008	15,484	-38.08
Depreciation & Amortization					
Depreciation & Amortization	20,300	0	0	0	0.00
Total Depreciation & Amortization	20,300	0	0	0	0.00
Transfers Out					
Transfer to CIP Fund	0	0	0	4,236	100.00
Transfer to Gov't Immunity Fd	0	88,265	88,265	0	-100.00
Total Transfers Out	0	88,265	88,265	4,236	-95.20
Total Expense	14,766,491	15,849,316	16,684,057	15,401,535	-2.82
Excess Revenue Over (Under) Expenditures	-88,263	-105,463	-105,463	-2	-100.00





**Debt Service Fund**

The debt service fund is used to account for bond proceeds and expenses associated with servicing debt.

**Building Restoration Fund--**This fund accounts for debts associated with the City & County Building Restoration and the Canterbury Apartments.

**Special Improvement District Fund--**This fund accounts for debts associated with special service districts, including curb and gutter repair, and water main and sewer extensions.

Financial Schedules

	BUDGET SUMMARY (BY CATEGORY) 01/01/95					
	ACTUAL 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED to FY 96 BUDGET	
<b>DEBT SERVICE FUNDS</b>						
Fund Balance						
Fund Balance	750,557	825,950	825,950	689,650	-16.50	
Unappropriated Fund Balance	750,557	825,950	825,950	689,650	-16.50	
Total Fund Balance	<u>750,557</u>	<u>825,950</u>	<u>825,950</u>	<u>689,650</u>	<u>-16.50</u>	
<b>Revenue</b>						
Intergovernmental Revenue						
Other Local Sources	229	0	0	0	0.00	
Total Intergovernmental Revenue	229	0	0	0	0.00	
Interest Income	79,855	0	0	0	0.00	
Total Interest Income	79,855	0	0	0	0.00	
Transfers						
Transfer from ODBG Oper Fund	300,000	300,000	300,000	0	-100.00	
Transfer from CIP	5,093,094	4,718,341	4,718,341	4,101,841	-13.07	
Total Transfers	5,393,094	5,018,341	5,018,341	4,101,841	-18.26	
Total Revenue	<u>5,473,178</u>	<u>5,018,341</u>	<u>5,018,341</u>	<u>4,101,841</u>	<u>-18.26</u>	

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
01/01/95

	ACTUAL 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED to FY 96 BUDGET
<b>DEBT SERVICE FUNDS</b>					
Expense					
Charges and Services Charges/Services/Fees	0	0	0	2,500	100.00
Total Charges and Services	0	0	0	2,500	100.00
Bonding/Debt/Interest Charges Interest	2,512,885	2,079,743	2,382,341	2,226,991	7.08
Bond Payment/Note Expense	2,884,900	3,017,598	2,715,000	1,872,350	-37.95
Total Bonding/Debt/Interest Charges	5,397,785	5,097,341	5,097,341	4,099,341	-19.58
Transfers Out Transfer to General Fund	0	0	57,300	0	0.00
Total Transfers Out	0	0	57,300	0	0.00
Total Expense	5,397,785	5,097,341	5,154,641	4,101,841	-19.53
Excess Revenue Over (Under) Expenditures	75,393	-79,000	-136,300	0	-100.00
Ending Fund Balance	825,950	746,950	689,650	689,650	-7.67

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
01/01/95

	ACTUAL 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED to FY 96 BUDGET
<b>SPECIAL IMPROVEMENT DISTRICTS</b>					
Fund Balance					
Fund Balance	1,986,785	1,720,619	1,720,619	1,720,614	0.00
Unappropriated Fund Balance	1,986,785	1,720,619	1,720,619	1,720,614	0.00
Total Fund Balance	<u>1,986,785</u>	<u>1,720,619</u>	<u>1,720,619</u>	<u>1,720,614</u>	<u>0.00</u>
<b>Revenue</b>					
Taxes					
Special Assessment Taxes	702,579	932,306	932,757	836,000	-10.33
Total Taxes	702,579	932,306	932,757	836,000	-10.33
Interest Income					
Interest Income	263,378	236,000	236,000	262,741	11.33
Total Interest Income	263,378	236,000	236,000	262,741	11.33
Miscellaneous Revenue					
Sundry	9,477	0	0	0	0.00
Total Miscellaneous Revenue	9,477	0	0	0	0.00
Total Revenue	<u>975,434</u>	<u>1,168,306</u>	<u>1,168,757</u>	<u>1,098,741</u>	<u>-5.95</u>

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
01/01/95

SPECIAL IMPROVEMENT DISTRICTS	ACTUAL 1993-94	ADOPTED BUDGET 1994-95	AMENDED BUDGET 1994-95	BUDGET 1995-96	% CHANGE FROM FY 95 ADOPTED to FY 96 BUDGET
Expense					
Charges and Services					
Charges/Services/Fees	18	0	451	1,000	100.00
Total Charges and Services	18	0	451	1,000	100.00
Bonding/Debt/Interest Charges					
Interest					
Bond Payment/Note Expense	328,144	281,871	281,871	256,042	-9.16
Other Bond/Debt/Interest Chrg	905,433	878,000	878,000	835,000	-4.90
	8,005	8,440	8,440	6,700	-20.62
Total Bonding/Debt/Interest Charges	1,241,582	1,168,311	1,168,311	1,097,742	-6.04
Transfers Out					
Transfer to General Fund	0	0	0	668,000	100.00
Total Transfers Out	0	0	0	668,000	100.00
Total Expense	1,241,600	1,168,311	1,168,762	1,766,742	51.22
Excess Revenue Over (Under) Expenditures	-266,166	-5	-5	-668,001	13,359,920.00
Ending Fund Balance	1,720,619	1,720,614	1,720,614	1,052,613	-38.82



# Glossary

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## GLOSSARY OF TERMS

**Airport Authority Fund** An enterprise fund established to account for revenue and the operating and capital costs of the Salt Lake City International Airport, Airport No. 2, and Tooele Valley Airport.

**Amended Budget** The annually adopted budget as adjusted through Council action.

**Appropriation** A specific amount of money authorized by the City Council for the purchase of goods and services. The City's appropriation level is set at the department and fund levels.

**Assessed Property Value** The value set upon real estate or other property by the

County Assessor and the State as a basis for levying taxes.

**Balanced Budget** A budget in which planned funds available equal planned expenditures.

**Bonds** A certificate of debt issued by an entity, guaranteeing payment of the original investment plus interest, by a specified future date.

**Budget** An annual financial plan that identifies revenues, specifies the type and level of services to be provided, and establishes the amount of money which can be spent.

**CAFR (Comprehensive Annual Financial Report)** The City's annual financial statement prepared in accordance with generally accepted accounting practices. This document is usually published in December, following the year-end closing in July and the annual financial audit conducted by an independent accounting firm.

**Capital Equipment** Equipment with an expected life of more than one year and with a value greater than \$500 such as automobiles, typewriters, and

furniture.

**Capital Improvement Budget** The budgeted costs to provide needed infrastructure, park development, building construction or rehabilitation and other related items. Funding is received from various sources.

**Capital Projects Fund** A governmental fund to account for resources for construction, major repair, or renovation of city property.

**CDBG Operating Fund** A special revenue fund for projects funded by the Federal Community Development Block Grant program of the Housing and Urban Development Department which are not accounted for within the capital projects fund. It includes administrative costs, housing rehabilitation costs, pass through project costs, and other costs of a non-capital improvement nature.

**Charge For Services Fee** A variety of fees charged to the public by City agencies, generally categorized under Parks, Public Safety, Cemetery, Animal Control, Public Works, and Building Rental.

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<p><b>Contingency</b> A General Fund appropriation available to cover unforeseen events that occur during the fiscal year. These funds, if not used, lapse to fund balance at year end. This is not the same as Fund Balance or Retained Earnings.</p>	<p><b>E911 Dispatch Fund</b> A special revenue fund for moneys received for operation and maintenance of the Emergency 911 Dispatch system. Telephone users are assessed monthly fees for the E911 service.</p>	<p>television.</p> <p><b>FTE ( Full-Time Equivalent)</b> A term used when developing personal services budgets; 2080 hours worked equates to 1.0 full-time equivalent position.</p>
<p><b>Debt Service</b> The payment of principal and interest on borrowed funds such as bonds.</p>	<p><b>Enterprise Fund</b> A self supporting fund designed for activities supported by user charges; the City's enterprise funds are Water, Refuse Collection, Sanitary Sewer, Airport, Storm Water, and Recreation funds.</p>	<p><b>Fund</b> An account to record revenues and expenditures associated with a specific purpose. Some of the City's funds are: the General Fund, the Airport Fund, and the Demolition Fund.</p>
<p><b>Debt Service Fund</b> A governmental fund used for resource accumulation and the payment of long-term debt principal, interest, and related costs.</p>	<p><b>Fines And Forfeitures</b> Fees collected by the State Court System, including bail forfeitures, fines, garnishments, legal defenders recoupment, and parking fines collected by the City.</p>	<p><b>Fund Balance</b> Excess, surplus or unbudgeted reserves.</p>
<p><b>Demolition Fund</b> A special revenue fund for resources and expenditures to demolish dangerous or unsafe private housing structures. When the City pays to demolish a housing unit on private property, a lien is placed on the property to recover the costs associated with the demolition.</p>	<p><b>Fleet Management Fund</b> The internal service fund for the maintenance and purchase of City-owned vehicles. The Salt Lake City Airport Authority purchases and maintains its own vehicles. The Public Utilities Department, purchases its vehicles but uses Fleet Management to maintain them.</p>	<p><b>FY ( Fiscal Year)</b> Any period of 12 consecutive months designated as the budget year. The City's fiscal year begins July 1 and ends June 30.</p>
<p><b>Downtown Economic Development Fund</b> This fund contains special assessment taxes collected from businesses in the Central Business District. The moneys in this fund are dedicated to downtown projects or improvements.</p>	<p><b>Franchise Tax</b> Tax imposed on all sales of public utility services, including electricity, gas, water, sewer, and cable</p>	<p><b>GAAP ( Generally Accepted Accounting Practices)</b> A set of rules governing the way in which the City's revenues and expenditures are accounted for in its quarterly and annual financial statements. The rules are codified by the Governmental Accounting Standards Board and the National Council on Governmental Accounting.</p>
<p><b>General Fund</b> A governmental fund to</p>		

account for resources and uses of general operating functions of City departments. The primary resources are property, sales, and franchise taxes.

**Governmental Immunity Fund A** special revenue fund established to provide a cost-effective method to finance legal claims made against the City.

**Grants Operating Fund** A special revenue fund for grant moneys received from various government agencies. When receiving the moneys, the City is the grantee.

**Housing Loan Fund** The special revenue fund for housing rehabilitation loans provided to eligible participants of the Redevelopment Agency housing loans and grants program. This fund accounts for loan repayments.

**Information Management Services Fund** The internal service fund for control of the operations of city-wide data processing services and telephone administration.

**Interest Income** Revenue received from investing the City's fund balances.

**Interfund Reimbursement Administrative**

fees charged by the general fund to other City funds (e.g., Airport, Water) for the provision of administrative and other city services.

**Intergovernmental Revenue**

Federal, state, and county grants and other forms of revenue. These include Community Development Block Grant (CDBG) funds, Class "C" Road Funds, Liquor Control Funds, noise pollution inspection fees, and other grant funds received by Salt Lake City.

**Internal Service Fund** A fund

established to account for charges made by one City entity for goods and services provided to other city entities.

**License Revenue** Both a "revenue fee" and "regulatory fee" imposed on businesses. Includes the Innkeeper's Tax (2% tax on lodging rental).

**Market Rate Value** The appraised value assigned to property by the County Assessor.

**Miscellaneous (Other) Revenue** Sales of land, equipment, materials and supplies, impounds/evidence, industrial revenue bond application fees, and

sundry revenue.

**Operating Budget** A budget for general expenditures such as salaries, utilities, and supplies.

**Parking Meter Collection Revenues** received from parking meters, bagging of parking meters, and residential parking permits.

**Parking Ticket Revenue** Fees collected for civil violation of vehicle parking ordinances.

**Permit Revenue** Fees imposed on construction-related activities and for the acquisition of other nonbusiness permits (e.g., dog, bicycle, house-moving, etc.).

**Private Contributions Funding** received from various nongovernmental entities usually placed in a trust account providing for a specific dedicated purpose.

**Property Tax** A tax levied on the assessed value of real and personal property. This tax is also known as ad valorem tax. The Fiscal Year 1995-96 property tax rate is 0.005545.

## Glossary

**Recreation Fund** Participants in City sponsored recreation activities, such as golf, swimming, tennis, corporate games, running, competitions, leagues, etc., pay fees which underwrite the cost of providing these services. This is an enterprise fund.

**Refuse Collection Fund** An enterprise fund which provides weekly trash pickup, an annual curb side pickup designed for large or oversized debris, leaf bag removal, weed removal, street sweeping and urban forestry debris removal. Fees and expenditures are directly related to the services provided.

**Risk Management Fund** An internal service fund, Risk Management provides central employee health and life insurance benefit packages, maintains worker's compensation and unemployment compensation programs, and maintains the City's insurance coverage of real and personal property.

**Sales Tax** Tax imposed on the taxable sales of all final goods. Salt Lake City receives a share of the 6.125% sales tax rate charged in Salt Lake County.

**Sewer Utility Fund** An enterprise fund established to account for resources and

expenditures of operating and capital costs of City sewage treatment plants and sewage lines.

**Sources** All revenues and other receipts derived by the City including transfers from other funds, appropriation of prior years' earnings, proceeds from the sale of bonds, lease agreements, or other obligations excluding the proceeds from short-term tax anticipation notes.

**Special Revenue Fund** Funds used to account for the certain property taxes, grant funds, and other special revenue legally restricted for specific purposes.

**Street Lighting Special Assessment Fund** This fund accounts for moneys associated with the installation and operation of street lights in special lighting districts where property owners share in the cost of the additional lighting

**Storm Water Utility Fund** An enterprise fund established to account for drainage service provided to the residents of Salt Lake City.

**Tax Rate** The property tax rate on all assessed property within the City limits. The City Council establishes the City's

tax rate. The Fiscal Year 1995-96 property tax is 0.005545.

**Water Utility Fund** An enterprise fund for resources and expenditures of operating and capital costs of City water treatment plants and distribution lines.

**Weed Abatement Fund** A special revenue fund for resources and expenditures associated with enforcement of the City's anti-weed ordinance. When the City pays to remove weeds on private property, a lien is placed on the property to recover the costs associated with the weed removal.

# Appendix

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**SALT LAKE CITY CORPORATION  
STATEMENT OF OPERATIONS - ACTUAL vs. BUDGET  
GENERAL FUND**

Six months ended December 31, 1994

	Six month Actual	Six month Budget	Variance- favorable (unfavorable)	Annual Budget	Year to Date Actual	
					% of Annual Budget FY '95	% of Total Actual FY '94
<b>Revenues:</b>						
Taxes	\$ 22,364,780	\$ 22,269,439	\$ 95,341	\$ 31,668,287	70.6%	61.8%
Property Sales	11,926,793	11,414,131	512,662	26,191,820	45.5	42.4
Franchise	5,102,348	4,836,507	265,841	14,653,898	34.8	31.2
Licenses	1,294,874	1,303,959	(9,085)	3,408,079	38.0	39.0
Permits	1,089,366	1,126,415	(37,049)	2,291,707	47.5	51.5
Fines and forfeitures	244,506	179,333	65,173	576,300	42.4	17.2
Parking ticket revenue	1,360,359	1,245,972	114,387	2,548,000	53.4	46.3
Parking meter collections	605,023	592,310	12,713	1,218,766	49.6	51.0
Interest income	497,014	539,250	(42,236)	1,250,000	39.8	34.6
Charges for services	1,378,212	1,239,688	138,524	2,741,956	50.3	50.2
Intergovernmental	1,236,891	1,226,187	10,704	2,940,667	42.1	41.3
Interfund reimbursements	1,108,886	1,553,172	(444,286)	6,561,717	16.9	36.3
Miscellaneous	281,836	220,242	61,594	421,209	66.9	54.9
<b>Total revenues</b>	<b>48,490,888</b>	<b>47,746,605</b>	<b>744,283</b>	<b>96,472,406</b>	<b>50.3</b>	<b>47.0</b>

Appendix

**SALT LAKE CITY CORPORATION  
STATEMENT OF OPERATIONS - ACTUAL vs. BUDGET  
GENERAL FUND  
Six months ended December 31, 1994**

	Six month Actual	Six month Budget	Variance- favorable (unfavorable)	Annual Budget	Year to Date Actual	
					% of Annual Budget FY '95	% of Total Actual FY '94
<b>Expenditures:</b>						
Management Services	2,811,900	2,844,063	32,163	4,866,111	57.8 %	46.5 %
Police	15,041,633	14,934,620	(107,013)	31,248,228	48.1	49.7
Public Services	12,234,995	11,875,541	(359,454)	22,673,463	54.0	49.7
Community & Economic Development	2,320,190	2,362,592	42,402	4,872,351	47.6	49.2
Mayor	502,067	507,774	5,707	1,056,118	47.5	52.8
Nondepartmental	5,874,095	5,882,652	8,557	7,226,614	81.3	93.7
Fire	9,140,761	9,144,414	3,653	18,534,160	49.3	49.4
Attorney	752,104	803,380	51,276	1,745,108	43.1	48.6
Internal Audit	103,183	106,080	2,897	228,542	45.1	48.4
City Council	466,955	466,687	(268)	860,337	54.3	50.8
Total expenditures	49,247,883	48,927,803	(320,080)	93,311,032	52.8	52.6
Revenues over (under) expenditures	(756,995)	(1,181,198)	424,203	3,161,374		
Other financing sources (uses):						
Operating transfers in	530,287	530,287	-	2,508,914	21.1	55.9
Operating transfers out	(7,972,674)	(7,960,674)	(12,000)	(8,006,482)	99.6	99.1
Total other financing sources (uses)	(7,442,387)	(7,430,387)	(12,000)	(5,497,568)		
Net of revenues, expenditures, and other sources (uses), budgetary basis	\$ (8,199,382)	\$ (8,611,585)	\$ 412,203	\$ (2,336,194)		
Add amount represented by current year encumbrances included in expenditures	2,059,517					
Net of revenues, expenditures, and other sources (uses), GAAP basis	(6,139,865)					
Fund balance, June 30, 1994	11,783,596					
Fund balance, December 31, 1994	\$ 5,643,731					

**SALT LAKE CITY CORPORATION**  
**STATEMENT OF RESOURCES AND USES - ACTUAL vs. BUDGET**  
**DOWNTOWN ECONOMIC DEVELOPMENT**  
 Six months ended December 31, 1994

	Prior Year Six month Actual	Current Year Six month Actual	Annual Budget	Year to Date Actual	
				% of Annual Budget FY '95	% of Total Actual FY '94
<b>Revenue:</b>					
Assessment Revenue	\$ 207,810	24 \$	430,750	0.0 %	55.6 %
Interest	363	79	0	-	21.5
<b>Total Revenue</b>	<u>208,173</u>	<u>103</u>	<u>430,750</u>	<u>0.0</u>	<u>55.4</u>
<b>Expenditures:</b>					
Charges and services	211,800	49,460	430,750	11.5	33.6
<b>Total Expenditures</b>	<u>211,800</u>	<u>49,460</u>	<u>430,750</u>	<u>11.5</u>	<u>33.6</u>
<b>Contribution to (appropriation of) prior year earnings</b>	<u>(3,627) \$</u>	<u>(49,357) \$</u>	<u>0</u>		



**SALT LAKE CITY CORPORATION  
STATEMENT OF RESOURCES AND USES - ACTUAL vs. BUDGET  
EMERGENCY 911 DISPATCH FUND  
Six months ended December 31, 1994**

	Prior Year Six month Actual	Current Year Six month Actual	Annual Budget	Year to Date Actual	
				% of Annual Budget FY '95	% of Total Actual FY '94
<b>Sources:</b>					
E-911 excise tax surcharge	\$ 179,871	\$ 187,510	\$ 502,083	37.3 %	36.0 %
Interest	11,461	12,868	5,000	257.4	54.8
<b>Total Revenue</b>	<b>191,332</b>	<b>200,378</b>	<b>507,083</b>	<b>39.5</b>	<b>36.8</b>
<b>Uses:</b>					
Operating and maintenance	1,188	1,253	15,000	8.4	13.2
Charges and services	3,043	0	22,703	-	18.8
Debt service	0	0	12,960	-	-
Operating transfers out	0	0	456,420	-	-
<b>Total uses</b>	<b>4,231</b>	<b>1,253</b>	<b>507,083</b>	<b>0.2</b>	<b>0.8</b>
Contribution to (appropriation of) prior year earnings	\$ 187,101	\$ 199,125	\$ 0		

**SALT LAKE CITY CORPORATION  
STATEMENT OF RESOURCES AND USES - ACTUAL vs. BUDGET  
GOLF FUND**

Six months ended December 31, 1994

	Prior Year Six month Actual	Current Year Six month Actual	Annual Budget	Year to Date Actual	
				% of Annual Budget FY '95	% of Total Actual FY '94
<b>Revenues:</b>					
Golf course fees	\$ 3,118,589	\$ 2,999,709	6,156,187	48.7	51.5
Other recreation, concession and rental	574,442	723,753	1,367,644	52.9	44.2
Redevelopment revenue	220,128	247,917	422,896	58.6	49.9
Interest	10,618	(13,219)	12,727	-	-
Other revenue	11,017	64,304	66,891	96.1	10.6
<b>Total</b>	<b>3,934,794</b>	<b>4,022,464</b>	<b>8,026,345</b>	<b>50.1</b>	<b>49.8</b>
<b>Expenses and other uses:</b>					
Personal services	1,680,742	1,899,532	3,389,595	56.0	50.7
Operating and maintenance	785,466	612,512	1,026,669	59.7	58.4
Charges and services	871,072	889,916	1,787,381	49.8	45.6
Debt service payment to MBA fund	919,716	937,686	1,267,000	74.0	78.8
Capital expenditures	680,385	234,834	579,700	40.5	75.3
<b>Total expenses and other uses excluding depreciation</b>	<b>4,937,381</b>	<b>4,574,480</b>	<b>8,050,345</b>	<b>56.8</b>	<b>57.1</b>
Contribution to (appropriation of) prior year earnings	\$ (1,002,587)	\$ (552,016)	\$ (24,000)		

**SALT LAKE CITY CORPORATION  
STATEMENT OF RESOURCES AND USES - ACTUAL vs. BUDGET  
REFUSE COLLECTION FUND  
Six months ended December 31, 1994**

	Prior Year		Current Year		Annual Budget	Year to Date Actual	
	Six month Actual	Six month Actual	Six month Actual	Six month Actual		% of Annual Budget FY '95	% of Total Actual FY '94
<b>Revenues and other sources:</b>							
Collection fees	\$ 2,197,948	\$ 2,308,662	\$ 4,484,343			51.5 %	50.7 %
Landfill dividends	-	440,393	1,140,000			38.6	-
Interest income	11,090	11,917	11,414			104.4	45.2
Other interfund reimbursement	33,323	39,161	358,289			10.9	18.4
Sale of equipment	-	-	30,000			-	-
Other	36,429	34,425	50,000			68.9	40.0
<b>Total revenues and other sources</b>	<b>2,278,790</b>	<b>2,834,558</b>	<b>6,074,046</b>			<b>46.7</b>	<b>49.2</b>
<b>Expenses and other uses:</b>							
Personal services	828,658	1,058,858	2,124,426			49.8	50.7
Operating and maintenance	42,359	38,266	119,302			32.1	82.9
Charges and services	1,190,495	1,470,972	3,307,905			44.5	49.0
Capital expenditures	609,063	35,305	465,016			7.6	97.4
<b>Total expenses and other uses</b>	<b>2,670,575</b>	<b>2,603,401</b>	<b>6,016,649</b>			<b>43.3</b>	<b>56.3</b>
Contribution to (appropriation of) prior year earnings	\$ (391,785)	\$ 231,157	\$ 57,397				

**SALT LAKE CITY CORPORATION  
STATEMENT OF RESOURCES AND USES - ACTUAL vs. BUDGET  
SEWER UTILITY FUND**

Six months ended December 31, 1994

	Prior Year Six month Actual	Current Year Six month Actual	Annual Budget	Year to Date Actual	
				% of Annual Budget FY '95	% of Total Actual FY '94
Operating budget:					
Operating revenue:					
Operating fees	\$ 4,623,638	\$ 5,213,426	\$ 9,360,000	55.7 %	49.0 %
Interest income	347,358	434,768	550,000	79.0	46.1
Other	486,852	740,383	1,000,600	74.0	43.7
Total operating revenue	<u>5,457,848</u>	<u>6,388,577</u>	<u>10,910,600</u>	<u>58.6</u>	<u>48.3</u>
Operating expenses:					
Personal services	2,194,811	2,361,070	4,634,605	50.9	49.9
Operating and maintenance	582,597	516,807	1,322,740	39.1	70.7
Charges and services	1,010,444	971,003	2,144,060	45.3	50.6
Total operating expenses excluding depreciation	<u>3,787,852</u>	<u>3,848,880</u>	<u>8,101,405</u>	<u>47.5</u>	<u>52.5</u>
Net operating income excluding depreciation	<u>1,669,996</u>	<u>2,539,697</u>	<u>2,809,195</u>		
Other sources:					
Sale of equipment	3,780	1,099	10,000	11.0	5.2
Storm Drainage loan repayment	0	0	114,700	0.0	-
Total other sources	<u>3,780</u>	<u>1,099</u>	<u>124,700</u>		
Other uses:					
Capital expenditures:					
Buildings	93,010	36,901	719,538	5.1	96.0
Improvements	2,280,374	2,019,142	13,567,107	14.9	59.3
Machinery and equipment	123,238	960,802	1,905,300	50.4	14.8
Debt service:					
Interest	178,612	153,632	327,600	46.9	100.0
Principal	164,362	186,350	324,600	57.4	49.4
Total other uses	<u>2,839,596</u>	<u>3,356,827</u>	<u>16,844,145</u>	<u>19.9</u>	<u>53.9</u>
Other sources over (under) other uses	<u>(2,835,816)</u>	<u>(3,355,728)</u>	<u>(16,719,445)</u>		
Contribution to (appropriation of) prior year earnings and other proceeds	<u>\$ (1,165,820)</u>	<u>\$ (816,031)</u>	<u>\$ (13,910,250)</u>		

**SALT LAKE CITY CORPORATION  
STATEMENT OF RESOURCES AND USES - ACTUAL vs. BUDGET  
STORM DRAINAGE FUND  
Six months ended December 31, 1994**

	Prior Year		Current Year		Annual Budget	Year to Date Actual	
	Six month Actual	Six month Actual	Six month Actual	Six month Actual		% of Annual Budget FY '95	% of Total Actual FY '94
<b>Operating revenues:</b>							
Operating fees	\$ 2,308,757	\$ 2,599,694	\$ 4,800,000	54.2 %	49.3 %		
Interest income	55,214	111,184	90,000	123.5	44.1		
Other	717	2,675	2,200	121.6	8.2		
<b>Total operating revenues</b>	<b>2,364,688</b>	<b>2,713,553</b>	<b>4,892,200</b>	<b>55.5</b>	<b>49.1</b>		
<b>Expenses:</b>							
Personal services	375,843	435,835	907,505	48.0	51.4		
Operating and maintenance	31,045	23,049	79,850	28.9	42.6		
Charges and services	669,793	435,127	770,920	56.4	65.5		
<b>Total operating expenses</b>	<b>1,076,681</b>	<b>894,011</b>	<b>1,758,275</b>	<b>50.8</b>	<b>58.9</b>		
Net operating income	1,288,007	1,819,542	3,133,925				
<b>Other sources:</b>							
County flood reimbursement	22,198	0	110,000				
Total other sources	22,198	0	110,000				
<b>Other uses:</b>							
Debt service:							
Storm drainage note	0	0	114,700	0.0	0.0		
<b>Capital expenditures:</b>							
Improvements	1,020,952	410,761	3,954,800	10.4	41.0		
Machinery and equipment	45,083	236,164	622,400	37.9	12.0		
Total other uses	1,066,035	646,925	4,691,900	13.8	15.5		
Other sources over (under) other uses	(1,043,837)	(646,925)	(4,581,900)				
<b>Revenues and other sources over (under) expenses</b>	<b>\$ 244,170</b>	<b>\$ 1,172,617</b>	<b>\$ (1,447,975)</b>				

**SALT LAKE CITY CORPORATION  
STATEMENT OF RESOURCES AND USES - ACTUAL vs. BUDGET  
WATER UTILITY FUND**

Six months ended December 31, 1994

	Prior Year Six month Actual	Current Year Six month Actual	Annual Budget	Year to Date Actual	
				% of Annual Budget FY '95	% of Total Actual FY '94
Operating budget:					
Operating revenue:					
Operating sales	\$ 11,106,993	\$ 14,946,906	\$ 23,500,000	63.6 %	51.1 %
Interest income	379,059	551,577	600,000	91.9	48.4
Other	504,534	479,202	1,006,000	47.6	-
Total operating revenue	<u>11,990,586</u>	<u>15,977,685</u>	<u>25,106,000</u>	<u>63.6</u>	<u>51.7</u>
Operating expenses:					
Personal services	4,609,838	4,915,990	9,398,151	52.3	49.9
Operating and maintenance	965,882	665,184	1,484,640	44.8	71.0
Charges and services	3,530,934	4,719,640	7,764,697	60.8	51.5
Total operating expenses excluding depreciation	<u>9,106,654</u>	<u>10,300,814</u>	<u>18,647,488</u>	<u>55.2</u>	<u>52.2</u>
Net operating income excluding depreciation	<u>2,883,932</u>	<u>5,676,871</u>	<u>6,458,512</u>		
Other sources:					
Sale of equipment	20,096	130,331	50,000	260.7	66.4
Grants and other contributions	69,564	536,877	180,000	298.3	6.2
Bond proceeds	0	0	14,000,000	0.0	-
Total other sources	<u>89,660</u>	<u>667,208</u>	<u>14,230,000</u>	<u>4.7</u>	<u>7.7</u>
Other uses					
Capital expenditures:					
Land and water rights	0	17,127	1,280,000	1.3	0.0
Buildings	269,448	375,955	1,888,000	19.9	14.0
Improvements	2,415,422	1,718,171	10,882,350	15.8	32.4
Machinery and equipment	132,079	154,991	770,365	20.1	22.2
Debt Service:					
Principal	755,137	1,410,079	2,280,900	61.8	53.7
Interest	827,868	1,176,154	2,170,155	54.2	96.7
Total other uses	<u>4,399,954</u>	<u>4,852,477</u>	<u>19,271,770</u>	<u>25.2</u>	<u>34.5</u>
Other sources over (under) other uses	<u>(4,310,294)</u>	<u>(4,185,269)</u>	<u>(5,041,770)</u>		
Contribution to (appropriation of) prior year earnings	<u>(1,426,362)</u>	<u>1,491,602</u>	<u>1,416,742</u>		

**SALT LAKE CITY CORPORATION  
STATEMENT OF RESOURCES AND USES - ACTUAL vs. BUDGET  
FLEET MANAGEMENT FUNDS  
Six months ended December 31, 1994**

	Prior Year		Current Year		Annual Budget	Year to Date Actual	
	Six month Actual	Six month Actual	Six month Actual	Annual Budget FY '95		% of Annual Budget FY '95	% of Total Actual FY '94
Maintenance Fund:							
Revenues and other sources:							
Maintenance charges	\$ 2,141,379	\$ 2,173,570	\$ 4,353,050			49.9 %	49.4 %
Fuel charges	451,525	456,045	947,677			48.1	54.0
Interest	10,799	24,410	11,325			215.5	42.6
Insurance proceeds	22,608	18,249	27,893			65.4	-
Other	10,193	3,569	832			429.0	-
Total revenue and other sources	<u>2,636,504</u>	<u>2,675,843</u>	<u>5,340,777</u>			50.1	50.8
Expenses and other uses:							
Personal services	969,555	995,448	2,077,507			47.9	47.4
Operating and maintenance	1,335,698	1,195,850	2,407,150			49.7	58.0
Charges and services	272,353	208,630	679,472			30.7	33.3
Capital outlay	12,626	9,827	15,000			65.5	100.0
Total expenses and other sources	<u>2,590,232</u>	<u>2,409,755</u>	<u>5,179,129</u>			46.5	50.1
Contribution to (appropriation of) prior year earnings and other proceeds	\$ <u>46,272</u>	\$ <u>266,088</u>	\$ <u>161,648</u>				
Replacement Fund:							
Revenues and other sources:							
Transfers in	-	\$ 1,812,500	\$ 1,812,500			100.0 %	- %
Proceeds from equipment sales	50,473	42,757	87,073			49.1	19.9
Total resources	<u>50,473</u>	<u>1,855,257</u>	<u>1,899,573</u>				
Expenses and other uses:							
Personal services	82,927	87,073	87,474			99.5	100.0
Capital expenditures	1,393,090	235,918	2,494,486			9.5	60.2
Total expenses and other uses	<u>1,476,017</u>	<u>322,991</u>	<u>2,581,960</u>			12.5	61.5
Contribution to (appropriation of) prior year earnings and other proceeds	\$ <u>(1,425,544)</u>	\$ <u>1,532,266</u>	\$ <u>(682,387)</u>				

**SALT LAKE CITY CORPORATION**  
**STATEMENT OF RESOURCES AND USES - ACTUAL vs. BUDGET**  
**GOVERNMENTAL IMMUNITY FUND**  
 Six months ended December 31, 1994

	Prior Year		Current Year		Year to Date Actual	
	Six month Actual	Six month Actual	Six month Actual	Annual Budget	Annual Budget FY '95	% of Total Actual FY '94
Revenues and other sources:						
Interest	\$ 21,624	\$ 26,954	\$ 20,000	134.8 %	47.3 %	
Transfer from General Fund	638,911	600,000	600,000	100.0	66.3	
Transfer from Risk Management	366	88,265	88,265	100.0	-	
<b>Total revenues and other sources</b>	<b>660,901</b>	<b>715,219</b>	<b>708,265</b>			
Expenses:						
Personal services	77,066	81,193	361,151	22.5	49.8	
Charges, services and claims	132,348	485,756	532,940	91.1	15.2	
<b>Total expenses</b>	<b>209,414</b>	<b>566,949</b>	<b>894,091</b>	<b>63.4</b>	<b>20.4</b>	
Contribution to (appropriation of) prior year earnings and other proceeds	\$ 451,487	\$ 148,270	\$ (185,826)			



**SALT LAKE CITY CORPORATION**  
**STATEMENT OF RESOURCES AND USES - ACTUAL vs. BUDGET**  
**INFORMATION MANAGEMENT SERVICE FUND**  
 Six months ended December 31, 1994

	Prior Year		Current Year		Annual Budget	Year to Date Actual	
	Six month Actual	Six month Actual	Six month Actual	Annual Budget FY '95		% of Annual Budget FY '95	% of Total Actual FY '94
<b>Revenues:</b>							
Sales and charges for service	\$ 4,454,690	\$ 4,493,298	\$ 5,840,031		76.9 %	78.2	
Interest	617	23,432	1,300		1,802.5	2.3	
Other	1,069	3,982	-		-	8.3	
<b>Total revenue</b>	<b>4,456,376</b>	<b>4,520,712</b>	<b>5,841,331</b>		<b>77.4</b>	<b>77.7</b>	
<b>Expenses and other uses:</b>							
Personal services	1,253,537	1,349,946	2,639,384		51.1	50.3	
Operating and maintenance	97,023	80,499	312,151		25.8	39.9	
Charges and services	917,482	587,254	1,441,705		40.7	69.9	
Equipment rental	615,884	520,675	1,176,532		44.3	51.5	
Interest expense	-	(6,903)	-				
Capital expenditures	123,085	15,521	271,559		5.7	86.8	
<b>Total expenses and other uses</b>	<b>3,007,011</b>	<b>2,546,992</b>	<b>5,841,331</b>		<b>43.6</b>	<b>55.8</b>	
Contribution to (appropriation of) prior year earnings and other proceeds	\$ 1,449,365	\$ 1,973,720	\$ -				

**SALT LAKE CITY CORPORATION**  
**STATEMENT OF RESOURCES AND USES - ACTUAL vs. BUDGET**  
**MUNICIPAL BUILDING AUTHORITY FUND**  
 Six months ended December 31, 1994

	Prior Year Six month Actual	Current Year Six month Actual	Annual Budget	Year to Date Actual	
				% of Annual Budget FY '95	% of Total Actual FY '94
<b>Sources:</b>					
Lease proceeds	\$ 2,823,872	\$ 3,443,597	\$ 4,331,237	79.5 %	60.4 %
Interest income	305,689	126,487	-	-	48.3
Intergovernmental revenue	440,000	23,949	-	-	-
Transfer in	-	2,762,489	-	-	-
Bond proceeds	-	-	-	-	-
Operating transfer in	-	-	-	-	-
<b>Total sources</b>	<b>3,569,561</b>	<b>6,356,522</b>	<b>4,331,237</b>	<b>146.8</b>	<b>33.8</b>
<b>Uses:</b>					
<b>Debt service:</b>					
Principal	1,870,000	1,980,000	1,980,000	100.0	100.0
Interest	893,723	665,666	2,511,019	26.5	37.3
Bonding/note expense	14,173	10,039	24,800	40.5	-
Charges and services	113	8,500	12,100	70.2	0.3
Transfer to General Fund	-	-	430,000	-	-
Capital outlay	15,409,335	1,729,740	3,364,728	51.4	65.6
<b>Total uses</b>	<b>18,187,344</b>	<b>4,393,945</b>	<b>8,322,647</b>	<b>52.8</b>	<b>65.4</b>
Contribution to (appropriation of) prior year earnings	\$ (14,617,783)	\$ 1,962,577	\$ (3,991,410)		

**SALT LAKE CITY CORPORATION  
STATEMENT OF RESOURCES AND USES - ACTUAL vs. BUDGET  
RISK MANAGEMENT FUND  
Six months ended December 31, 1994**

	Prior Year		Current Year		Annual Budget	Year to Date Actual	
	Six month Actual	Six month Actual	Six month Actual	Six month Actual		% of Annual Budget FY '95	% of Total Actual FY '94
<b>Revenue:</b>							
Premium charges	\$ 7,186,562	\$ 6,252,203	\$ 15,156,318			41.3 %	50.9 %
Administrative fees	1,752	515,674	797,268			64.7	-
Interest	29,245	66,932	-			-	40.0
Occupation health charges	-	25,472	-			-	-
Other income	17,571	2,631	25,008			10.5	69.3
<b>Total revenue</b>	<b>7,235,130</b>	<b>6,862,912</b>	<b>15,978,594</b>			<b>43.0</b>	<b>50.9</b>
<b>Expenses and other uses:</b>							
Personal services	240,074	214,016	341,611			62.6	63.2
Operating and maintenance	5,430	15,330	8,328			184.1	25.0
Charges, services and claims	6,606,805	7,003,947	15,620,845			44.8	49.0
Capital expenditures	10,400	7,209	25,008			28.8	4.1
Transfer to Governmental Immunity Fund	-	88,265	88,265			100.0	-
<b>Total expenses and other uses</b>	<b>6,862,709</b>	<b>7,328,767</b>	<b>16,084,057</b>			<b>45.6</b>	<b>48.6</b>
Contribution to (appropriation of) prior year earnings	\$ 372,421	\$ (465,855)	\$ (105,463)				

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Staffing Document

Fiscal Year	1996-97 Position Titles	Grade	1994-95	1995-96	1996-97	Changes from FY 1995-96 to FY 1996-97
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Management Services (continued)						
Maintenance/Support Manager	608	1.00	1.00	1.00	1.00	
Senior Account Manager	608	2.00	1.00	1.00	0.00	Changed to IMS Special Projects Implementation Manager (609)
Computer Operations Manager	607	1.00	1.00	1.00	1.00	
Communications Manager	607	1.00	0.00	0.00	0.00	
Systems Programmer	607	1.00	1.00	1.00	1.00	
GIS System Coordinator/Account Manager	607	0.00	1.00	1.00	1.00	
Account Manager	607	4.00	4.00	4.00	3.00	1 Position Eliminated
Senior Systems Analyst	607	2.00	2.00	2.00	2.00	
Network Administrator II	607	4.00	4.00	4.00	7.00	3 New Positions
Systems Programmer 4th Generation	606	1.00	1.00	1.00	0.00	Changed to Senior Programmer/Analyst
Systems Analyst	606	2.00	2.00	2.00	2.00	
Senior Programmer/Analyst	606	6.00	5.00	5.00	6.00	1 Changed from Systems Programmer 4th Generation
Communications Analyst	606	1.00	1.00	1.00	0.00	Changed to Network Administrator I (311)
P.C. Software Specialist II	605	1.00	1.00	1.00	0.00	Changed to Computer Operator II (307)
Senior Data Trainer	605	1.00	1.00	1.00	1.00	
P.C. Resource Specialist II	311	1.00	1.00	1.00	1.00	Changed from 604
Network Administrator I	311	1.00	1.00	1.00	2.00	1 Changed from Communications Analyst (606)
Communication Specialist III	311	0.00	3.00	3.00	3.00	
P.C. Software Specialist I	309	1.00	0.00	0.00	0.00	
Communications Specialist II	309	2.00	0.00	0.00	0.00	
Micro. Main/Support Resource Coordinator	308	3.00	3.00	3.00	4.00	1 New Position
Communications Specialist I	307	1.00	0.00	0.00	0.00	
Computer Operator II	307	1.00	0.00	0.00	1.00	Changed from P.C. Software Specialist II (605)
Administrative Secretary I	306	1.00	1.00	1.00	1.00	
Computer Operator I	305	2.00	2.00	2.00	2.00	
Senior Secretary	219	2.00	2.00	2.00	2.00	
Tape Librarian	216	1.00	0.00	0.00	0.00	
Mail Room Attendant	107	0.00	0.00	0.00	1.00	Transferred from Public Services
<b>Information Management Services Total</b>		<b>50.90</b>	<b>45.90</b>	<b>45.90</b>	<b>49.90</b>	
Full Time		50.90	45.90	45.90	49.90	
Part Time		0.00	0.00	0.00	0.00	

Staffing Document

Fiscal Year 1996-97 Position Titles	Grade	1994-95	1995-96	1996-97	Changes from FY 1995-96 to FY 1996-97
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Management Services (continued)

<i>City Recorder</i>					
City Recorder	004	0.10	0.10	0.10	
Chief Deputy Recorder	606	2.00	2.00	2.00	
Communication/Graphic Specialist	606	0.00	0.00	1.00	Transferred from Director's Office (part time)
Deputy Recorder	221	3.00	3.00	3.00	
TCI Communications Specialist	308	0.00	0.00	1.00	Changed from Part Time
PT/TCI Communications Specialist		0.00	0.48	0.00	
Regular PT/Clerk		0.40	0.40	0.60	
<i>City Recorder Total</i>		<u>5.50</u>	<u>5.98</u>	<u>7.70</u>	
Full Time		5.10	5.10	7.10	
Part Time		0.40	0.88	0.60	

MANAGEMENT SERVICES TOTAL

Full Time	135.13	136.49	139.04
Part Time	131.00	130.00	133.00
	4.13	6.49	6.04

<i>General Fund</i>				
Full Time	73.82	81.42	83.45	
Part Time	69.67	75.00	77.41	
	4.13	6.49	6.04	

<i>Information Management Services Fund</i>			
Full Time	50.92	45.92	42.82
Part Time	50.90	45.90	49.90
	0.00	0.00	0.00

<i>Risk Management Fund</i>			
Full Time	10.43	9.10	5.89
Part Time	0.00	0.00	0.00

Police Department

<i>Office of Police Chief</i>					
Chief of Police	002	1.00	1.00	1.00	
Executive Assistant Chief of Police	003	1.00	1.00	1.00	
Assistant Chief of Police	004	2.00	2.00	2.00	
Captain--Police	803	0.00	1.00	1.00	Changed from 611
Lieutenant--Police	802	2.00	7.00	7.00	Changed from 609

Staffing Document

Fiscal Year 1996-97 Position Titles Grade 1994-95 1995-96 1996-97 Changes from FY 1994-95 to FY 1996-97

		1994-95	1995-96	1996-97	Changes from FY 1994-95 to FY 1996-97
<b>Police Department (continued)</b>					
Sergeant-Police	801	3.00	3.00	3.00	3.00 Changed from 313
Police Personnel Director	608	1.00	0.00	0.00	
Fiscal Office Manager	607	1.00	1.00	1.00	
Police Personnel Specialist	604	1.00	1.00	1.00	
Police Officer	501	1.00	1.00	1.00	1.00 Changed from 500
Administrative Secretary II	307	1.00	1.00	1.00	
Administrative Secretary I	306	1.00	1.00	1.00	
Police Personnel Technician	217	1.00	1.00	1.00	
Accounting Clerk II	216	1.00	1.00	1.00	
Police Secretary II	216	1.00	2.00	2.00	
<b>Office of Police Chief Total</b>		<b>18.00</b>	<b>24.00</b>	<b>24.00</b>	
Full Time		18.00	24.00	24.00	
Part Time		0.00	0.00	0.00	
<b>Operations Bureau</b>					
Captain-Police	803	3.00	3.00	3.00	3.00 Changed from 611
Lieutenant-Police	802	8.00	3.00	3.00	3.00 Changed from 609
Sergeant-Police	801	25.00	25.00	25.00	25.00 Changed from 313
Victim Program Coordinator	606	0.00	0.00	1.00	1.00 New Position; 1 Changed from Crime Prevention Specialist (308)
Planning Analyst	603	1.00	1.00	1.00	1.00 Changed from 303
Police Officer	501-517	218.00	219.00	229.00	10 New Positions
Graffiti Coordinator	311	1.00	1.00	0.00	0.00 Transferred to Public Services Department
Crime Prevention Specialist	308	3.00	6.00	5.00	1 Changed to Victim Program Specialist (606)
Volunteer Coordinator Victim Advocate	308	0.00	0.00	1.00	1.00 New Position
Data Analyst	307	1.00	1.00	1.00	1.00 Changed from 221
Police Secretary II	216	4.00	6.00	6.00	
General Maintenance Worker I	111	0.00	1.00	0.00	0.00 Transferred to Public Services Department
PT/Graffiti Laborer		2.74	3.07	0.00	0.00 Transferred to Public Services Department
PT/Retired Officer (Hourly)		0.00	0.00	2.89	
PT/Senior School Crossing Guard		0.50	0.50	0.00	0.00 Transferred to Public Services Department
PT/School Crossing Guard		25.95	25.76	0.00	0.00 Transferred to Public Services Department
<b>Operations Bureau Total</b>		<b>293.19</b>	<b>295.33</b>	<b>277.89</b>	
Full Time		284.00	266.00	275.00	
Part Time		29.19	29.33	2.89	

# Staffing Document

Fiscal Year 1995-97 Position Titles

Grade 1994-95

1995-96

1996-97

Changes from FY 1995-96 to FY 1996-97

## Police Department (continued)

### Investigative Bureau

Captain—Police	803	2.00	2.00	2.00	2.00	Changed from 611
Lieutenant—Police	802	3.00	3.00	3.00	3.00	Changed from 609
Sergeant—Police	801	12.00	14.00	14.00	14.00	Changed from 313
Police Officer	501-517	71.00	89.00	90.00	90.00	1 New Position
Police Secretary II	216	6.00	6.00	8.00	8.00	2 New Positions
Police Office Technician I	216	1.00	1.00	1.00	1.00	
Police Computer Service Coordinator	216	0.00	0.00	0.00	0.00	
Police Records Clerk	213	0.00	0.00	1.00	1.00	New Position
PT/Special Officer		0.37	0.37	0.00	0.00	
<b>Investigative Bureau Total</b>		<b>95.37</b>	<b>115.37</b>	<b>118.00</b>		
Full Time		85.00	115.00	119.00		
Part Time		0.37	0.37	0.00		

### Technical Services Bureau

Assistant Chief of Police	004	1.00	1.00	1.00	1.00	
Lieutenant—Police	802	2.00	2.00	2.00	2.00	Changed from 609
Sergeant—Police	801	5.00	5.00	4.00	4.00	Changed from 313; 1 Changed to Crime Lab Supervisor (311)
Public Safety Dispatch Manager	610	1.00	1.00	1.00	1.00	
Communications Operations Manager	608	0.00	0.00	1.00	1.00	New Position; 1 Changed from Public Safety Senior Dispatcher (223)
Records Operations Manager	606	0.00	0.00	1.00	1.00	New Position; 1 Changed from Information Systems Supervisor (306)
Public Safety Dispatch Supervisor	606	6.00	6.00	7.00	7.00	1 New Position
Police Officer	501-517	2.00	2.00	2.00	2.00	
Crime Lab Supervisor	311	0.00	0.00	1.00	1.00	1 Changed from Sergeant—Police (801)
Public Safety Dispatch Technician	308	1.00	1.00	1.00	1.00	Changed from 605
Information Systems Supervisor	308	4.00	4.00	3.00	3.00	1 Changed to Records Operations Manager (606)
Engineering Technician III	224	1.00	1.00	1.00	1.00	
Public Safety Senior Dispatcher	223	6.00	6.00	0.00	0.00	1 Changed to Communication Operations Manager (608); 5 Changed to Public Safety Dispatcher (221)
Public Safety Dispatcher	221	52.00	52.00	57.00	57.00	5 Changed from Public Safety Senior Dispatcher (223)
Evidence Technician	221	1.00	2.00	3.00	3.00	1 New Position
Crime Lab Technician	221	8.00	8.00	10.00	10.00	2 New Positions
Police Computer Service Coordinator	221	1.00	1.00	1.00	1.00	
Master Street Geofile Coordinator	219	0.00	0.00	1.00	1.00	New Position
Police Secretary II	216	2.00	2.00	2.00	2.00	

Fiscal Year	1995-97 Position Titles	Grade	1994-95	1995-96	1996-97	Changes from FY 1995-96 to FY 1996-97
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**Police Department (continued)**

Senior Police Clerk	216	5.00	5.00	5.00	5.00	
Police Office Technician I	216	4.00	4.00	4.00	4.00	
Police Records Clerk	213	27.00	27.00	29.00	29.00	2 New Positions
<b>Technical Services Bureau Total</b>		<b>129.00</b>	<b>130.00</b>	<b>137.00</b>	<b>137.00</b>	
Full Time		129.00	130.00	137.00	137.00	
Part Time		0.00	0.00	0.00	0.00	
<b>POLICE DEPARTMENT TOTAL</b>		<b>535.56</b>	<b>564.70</b>	<b>557.89</b>	<b>555.00</b>	
Full Time		506.00	535.00	555.00	555.00	
Part Time		29.56	29.70	2.89	2.89	

**Public Services Department**

<i>Office of Director</i>						
<b>General Fund</b>						
Public Services Director	001	1.00	0.90	1.00	1.00	Changed from 002, 0.10 Transferred from Refuse Fund
Deputy Director--Public Services	003	1.00	1.00	1.00	1.00	
Business District Services Manager	609	0.00	0.00	1.00	1.00	Changed from Executive Assistant--Parks and Public Facilities (607), Transferred from Administrative Services
CBD Supervisor	606	1.00	0.00	1.00	1.00	New Position
Plaza Manager	605	1.00	1.00	1.00	1.00	Transferred from Recreation
First Response Crew Supervisor	604	0.75	0.75	1.00	1.00	Changed from 118, 0.75 Transferred from Administrative Services, 0.25 Transferred from Refuse Fund
Administrative Secretary II	307	1.00	0.00	1.00	1.00	New Position
Maintenance Supervisor--Plaza	307	1.00	1.00	1.00	1.00	Transferred from Recreation
Program Supervisor--Plaza	307	1.00	1.00	1.00	1.00	Transferred from Recreation
Administrative Secretary I	306	0.00	0.00	1.00	1.00	Changed from Customer Service Rep. II (215); 0.75 Transferred from Refuse Fund, 0.25 Transferred from Administrative Services
Impound Lot Attendant	218	1.00	1.00	1.00	1.00	Transferred from Administrative Services
Recreation Coordinator	214	1.00	1.00	1.00	1.00	Transferred from Recreation
Clerk II	213	0.00	0.00	1.00	1.00	Changed from Receptionist (112), Transferred from Recreation
Impound Lot Worker	213	0.00	1.00	1.00	1.00	Transferred from Administrative Services
Receptionist	209	0.00	1.00	1.00	0.00	Changed to Clerk II (213), Transferred from Recreation
General Maintenance Worker V	122	2.00	1.00	1.00	1.00	Transferred from Parks
General Maintenance Worker IV	120	1.00	2.00	1.00	1.00	Changed from 119, Transferred from Administrative Services; 1 Changed to General Maintenance Worker V and Transferred to Property Maintenance

# Staffing Document

Fiscal Year 1994-97 Position Titles      Grade      1994-95      1995-96      1996-97      Changes from FY 1995-96 to FY 1996-97

## Public Services Department (continued)

First Response Worker	119	1.50	1.50	3.00	Changed from 115; 0.75 Changed from General Maintenance Worker III (115), 0.75 Transferred from Refuse Fund
Assistant Supervisor Parking Enforcement	116	2.00	2.00	2.00	Transferred from Transportation
General Maintenance Repairer II	115	2.00	3.00	3.00	Transferred from Parks
General Maintenance Worker III	115	5.75	4.75	4.00	Changed to First Response Worker (115); 1 Transferred from Administrative Services, 4 Transferred from Parks
Sanitation Operator II	115	1.00	1.00	1.00	Transferred from Parks
Tow Truck Driver	115	3.00	0.00	0.00	Transferred from Administrative Services
Parking Enforcement Officer	113	11.00	11.00	11.00	Transferred from Transportation
General Repairer I	112	1.00	1.00	1.00	Transferred from Parks
Maintenance Worker	110	0.00	0.00	1.00	Changed from General Maint. Repairer I (112); Transferred from Recreation Division
Parks Groundskeeper	110	1.00	1.00	1.00	Transferred from Parks
Beautification Maintenance Worker	109	1.00	1.00	1.00	Transferred from Parks
Regular PT/Parking Enforcement Officer (3 emp.)		0.00	0.00	2.25	Changed from part time; Transferred from Transportation
Regular PT/Parking Enforcement Officer (1 emp.)		0.00	0.00	0.50	Changed from part time; Transferred from Transportation
PT/Equipment Operator II		2.15	2.19	0.28	
PT/Groundskeeper		0.00	0.00	0.76	
PT/Ice Rink Attendant		2.83	3.35	3.35	
PT/Parking Enforcement Officer		1.28	2.64	0.40	
PT/Technical Assistant		0.00	0.00	0.50	
PT/Recreation Coordinator		0.00	0.18	0.18	
PT/Senior School Crossing Guard		0.00	0.00	0.50	Transferred from Police Department
PT/School Crossing Guard		0.00	0.00	28.57	Transferred from Police Department
Subtotal for General Fund		49.36	47.28	81.29	
Full Time		42.00	38.90	44.00	
Part Time		6.36	8.38	37.29	
<b>Office of Director Total</b>		<b>48.36</b>	<b>47.26</b>	<b>81.29</b>	
Full Time		42.00	38.90	44.00	
Part Time		6.36	8.38	37.29	
<b>Administrative Services</b>					
<b>General Fund</b>					
Administrative Services Director	005	1.00	0.90	1.00	Changed from Finance and Administration Director, 0.10 Transferred from Refuse Fund
Finance Director	611	0.00	0.33	1.00	Changed from Accounting Program Manager (607), 0.33 Transferred from Refuse Fund, 0.34 Transferred from Golf Fund

Staffing Document

Fiscal Year	1995-97 Position Titles	Grade	1994-95	1995-96	1996-97	Changes from FY 1995-96 to FY 1996-97
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Public Services Department (continued)						
Assistant Street Superintendent	610	0.25	0.50	0.00	0.10	Transferred to Street Admin, 0.40 Transferred to Refuse Fund
Chief Accountant	609	0.75	0.75	1.00	0.25	Transferred from Refuse Fund
Research/Communications Manager	608	0.00	0.75	1.00	0.25	Transferred from Refuse Fund
Facilities Manager	608	1.00	1.00	1.00		
Executive Assistant--Parks and Public Facilities	607	0.00	1.00	0.00		Changed to Business District Services Manager (609), Transferred to Office of Director
Safety Manager	607	0.75	0.75	0.00		Position Eliminated
Assistant Chief Accountant	606	0.00	0.00	1.00		Changed from Fleet Analyst (604), Transferred from Fleet Management Fund
Senior Management Analyst	606	1.00	0.00	0.00		
Support Services Supervisor	605	1.00	1.00	1.00		
Safety & Contracts Coordinator	603	0.75	0.50	1.00		Changed from Environmental Specialist, 0.50 Transferred from Refuse Fund
Facilities Maintenance Supervisor	307	2.00	2.00	2.00		
Facilities Office Manager	306	1.00	1.00	1.00		
Accounting Clerk III	219	0.75	0.00	0.00		
Senior Customer Service Representative	217	0.75	0.00	0.00		
Customer Service Rep. II	215	0.00	0.25	0.00		Changed to Administrative Secretary I (306), 0.25 Transferred to Office of Director
General Maintenance Worker V	122	1.00	1.00	1.00		
Maintenance Electrician III	122	1.00	1.00	1.00		
General Maintenance Worker IV	119	11.00	11.00	11.00		
Mailroom Attendant	112	1.00	1.00	0.00		Transferred to Management Services
Regular PT/Admin. Services Office Manager		0.00	0.00	0.63		
Regular PT/Office Technician II		0.00	0.00	0.63		
PT/Crew Supervisor		0.48	0.00	0.00		
PT/Grounds keeper		2.99	0.00	0.00		
PT/Parking Lot Attendant		0.26	0.00	0.00		
PT/Secretary		0.00	0.25	0.00		
PT/Secretary		0.25	0.00	0.00		
Subtotal General Fund		<u>28.98</u>	<u>24.98</u>	<u>25.26</u>		
Full Time		25.00	24.73	24.00		
Part Time		3.98	0.25	1.26		
Fleet Management Fund						
Fleet Services Manager	610	1.00	1.00	1.00		Changed from 006
Fleet Business Manager	606	1.00	1.00	1.00		Changed from Asst. Fleet Manager
Fleet Analyst	604	1.00	1.00	0.00		Changed to Assistant Chief Accountant (606), Transferred to Administrative Services

# Staffing Document

Fiscal Year 1994-97 Position Titles Grade 1994-95 1995-96 1996-97 Changes from FY 1995-96 to FY 1996-97

## Public Services Department (continued)

Senior Secretary 219 1.00 1.00 1.00 1.00  
 Accounting Clerk II 216 1.00 1.00 1.00 1.00

### Fleet Operations

Senior Fleet Service Manager 606 0.00 0.00 1.00 Changed from Fleet Service Manager (605)  
 Fleet Service Manager 605 3.00 3.00 2.00 Changed to Senior Fleet Service Manager (605)  
 Senior Radio Technician-Fire 308 1.00 1.00 1.00  
 Senior Fleet Mechanic 123 4.00 4.00 4.00  
 Senior Fleet Body Repair/Painter 123 1.00 1.00 1.00 Changed from 122  
 Fleet Motorcycle/Light Equipment Mechanic 123 1.00 1.00 1.00 Changed from 122  
 Fleet Mechanic 121 28.00 28.00 28.00 Changed from 120  
 Fleet Body Repair/Painter 121 2.00 2.00 2.00 Changed from 119  
 Mechanic Trainee II 115 1.00 1.00 1.00 Changed from 116  
 Fleet Service Coordinator 119 1.00 1.00 1.00 Changed from 115  
 Fleet Tire Maintenance Worker 114 1.00 1.00 1.00  
 Body Repairer/Painter Trainee 111 1.00 1.00 0.00 Position Eliminated

*Fleet Warehouse*

Warehouse Supervisor 604 1.00 1.00 1.00  
 Senior Warehouse Operator 220 2.00 2.00 2.00  
 Warehouse Operator 215 2.00 2.00 2.00

Subtotal for Fleet Management Fund  
 Full Time \$4.00 \$4.00 \$2.00  
 Part Time 0.00 0.00 0.00

### Administrative Services Total

Full Time 79.00 78.73 76.00  
 Part Time 3.98 0.25 1.26

### Parks Division

#### General Fund

##### Park Administration

Park Maintenance Director 610 1.00 1.00 1.00  
 Park Planning and Development Director 610 1.00 1.00 0.00 Transferred to Engineering  
 Assistant Park Maintenance Superintendent 605 1.00 1.00 1.00  
 Park Administrative Services Supervisor 308 1.00 0.00 0.00  
 Administrative Assistant - Parks 309 1.00 1.00 1.00 Changed from Parks Admin. Assistant for Community Affairs (308)



Staffing Document

Fiscal Year 1996-97 Position Titles Grade 1994-95 1995-96 1996-97

Charges from FY 1995-96 to FY 1996-97

		1994-95	1995-96	1996-97	
<b>Public Services Department (continued)</b>					
Secretary I		1.00	2.00	2.00	
Clerk II		1.00	0.00	0.00	
Clerk I		2.00	2.00	2.00	
PT/Security Officer		0.00	0.00	1.30	
<i>Park Warehouse</i>					
Park Warehouse Supervisor		1.00	1.00	1.00	
Senior Warehouse Operator		1.00	1.00	1.00	
<i>Equipment Maintenance</i>					
Equipment Mechanic Supervisor		1.00	1.00	1.00	
Equipment Mechanic II		1.00	1.00	1.00	
Equipment Mechanic I		1.00	1.00	1.00	
<i>Park Maintenance</i>					
Park Quadrant Supervisor		4.00	4.00	3.00	1 Changed to Senior Parks Groundskeeper (115)
General Maintenance Worker V		1.00	1.00	1.00	
Assistant Quadrant Supervisor		4.00	4.00	3.00	1 Changed to Senior Parks Groundskeeper (115)
General Maintenance Worker IV		3.00	3.00	3.00	Changed from 119
Senior Florist		2.00	2.00	2.00	
General Maintenance Worker III		2.00	2.00	2.00	
Senior Park Groundskeeper		8.00	8.00	13.00	3 New Positions; 1 Changed from Assistant Quadrant Supervisor (121), 1 Changed from Parks Quadrant Supervisor (605)
Equipment Operator II		1.00	1.00	1.00	
Florist II		1.00	1.00	1.00	
PT/Crew Supervisor		0.48	0.48	0.49	
PT/Fountain Attendant		1.92	1.92	0.00	
PT/Groundskeeper		29.32	31.76	32.02	
<i>Property Maintenance</i>					
Field Supervisor	305-309	2.00	2.00	2.00	
Graffiti Response Coordinator	309	0.00	0.00	1.00	Transferred from Police Department
Clerk I	210	0.00	0.00	1.00	New Position
General Maintenance Worker V	122	1.00	1.00	2.00	Changed from General Maintenance Worker IV, Transferred from Central Business District
General Maintenance Worker IV	120	3.00	3.00	3.00	Changed from 119
Equipment Operator III	117	1.00	1.00	1.00	
General Maintenance Worker II	114	1.00	1.00	1.00	
Graffiti Removal Worker	111	0.00	0.00	3.00	2 New Positions, 1 Changed from General Maintenance Worker III (115)
PT/Groundskeeper		0.00	0.00	0.78	

# Staffing Document

Fiscal Year 1994-97 Position Titles Grade 1994-95 1995-96 1996-97 1997-98 Changes from FY 1995-96 to FY 1996-97

## Public Services Department (continued)

	1994-95	1995-96	1996-97	1997-98	Changes from FY 1995-96 to FY 1996-97
<b>Cemetery Maintenance</b>					
Cemetery Sector/Maintenance Supervisor	606	1.00	1.00	1.00	
Secretary II	216	1.00	1.00	1.00	
Clerk I	210	1.00	1.00	1.00	
Assistant Quadrant Supervisor	121	0.00	1.00	1.00	
General Maintenance Worker III	115	1.00	1.00	1.00	
Senior Park Groundskeeper	115	2.00	1.00	2.00	1 New Position
Equipment Operator II	114	1.00	1.00	1.00	
Equipment Operator I	113	1.00	1.00	1.00	
Vehicle Operator II	111	1.00	1.00	1.00	
PT/Crew Supervisor		0.96	0.97	0.97	
PT/Groundskeeper		11.25	10.37	10.37	
Subtotal General Fund	<u>100.93</u>	<u>101.50</u>	<u>110.93</u>	<u>65.00</u>	
Full Time	57.00	56.00	65.00		
Part Time	43.93	45.50	45.93		
<b>Total Parks Division</b>					
	<u>102.93</u>	<u>101.50</u>	<u>110.93</u>		
Full Time	57.00	56.00	65.00		
Part Time	43.93	45.50	45.93		
<b>Streets Division</b>					
<b>General Fund</b>					
Street Maintenance Director	612	0.90	0.90	1.00	0.10 Transferred from Refuse Fund
Administrative Secretary I	306	0.10	0.00	0.00	
Accounting Clerk III	219	0.00	0.75	1.00	0.25 Transferred from Refuse Fund
Senior Customer Service Representative	217	0.00	0.75	1.00	0.25 Transferred from Refuse Fund
Office Technician II	219	0.00	0.00	2.00	2 New Positions
Office Technician I	216	0.00	0.00	1.00	Transferred from Refuse Fund
<b>Street Maintenance</b>					
Construction Manager	607	1.00	1.00	1.00	
District Streets Manager	606	1.90	1.90	2.00	0.10 Transferred from Refuse Fund
Asphalt Construction Project Supervisor	606	1.00	1.00	1.00	
Sweeping and Cleanup Manager	606	0.10	0.10	0.00	0.10 Transferred to Refuse Fund
Field Supervisor	305-309	4.05	4.05	4.00	0.05 Transferred to Concrete Maintenance
Senior Asphalt Equipment Operator	121	10.70	10.70	11.00	0.30 Transferred from Refuse Fund

Staffing Document

Fiscal Year	1996-97 Position Titles	Grade	1994-95	1995-96	1996-97	Changes from FY 1995-96 to FY 1996-97
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Public Services Department (continued)						
	119	0.25	0.25	0.25	0.00	0.25 Transferred to Refuse Fund
Senior Cleanup/Broom Operator						
Asphalt Equipment Operator II	117	12.60	10.60	11.00	0.40	0.40 Transferred from Refuse Fund
Cleanup Operator II	117	0.40	0.40	0.00	0.40	0.40 Transferred to Refuse Fund
Cleanup/Broom Operator	114	0.75	0.75	0.00	0.75	0.75 Transferred to Refuse Fund
Asphalt Equipment Operator I	113	1.95	3.90	5.00	0.10	0.10 Transferred from Refuse Fund, 1 Changed from Vehicle Operator II
Vehicle Operator II	111	1.00	1.00	0.00	0.00	Changed to Asphalt Equipment Operator I (113)
PT/Equipment Operator II		7.84	11.68	3.85		
PT/General Maintenance Worker		2.51	2.55	0.48		
PT/Asphalt Equipment Operator I		0.00	0.00	4.32		
<i>Concrete Maintenance</i>						
Concrete Program Coordinator	603	1.00	1.00	1.00		
Field Supervisor	305-309	2.85	2.85	3.00	0.05	0.05 Transferred from Street Maintenance, 0.10 Transferred from Refuse Fund
Concrete Program Assistant	219	0.00	1.00	1.00		
General Maintenance Worker IV	119	10.00	10.00	11.00	1.00	1 Changed from General Maintenance Worker III (115)
General Maintenance Worker III	115	4.00	3.00	2.00	1.00	1 Changed to General Maintenance Worker IV (119)
General Maintenance Worker II	114	1.00	1.00	1.00		
PT/General Maintenance Worker		1.29	1.29	0.96		
PT/Asphalt Equipment Operator I		0.00	0.00	0.96		
<i>Street Signaling/Marking/Meters</i>						
Transportation Shop Manager	605	1.00	1.00	1.00		
Senior Parking Meter Mechanic	119	1.00	1.00	1.00		
Senior Transportation Maintenance Worker	118	1.00	1.00	1.00		Changed from 117
Transportation Sign Shop Technician	116	0.00	0.00	1.00		Changed from Transportation Maintenance Worker (114)
Parking Meter Mechanic II	115	1.00	1.00	0.00		Changed to Transportation Maintenance Worker I (112)
Transportation Maintenance Worker	114	8.00	8.00	7.00	1.00	1 Changed to Transportation Sign Shop Technician (116)
Transportation Maintenance Worker I	112	0.00	0.00	1.00		Changed from Parking Meter Mechanic II (115)
Subtotal for General Fund		<u>79.19</u>	<u>84.42</u>	<u>82.57</u>		
Full Time		67.55	68.90	72.00		
Part Time		11.64	15.52	10.57		
<b>Total Streets Division</b>						
Full Time		<u>67.55</u>	<u>68.90</u>	<u>72.00</u>		
Part Time		<u>11.64</u>	<u>15.52</u>	<u>10.57</u>		

# Staffing Document

Fiscal Year 1995-97 Position Titles

Grade

1994-95

1995-96

1996-97

Changes from FY 1995-96 to FY 1996-97

## Public Services Department (continued)

### Sanitation Division

#### Refuse Fund

Public Services Director	002	0.00	0.10	0.00	0.10	0.00	0.10	0.00	0.10	Transferred to General Fund, Office of Director
Finance and Administration Director	005	0.00	0.10	0.00	0.10	0.00	0.10	0.00	0.10	Transferred to General Fund, Administrative Services
Waste Management Director	006	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Sanitation Director	610	0.85	0.80	1.00	0.40	1.00	0.40	1.00	0.40	Transferred from General Fund, Administrative Services
Accounting Program Manager	607	0.00	0.33	0.00	0.33	0.00	0.33	0.00	0.33	Transferred to General Fund, Administrative Services
Safety Manager	606	0.25	0.25	0.00	0.00	0.00	0.00	0.00	0.00	Position Eliminated
Cost Accountant	604	0.25	0.25	0.00	0.25	0.00	0.25	0.00	0.25	Changed from Cost Accountant (605); 0.25 Transferred to General Fund, Administrative Services
Environmental Specialist	604	0.25	0.50	0.00	0.50	0.00	0.50	0.00	0.50	Transferred to General Fund, Administrative Services
Environmental Analyst	307	0.00	0.00	1.00	0.00	1.00	0.00	1.00	0.00	New Position
Administrative Secretary I	306	0.80	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Accounting Clerk III	219	0.25	0.25	0.00	0.25	0.00	0.25	0.00	0.25	Transferred to General Fund, Street Administration
Support Staff Worker	219	1.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
Senior Customer Service Representative	217	0.25	0.25	0.00	0.25	0.00	0.25	0.00	0.25	Transferred to General Fund, Administrative Services
Office Technician I	216	1.00	1.25	0.00	1.25	0.00	1.25	0.00	1.25	1 Transferred to General Fund, Streets Division; 0.25 Transferred to General Fund, Office of Director
Customer Service Representative II	215	0.00	0.75	0.00	0.75	0.00	0.75	0.00	0.75	Changed to Communications Manager (608); 0.75 Transferred to General Fund, Administrative Services
First Response Crew Supervisor	118	0.25	0.25	0.00	0.25	0.00	0.25	0.00	0.25	Transferred to General Fund, Office of Director
First Response Worker	115	0.50	0.50	0.00	0.50	0.00	0.50	0.00	0.50	Transferred to General Fund, Office of Director
Forestry										
Urban Forester	607	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	
Urban Forestry Crew Supervisor	314	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	
Urban Forestry Technician	218	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	
Urban Forestry Program Coordinator	215	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	
Arborist III	121	2.00	2.00	1.00	2.00	1.00	2.00	1.00	2.00	1 Position Eliminated
Arborist II	118	1.00	1.00	0.00	1.00	0.00	1.00	0.00	1.00	1 Position Eliminated
Arborist I	115	2.00	2.00	1.00	2.00	1.00	2.00	1.00	2.00	1 Position Eliminated
Refuse Collection										
Refuse Collection Manager	606	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	
District Streets Manager	606	0.10	0.10	0.00	0.10	0.00	0.10	0.00	0.10	Transferred to General Fund, Street Maintenance
Senior Asphalt Equipment Operator	121	0.30	0.30	0.00	0.30	0.00	0.30	0.00	0.30	Transferred to General Fund, Street Maintenance
Senior Sanitation Operator	117	3.00	3.00	3.00	3.00	3.00	3.00	3.00	3.00	
Container Maintenance Worker	117	1.00	1.00	1.00	1.00	1.00	1.00	1.00	1.00	

Staffing Document

Fiscal Year	1995-97 Position Titles	Grade	1994-95	1995-96	1996-97	Changes from FY 1995-96 to FY 1996-97
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Public Services Department (continued)						
Asphalt Equipment Operator II	117	0.40	0.40	0.00	0.40	0.40 Transferred to General Fund, Street Maintenance
Sanitation Operator II	115	13.00	13.00	13.00		
Asphalt Equipment Operator I	113	0.05	0.10	0.00	0.10	0.10 Transferred to General Fund, Street Maintenance
Regular PT/General Maintenance Repairer		0.00	0.00	1.00		
PT/General Maintenance Repairer		0.00	0.00	2.00		
Neighborhood Cleanup						
Sweeping and Cleanup Manager	606	0.90	0.90	1.00	0.10	0.10 Transferred from General Fund, Street Maintenance
Field Supervisor	305-309	2.10	2.10	0.00	0.00	2 Positions Eliminated; 0.10 Transferred to General Fund, Concrete Maintenance
Senior Cleanup/Broom Operator	119	1.75	1.75	2.00	0.25	0.25 Transferred from General Fund, Street Maintenance
Cleanup Operator II	117	1.60	1.60	3.00	0.40	0.40 Transferred from General Fund, Street Maintenance; 1 Changed from Cleanup/Broom Operator (114)
General Maintenance Worker III	115	1.25	0.25	0.00	0.25	0.25 Transferred to General Fund, Office of Director
Cleanup/Broom Operator	114	10.25	10.25	10.00	0.75	0.75 Transferred from General Fund, Street Maintenance, 1 Changed to Cleanup Operator II (117)
Vehicle Operator II	111	3.00	0.00	0.00		
PT/General Maintenance Worker		2.58	2.59	1.93		
PT/Crew Supervisor		0.60	0.60	0.60		
PT/Vehicle Operator II		1.37	4.84	0.00		
PT/Cleanup/Broom Operator		0.00	0.00	4.80		
Subtotal for Refuse Fund		<u>60.00</u>	<u>58.16</u>	<u>52.33</u>		
Full Time		55.45	60.13	42.00		
Part Time		4.55	8.03	10.33		
<b>Total Sanitization Division</b>		<b>60.00</b>	<b>58.16</b>	<b>52.33</b>		
Full Time		55.45	60.13	42.00		
Part Time		4.55	8.03	10.33		
Recreation Division						
General Fund						
Recreation Director	008	0.50	0.50	1.00	0.50	0.50 Transferred from Golf Fund
Aviary Curator	606	0.00	1.00	0.00	0.00	Position Eliminated
Recreation Center Supervisor	605	1.00	1.00	1.00		
Program Supervisor--Recreation	605	1.00	1.00	1.00		
Program Supervisor--Sports	605	1.00	1.00	1.00		
Program Supervisor--Aquatics	605	1.00	1.00	1.00		

# Staffing Document

Fiscal Year 1995-97 Position Titles

Grade 1994-95

1995-96

1996-97

Changes from FY 1995-96 to FY 1996-97

Outreach Worker									
Program Assistant Supervisor--Aquatics	307	0.00	1.00	0.00	0.00	Position Eliminated			
Program Assistant Supervisor--Recreation	307	1.00	2.00	2.00					
Maintenance Supervisor--Aquatics	307	2.00	2.00	2.00					
Recreation Center Coordinator	307	1.00	1.00	1.00					
Office Technician II	307	1.00	1.00	1.00					
Program Coordinator--Boxing	219	1.00	1.00	1.00					
Head Life Guard	217	1.00	1.00	1.00					
Recreation Coordinator	217	1.00	2.00	1.00	1 Position Eliminated				
Receptionist	214	2.00	4.00	4.00					
General Maintenance Repairer I	209	1.00	2.00	2.00					
Maintenance Worker	112	0.00	1.00	1.00					
Custodian	110	0.00	2.00	1.00	1 Position Eliminated				
PT/General Maintenance Worker	103	2.00	1.00	1.00					
PT/Clerk II		0.00	0.00	2.01					
PT/Security		0.76	0.88	1.31					
PT/Security		0.87	0.19	0.18					
PT/Lifeguard		10.24	11.10	13.87					
PT/Children's Garden Supervisor		0.44	0.60	0.60					
PT/Children's Garden Attendant		0.72	0.00	0.00					
PT/Children's Garden Assistant		0.30	0.57	0.57					
PT/Groundskeeper		0.00	1.05	0.24					
PT/Clerk I		3.11	0.00	3.78					
PT/Receptionist		0.00	3.11	2.07					
PT/Concession Worker		0.00	0.91	0.82					
PT/Laborer		0.64	0.00	0.00					
PT/Recreation Assistant Coordinator		2.45	1.45	4.11					
PT/Instructor I		0.99	0.26	0.34					
PT/Recreation Program Coordinator Assistant		1.29	0.00	0.00					
PT/Aviary Jr. Staff		0.65	0.00	0.00					
PT/Recreation Coordinator		0.86	0.48	0.67					
PT/Instructor II		0.00	2.77	3.89					
PT/Custodial		0.00	0.70	0.00					
PT/Head Cashier		0.00	0.75	0.81					
<b>Subtotal for General Fund</b>		<b>40.82</b>	<b>51.32</b>	<b>58.27</b>					
<b>Full Time</b>		<b>17.60</b>	<b>26.60</b>	<b>23.00</b>					
<b>Part Time</b>		<b>23.32</b>	<b>24.82</b>	<b>35.27</b>					
<b>Total Recreation Division</b>		<b>40.82</b>	<b>51.32</b>	<b>58.27</b>					
<b>Full Time</b>		<b>17.60</b>	<b>26.60</b>	<b>23.00</b>					
<b>Part Time</b>		<b>23.32</b>	<b>24.82</b>	<b>35.27</b>					

Staffing Document

Fiscal Year 1996-97 Position Titles

Grade 1994-95 1995-96 1996-97

Charges from FY 1995-96 to FY 1996-97

Public Services Department (continued)

Golf Division	Grade	1994-95	1995-96	1996-97	Charges from FY 1995-96 to FY 1996-97
<b>Golf Fund</b>					
Recreation Director	006	0.50	0.50	0.00	0.50 Transferred to General Fund, Recreation Division
Golf Director	610	1.00	1.00	1.00	
Golf Professional	608	7.00	7.00	7.00	
Golf Maintenance Manager	608	0.00	0.00	1.00	New Position
Accounting Program Manager	607	0.00	0.34	0.00	0.34 Transferred to General Fund, Administrative Services
Golf Course Superintendent--36 holes	604	1.00	1.00	1.00	
Golf Course Superintendent--18 holes	603	4.00	4.00	4.00	
Golf Course Superintendent--9 holes	314	2.00	2.00	2.00	
Parks Administrative Assistant for Golf	308	1.00	0.00	0.00	
Assistant Golf Professional	219	8.00	8.00	7.00	1 Position Eliminated
Office Technician II	210	1.00	1.00	1.00	
Clerk I	210	0.00	0.00	1.00	New Position
General Maintenance Worker V	122	1.00	0.00	0.00	
Equipment Mechanic II	119	2.00	2.00	2.00	
Assistant Golf Course Superintendent	119	8.00	9.00	8.00	1 Position Eliminated
Golf Course Maintenance Worker	117	2.00	2.00	4.00	2 New Positions
Equipment Mechanic I	115	2.00	2.00	2.00	
General Maintenance Repairer II	115	2.00	0.00	0.00	
Golf Course Groundskeeper	114	10.00	9.00	9.00	
General Maintenance Worker	110	1.00	0.00	0.00	
Regular PT/Clerk II		0.00	0.00	0.72	
PT/Golf Marshal		6.94	6.31	2.65	
PT/Golf Course Starter		6.96	10.81	12.84	
PT/Cart and Range		3.77	7.57	6.09	
PT/Groundskeeper		25.74	25.68	22.83	
PT/Laborer		0.00	0.64	0.00	
<b>Subtotal for Golf Fund</b>		<u>96.91</u>	<u>99.85</u>	<u>95.13</u>	
Full Time		53.50	48.84	50.00	
Part Time		43.41	51.01	45.13	
<b>Total Golf Division</b>		<b>96.91</b>	<b>99.85</b>	<b>95.13</b>	
Full Time		53.50	48.84	50.00	
Part Time		43.41	51.01	45.13	

# Staffing Document

Fiscal Year 1996-97 Position Titles

Grade

1994-95

1995-96

1996-97

Changes from FY 1995-96 to FY 1996-97

## Public Services Department (continued)

City Engineering Division	General Fund								
City Engineer	004	1.00	1.00	1.00	1.00				
Deputy City Engineer	613	3.00	3.00	3.00	3.00	Changed from 610			
Downtown Construction Project Manager	611	0.00	0.00	0.00	1.00	New Position (Budget Amendment)			
Engineer VI	611	4.00	4.00	5.00	5.00	Changed from 610, 1 Changed from Engineer V (606)			
Project Manager	611	0.00	0.00	2.00	2.00	1 New Position; 1 Changed from Architectural Engineer (606)			
Park Planning & Development Director	610	0.00	0.00	1.00	1.00	Transferred from Park Planning and Forestry			
Architectural Engineer	608	1.00	1.00	0.00	0.00	Changed to Project Manager (611)			
Architect	608	1.00	1.00	1.00	1.00	Changed from Architect Associate (606)			
Engineer IV	608	1.00	1.00	2.00	2.00	Changed from 607; 1 Changed from Engineer V (606)			
Engineer V	608	2.00	2.00	0.00	0.00	1 Changed to Engineer IV (606); 1 Changed to Engineer VI (611)			
City Surveyor	607	1.00	1.00	1.00	1.00	Changed from 606			
Engineer III	607	1.00	1.00	1.00	1.00	Changed from 606			
Engineering Pavement Systems Manager	607	1.00	1.00	1.00	1.00	Changed from Engineering Pavement Manager (605)			
GIS Analyst	607	0.00	0.00	1.00	1.00	Changed from Professional Land Surveyor (604)			
Landscape Architect III	607	1.00	1.00	1.00	1.00	Changed from Planning and Development Project Coordinator (606)			
Architect Associate	606	1.00	1.00	0.00	0.00	Changed to Architect (606)			
Engineering Technician VI	606	0.00	0.00	8.00	8.00	1 Changed from Materials Lab Supervisor (605), 7 Changed from Engineering Associate (605)			
Planning and Programming Manager	606	1.00	1.00	1.00	1.00	Position Eliminated			
Assistant City Surveyor	605	1.00	1.00	0.00	0.00	7 Changed to Engineering Technician VI (606)			
Engineering Associate	605	7.00	7.00	0.00	0.00	Changed to Engineering Technician VI (606)			
Materials Laboratory Supervisor	605	1.00	1.00	0.00	0.00	Changed from Senior Engineering Technician II (225)			
Landscape Architect II	604	0.00	0.00	4.00	4.00	Changed from 309, 1 Changed to GIS Analyst (607)			
Professional Land Surveyor	604	5.00	5.00	0.00	0.00	Changed to Engineering Technician IV (224)			
Engineering Support Services Manager	603	1.00	1.00	1.00	1.00	Changed from Senior Engineering Technician II (225)			
Architectural Technician III	310	0.00	0.00	1.00	1.00	1 Changed from Materials Lab Senior Technician (224), 4 Changed from Senior Engineering Technician II (225), 1 Changed from Engineering Pavement Technician III (224), 1 Changed from Senior Engineering Technician (224)			
Engineering Technician V	310	0.00	0.00	7.00	7.00				
Engineer Records Supervisor	309	1.00	1.00	1.00	1.00	Changed from Special Improvement Assessment Coordinator			
SID/Special Project Coordinator	309	1.00	1.00	1.00	1.00				
Administrative Secretary I	306	1.00	1.00	1.00	1.00				
Senior Engineering Technician II	225	6.00	6.00	0.00	0.00	1 Changed to Landscape Architect II (604), 4 Changed to Engineering Tech. V (310), 1 Changed to Architectural Technician III (310)			



Staffing Document

Fiscal Year 1996-97 Position Titles      Grants      1994-95      1995-96      1996-97      Changes from FY 1995-96 to FY 1996-97

		1994-95	1995-96	1996-97	Changes from FY 1995-96 to FY 1996-97
<b>Public Services Department (continued)</b>					
Engineering Pavement Technician III	224	1.00	1.00	0.00	Changed to Engineering Technician V (310)
Engineering Technician IV	224	0.00	0.00	8.00	1 Changed from Engineering Support Services Manager (603), 1 Changed from Materials Lab Senior Technician (224), 2 Changed from Senior Engineering Technician (224), 4 Changed from Engineering Technician (220)
Materials Lab Senior Technician	224	2.00	2.00	0.00	1 Changed to Engineering Tech. V (310), 1 Changed to Engineering Tech. IV (224)
Senior Engineering Technician	224	5.00	4.00	0.00	1 Position Eliminated; 1 Changed to Engineering Technician V (310), 2 Changed to Engineering Technician IV (224),
Survey Party Chief	224	1.00	1.00	1.00	
Engineering Technician III	222	0.00	0.00	1.00	Changed from Office Tech. II (219)
Surveyor III	222	4.00	4.00	4.00	1 Position Eliminated, 1 Changed from Surveyor I (214)
Engineering Technician	220	5.00	5.00	0.00	1 Position Eliminated, 4 Changed to Engineering Technician IV (224)
Engineering Records Technician II	219	1.00	1.00	1.00	
Office Technician II	219	1.00	1.00	0.00	Changed to Engineering Technician III (222)
Senior Secretary	219	1.00	1.00	1.00	
Engineering Records Technician	217	1.00	1.00	1.00	
Secretary II	216	1.00	1.00	1.00	
Surveyor I	214	1.00	1.00	0.00	Changed to Surveyor III (222)
Engineering Aide	212	1.00	1.00	1.00	
Subtotal for General Fund		<u>98.00</u>	<u>87.00</u>	<u>65.00</u>	
Full Time		68.00	67.00	65.00	
Part Time		0.00	0.00	0.00	
<b>Total City Engineering Division</b>		<b>68.00</b>	<b>67.00</b>	<b>65.00</b>	
Full Time		68.00	67.00	65.00	
Part Time		0.00	0.00	0.00	
<b>Transportation Division</b>					
<b>General Fund</b>					
Transportation Engineer	005	1.00	1.00	1.00	
Deputy Transportation Engineer	610	2.00	2.00	2.00	
Traffic Engineer II	607	1.00	1.00	1.00	
Traffic Systems Analyst	606	1.00	1.00	1.00	
Traffic Signal Supervisor	606	1.00	1.00	1.00	
Engineering Associate	605	1.00	1.00	1.00	
Alternative Transportation Coordinator	605	1.00	1.00	0.00	Position Eliminated

# Staffing Document

Fixed Year 1996-97 Position Titles      Grade 1994-95      1995-96      1996-97      1997-98      Changes from FY 1995-96 to FY 1994-97

## Public Services Department (continued)

Traffic Safety Analyst	605	1.00	1.00	1.00	1.00	1.00	Changed from Accident Reconstruction Specialist (310)
Senior Traffic Signal Technician	311	1.00	1.00	1.00	1.00	1.00	Changed from 604
Transportation Office Coordinator	308	1.00	1.00	1.00	1.00	1.00	Changed from Transportation Office Manager (603)
Neighborhood Parking Coordinator	307	1.00	1.00	1.00	0.00	0.00	Position Eliminated
Administrative Secretary I	306	1.00	1.00	1.00	0.00	0.00	Changed to Office Technician I (216)
Senior Traffic Technician II	224	1.00	1.00	1.00	3.00	2.00	2 Changed from Traffic Technician II
Traffic Signal Technician II	224	2.00	2.00	2.00	2.00	2.00	
Senior Traffic Technician	221	0.00	0.00	0.00	4.00	4.00	4 Changed from Traffic Technician II (219)
Street Lighting Specialist	221	0.00	0.00	0.00	1.00	1.00	Changed from Traffic Technician II (219)
Traffic Signal Technician I	220	1.00	1.00	1.00	1.00	1.00	
Office Technician II	219	2.00	2.00	2.00	2.00	2.00	
Traffic Technician II	219	7.00	7.00	7.00	0.00	0.00	1 Changed to Street Lighting Specialist (221), 2 Changed to Senior Traffic Technician II (224), 4 Changed to Senior Traffic Technician (221)
Office Technician I	216	2.00	1.00	2.00	2.00	2.00	1 Changed from Administrative Secretary I (306)
<b>Subtotal for General Fund</b>		<b>28.00</b>	<b>27.00</b>	<b>27.00</b>	<b>25.00</b>	<b>25.00</b>	
Full Time		28.00	27.00	27.00	25.00	25.00	
Part Time		0.00	0.00	0.00	0.00	0.00	

## Total Transportation Division

Full Time	28.00	27.00	27.00	25.00
Part Time	0.00	0.00	0.00	0.00

## PUBLIC SERVICES DEPARTMENT TOTAL

Full Time	605.19	615.49	647.78
Part Time	468.00	462.00	462.00
	137.19	153.49	185.78

## General Fund

Full Time	394.28	403.48	448.32
Part Time	306.06	309.03	318.00
	89.23	94.46	130.32

## Fleet Management Fund

Full Time	54.00	54.00	52.00
Part Time	54.00	54.00	52.00
	0.00	0.00	0.00

## Golf Fund

Full Time	36.31	39.85	35.13
Part Time	53.50	48.84	50.00
	43.41	51.01	45.13

## Refuse Fund

Full Time	60.00	58.16	52.33
Part Time	66.46	60.13	42.00
	4.55	8.03	10.33

Fiscal Year 1996-97 Position Titles Grade 1994-95 1995-96 1996-97 Changes from FY 1995-96 to FY 1996-97

## Public Utilities Department

Position Title	Grade	1994-95	1995-96	1996-97	Changes from FY 1995-96 to FY 1996-97
<b>Administration</b>					
Director-Public Utilities	002	1.00	1.00	1.00	
Deputy Director	004	1.00	1.00	1.00	
Treatment/Environment Administrator	005	1.00	1.00	1.00	
Maintenance Administrator	006	1.00	0.00	0.00	
Human Resource Specialist	606	1.00	0.00	0.00	Transferred to Office of Employee Services in the Management Services Dept.
Safety Program Specialist	606	1.00	1.00	1.00	Changed from Safety Manager
Utility Planner	605	1.00	1.00	1.00	
Contracts and Connection Supervisor	310	1.00	1.00	1.00	
Water Rights and Stream Flow Specialist	308	1.00	1.00	2.00	1 New Position
Administrative Secretary II	307	1.00	1.00	1.00	
Departmental Assistant	304	2.00	2.00	2.00	
Contracts Technician	219	0.00	1.00	1.00	
Contracts and Connections Assistant	218	1.00	0.00	0.00	
Contracts and Connection Representative	218	0.00	1.00	1.00	
Contracts Service Representative	216	0.00	1.00	1.00	Changed from Sewer Service Charge Specialist (218)
Permits Representative	215	1.00	0.00	0.00	
Clerk III	215	1.00	1.00	1.00	
Permits Clerk	213	1.00	1.00	1.00	
Custodian II	107	1.00	1.00	1.00	
PT/Clerk Typist		0.50	0.00	0.00	
H/Clerk I		0.00	2.00	2.00	
<b>Administration Total</b>		<b>17.50</b>	<b>18.00</b>	<b>19.00</b>	
Full Time		17.00	16.00	17.00	
Part Time		0.50	2.00	2.00	
<b>Maintenance</b>					
Shop Superintendent	610	1.00	0.00	0.00	
Field Superintendent	610	1.00	1.00	1.00	
Maintenance Support Manager	608	0.00	1.00	1.00	
Waste Water Collection Manager	607	1.00	1.00	1.00	
Water System Maintenance Supervisor	606	0.00	4.00	4.00	
Drainage Maintenance Supervisor	605	1.00	1.00	1.00	
Permits Office Manager	604	1.00	0.00	0.00	
Warehouse Supervisor	604	1.00	1.00	1.00	

# Staffing Document

Fiscal Year 1986-87 Position Titles	Grade	Changes from FY 1985-86 to FY 1986-87			
		1984-85	1985-86	1986-87	
<b>Public Utilities Department (continued)</b>					
Field Supervisor	309	7.00	1.00	0.00	Changed to Lift Station Maintenance Supervisor
Lift Station Maintenance Supervisor	309	0.00	0.00	1.00	Changed from Field Supervisor
Irrigation Supervisor II	309	1.00	1.00	1.00	
Commercial Account Representative	306	1.00	0.00	0.00	
Work Order Office Coordinator	307	1.00	1.00	1.00	
Senior Warehouse Operator	220	1.00	1.00	1.00	
Senior Secretary	219	1.00	1.00	1.00	
Payroll/Accounting Technician	217	1.00	1.00	1.00	
Warehouse Operator	215	2.00	1.00	1.00	
Work Order Clerk	214	2.00	2.00	2.00	
General Maintenance Worker V	122	1.00	1.00	1.00	
Senior Water System Maintenance Operator	122	7.00	7.00	13.00	6 Changed from Senior Water Maintenance Worker (119)
Drainage Maintenance Worker IV	122	2.00	3.00	3.00	
Metal Fabrications Technician	122	4.00	4.00	4.00	
Waste Water Line Inspector	121	2.00	2.00	1.00	1 Changed to General Maintenance Worker IV (119)
Waste Water Collection Lead Maint. Worker	120	2.00	2.00	1.00	1 Changed to Waste Water Lift Station Lead Maintenance Worker
Waste Water Lift Station Lead Maint. Worker	120	0.00	0.00	1.00	Changed from Waste Water Collection Lead Maintenance Worker
Drainage Maintenance Worker III	119	2.00	4.00	8.00	4 Changed from Drainage Maintenance Worker II (116)
General Maintenance Worker IV	119	3.00	2.00	3.00	1 Changed from Waste Water Line Inspector (121)
Locator Supervisor	119	1.00	1.00	1.00	
Senior Water Maintenance Worker	119	6.00	6.00	0.00	6 Changed to Senior Water System Maintenance Operator (122)
Senior Water Meter Technician	119	2.00	2.00	2.00	
Field Maintenance Coordinator	118	1.00	1.00	1.00	
Clean-Up Crew Lead Person	117	1.00	1.00	1.00	
Asphalt Crew Lead Person	117	1.00	1.00	1.00	
Irrigation Supervisor I	117	3.00	3.00	3.00	
Water System Maintenance Operator	117	7.00	7.00	13.00	6 Changed from Water Maintenance Worker II (115)
Drainage Maintenance Worker II	116	6.00	4.00	0.00	Changed to Drainage Maintenance Worker III (119)
Senior Public Utility Equipment Operator	116	4.00	4.00	4.00	
Water Meter Technician II	116	2.00	3.00	5.00	2 Changed from Water Meter Technician I (113)
Waste Water Collection Maintenance Worker	116	15.00	15.00	12.00	3 Changed to Waste Water Lift Station Maintenance Worker
Waste Water Lift Station Maintenance Worker	116	0.00	0.00	3.00	3 Changed from Waste Water Collection Maintenance Worker
Locator	115	1.00	1.00	4.00	3 New Positions
Water Maintenance Worker II	115	6.00	6.00	0.00	6 Changed to Water System Maintenance Operator (117)
Landscape Restoration Worker	114	1.00	1.00	1.00	

Staffing Document

Fiscal Year	1996-97 Position Titles	Grade	1994-95	1995-96	1996-97	Changes from FY 1996-96 to FY 1996-97
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Public Utilities Department (continued)

Finance	Grade	1994-95	1995-96	1996-97	Changes from FY 1996-96 to FY 1996-97
Finance Administrator	005	1.00	1.00	1.00	
Chief Accountant Public Utilities	609	1.00	1.00	1.00	
Customer Service Manager	607	1.00	1.00	1.00	
Accountant III	311	2.00	1.00	1.00	Changed from Accountant II (309)
Customer Service Supervisor	309	1.00	1.00	1.00	
Computer Service Officer/Cost Accountant	309	1.00	1.00	1.00	
Billing Office Supervisor	309	1.00	1.00	1.00	
Sewer Service Charge Administrator	307	1.00	1.00	1.00	
Accountant I	307	2.00	2.00	2.00	
Field Supervisor	306	2.00	2.00	2.00	
Accounting Clerk III	219	1.00	1.00	1.00	
Senior Secretary	219	1.00	1.00	1.00	
Customer Service Accounts Collectors	218	3.00	3.00	3.00	
Sewer Service Charge Specialist	218	1.00	0.00	0.00	
Public Utilities Cashier	218	1.00	1.00	2.00	1 New Position
Customer Service Accts. Collector/Investigator	218	0.00	1.00	1.00	
Senior Billing Technician	218	0.00	2.00	2.00	
Senior Customer Service Representative	218	1.00	1.00	1.00	
Senior Billing Clerk	217	2.00	0.00	0.00	
Customer Service Representative/Investigator	217	2.00	1.00	1.00	
Public Utilities Field Investigator	216	1.00	1.00	1.00	
Billing Technician II	216	0.00	4.00	4.00	
Customer Service Representative	216	0.00	8.00	8.00	
Billing Clerk II	215	4.00	0.00	0.00	
Customer Service Representative II	215	8.00	0.00	0.00	
Billing Technician I	214	0.00	0.00	1.00	New Position
Water Meter Reader II	115	2.00	2.00	2.00	
Water Meter Reader I	110	11.00	11.00	15.00	2 Changed from S/Water Meter Reader Trainee; 1 Changed from PT/Water Meter Reader; 1 New Position
PT/Water Meter Reader Trainee		1.00	1.00	0.00	
S/Water Meter Reader Trainee		0.00	2.00	0.00	
<b>Finance Total</b>		<b>52.00</b>	<b>52.00</b>	<b>55.00</b>	
Full Time		51.00	49.00	55.00	
Part Time		1.00	3.00	0.00	

Staffing Document

Fiscal Year 1986-87	Position Titles	Grade	1994-95	1995-96	1996-97	Changes from FY 1995-96 to FY 1996-97
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Public Utilities Department (continued)

Water Quality						
Water Quality Administrator	006	1.00	1.00	1.00	1.00	
Engineer VII	613	0.00	0.00	0.30	0.30	0.30 Changed from Engineer VI (610)
Engineer VI	610	0.30	0.30	0.00	0.00	0.30 Changed to Engineer VII (613)
Laboratory Director	607	1.00	1.00	1.00	1.00	
Water Treatment Process Control Analyst	607	0.00	0.00	0.00	1.00	Transferred from Treatment and Environmental Administration
Hydrologist	606	1.00	1.00	1.00	1.00	
Watershed Program Administrator	606	1.00	1.00	1.00	1.00	
Pre-Treatment Administrator	605	1.00	1.00	1.00	1.00	
Waste Water Laboratory Chemist	311	4.00	2.00	2.00	4.00	2 Changed from Senior Lab Analyst (309)
Pre-Treatment Inspector	309	0.00	1.00	1.00	1.00	1.00 Changed from Pre-Treatment Analyst (219)
Storm Water Indust. Program Coordinator	309	1.00	1.00	1.00	1.00	
Senior Laboratory Analyst	308	1.00	3.00	3.00	1.00	2 Changed to Waste Water Laboratory Chemist (311)
Cross Connections Control Coordinator	307	1.00	1.00	1.00	1.00	
Hydrology Technician	223	1.00	1.00	1.00	1.00	
Quality Assurance Sampler-Culinary	219	1.00	2.00	2.00	2.00	
Quality Assurance Sampler-Waste Water	219	1.00	1.00	1.00	1.00	
Office Technician I	216	1.00	1.00	1.00	1.00	1.00 Changed from Clerk III (215)
Water Supply Statistics Clerk	216	1.00	1.00	1.00	1.00	
Senior Watershed Patrol Officer	118	5.00	5.00	5.00	5.00	
PT/Watershed Patrol Officer		3.80	0.80	0.00	0.00	
Regular PT/P.U. Maintenance Worker IV		0.00	0.00	0.80	0.80	
HLaboratory Intern (Charist)		0.00	0.50	0.50	0.50	
PT/Waste Water Maintenance Worker I		1.00	0.00	0.00	0.00	
H/P.U. Maintenance Worker I		0.00	0.50	0.00	0.00	
SMWatershed Patrol Officer		0.00	3.00	0.00	0.00	
S/P.U. Maintenance Worker I		0.00	0.00	0.00	3.50	
<b>Water Quality Total</b>		<b>27.10</b>	<b>29.10</b>	<b>30.10</b>		
Full Time		22.30	24.30	25.30		
Part Time		4.80	4.80	4.80		

Staffing Document

Fiscal Year 1996-97 Position Titles Grade 1994-95 1995-96 1996-97 Changes from FY 1995-96 to FY 1996-97

		1994-95	1995-96	1996-97	Changes from FY 1995-96 to FY 1996-97
<b>Public Utilities Department (continued)</b>					
Light Equipment Operator	114	8.00	8.00	8.00	
Water Meter Technician I	113	2.00	2.00	0.00	2 Changed to Water Meter Technician II (116)
Irrigation Operator II	113	1.00	1.00	1.00	
Water Maintenance Worker I	111	7.00	5.00	5.00	
Irrigation Operator I	110	1.00	1.00	1.00	
Regular PT/Custodian II		1.00	1.00	1.00	
PT/Maintenance Worker		4.03	0.00	0.00	
PT/Laborer		2.00	0.00	0.00	
S/Public Utilities Maintenance Worker III		0.00	3.00	4.00	
S/Public Utilities Maintenance Worker I		0.00	1.50	1.50	
<b>Maintenance Totals</b>		<b>129.03</b>	<b>121.50</b>	<b>125.50</b>	
Full Time		122.00	116.00	119.00	
Part Time		7.03	5.50	6.50	
<b>Treatment and Environmental</b>					
Waste Water Plant Manager	611	1.00	1.00	1.00	
Computer Operation Manager	611	1.00	1.00	1.00	
Water Distribution System Manager	610	0.00	1.00	1.00	
Distribution Superintendent	610	1.00	0.00	0.00	
Wastewater Oper/Maint Manager	609	1.00	1.00	1.00	
Process Control Specialist	607	1.00	1.00	1.00	
Process Control Engineer	607	0.00	1.00	0.00	Changed to Water Treatment Process Control Analyst; Transferred to Water Quality Administration
Water System Operation Supervisor	606	0.00	0.00	2.00	1 Changed from Water Distribution Supervisor; 1 Changed from Field Supervisor (306)
Water Treatment Plant Supervisor	606	3.00	3.00	3.00	
Water Distribution Supervisor	606	1.00	1.00	0.00	Changed to Water System Operation Supervisor
Chief Maintenance Electrician	606	1.00	1.00	1.00	
Waste Water Plant Maintenance Engineer	606	1.00	1.00	1.00	
Waste Water Maintenance Supervisor	606	0.00	1.00	1.00	
Waste Water Business Manager	605	1.00	1.00	1.00	
Assistant Computer Operations Manager	604	1.00	1.00	1.00	
Electronics Instrument Analyst	310	2.00	2.00	2.00	
Waste Water Plant Senior Operator	309	4.00	4.00	4.00	
Preventive Maintenance Supervisor	306	1.00	0.00	0.00	
Electronic Instrument Specialist	307	1.00	2.00	2.00	
P.U. Computer System Coordinator	307	1.00	1.00	1.00	

# Staffing Document

Fiscal Year 1996-97 Position Titles

Grade

1994-95

1995-96

1996-97

Changes from FY 1995-96 to FY 1996-97

## Public Utilities Department (continued)

	1994-95	1995-96	1996-97	Changes from FY 1995-96 to FY 1996-97	
Waste Water Plant Computer Operator	306	1.00	1.00	1.00	
Field Supervisor	305-312	3.00	2.00	1.00	1 Changed to Water System Operation Supervisor (306)
Senior Warehouse Operator	220	2.00	2.00	2.00	
Office Technician II	219	1.00	1.00	1.00	Changed from Accounting Clerk I (216)
Office Technician I	216	1.00	1.00	1.00	Changed from Senior Secretary (219)
Public Utilities Communications Coordinator	216	4.00	4.00	4.00	
Maintenance Electrician IV	125	7.00	7.00	7.00	
Waste Water Maintenance Worker IV	123	5.00	7.00	7.00	
Pump Maintenance Worker	122	2.00	2.00	2.00	
Water Plant Operator II	121	24.00	24.00	24.00	
Senior Water Distribution System Operator	121	5.00	10.00	10.00	
Waste Water Maintenance Worker III	120	3.00	1.00	1.00	
Senior Facilities/Building Maintenance Worker	119	1.00	1.00	1.00	Changed from Waste Water Collection Lead Maintenance Worker (120)
General Maintenance Worker IV	119	1.00	1.00	1.00	
Sludge Management Operator	119	2.00	2.00	2.00	
Waste Water Plant Operator	118	19.00	19.00	19.00	
Water Emergency Worker II	118	7.00	7.00	7.00	
Water Plant Operator I	117	2.00	2.00	2.00	
Water Distribution System Operator	117	5.00	0.00	0.00	
Waste Water Maintenance Worker II	116	1.00	1.00	1.00	
Waste Water Collection Maintenance Worker	116	1.00	2.00	0.00	2 Changed to Facilities/Building Maintenance Worker (114)
Facilities/Building Maintenance Worker	114	0.00	0.00	2.00	2 Changed from Waste Water Collection Maintenance Worker (116)
Water Distribution Valve Operator	113	3.00	3.00	6.00	3 Changed from Water Distribution Valve Operator Assistant (110)
Waste Water Maintenance Worker I	112	1.00	1.00	1.00	
Water Distribution Valve Operator Assistant	110	3.00	3.00	0.00	3 Changed to Water Distribution Valve Operator (113)
PT/Public Utilities Maintenance Worker I		2.00	0.00	0.00	
H/P U. Communications Coordinator		2.00	2.00	2.00	
H/Public Utilities Maintenance Worker II		0.00	1.00	1.00	
PT/P U. Waste Water Maintenance Worker I		1.00	0.00	0.00	
S/Public Utilities Maintenance Worker III		0.00	1.00	0.00	
SWaste Water Intern		0.00	0.20	0.20	
<b>Treatment and Environmental Total</b>	<b>131.00</b>	<b>132.20</b>	<b>130.20</b>		
<b>Full Time</b>	<b>126.00</b>	<b>128.00</b>	<b>127.00</b>		
<b>Part Time</b>	<b>5.00</b>	<b>4.20</b>	<b>3.20</b>		



Charges from FY 1995-96 to FY 1996-97

Grade 1994-95 1995-96 1996-97

Fiscal Year 1996-97 Position Titles

**Public Utilities Department (continued)**

Engineering	Grade	1994-95	1995-96	1996-97	Charges from FY 1995-96 to FY 1996-97
Chief Engineer--Public Utilities	005	1.00	1.00	1.00	
Engineer VII	613	0.00	0.00	0.70	0.70 Changed from Engineer VI (610)
Engineer VI	611	0.70	1.70	1.00	1 Changed from 610; 0.70 Changed to Engineer VII (613)
Engineer V	610	2.00	2.00	1.00	Changed from 608; 1 Changed to Engineer IV (608)
Engineer IV	608	1.00	1.00	2.00	Changed from 607; 1 Changed from Engineer V (610)
Engineer III	606	0.00	0.00	1.00	1 Changed from Engineering Associate (605)
Engineering Technician VI	605	0.00	0.00	1.00	1 Changed from Engineering Associate (605)
Engineering Associate	605	2.00	2.00	0.00	1 Changed to Engineer III (605); 1 Changed to Engineer Technician VI (605)
GIS Specialist	604	0.00	0.00	3.00	1 Changed from GIS Application Specialist (309); 2 Changed from Senior Engineering Technician II (225)
Civil Engineering Technician V	310	0.00	0.00	4.00	4 Changed from Senior Engineering Technician II (225)
GIS Application Specialist	309	1.00	1.00	0.00	Changed to GIS Specialist (604)
Senior Engineering Technician II	225	6.00	6.00	0.00	2 Changed to GIS Specialist (604); 4 Changed to Civil Engineering Technician V (310)
Senior Engineering Technician	224	10.00	10.00	0.00	9 Changed to Engineering Technician IV (224); 1 Changed to Engineering Technician II (218)
Survey Party Chief	224	2.00	2.00	0.00	2 Changed to Engineering Technician IV
Engineering Technician IV	224	0.00	0.00	11.00	9 Changed from Senior Engineering Technician; 2 Changed from Survey Party Chief
Engineer Technician III	222	0.00	0.00	2.00	2 Changed from Engineering Technician (220)
Engineering Technician	220	2.00	7.00	0.00	1 Changed to GIS Technician I; 4 Changed to Engineering Technician II (218); 2 Changed to Engineering Technician III (222)
GIS Technician I	220	0.00	0.00	1.00	Changed from Engineering Technician
Engineering Technician II	218	0.00	0.00	5.00	1 Changed from Senior Engineering Technician (224); 4 Changed from Engineering Technician (220)
Office Technician I	216	1.00	1.00	1.00	
H/Engineering Technician Trainee		4.00	4.00	5.50	
S/Engineering Technician Trainee		0.00	1.50	0.00	
<b>Engineering Total</b>		<b>32.70</b>	<b>40.20</b>	<b>40.20</b>	
Full Time		28.70	34.70	34.70	
Part Time		4.00	5.50	5.50	

Staffing Document

Fiscal Year 1986-87 Position Titles	Grade	1984-85	1985-86	1986-87	Changes from FY 1985-86 to FY 1986-87
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Public Utilities Department (continued)

**PUBLIC UTILITIES DEPARTMENT TOTAL**

Full Time	389.33	393.00	400.00
Part Time	367.00	368.00	378.00
	22.33	26.00	22.00

Water Utility Fund

Full Time	257.73	262.25	268.96
Part Time	241.40	242.20	251.90
	16.33	20.05	17.06

Sewer Utility Fund

Full Time	110.60	102.97	103.27
Part Time	104.90	99.40	99.70
	6.60	3.67	3.67

Storm Water Utility Fund

Full Time	21.10	27.73	27.73
Part Time	21.10	26.40	26.40
	0.00	1.38	1.38

**Non-Departmental**

Weed Abatement Fund  
 PT/General Maintenance Worker  
 Subtotal for Weed Abatement Fund  
 Full Time  
 Part Time

	0.00	1.08	1.08	Transferred from the Community and Economic Development Department.
	0.00	1.08	1.08	
	0.00	0.00	0.00	
	0.00	1.08	1.08	

**SALT LAKE CITY CORPORATION TOTAL**

Full Time	2513.14	2627.16	2742.69
Part Time	2293.00	2385.00	2506.00
	220.14	242.16	236.69

**STAFFING DOCUMENT  
SUMMARY  
COMPARISON OF FISCAL YEARS 1994-95 THROUGH 1996-97**

DEPARTMENT	FULL TIME POSITIONS			EQUIVALENT POSITIONS			FULL TIME		
	Budget 1994-95	Budget 1995-96	Budget FY 96-97 1996-97	Variance	Budget 1994-95	Budget 1995-96	Budget FY 96-97 1996-97	Variance	
Attorney's Office	20.20	18.85	22.85	4.00	21.20	23.35	24.35	1.00	
City Council	14.00	16.00	16.00	0.00	14.00	16.00	16.00	0.00	
Community and Economic Development	89.00	94.00	104.00	10.00	89.75	94.00	105.00	11.00	
Fire	320.00	326.00	337.00	11.00	324.80	326.00	337.00	11.00	
Management Services	69.67	75.00	77.41	2.41	73.80	81.49	83.45	1.96	
Mayor's Office	17.00	17.00	19.00	2.00	18.78	19.25	19.75	0.50	
Office of Internal Audit	4.00	4.00	4.00	0.00	4.00	4.00	4.00	0.00	
Police	506.00	535.00	555.00	20.00	535.56	564.70	557.89	-6.81	
Public Services	305.05	309.03	318.00	8.97	394.28	403.48	448.32	44.84	
<b>GENERAL FUND TOTAL</b>	<b>1344.92</b>	<b>1394.88</b>	<b>1453.26</b>	<b>58.38</b>	<b>1476.17</b>	<b>1532.27</b>	<b>1595.76</b>	<b>63.49</b>	
Airport	352.00	408.00	468.00	60.00	370.60	427.65	483.65	56.00	
Golf	53.50	48.84	50.00	1.16	96.91	99.85	95.13	-4.72	
Public Utilities	367.00	368.00	378.00	10.00	389.33	393.00	400.00	7.00	
Refuse	55.45	50.13	42.00	-8.13	60.00	58.16	52.33	-5.83	
<b>ENTERPRISE FUND TOTAL</b>	<b>827.95</b>	<b>874.97</b>	<b>938.00</b>	<b>63.03</b>	<b>916.84</b>	<b>978.66</b>	<b>1031.11</b>	<b>52.45</b>	
Information Management Services	50.90	45.90	49.90	4.00	50.90	45.90	49.90	4.00	
Fleet Management	54.00	54.00	52.00	-2.00	54.00	54.00	52.00	-2.00	
Risk Management	10.43	10.60	8.19	-2.41	10.43	10.60	8.19	-2.41	
Governmental Immunity	4.80	4.65	4.65	0.00	4.80	4.65	4.65	0.00	
<b>INTERNAL SERVICE FUND TOTAL</b>	<b>120.13</b>	<b>115.15</b>	<b>114.74</b>	<b>-0.41</b>	<b>120.13</b>	<b>115.15</b>	<b>114.74</b>	<b>-0.41</b>	
<b>WEED ABATEMENT SPECIAL REVENUE FUND TOTAL</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>0.00</b>	<b>1.08</b>	<b>1.08</b>	<b>0.00</b>	
<b>TOTAL POSITIONS</b>	<b>2293.00</b>	<b>2385.00</b>	<b>2506.00</b>	<b>121.00</b>	<b>2513.14</b>	<b>2627.16</b>	<b>2742.69</b>	<b>115.53</b>	



# Financial Schedules

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## Financial Schedules



This section contains detailed financial information for all City funds. It serves as a financial plan for city managers. State law requires the City to submit a similar package of schedules to the State Auditor upon adoption of the budget.

Information in the schedules and fund summaries has been adjusted for comparability. Data shown in the Adopted Budget 1995-96 column reflects City Council adopted budget figures. Data shown in the Amended Budget 1995-96 column reflects City Council adopted budget figures as amended.

### Budgeting Basis

The City uses the modified accrual basis of budgeting and accounting for the following funds:

- General Fund
- Capital Projects Fund
- Special Revenue Fund
- Debt Service Fund

Under the modified accrual basis, revenue is recognized when it is measurable and available. For example, sales tax revenue is recognized when the retailer collects it. Expenditures are recognized at the time the City makes a commitment to pay. Once the City makes a commitment to pay, funds are "earmarked" and a purchase order is issued. Although the money is committed through the accounting system, the City is not legally liable for payment until services or goods are received and deemed acceptable. The schedules for these funds also contain beginning and ending fund balance figures.

**Enterprise Funds and Internal Service Funds** operate on a full accrual basis accounting system wherein revenue is recorded when earned and expenditures are recorded when incurred, regardless of when the cash is actually received or disbursed. The City budgets for these funds on a non-GAAP cash basis, therefore you will see a budget for capital expenditures and not for depreciation.

### Fund Summaries

Information contained in the City's fund summaries include three-year

comparisons of revenue, expenditures by major category and excess revenue. The summaries include the recommended budget, the current year budget, and prior year actuals. Major expenditure categories are Personal Services, Operating and Maintenance Supplies, Charges/Fees/Services, Capital Outlay and Other Uses. The major categories are broken down into more specific entries as needed.

Financial Schedules

FISCAL YEAR 1996-97 BUDGETED SOURCES BY SELECTED CATEGORY AND FUND

GENERAL FUND	CAPITAL PROJECTS FUND	CDBG/HSNG/ GRANTS OPERATING SPECIAL REVENUE FUND	AWARD BANK/ DEMOLITION WEED & MISC SPECIAL REVENUE FUND	EB11 DISPATCH SPECIAL REVENUE FUND	DOWNTOWN ECON/DEV. DISTRICT SPECIAL REVENUE FUND	STREET LIGHTING SPECIAL REVENUE FUND	BLDG. RESTORE SPEC. IMPROVE. DEBT SERVICE FUNDS	AIRPORT ENTERPRISE FUND
TOTAL TAXES:								
Property Tax:								
Current Year Assessments	\$33,700,325							
Prior Year Assessments	1,519,000							
Sales Tax	30,735,728							
Franchise Tax	15,915,557				480,000	388,957	737,000	5,046,000
Special Assessment Tax								
Aviation Fuel Tax								
Payments in Lieu of Taxes	501,488							
TOTAL TAXES	82,372,108				480,000	388,957	737,000	5,046,000
LICENSES AND PERMITS:								
Inspector's License	1,240,163							
Business /Other Licenses	2,820,089							
Total Licenses	4,160,252							
Construction Permits	2,921,883							
Other Permits	504,035							
Total Permits	3,425,728							
TOTAL LICENSES AND PERMITS	3,425,728							
FINES AND FORFEITURES	7,585,980							
PARKING METER COLLECTIONS	5,158,000							
INTEREST INCOME	1,189,136							
CHARGES FOR SERVICES:	1,400,000							
Departmental Charges for Services	3,391,098							
Building Rental/Other Leases	739,745							
TOTAL CHARGES FOR SERVICES	4,100,844							
INTERGOVERNMENTAL REVENUE:								
State Class C' Road Funds	1,800,000	1,335,000						
State Liquor and Beer Tax	397,000							
Other State Funds	342,000	250,000	85,000					
Federal Highway Administration								
AP Contributions								
Community Development Block Grant	811,100	2,185,982	2,910,008					
Other Federal Funds	150,000	618,000	1,008,000					
Salt Lake County	450,000	400,000						
Other Local Sources	83,000	62,245						
TOTAL INTERGOVERNMENTAL REVENUE	4,023,100	4,831,237	4,001,008					
INTERFUND REIMBURSEMENTS:								
Administrative Fees	2,843,755							
Airport Fire and Police Reimbursements	2,817,972							
Other Reimbursements	730,000							
TOTAL INTERFUND REIMBURSEMENTS	6,191,727							
MISCELLANEOUS	456,781							
TOTAL REVENUES	\$114,477,876	\$4,831,237	\$4,536,008	\$34,408	\$848,000	\$388,957	\$843,000	\$111,515,300
BOND PROCEEDS								
OTHER ENTERPRISE SOURCES								
TRANSFERS IN FROM OTHER FUNDS	1,740,748	6,028,718	488,300	28,500	448,000	128,983	3,601,181	5,973,200
TOTAL FUND RESOURCES	\$114,218,425	\$10,859,956	\$5,022,308	\$50,906	\$848,000	\$515,940	\$4,544,181	\$139,219,300

TOTAL GENERAL FUND RESOURCES

Financial Schedules

FISCAL YEAR 1996-97 BUDGETED SOURCES BY SELECTED CATEGORY AND FUND

	GOLF ENTERPRISE FUND		REFUSE COLLECTION ENTERPRISE FUND		SEWER UTILITY ENTERPRISE FUND		STORM WATER UTILITY ENTERPRISE FUND		WATER UTILITY ENTERPRISE FUND		FLEET MANAGEMENT INTERNAL SERVICE FUND		GOVERNMENTAL IMMUNITY INTERNAL SERVICE FUND		INFORMATION MANAGEMENT/ COPY CNTR INTERNAL SERVICE FUND		INSURANCE AND RISK MANAGEMENT INTERNAL SERVICE FUND		1995-96 TOTAL BUDGETED SOURCES		
	FUND	ENTERPRISE	FUND	ENTERPRISE	FUND	ENTERPRISE	FUND	ENTERPRISE	FUND	ENTERPRISE	FUND	INTERNAL	INTERNAL	FUND	INTERNAL	INTERNAL	FUND	INTERNAL			
<b>TAXES:</b>																					
Property Tax:																					
Current Year Assessments																				\$33,700,326	
Prior Year Assessments																					1,519,000
Sales Tax																					30,735,728
Franchise Tax																					15,915,567
Special Assessment Tax																					1,593,957
Aviation Fuel Tax																					5,046,000
Payments in Lieu of Taxes																					501,498
<b>TOTAL TAXES</b>																					89,012,065
<b>LICENSES AND PERMITS:</b>																					
Innkeeper's Licenses																					1,240,163
Business /Other Licenses																					2,920,089
Total Licenses																					4,160,252
Construction Permits																					2,921,693
Other Permits																					695,436
Total Permits																					3,517,128
<b>TOTAL LICENSES AND PERMITS</b>																					7,577,380
<b>FINES AND FORFEITURES</b>																					5,169,000
<b>PARKING METER COLLECTIONS</b>																					1,189,135
<b>INTEREST INCOME</b>																					5,867,215
<b>CHARGES FOR SERVICES:</b>																					
Departmental Charges for Services																					90,828,328
Building/Other Rentals/Other Leases																					51,629,015
<b>TOTAL CHARGES FOR SERVICES</b>																					142,457,343
<b>INTERGOVERNMENTAL REVENUE:</b>																					
State Class 'C' Road Funds																					3,135,000
State Liquor and Beer Tax																					387,000
Other State Funds																					677,000
Federal Highway Administration																					33,009,100
AIP Contributions																					5,076,000
Community Development Block Grant																					1,817,100
Other Federal Funds																					1,519,000
Salt Lake County																					850,000
Salt Lake City Redevelopment Agency/Other																					145,245
Other Local Sources																					46,714,445
<b>TOTAL INTERGOVERNMENTAL REVENUE</b>																					2,723,765
<b>INTERFUND REIMBURSEMENTS:</b>																					
Administrative Fees																					2,817,972
Airport Fire and Police Reimbursements																					9,203,641
Other Reimbursements																					14,745,368
<b>TOTAL INTERFUND REIMBURSEMENTS</b>																					27,774,724
<b>MISCELLANEOUS</b>																					
TOTAL REVENUES																					\$321,055,678
<b>BOND PROCEEDS</b>																					27,704,000
<b>OTHER ENTERPRISE SOURCES</b>																					
<b>TRANSFERS IN FROM OTHER FUNDS</b>																					
<b>TOTAL FUND RESOURCES</b>																					15,277,062
																					\$364,066,738

TOTAL BUDGETED RESOURCES



Financial Schedules

FISCAL YEAR 1996-97 BUDGETED USES BY SELECTED CATEGORY AND FUND

PERSONAL SERVICES:	GENERAL FUND		CAPITAL PROJECTS FUND		CDBG/HSG/ GRANTS		AVARD BANK/ DEMOLITION		EM11 DISPATCH		DOWNTOWN ECON.DEV. DISTRICT		STREET LIGHTING		BLDG. RESTORE SPEC. IMPROVE. DEBT SERVICE FUNDS		AIRPORT ENTERPRISE FUND		
PERSONAL SERVICES:																			
Salaries and Wages	\$18,073,571																		\$5,985,800
Professional/Managerial	6,405,387																		1,675,200
Clerical/Technical	5,238,723																		7,878,700
Operating/Maintenance	12,217,830																		
Public Safety-Police	13,814,508																		
Public Safety-Fire	2,325,652																		
Temporary/Seasonal																			
Other	465,424																		237,300
Total Salaries and Wages	58,110,048																		253,500
Benefits																			
FICA(Social Security)	2,063,820																		
Retirement	11,191,780																		
Employee Insurance	5,018,410																		
Other	208,592																		
Total Benefits	18,471,802																		4,557,200
TOTAL PERSONAL SERVICES	76,581,850																		20,595,700
MATERIALS/SUPPLIES:																			
Office/Administrative	658,508																		
Roads, Land, Building, and Equipment	219,486																		
Other	4,010,578																		
TOTAL MATERIALS/SUPPLIES:	4,898,552																		3,698,200
CHARGES AND SERVICES:																			
Professional/technical	1,342,359																		
Utilities, Maintenance and Equipment	10,008,645																		
Employee and Risk Management	2,138,580																		
Interdepartmental	4,793,641																		
Other	1,509,850																		
TOTAL CHARGES AND SERVICES:	19,792,095																		4,918,200
BONDS/DEBT/INTEREST CHARGES:	2,287,658																		
CAPITAL EXPENDITURES:																			
Equipment	738,934																		
Other	415,513																		
TOTAL CAPITAL EXPENDITURES:	1,154,447																		2,281,500
INTERFUND TRANSFERS: (to)																			
General Fund	6,000,000																		
Capital Improvement Project Fund	128,983																		
Street Lighting Special Revenue Fund	2,384,650																		
Fleet Management Internal Serv.Fund	900,000																		
Governmental Immunity Int.Serv.Fund																			
Debt Service Fund	451,500																		
Other Funds	8,885,133																		
TOTAL INTERFUND TRANSFERS:	9,885,133																		750,000
BUDGETED CONTRIBUTION TO SURPLUS	\$114,549,525																		
TOTAL BUDGETED USES																			

TOTAL GENERAL FUND BUDGET

FISCAL YEAR 1996-97 BUDGETED USES BY SELECTED CATEGORY AND FUND

	GOLF		REFUSE		SEWER		STORM		WATER		FLEET		GOVERNMENTAL		INFORMATION		INSURANCE		1996-96 TOTAL BUDGETED USES
	ENTERPRISE FUND	ENTERPRISE FUND	ENTERPRISE FUND	ENTERPRISE FUND	UTILITY ENTERPRISE FUND	UTILITY ENTERPRISE FUND	UTILITY ENTERPRISE FUND	UTILITY ENTERPRISE FUND	UTILITY ENTERPRISE FUND	UTILITY ENTERPRISE FUND	INTERNAL SERVICE FUND	INTERNAL SERVICE FUND	INTERNAL SERVICE FUND	INTERNAL SERVICE FUND	INTERNAL SERVICE FUND	INTERNAL SERVICE FUND	INTERNAL SERVICE FUND	INTERNAL SERVICE FUND	
<b>PERSONAL SERVICES:</b>																			
Salaries and Wages	\$973,495	\$281,353	\$1,422,804	\$421,232	\$2,136,871	\$303,723	\$276,717	\$2,103,912	\$265,434										\$32,254,912
Professional/Managerial		59,154	364,946	197,341	1,455,973	171,713		78,233	63,328										10,471,274
Clerical/Technical		977,595	1,721,385	353,527	4,658,784	1,298,608		21,840											22,896,364
Operating/Maintenance																			12,217,830
Public Safety-Police																			13,914,509
Public Safety-Fire																			3,723,030
Temporary/Seasonal																			209,700
Other	2,343,418	1,741,592	3,660,873	951,436	8,171,004	1,842,044		2,203,985	328,762										96,687,419
<b>Total Salaries and Wages</b>																			
Benefits																			4,640,354
FICA(Social Security)																			16,137,227
Retirement																			8,731,686
Employee Insurance																			486,233
Other																			28,974,501
<b>Total Benefits</b>																			124,661,920
<b>TOTAL PERSONAL SERVICES</b>																			1,669,094
<b>MATERIALS/SUPPLIES:</b>																			4,972,537
Office/Administrative																			9,096,473
Roads, Land, Building, and Equipment																			15,738,104
Other																			6,605,373
<b>TOTAL MATERIALS/SUPPLIES:</b>																			25,669,535
<b>CHARGES AND SERVICES:</b>																			18,248,713
Professional/Technical																			12,203,660
Utilities, Maintenance and Equipment																			15,656,714
Employee and Risk Management																			77,383,986
Interdepartmental																			64,703,373
Other																			7,656,649
<b>TOTAL CHARGES AND SERVICES:</b>																			91,183,024
<b>BONDING/DEBT/INTEREST CHARGES:</b>																			98,819,673
<b>CAPITAL EXPENDITURES:</b>																			1,740,749
Equipment																			6,028,719
Other																			128,983
<b>TOTAL CAPITAL EXPENDITURES:</b>																			2,384,660
<b>INTERFUND TRANSFERS: (to)</b>																			900,000
General Fund																			3,601,817
Capital Improvement Project Fund																			1,387,800
Street Lighting Special Revenue Fund																			16,152,718
Fleet Management Internal Serv.Fund																			\$387,468,773
Governmental Immunity Int.Serv.Fund																			
Debt Service Fund																			
Transfers Within Fund Class																			
<b>TOTAL INTERFUND TRANSFERS:</b>																			
<b>BUDGETED CONTRIBUTION TO SURPLUS</b>																			
<b>TOTAL BUDGETED USES</b>	\$7,074,450	\$6,671,761	\$17,269,567	\$7,676,564	\$41,880,231	\$8,128,077	\$910,777	\$5,348,448	\$15,310,591	\$810,777	\$8,128,077	\$5,348,448	\$15,310,591	\$41,880,231	\$8,128,077	\$910,777	\$5,348,448	\$15,310,591	

TOTAL CITY BUDGET

Financial Schedules

SALT LAKE CITY CORPORATION  
BUDGETED SOURCES AND USES BY FUND  
FY 1996-97

Revenue	ACTUAL	ADOPTED	AMENDED	BUDGET	% CHANGE FROM
	1994, 1995	BUDGET 1995-96	BUDGET 1995-96	BUDGET 1996-97	FY 96 ADOPTED to FY 97 BUDGET
AIRPORT AUTHORITY					
AIRPORT AUTHORITY FUND	67,375,310	117,337,000	126,837,000	139,219,300	18.65%
CAPITAL PROJECTS FUND					
CAPITAL PROJECTS FUND	23,695,587	10,429,159	54,957,170	10,859,956	4.13%
CITY COUNCIL OFFICE					
GENERAL FUND	1,050	9,940	9,940	113,940	1046.28%
COMMUNITY & ECONOMIC DEV. DPT.					
GENERAL FUND	6,576,187	6,876,002	7,948,326	7,948,180	15.59%
FIRE DEPARTMENT					
GENERAL FUND	2,583,540	2,675,937	2,796,305	3,319,772	24.06%
INTERNAL AUDITING OFFICE					
GENERAL FUND		59,000	59,000	39,000	-33.90%
MANAGEMENT SERVICES DEPARTMENT					
GENERAL FUND	89,101,444	87,263,394	89,298,741	93,158,864	6.76%
INFO MGMT SERVICES FUND	6,944,693	4,453,008	4,453,008	4,853,507	8.99%
COPY CENTER FUND	253,373	289,000	289,000	494,941	71.26%
INSURANCE AND RISK MGMT FUND	15,244,259	15,401,533	16,601,533	13,433,937	-12.78%
NON DEPARTMENTAL					
GENERAL FUND	543,765		233		
STREET LIGHTING SPEC ASSESS FD	516,799	480,881	480,881	515,940	7.29%
MISC. SPEC. SERV. DISTRICTS FD	501,587	460,000	460,000	460,000	No Change
EMERGENCY 911 DISPATCH FUND	499,779	597,600	868,600	849,000	42.07%
MISC.S.L.C.BUSINESS ACTIVITIES	36,231	27,768	27,768	5,400	-80.55%
CDBG OPERATING FUND	4,043,705	4,729,714	6,313,236	2,910,008	-38.47%
MISC GRANTS OPERATING FUND	5,934,144	80,000	2,396,801	529,428	561.79%
OTHER SPECIAL REVENUE FUNDS	87,315	61,500	61,500	55,506	-9.75%
HOUSING FUNDS	2,073,999	601,300	2,301,396	1,562,872	159.92%

SALT LAKE CITY CORPORATION  
 BUDGETED SOURCES AND USES BY FUND  
 FY 1996-97

	ACTUAL 1994-1995	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97	% CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
SPECIAL IMPRVMT DEBT SERV FD	707,470	1,098,741	1,098,741	943,000	-14.17%
OTHER DEBT SERVICE FUNDS	5,551,639	4,101,841	4,101,841	3,601,161	-12.21%
OFFICE OF THE MAYOR					
GENERAL FUND	78,740	122,211	143,881	256,235	109.67%
POLICE DEPARTMENT					
GENERAL FUND	2,717,767	2,741,936	3,422,356	2,472,524	-9.83%
PUBLIC SERVICES DEPARTMENT					
GENERAL FUND	5,786,241	6,277,613	6,301,054	6,326,050	0.77%
REFUSE COLLECTION FUND	7,394,761	6,108,260	6,308,260	6,538,992	7.05%
GOLF FUND	6,850,786	6,241,000	6,799,000	7,267,061	16.44%
FLEET MANAGEMENT FUND	7,424,506	7,585,707	7,936,207	8,129,650	7.17%
PUBLIC UTILITIES DEPARTMENT					
WATER UTILITY FUND	26,234,405	26,450,000	26,795,000	27,450,000	3.78%
SEWER UTILITY FUND	11,997,369	11,035,300	11,035,300	11,518,800	4.38%
STORM WATER UTILITY FUND	5,355,502	5,487,200	5,822,200	5,768,200	5.12%
SALT LAKE CITY ATTORNEY					
GENERAL FUND	97,689	297,674	302,824	583,860	96.14%
GOVERNMENTAL IMMUNITY FUND	683,917	890,907	890,907	1,005,000	12.81%
INSURANCE AND RISK MGMT FUND				1,876,654	100.00%
TOTAL Revenue	306,314,839	330,271,126	397,118,009	364,066,738	11.58

Financial Schedules

SALT LAKE CITY CORPORATION  
 BUDGETED SOURCES AND USES BY FUND  
 FY 1996-97

Expense	ACTUAL	ADOPTED	AMENDED	BUDGET	% CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
	1994-1995	BUDGET 1995-96	BUDGET 1995-96	BUDGET 1996-97	
AIRPORT AUTHORITY					
AIRPORT AUTHORITY FUND	56,688,140	132,071,300	166,755,400	140,113,200	6.09%
CAPITAL PROJECTS FUND					
CITY COUNCIL OFFICE	20,331,217	10,429,159	63,534,067	10,859,956	4.13%
GENERAL FUND	725,520	897,097	1,027,105	922,008	2.78%
COMMUNITY & ECONOMIC DEV. DPT.					
GENERAL FUND	4,725,492	4,994,124	5,152,863	5,755,216	15.24%
FIRE DEPARTMENT					
GENERAL FUND	18,909,921	18,615,306	19,273,241	20,869,116	12.11%
INTERNAL AUDITTING OFFICE					
GENERAL FUND	233,046	242,000	242,000	255,242	5.47%
MANAGEMENT SERVICES DEPARTMENT					
GENERAL FUND	4,713,125	5,226,786	5,355,138	5,455,539	4.38%
INFO MGMT SERVICES FUND	6,014,016	4,453,008	4,453,008	4,853,507	8.99%
COPY CENTER FUND	225,133	289,000	289,000	494,941	71.26%
INSURANCE AND RISK MGMT FUND	14,926,148	15,401,535	16,601,535	13,433,937	-12.78%
NON DEPARTMENTAL					
GENERAL FUND	22,315,188	17,710,879	25,655,648	18,289,548	3.27%
STREET LIGHTING SPEC ASSESS FD	416,783	454,579	456,879	391,089	-13.97%
MISC. SPEC. SERV. DISTRICTS FD	466,442	460,000	480,000	460,000	No Change
EMERGENCY 911 DISPATCH FUND	596,259	597,600	1,083,594	849,000	42.07%
MISC.S.L.C.BUSINESS ACTIVITIES	16,251	27,768	27,768	5,400	-80.55%
CDBG OPERATING FUND	4,043,707	4,729,714	6,313,236	2,910,008	-38.47%
MISC GRANTS OPERATING FUND	3,995,257	80,000	9,361,029	529,428	561.79%
OTHER SPECIAL REVENUE FUNDS	150,539	61,500	136,300	80,506	30.90%
HOUSING FUNDS	1,612,056	601,300	3,190,702	1,562,872	159.92%

SALT LAKE CITY CORPORATION  
 BUDGETED SOURCES AND USES BY FUND  
 FY 1996-97

	ACTUAL 1994-1995	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97	% CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
SPECIAL IMPRVMT DEBT SERV FD	1,155,075	1,766,742	1,767,242	895,172	-49.33%
OTHER DEBT SERVICE FUNDS	5,174,641	4,101,841	4,101,841	3,983,161	-2.89%
OFFICE OF THE MAYOR					
GENERAL FUND	1,071,000	1,165,365	1,187,860	1,261,437	8.24%
POLICE DEPARTMENT					
GENERAL FUND	29,901,352	30,803,658	31,665,515	32,949,915	6.97%
PUBLIC SERVICES DEPARTMENT					
GENERAL FUND	24,681,928	25,133,818	26,087,424	27,160,482	8.06%
REFUSE COLLECTION FUND	6,180,189	6,034,520	6,284,520	6,671,761	10.56%
GOLF FUND	5,900,990	5,919,652	6,676,507	7,074,450	19.51%
FLEET MANAGEMENT FUND	7,474,465	8,021,578	8,692,078	8,128,077	1.33%
PUBLIC UTILITIES DEPARTMENT					
WATER UTILITY FUND	25,639,949	44,000,035	44,345,035	41,880,231	-4.82%
SEWER UTILITY FUND	16,583,642	19,331,489	19,331,489	17,269,567	-10.67%
STORM WATER UTILITY FUND	4,352,048	8,577,260	8,912,260	7,676,554	-10.50%
SALT LAKE CITY ATTORNEY					
GENERAL FUND	1,396,367	1,534,674	1,679,928	1,631,022	6.28%
GOVERNMENTAL IMMUNITY FUND	872,657	890,907	890,907	910,777	2.23%
INSURANCE AND RISK MGMT FUND					
TOTAL Expense	291,484,277	374,624,194	491,011,119	387,459,773	100.00%
Excess Revenue Over (Under) Expenses	14,830,562	-44,353,068	-93,893,110	-23,393,035	-47.26%



**General Fund Summary**

The General Fund is used to budget and account for traditional government services such as Police, Fire, and Public Services. The General Fund also contains all financial resources not required to be accounted for in other funds.



Financial Schedules

	BUDGET SUMMARY (BY CATEGORY) 05/31/96				% CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97	
<b>GENERAL FUND</b>					
Fund Balance					
Beginning Fund Balance	14,365,008	12,889,132	12,889,132	7,045,075	-45.34
Unappropriated Fund Balance	14,365,008	12,889,132	12,889,132	7,045,075	-45.34
Total Beginning Fund Balance	14,365,008	12,889,132	12,889,132	7,045,075	-45.34
<b>Revenue</b>					
Taxes					
Property Taxes	32,590,498	33,952,311	34,082,484	35,219,325	3.73
Sale and Use Taxes	29,646,763	27,740,718	28,776,677	30,735,728	10.80
Franchise Taxes	15,380,274	15,251,652	15,623,439	15,915,557	4.35
Payment in Lieu of Taxes	538,393	419,081	419,081	501,498	19.67
Total Taxes	78,155,928	77,363,762	78,901,681	82,372,108	6.47
Licenses and Permits					
Regulatory Licenses	3,830,220	3,455,889	3,887,180	3,960,252	14.59
Permits	2,295,189	2,911,938	3,592,971	3,625,728	24.51
Total Licenses and Permits	6,125,409	6,367,827	7,480,151	7,585,980	19.13
Intergovernmental Revenue					
Federal Grants	533,715	1,438,021	849,363	811,100	-43.60
State Grants	2,389,498	2,325,824	2,711,083	2,491,000	7.10
Other Local Sources	681,293	751,000	751,000	721,000	-3.99
Total Intergovernmental Revenue	3,604,506	4,514,845	4,311,446	4,023,100	-10.89
Charges, Fees, and Rentals					
Insurance Premium Charges	0	0	0	0	0.00
Cemetery	255,043	270,200	270,200	366,500	35.64
Public Safety	1,038,967	924,880	1,044,980	1,189,000	28.56
Street and Public Improvement	90,673	26,200	96,200	52,000	98.47
Other Charges for Services	230,430	299,839	299,839	227,899	-23.99
Green Fees	30	0	0	0	0.00
Golf Season Passes	117,630	0	0	100,000	100.00
Other Golf Fees	18	0	0	0	0.00
Golf Cart Rental	38	0	0	0	0.00

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
05/31/96

	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97	% CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
Other Recreation Fees/Charges	1,008,579	1,079,414	1,079,414	1,022,700	-5.25
Rental Revenue	748,516	770,070	770,070	739,745	-3.94
Concessions & Retail Sales	431,768	387,397	387,397	403,000	4.03
Telephone Charges	12,030	0	0	0	0.00
<b>Total Charges, Fees, and Rentals</b>	<b>3,933,722</b>	<b>3,758,000</b>	<b>3,948,100</b>	<b>4,100,844</b>	<b>9.12</b>
<b>Fines</b>					
Parking Fines	2,855,871	2,818,000	2,818,000	4,331,000	53.69
Other Fines	813,971	558,500	570,414	827,000	48.08
<b>Total Fines</b>	<b>3,669,842</b>	<b>3,376,500</b>	<b>3,388,414</b>	<b>5,158,000</b>	<b>52.76</b>
<b>Parking Meter Collections</b>					
Parking Meter Collections	1,204,201	1,209,840	1,209,840	1,189,136	-1.71
<b>Total Parking Meter Collections</b>	<b>1,204,201</b>	<b>1,209,840</b>	<b>1,209,840</b>	<b>1,189,136</b>	<b>-1.71</b>
<b>Interest Income</b>					
Interest Income	1,720,946	1,350,000	1,601,321	1,400,000	3.70
<b>Total Interest Income</b>	<b>1,720,946</b>	<b>1,350,000</b>	<b>1,601,321</b>	<b>1,400,000</b>	<b>3.70</b>
<b>Miscellaneous Revenue</b>					
Sale of Fixed Assets	137,694	102,662	124,662	120,000	16.89
Sundry	420,445	383,517	469,217	336,781	-12.19
<b>Total Miscellaneous Revenue</b>	<b>558,139</b>	<b>486,179</b>	<b>593,879</b>	<b>456,781</b>	<b>-6.05</b>
<b>Interfund Reimbursement</b>					
Airport Police Reimbursement	173,934	177,000	177,000	188,200	6.33
Airport Fire Reimbursement	2,018,781	2,145,685	2,195,053	2,629,772	22.56
Administrative Fees	1,718,677	1,530,255	1,530,255	2,643,755	72.77
Other Interfund Reimbursement	1,732,159	1,598,297	1,598,297	730,000	-54.33
<b>Total Interfund Reimbursement</b>	<b>5,643,551</b>	<b>5,451,237</b>	<b>5,500,605</b>	<b>6,191,727</b>	<b>13.58</b>
<b>Transfers</b>					
Transfer from E911/CF Dispatch	564,486	493,664	527,664	633,371	28.30
Transfer from CDBG Oper Fund	1,142,274	1,258,853	1,207,369	1,082,378	-14.02
Transfer from Debt Services	54,900	0	0	0	0.00
Transfer from SID Fund	0	668,000	668,000	0	-100.00
Transfer from MBA Fund	288,393	0	0	0	0.00
Transfer from Weed & Demo	25,000	0	0	0	0.00
Transfer from Misc Grants Fund	505,766	25,000	800,075	25,000	0.00

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
05/31/96

	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97	% CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
Other Transfers	0	0	75,033	0	0.00
Total Transfers	2,580,819	2,445,517	3,278,141	1,740,749	-28.82
Total Revenue	107,197,063	106,323,707	110,213,578	114,218,425	7.43
Expense					
Personal Services					
Salaries & Wages	49,982,354	53,618,764	54,226,899	58,110,048	8.38
Employee Benefits	16,697,105	16,390,778	17,145,318	18,471,602	12.70
Total Personal Services	66,679,459	70,009,542	71,372,217	76,581,650	9.39
Operating & Maintenance Supply					
Materials and Supplies	4,859,321	4,772,464	5,424,904	4,888,552	2.43
Total Operating & Maintenance Supply	4,859,321	4,772,464	5,424,904	4,888,552	2.43
Charges and Services					
Charges/Services/Fees	18,538,655	18,414,725	19,182,128	19,310,581	4.86
Other Uses	-157,692	-163,044	-213,044	481,504	-395.32
Total Charges and Services	18,380,963	18,251,681	18,969,084	19,792,085	8.44
Bonding/Debt/Interest Charges					
Interest	443,750	450,000	425,000	425,000	-5.55
Bond Payment/Note Expense	20,272	45,000	45,000	45,000	0.00
Lease Amortization	1,384,644	1,384,644	1,831,994	1,797,658	29.83
Total Bonding/Debt/Interest Charges	1,848,666	1,879,644	2,301,994	2,267,658	20.64
Capital Expenditures					
Equipment	1,254,350	671,176	1,160,281	738,934	10.10
Other Capital Expenditures	94,366	206,096	196,428	415,513	101.61
Other Infrastructure	0	0	93,992	0	0.00
Total Capital Expenditures	1,348,716	877,272	1,450,701	1,154,447	31.60
Transfers Out					
Other Interfund Transfers	0	0	40,600	125,000	100.00
Transfer to CIP Fund	11,142,942	7,446,079	13,465,829	6,000,000	-19.42
Transfer to Street Light Fund	118,833	120,025	120,025	128,983	7.46
Transfer to Fleet Replacement	2,022,500	2,115,500	2,115,500	2,384,650	12.72

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BUDGET SUMMARY  
(BY CATEGORY)  
05/31/96

	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97	% CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
Transfer to Weed Abatement Fd	0	26,500	26,500	26,500	0.00
Transfer to Self-Insurance Fd	267,166	0	1,200,000	0	0.00
Transfer to Info Mgmt Fund	543,765	0	0	0	0.00
Transfer to Gov't Immunity Fd	600,000	800,000	800,000	900,000	12.50
Transfer to Housing Fund	0	0	0	300,000	100.00
TRANSFER TO GOLF FUND	860,608	0	0	0	0.00
Trans to Other Spec Revenue Fd	0	25,000	25,000	0	-100.00
Total Transfers Out	15,555,814	10,533,104	17,793,454	9,865,133	-6.34
Total Expense	108,672,939	106,323,707	117,312,354	114,549,525	7.74
Excess Revenue Over (Under) Expenditures	-1,475,876	0	-7,098,776	-331,100	100.00
Ending Fund Balance	12,889,132	12,889,132	5,790,356	6,713,975	-47.91



**Capital Projects Fund  
Summary**

The Capital Projects Fund is used to account for non enterprise fund resources for construction, major repair or renovation of city property. The construction, repair, or renovation may require more than one budgetary cycle to complete. The Capital Projects Fund does not lapse at year end and projects are closed when completed.

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BUDGET SUMMARY  
(BY CATEGORY)  
05/31/96

	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97	% CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
<b>CAPITAL PROJECTS FUND</b>					
Fund Balance					
Beginning Fund Balance	9,074,524	12,438,894	12,438,894	3,862,425	-68.95
Unappropriated Fund Balance	9,074,524	12,438,894	12,438,894	3,862,425	-68.95
Total Beginning Fund Balance	9,074,524	12,438,894	12,438,894	3,862,425	-68.95
Total Fund Balance	9,074,524	12,438,894	12,438,894	3,862,425	-68.95
Revenue					
Taxes	511,048	0	4,804,488	0	0.00
Special Assessment Taxes	511,048	0	4,804,488	0	0.00
Total Taxes	511,048	0	4,804,488	0	0.00
Intergovernmental Revenue	0	2,274,116	30,000	2,165,992	0.00
County Flood Reimbursement	1,092,261	0	4,531,052	1,585,000	-4.75
Federal Grants	2,016,138	0	6,189,533	1,018,000	100.00
State Grants	4,294,369	618,000	10,000,570	1,018,000	64.72
Other Local Sources	0	0	0	0	0.00
Total Intergovernmental Revenue	7,402,768	2,892,116	20,751,155	4,768,992	64.90
Charges, Fees, and Rentals	243,279	0	40,513	0	0.00
Rental Revenue	243,279	0	40,513	0	0.00
Total Charges, Fees, and Rentals	243,279	0	40,513	0	0.00
Interest Income	226,633	0	0	0	0.00
Interest Income	226,633	0	0	0	0.00
Total Interest Income	226,633	0	0	0	0.00
Miscellaneous Revenue	2,984,458	0	6,343,900	62,245	0.00
Sale of Fixed Assets	28,455	0	7,344,696	62,245	100.00
Sundry	0	0	0	0	0.00
Total Miscellaneous Revenue	3,012,913	0	13,688,596	62,245	100.00
Transfers	8,475	0	0	0	0.00
Transfer from Water Fund	8,475	0	0	0	0.00

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BUDGET SUMMARY  
(BY CATEGORY)  
05/31/96

	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97	% CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
Transfer from Sewer Fund	6,580	0	0	0	0.00
Transfer from Storm Water	420	0	0	0	0.00
Transfer from Refuse Fund	810	0	0	0	0.00
Transfer from Golf	3,540	0	0	0	0.00
Transfer from Fleet	5,920	0	0	0	0.00
Transfer from IMS	2,925	0	0	0	0.00
Transfer from General Fund	11,142,946	7,446,079	13,556,793	6,000,000	-19.42
Transfer from E911/Cf Dispatch	0	0	100,000	0	0.00
Transfer from Risk Management	2,200	0	0	0	0.00
Transfer from Misc Grants Fund	1,123,690	0	634,196	0	0.00
Transfer from SL Trust Funds	0	0	2,117	0	0.00
Transfer from RDA	1,440	0	0	0	0.00
Other Transfers	0	90,964	0	28,719	-68.43
Total Transfers	12,298,946	7,537,043	14,293,106	6,028,719	-20.01
Bond Proceeds	0	0	1,379,312	0	0.00
Total Bond Proceeds	0	0	1,379,312	0	0.00
Total Revenue	23,695,587	10,429,159	54,957,170	10,859,956	4.13
Expense					
Personal Services	37,086	0	0	0	0.00
Salaries & Wages	9,375	0	0	0	0.00
Employee Benefits					
Total Personal Services	46,461	0	0	0	0.00
Operating & Maintenance Supply	6,305	0	8,799	0	0.00
Materials and Supplies					
Total Operating & Maintenance Supply	6,305	0	8,799	0	0.00
Charges and Services	92,120	219,295	422,526	220,392	0.50
Charges/Services/Fees					
Total Charges and Services	92,120	219,295	422,526	220,392	0.50
Bonding/Debt/Interest Charges					
Interest	22,296	0	0	0	0.00
Lease Amortization	571,403	964,159	0	1,273,183	32.05



Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
05/31/96

	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97	% CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
Total Bonding/Debt/Interest Charges	593,699	964,159	0	1,273,183	32.05
Capital Expenditures					
Equipment	16,250	0	0	0	0.00
Other Capital Expenditures	14,978,940	5,143,867	63,102,742	5,764,564	12.07
Total Capital Expenditures	14,995,190	5,143,867	63,102,742	5,764,564	12.07
Transfers Out					
Transfer to Debt Service Fund	4,597,442	4,101,838	0	3,601,817	-12.19
Total Transfers Out	4,597,442	4,101,838	0	3,601,817	-12.19
Total Expense	20,331,217	10,429,159	63,534,067	10,859,956	4.13
Excess Revenue Over (Under) Expenditures	3,364,370	0	-8,576,897	0	0.00
Ending Fund Balance	12,438,894	12,438,894	3,861,997	3,862,425	-68.95

**Special Revenue Funds**

Special revenue funds are used to account for certain property taxes, grant funds, and other special revenue legally restricted for specific purposes. The City budgets for the following special revenue funds:

**Community Development Block Grant Operating Fund**--This fund accounts for monies received by the City as a federal grantee participant in the Community Development Block Grant (CDBG) program. Those CDBG monies which are accounted for in the Capital Projects fund are not included in this summary. This schedule is organized by project.

**E911 Dispatch Fund**--This fund accounts for monies received for operation and maintenance of the Emergency 911 Dispatch system. Telephone users are assessed monthly fees for the E911 service.

**Housing Loans and Trust Funds--**

These funds account for loan repayments for housing rehabilitation loans provided to eligible participants of the housing loans and grants program. This fund

accounts for the City's Housing Demonstration Trust Fund projects.

**Miscellaneous Grants Operating Fund**--This fund accounts for grant monies received from various government agencies such as HOME and State Emergency Services. When receiving the monies, the City is the grantee.

**Miscellaneous S.L.C. Business Activities**---This fund accounts for activities of the Wasatch Fire Academy.

**Miscellaneous Special Service Districts Fund (Downtown Economic Development)**--This fund contains special assessment taxes collected from businesses in the Central Business District (approximately 200 East to 300 West and South Temple to 400 South). The monies in this fund are dedicated to downtown projects or improvements.

**Other Special Revenue Funds**--This fund is used to account for the Cities weed abatement, demolition, and awards and incentive bank program. The weed abatement fund includes costs associated with enforcement of the City's weed removal ordinance.

The demolition fund includes costs associated with demolition of deteriorated housing units. When the City pays to remove weeds or to demolish a housing unit on private property, a lien is placed on the property to recover the costs associated with the weed removal or demolition.

The awards and incentives bank is a revolving fund established to share demonstrated cost savings with the employees who have been responsible for the savings. Departments reimburse the fund with budgeted costs which are saved.

**Street Lighting Special Assessments Fund**--This fund accounts for monies associated with the installation and operation of street lights in special lighting districts where property owners share in the cost of the additional lighting.

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BUDGET SUMMARY  
(BY CATEGORY)  
05/31/96

	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97	& CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
<b>CDBG OPERATING FUND</b>					
Fund Balance					
Beginning Fund Balance	800,000	799,998	799,998	799,998	0.00
Reserves	0	0	0	0	0.00
Unappropriated Fund Balance	800,000	799,998	799,998	799,998	0.00
Total Beginning Fund Balance	800,000	799,998	799,998	799,998	0.00
Total Fund Balance	800,000	799,998	799,998	799,998	0.00
<b>Revenue</b>					
Intergovernmental Revenue					
Federal Grants	3,087,975	4,729,714	5,730,079	2,910,008	-38.47
Total Intergovernmental Revenue	3,087,975	4,729,714	5,730,079	2,910,008	-38.47
Transfers					
Transfer from HUD Housing Fund	955,730	0	583,157	0	0.00
Total Transfers	955,730	0	583,157	0	0.00
Total Revenue	4,043,705	4,729,714	6,313,236	2,910,008	-38.47

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BUDGET SUMMARY  
(BY CATEGORY)  
05/31/96

	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97	% CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
<b>CDBG OPERATING FUND</b>					
Expense					
Personal Services					
Salaries & Wages	39,316	0	31,745	0	0.00
Employee Benefits	1,936	0	4,742	0	0.00
Total Personal Services	41,252	0	36,487	0	0.00
Operating & Maintenance Supply Materials and Supplies	1,565	0	65,773	0	0.00
Total Operating & Maintenance Supply	1,565	0	65,773	0	0.00
Charges and Services					
Charges/Services/Fees	1,550,911	3,470,861	3,688,316	1,827,630	-47.34
Total Charges and Services	1,550,911	3,470,861	3,688,316	1,827,630	-47.34
Capital Expenditures					
Equipment	0	0	3,219	0	0.00
Total Capital Expenditures	0	0	3,219	0	0.00
Transfers Out					
Transfer to General Fund	1,142,276	1,258,853	1,203,853	1,082,378	-14.02
Transfer to Debt Service Fund	300,000	0	0	0	0.00
Transfer to Housing Fund	1,007,703	0	1,315,588	0	0.00
Total Transfers Out	2,449,979	1,258,853	2,519,441	1,082,378	-14.02
Total Expense	4,043,707	4,729,714	6,313,236	2,910,008	-38.47
Excess Revenue Over (Under) Expenditures	-2	0	0	0	0.00
Ending Fund Balance	799,998	799,998	799,998	799,998	0.00

Financial Schedules

Community Development Block Grant Operating Fund Project Allocations

ORGANIZATION	DESCRIPTION	FY96-97 BUDGET
Salt Lake Housing Division	(HED) Housing Rehab - To bring housing units up to code. Administered through HED in CD target areas or for income eligible residents Citywide. At least 70% of funds used for low/mod income.	650,000
ASSIST - Emergency Home Repair	To provide \$1,500 grants for emergency home repairs; plumbing, heating & electrical, leaking roofs, & accessibility modifications. Citywide. Income eligible people.	305,000
NHS Revolving Loan Fund	To provide low interest loans to rehab houses & problem properties in the NHS Northwest target areas including Jackson, Onequa and Guadalupe.	75,000
BSL Operation Paint Brush	To provide technical assistance and paint for low-income home owners. This will provide paint to approx. 200 homes. CD eligible areas. Income eligible	40,000
Salt Lake Community Development Corp. (CDC)	Operational support for non-profit housing program to implement programs which address current housing needs. Citywide.	70,000
Salt Lake CDC "Own in Salt Lake"	To provide \$2,000 grants to low/mod income families for down payment assistance and/or closing costs for first time home buyers. Eligibility depends on reinstatement of federal regulations currently before Congress.	50,000
Utah Non-profit Housing Corp.	Operational support for development of non-profit housing program which will address current housing needs. Citywide.	40,000
CPPD Housing Match Funding	Funding to be used by Capital Planning as match money for new HUD transitional and permanent housing grants.	100,000
Tenant Based Rent & Mortgage Assistance	To provide 3 months of emergency rent or mortgage payments, paid on loan basis directly to landlord or Mortgage Company, for families at risk of becoming homeless due to financial crisis.	36,600
SL Fire Dept. Smoke Detector Program	To purchase approximately 1000 smoke detectors and batteries for installation in low income elderly and disabled person's homes.	7,000

**Community Development Block Grant Operating Fund Project Allocations**

ORGANIZATION	DESCRIPTION	FY96-97 BUDGET
Lowell Apartments Land Acquisition	Funding to purchase property located at the Lowell Apartments (80 units of elderly housing). Land will be used for community gardens and green space area for elderly residents.	50,500
Housing Outreach Rental Program (HORP)	To assist low/mod income families in obtaining safe, affordable housing and increase the number of low cost apts. available. Citywide.	37,000
Crime Prevention/ Neighborhood Improvements	To fund SLPD programs which educate residents on crime prevention & to provide materials/tools to volunteers, communities & neighborhoods for clean-up, paint-up projects. CD eligible areas.	66,253
Salt Lake Police Dept. Security Lock	To fund SLPD program to provide deadbolt locks and other security measures for income eligible residents. This budget will provide services to approx. 130 residents. Citywide.	30,000
Community Shelter & Resource Center	To continue to fund Traveler's Aid to operate the Mens/Womens/Family shelters. 210 So. Rio Grande. Citywide.	126,000
Capitol West Boys & Girls Club	Operational support to continue programs in recreation and counseling for high risk poverty level children.	34,000
Tenant Home Maintenance Training	Operational support for program which will provide low-income tenants with home maintenance/money management training.	12,500
Senior/Handicapped Home Imp. Program	Operational support for CSC program which provides minor home repairs for Seniors and disabled individuals; minor plumbing, electrical, furnace filters etc. Funding is used to pay for handyman, painter and all raw material costs.	15,000
*Northwest/Westside Food Pantry	Operational support for CAP program which provides food & social services to people in emergency situations. Citywide.	27,500
Crossroads Emergency Food Pantry	Operational support for food pantry to meet needs of the homeless, destitute and low-income families. Citywide.	6,000
Wasatch Community Gardens	Operational support for program which provides a food source for low income people by operating community gardens. CD eligible areas.	12,000

Financial Schedules

Community Development Block Grant Operating Fund Project Allocations

ORGANIZATION	DESCRIPTION	FY96-97 BUDGET
Utah Food Bank	Funding to purchase refrigerated semi-trailer for program which serves as focal point for distribution of food to emergency food pantries and other community agencies.	22,400
LOTUS Project	Funding to pay 12 months facility rent and purchase power tools necessary for transitional work program which provides training and jobs for homeless To fund Boys & Girls Club program to enhance self esteem, provide recreational opportunities and leadership skills. Program targeted toward at-risk females, 11-17 years old.	12,000
Youth with a Voice	Operational support for program which provides counseling services to rape victims.	43,000
Rape Recovery Center	Operational support for program which provides short-term crisis care to children ages 13 and under who are at risk for abuse or neglect.	5,000
Family Support Center	Partial operational funding to continue preschool and Home Visitor programs that serve poverty, minority children and families. 340 So. Goshen St.	20,000
Preschool OUR HOUSE Daycare	Funding to purchase equipment for organization which provides child care services to homeless children, empowering families to act on their own behalf to acquire self-sufficiency.	12,000
African American Task Force, Inc.	Operational support for program that is an anti-violence/anti-drug prevention model for inner city at-risk youth.	10,000
Mobile Neighborhood Watch	Operational support for program to provide support to the SLC Police Department by reporting suspicious activities and being a visible deterrent to	10,000
UOIC/Nettie Gregory Center Improvements	Funding to purchase and install new roof on Nettie Gregory Center. Center is currently used by UOIC who provides educational programs for low/mod income persons.	9,000
First Step House Improvements	Funding to demolish and replace three exterior stairway/porches, and widen one main entry landing to meet current codes.	25,000

**Community Development Block Grant Operating Fund Project Allocations**

ORGANIZATION	DESCRIPTION	FY96-97 BUDGET
New Hope Refugee Center	To construct building improvements to include new roof, forced-air heating system and exterior paint. Program provides services to refugees/immigrants.	62,000
Independent Living Center Expansion	To construct improvements to property behind current facility for expansion of program. Program provides independent and self sufficient training to people with disabilities.	7,000
YWCA Fire Protection System	To design, supply and install complete wet pipe fire protection system. Program provides residential services to battered women/children, low-income women & pregnant teens.	77,200
Neighborhood House Improvements	To construct ADA improvements to entrance of nursery and playground, and to pay partial salary of special needs teaching assistant.	10,000
The Salvation Army Building Improvements	To replace approximately 7,650 sq. ft. of flooring. Program provides 24 hour residential treatment services to male substance abusers.	29,755
Utah Industries for the Blind	To purchase an Automatic Impulse Sealer. UIB produces traffic safety vests.	6,000
Volunteers of America	Funding to purchase furniture & equipment for detoxification center.	17,348
Minority Business Technical Assistance IMPACT, Inc.	To provide management and technical assistance to potential women and minority businesses. Income eligible clients. 350 E. 500 So. #101.	8,000
Sugarhouse Master Plan	Funding to pay full time assistant planner position for one year to update and publish the Sugarhouse Master Plan.	36,000
Capital Planning and Programming (CPPD)	Funding for functions necessary to administer the CDBG grant.	296,500
Accounting	Same as above.	42,000
Property Management	Same as above.	46,430
Community Affairs	Same as above.	40,695
Attorney	Same as above.	53,300
Environmental Assessments	Same as above.	53,500
Office of Neighborhood Services	Funding for the City to administer and implement policies and programs for Community Councils and citizen notification.	49,627



**Community Development Block Grant Operating Fund Project Allocations**

<b>ORGANIZATION</b>	<b>DESCRIPTION</b>	<b>FY96-97 BUDGET</b>
BSL - Special District	To fund Housing/Zoning Inspector position which will work exclusively in the areas where CDBG and HOME housing projects are being built or renovated.	25,900
Housing/Zoning Inspector		80,000
Contingency	The amount set aside to cover unanticipated cost overruns on funded projects.	<u>\$2,910,008</u>



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(BY CATEGORY)  
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	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97	& CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
<b>EMERGENCY 911 DISPATCH FUND</b>					
Fund Balance					
Beginning Fund Balance	471,609	375,129	375,129	160,135	-57.31
Unappropriated Fund Balance	471,609	375,129	375,129	160,135	-57.31
Total Beginning Fund Balance	471,609	375,129	375,129	160,135	-57.31
Total Fund Balance	471,609	375,129	375,129	160,135	-57.31
<b>Revenue</b>					
Charges, Fees, and Rentals	474,553	576,000	756,000	824,000	43.06
E911 Surcharge					
Total Charges, Fees, and Rentals	474,553	576,000	756,000	824,000	43.06
Interest Income	25,226	21,600	25,200	25,000	15.74
Interest Income					
Total Interest Income	25,226	21,600	25,200	25,000	15.74
Miscellaneous Revenue	0	0	87,400	0	0.00
Sundry					
Total Miscellaneous Revenue	0	0	87,400	0	0.00
Total Revenue	499,779	597,600	868,600	849,000	42.07

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BUDGET SUMMARY  
(BY CATEGORY)  
05/31/96

	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97	% CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
<b>EMERGENCY 911 DISPATCH FUND</b>					
Expense					
Operating & Maintenance Supply Materials and Supplies	1,854	0	0	0	0.00
Total Operating & Maintenance Supply	1,854	0	0	0	0.00
Charges and Services Charges/Services/Fees Other Uses	1,767 17,887	21,600 6,000	331,936 6,000	166,500 11,000	670.83 83.33
Total Charges and Services	19,654	27,600	337,936	177,500	543.12
Bonding/Debt/Interest Charges Other Bond/Debt/Interest Chrg	0	76,336	0	0	-100.00
Total Bonding/Debt/Interest Charges	0	76,336	0	0	-100.00
Capital Expenditures Equipment	10,265	0	117,994	38,129	100.00
Total Capital Expenditures	10,265	0	117,994	38,129	100.00
Transfers Out Transfer to CIP Fund Transfer to General Fund	564,486	493,664	100,000 527,664	633,371	0 28.30
Total Transfers Out	564,486	493,664	627,664	633,371	28.30
Total Expense	596,259	597,600	1,083,594	849,000	42.07
Excess Revenue Over (Under) Expenditures	-96,480	0	-214,994	0	0.00
Ending Fund Balance	375,129	375,129	160,135	160,135	-57.31

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
05/31/96

	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97	% CHANGE FROM FY '96 ADOPTED to FY '97 BUDGET
<b>HOUSING LOANS &amp; TRUST FUNDS</b>					
Fund Balance					
Beginning Fund Balance	9,288,209	9,750,152	9,750,152	8,860,846	-9.12
Unappropriated Fund Balance	9,288,209	9,750,152	9,750,152	8,860,846	-9.12
Total Beginning Fund Balance	9,288,209	9,750,152	9,750,152	8,860,846	-9.12
Total Fund Balance	9,288,209	9,750,152	9,750,152	8,860,846	-9.12
Revenue					
Intergovernmental Revenue	552,669	0	510,200	561,572	100.00
Federal Grants	552,669	0	510,200	561,572	100.00
Total Intergovernmental Revenue	552,669	0	510,200	561,572	100.00
Charges, Fees, and Rentals	8,554	10,000	10,000	0	-100.00
Insurance Premium Charges	8,554	10,000	10,000	0	-100.00
Total Charges, Fees, and Rentals	8,554	10,000	10,000	0	-100.00
Interest Income	284,737	425,000	425,000	535,000	25.88
Interest Income	284,737	425,000	425,000	535,000	25.88
Total Interest Income	284,737	425,000	425,000	535,000	25.88
Transfers					
Transfer from General Fund	1,007,703 <sup>0</sup>	0	1,315,588 <sup>0</sup>	300,000	100.00
Transfer from OBG Oper Fund	220,336	0	40,608	166,300	0.00
Transfer from Misc Grants Fund	1,228,039	166,300	1,356,196	466,300	180.40
Total Transfers	2,073,999	601,300	2,301,396	1,562,872	159.92
Total Revenue	2,073,999	601,300	2,301,396	1,562,872	159.92

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
05/31/96

	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97	% CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
<b>HOUSING LOANS &amp; TRUST FUNDS</b>					
Expense					
Charges and Services					
Charges/Services/Fees	-47,324	10,000	520,200	300,000	2,900.00
Other Uses	79,400	166,300	1,601,470	561,572	2,237.69
Total Charges and Services	32,076	176,300	2,121,670	861,572	388.70
Bonding/Debt/Interest Charges					
Interest	163,588	425,000	425,000	535,000	25.88
Total Bonding/Debt/Interest Charges	163,588	425,000	425,000	535,000	25.88
Capital Expenditures					
Land & Rights	3,078	0	0	0	0.00
Total Capital Expenditures	3,078	0	0	0	0.00
Transfers Out					
Transfer to ODBG Fund	955,732	0	583,157	166,300	100.00
Transfer to Grants Operating	457,582	0	60,875	0	0.00
Total Transfers Out	1,413,314	0	644,032	166,300	100.00
Total Expense	1,612,056	601,300	3,190,702	1,562,872	159.92
Excess Revenue Over (Under) Expenditures	461,943	0	-889,306	0	0.00
Ending Fund Balance	9,750,152	9,750,152	8,860,846	8,860,846	-9.12

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
05/31/96

	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97	% CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
<b>MISC GRANTS OPERATING FUND</b>					
Fund Balance					
Beginning Fund Balance	9,505,139	11,444,026	11,444,026	4,479,798	-60.85
Unappropriated Fund Balance	9,505,139	11,444,026	11,444,026	4,479,798	-60.85
Total Beginning Fund Balance	9,505,139	11,444,026	11,444,026	4,479,798	-60.85
Total Fund Balance	9,505,139	11,444,026	11,444,026	4,479,798	-60.85
<b>Revenue</b>					
<b>Intergovernmental Revenue</b>					
Federal Grants	3,307,029	0	1,502,766	444,428	100.00
State Grants	240,025	80,000	120,000	85,000	6.25
Other Local Sources	24,826	0	31,000	0	0.00
Total Intergovernmental Revenue	3,571,880	80,000	1,653,766	529,428	561.79
<b>Interest Income</b>					
Interest Income	570,353	0	0	0	0.00
Total Interest Income	570,353	0	0	0	0.00
<b>Miscellaneous Revenue</b>					
Sale of Fixed Assets	1,334,190	0	646,131	0	0.00
Sundry	1,334,139	0	646,131	0	0.00
Total Miscellaneous Revenue	1,334,329	0	646,131	0	0.00
<b>Transfers</b>					
Transfer from SL Trust Funds	0	0	684	0	0.00
Transfer from HED Housing Fund	457,582	0	96,220	0	0.00
Total Transfers	457,582	0	96,904	0	0.00
Total Revenue	5,934,144	80,000	2,396,801	529,428	561.79

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
05/31/96

	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97	% CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
<b>MISC GRANTS OPERATING FUND</b>					
Expense					
Personal Services					
Salaries & Wages	27,263	0	20,000	0	0.00
Employee Benefits	5,763	0	0	0	0.00
Total Personal Services	33,026	0	20,000	0	0.00
Operating & Maintenance Supply					
Materials and Supplies	47,439	18,550	22,822	36,876	98.79
Total Operating & Maintenance Supply	47,439	18,550	22,822	36,876	98.79
Charges and Services					
Charges/Services/Fees	2,197,320	36,450	9,166,383	453,568	1,144.36
Other Uses	47,157	0	35,345	0	0.00
Total Charges and Services	2,244,477	36,450	9,201,728	453,568	1,144.36
Capital Expenditures					
Equipment	18,973	0	9,871	13,984	100.00
Land & Rights	80,795	0	0	0	0.00
Other Capital Expenditures	-279,245	0	41,000	0	0.00
Total Capital Expenditures	-179,477	0	50,871	13,984	100.00
Transfers Out					
Transfer to CIP Fund	1,555,513	0	0	0	0.00
Transfer to General Fund	73,943	25,000	25,000	25,000	0.00
Transfer to Housing Fund	220,336	0	40,608	0	0.00
Total Transfers Out	1,849,792	25,000	65,608	25,000	0.00
Total Expense	3,995,257	80,000	9,361,029	529,428	561.79
Excess Revenue Over (Under) Expenditures	1,938,887	0	-6,964,228	0	0.00
Ending Fund Balance	11,444,026	11,444,026	4,479,798	4,479,798	-60.85



Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
06/31/96

MISC. S.I.C. BUSINESS ACTIVITIES	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97	% CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
Revenue					
Licenses and Permits	0	0	0	5,400	100.00
Total Licenses and Permits	0	0	0	5,400	100.00
Intergovernmental Revenue State Grants	0	27,768	27,768	0	-100.00
Total Intergovernmental Revenue	0	27,768	27,768	0	-100.00
Miscellaneous Revenue Sundry	36,231	0	0	0	0.00
Total Miscellaneous Revenue	36,231	0	0	0	0.00
Total Revenue	36,231	27,768	27,768	5,400	-80.55

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BUDGET SUMMARY  
(BY CATEGORY)  
05/31/96

	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97	% CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
<b>MISC.S.L.C.BUSINESS ACTIVITIES</b>					
Expense					
Operating & Maintenance Supply Materials and Supplies	1,362	4,260	4,260	5,400	26.76
Total Operating & Maintenance Supply	1,362	4,260	4,260	5,400	26.76
Charges and Services Charges/Services/Fees	14,889	23,508	23,508	0	-100.00
Total Charges and Services	14,889	23,508	23,508	0	-100.00
Total Expense	16,251	27,768	27,768	5,400	-80.55
Excess Revenue Over (Under) Expenditures	19,980	0	0	0	0.00

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BUDGET SUMMARY  
(BY CATEGORY)  
05/31/96

	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97	% CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
MISC. SPEC. SERV. DISTRICTS FD					
Fund Balance					
Beginning Fund Balance	180,069	215,027	215,027	215,027	0.00
Unappropriated Fund Balance	180,069	215,027	215,027	215,027	0.00
Total Beginning Fund Balance	180,069	215,027	215,027	215,027	0.00
Total Fund Balance	180,069	215,027	215,027	215,027	0.00
Revenue					
Taxes					
Special Assessment Taxes	493,188	460,000	460,000	460,000	0.00
Total Taxes	493,188	460,000	460,000	460,000	0.00
Interest Income					
Interest Income	8,188	0	0	0	0.00
Total Interest Income	8,188	0	0	0	0.00
Miscellaneous Revenue					
Sundry	24	0	0	0	0.00
Total Miscellaneous Revenue	24	0	0	0	0.00
Total Revenue	501,400	460,000	460,000	460,000	0.00

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
05/31/96

	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97	% CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
MISC. SPEC. SERV. DISTRICTS FD					
Expense					
Charges and Services					
Charges/Services/Fees	466,442	460,000	480,000	460,000	0.00
Total Charges and Services	466,442	460,000	480,000	460,000	0.00
Total Expense	466,442	460,000	480,000	460,000	0.00
Excess Revenue Over (Under) Expenditures	34,958	0	-20,000	0	0.00
Ending Fund Balance	215,027	215,027	195,027	215,027	0.00

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
05/31/96

	ACTUAL, 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97	% CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
<b>CENTRAL BUSINESS DIST. IMPROV.</b>					
Fund Balance					
Beginning Fund Balance	874	1,061	1,061	1,061	0.00
Unappropriated Fund Balance	874	1,061	1,061	1,061	0.00
Total Beginning Fund Balance	874	1,061	1,061	1,061	0.00
Total Fund Balance	874	1,061	1,061	1,061	0.00
Revenue					
Interest Income	187	0	0	0	0.00
Interest Income	187	0	0	0	0.00
Total Interest Income	187	0	0	0	0.00
Total Revenue	187	0	0	0	0.00
Excess Revenue Over (Under) Expenditures	187	0	0	0	0.00
Ending Fund Balance	1,061	1,061	1,061	1,061	0.00



Financial Schedules

	BUDGET SUMMARY (BY CATEGORY) 05/31/96					% CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97		
<b>OTHER SPECIAL REVENUE FUNDS</b>						
Fund Balance						
Beginning Fund Balance	196,559	133,335	133,335	93,535	-29.85	
Unappropriated Fund Balance	196,559	133,335	133,335	93,535	-29.85	
Total Beginning Fund Balance	196,559	133,335	133,335	93,535	-29.85	
Total Fund Balance						
Revenue						
Taxes						
Special Assessment Taxes	1,672	10,000	10,000	10,000	0.00	
Total Taxes	1,672	10,000	10,000	10,000	0.00	
Charges, Fees, and Rentals						
Public Safety	22,742	0	0	19,006	100.00	
Total Charges, Fees, and Rentals	22,742	0	0	19,006	100.00	
Interest Income						
Interest Income	4,714	0	0	0	0.00	
Total Interest Income	4,714	0	0	0	0.00	
Miscellaneous Revenue						
Sale of Fixed Assets	58,187	0	0	0	0.00	
Total Miscellaneous Revenue	58,187	0	0	0	0.00	
Transfers						
Transfer from General Fund	0	51,500	51,500	26,500	-48.54	
Total Transfers	0	51,500	51,500	26,500	-48.54	
Total Revenue	87,315	61,500	61,500	55,506	-9.75	

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
05/31/96

	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97	% CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
<b>OTHER SPECIAL REVENUE FUNDS</b>					
Expense					
Personal Services	85,000	0	0	19,040	100.00
Salaries & Wages	0	0	0	1,466	100.00
Employee Benefits					
Total Personal Services	85,000	0	0	20,506	100.00
Charges and Services	40,539	61,500	61,500	60,000	-2.44
Charges/Services/Fees					
Total Charges and Services	40,539	61,500	61,500	60,000	-2.44
Transfers Out	25,000	0	74,800	0	0.00
Transfer to General Fund					
Total Transfers Out	25,000	0	74,800	0	0.00
Total Expense	150,539	61,500	136,300	80,506	30.90
Excess Revenue Over (Under) Expenditures	-63,224	0	-74,800	-25,000	100.00
Ending Fund Balance	133,335	133,335	58,535	68,535	-48.60



Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
05/31/96

	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97	% CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
<b>STREET LIGHTING SPEC ASSESS FD</b>					
Fund Balance					
Beginning Fund Balance	963,058	1,063,074	1,063,074	1,089,376	2.47
Unappropriated Fund Balance	963,058	1,063,074	1,063,074	1,089,376	2.47
Total Beginning Fund Balance	963,058	1,063,074	1,063,074	1,089,376	2.47
Total Fund Balance					
Revenue					
Taxes	330,367	360,856	360,856	386,957	7.23
Special Assessment Taxes	330,367	360,856	360,856	386,957	7.23
Total Taxes	330,367	360,856	360,856	386,957	7.23
Interest Income	67,599	0	0	0	0.00
Interest Income	67,599	0	0	0	0.00
Total Interest Income	67,599	0	0	0	0.00
Transfers	118,833	120,025	120,025	128,983	7.46
Transfer from General Fund	118,833	120,025	120,025	128,983	7.46
Total Transfers	118,833	120,025	120,025	128,983	7.46
Total Revenue	516,799	480,881	480,881	515,940	7.29

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
05/31/96

	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97	% CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
<b>STREET LIGHTING SPEC ASSESS FD</b>					
Expense					
Charges and Services Charges/Services/Fees	247,613	251,938	254,238	276,992	9.94
Total Charges and Services	247,613	251,938	254,238	276,992	9.94
Bonding/Debt/Interest Charges Lease Amortization	152,640	152,641	152,641	0	-100.00
Total Bonding/Debt/Interest Charges	152,640	152,641	152,641	0	-100.00
Capital Expenditures Airport Infrastructure	16,530	50,000	50,000	114,097	128.19
Total Capital Expenditures	16,530	50,000	50,000	114,097	128.19
Total Expense	416,783	454,579	456,879	391,089	-13.97
Excess Revenue Over (Under) Expenditures	100,016	26,302	24,002	124,851	374.68
Ending Fund Balance	1,063,074	1,089,376	1,087,076	1,214,227	11.46



**Enterprise Fund**

Enterprise funds are used to account for operations that are financed and operated in a manner similar to a private business enterprise. The intent is that the costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges, or where it has been decided that a periodic determination of revenue earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes. The City budgets for the following enterprise funds:

**Airport Authority Fund**--User fees are charged to airlines, car rental agencies, airport concessionaires, etc.

**Golf Fund**--Participants in golf pay fees which underwrite the cost of providing these services.

**Refuse Collection Fund**--A weekly trash pickup service is provided to the residents of Salt Lake City. Additionally, residents receive an annual

curb side pickup designed for large or oversized debris as well as leaf bag removal, weed removal, street sweeping, urban forestry debris removal, and weekly curbside recycling pickup.

**Sewer Utility Fund**--Sewer service is provided to the residents of Salt Lake City.

**Storm Water Utility Fund**--Drainage service is provided to the residents of Salt Lake City.

**Water Utility Fund**--Water service is provided to the residents of Salt Lake City and some residents of Salt Lake County.

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
05/31/96

	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97	% CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
<b>AIRPORT AUTHORITY FUND</b>					
Revenue					
Intergovernmental Revenue		46,444,400	55,944,400	33,009,100	-28.93
Federal Grants	0	46,444,400	55,944,400	33,009,100	-28.93
Total Intergovernmental Revenue	0	46,444,400	55,944,400	33,009,100	-28.93
Charges, Fees, and Rentals					
Other Fees	10,685,695	12,815,200	12,815,200	16,948,300	32.25
Rental Revenue	48,790,668	50,629,600	50,629,600	54,421,800	7.49
Total Charges, Fees, and Rentals	59,476,363	63,444,800	63,444,800	71,370,100	12.49
Interest Income					
Interest Income	2,038,041	1,022,000	1,022,000	1,162,900	13.79
Total Interest Income	2,038,041	1,022,000	1,022,000	1,162,900	13.79
Miscellaneous Revenue					
Sale of Fixed Assets	63,481	50,000	50,000	50,000	0.00
Sundry	5,797,425	6,375,800	6,375,800	5,923,200	-7.10
Total Miscellaneous Revenue	5,860,906	6,425,800	6,425,800	5,973,200	-7.04
Bond Proceeds					
Bond Proceeds	0	0	0	27,704,000	100.00
Total Bond Proceeds	0	0	0	27,704,000	100.00
Total Revenue	67,375,310	117,337,000	126,837,000	139,219,300	18.65
Expense					
Personal Services					
Salaries & Wages	10,162,289	13,521,900	13,664,800	16,038,500	18.61
Employee Benefits	3,154,584	3,660,900	3,723,000	4,557,200	24.48
Total Personal Services	13,316,873	17,182,800	17,387,800	20,595,700	19.86
Operating & Maintenance Supply					
Materials and Supplies	2,321,633	3,074,700	3,186,700	3,666,200	19.24

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
05/31/96

	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97	% CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
Total Operating & Maintenance Supply	2,321,633	3,074,700	3,186,700	3,666,200	19.24
Charges and Services					
Charges/Services/Fees	11,162,207	13,617,300	14,145,300	14,504,700	6.52
Other Uses	2,793,852	2,853,900	2,853,900	3,474,800	21.76
Total Charges and Services	13,956,059	16,471,200	16,999,200	17,979,500	9.16
Bonding/Debt/Interest Charges					
Interest	9,362,809	12,035,400	12,035,400	10,947,600	-9.04
Bond Payment/Note Expense	0	13,425,000	13,425,000	28,034,700	108.82
Other Bond/Debt/Interest Chrg	64,004	30,000	30,000	30,000	0.00
Total Bonding/Debt/Interest Charges	9,426,813	25,490,400	25,490,400	39,012,300	53.05
Capital Expenditures					
Equipment	0	9,003,500	9,428,500	2,261,500	-74.88
Work in Process	0	60,114,500	93,528,600	55,848,000	-7.10
Total Capital Expenditures	0	69,118,000	102,957,100	58,109,500	-15.93
Depreciation & Amortization					
Depreciation & Amortization	17,666,762	0	0	0	0.00
Total Depreciation & Amortization	17,666,762	0	0	0	0.00
Transfers Out					
Other Interfund Transfers	0	734,200	734,200	750,000	2.15
Total Transfers Out	0	734,200	734,200	750,000	2.15
Total Expense	56,688,140	132,071,300	166,755,400	140,113,200	6.09
Excess Revenue Over (Under) Expenditures	10,687,170	-14,734,300	-39,918,400	-893,900	-93.93

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
05/31/96

	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97	& CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
<b>GOLF FUND</b>					
<b>Revenue</b>					
Charges, Fees, and Rentals					
Green Fees	3,680,428	3,930,000	4,160,281	4,398,458	11.92
Golf Season Passes	254,929	225,000	283,020	276,480	22.88
Driving Range Fees	307,236	356,000	317,328	367,740	3.30
Other Golf Fees	147,256	102,500	167,666	269,223	162.66
Golf Cart Rental	1,140,458	1,183,300	1,322,253	1,352,204	14.27
Other Recreation Fees/Charges	2,079	0	0	0	0.00
Rental Revenue	5,152	5,000	14,289	23,266	365.32
Concessions & Retail Sales	488,763	439,200	493,511	544,375	23.95
Occupational Health Charges	0	0	28	0	0.00
Total Charges, Fees, and Rentals	6,026,301	6,241,000	6,758,376	7,231,746	15.87
Interest Income					
Interest Income	-37,968	0	40,624	35,315	100.00
Total Interest Income	-37,968	0	40,624	35,315	100.00
Miscellaneous Revenue					
Sale of Fixed Assets	-88,482	0	0	0	0.00
Sundry	90,327	0	0	0	0.00
Total Miscellaneous Revenue	1,845	0	0	0	0.00
Transfers					
Transfer from General Fund	860,608	0	0	0	0.00
Total Transfers	860,608	0	0	0	0.00
Total Revenue	6,850,786	6,241,000	6,799,000	7,267,061	16.44
<b>Expense</b>					
Personal Services					
Salaries & Wages	2,023,483	2,161,969	2,161,962	2,343,420	8.39
Employee Benefits	567,699	470,783	470,769	528,604	12.28
Total Personal Services	2,591,182	2,632,752	2,632,731	2,872,024	9.09
Operating & Maintenance Supply					

Financial Schedules

	BUDGET SUMMARY (BY CATEGORY) 05/31/96				
	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97	% CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
Materials and Supplies	622,361	793,400	854,420	998,620	25.87
Total Operating & Maintenance Supply	622,361	793,400	854,420	998,620	25.87
Charges and Services	976,970	1,033,800	1,054,800	1,251,063	21.02
Charges/Services/Fees	193,418	195,000	195,000	199,000	2.05
Other Uses					
Total Charges and Services	1,170,388	1,228,800	1,249,800	1,450,063	18.01
Bonding/Debt/Interest Charges					
Bond Payment/Note Expense	1,125,135	1,262,700	1,262,700	1,202,353	-4.78
Total Bonding/Debt/Interest Charges	1,125,135	1,262,700	1,262,700	1,202,353	-4.78
Capital Expenditures					
Equipment	223,536	0	195,447	235,560	100.00
Other Capital Expenditures	-205,995	2,000	481,409	309,000	15,350.00
Total Capital Expenditures	17,541	2,000	676,856	544,560	27,128.00
Depreciation & Amortization					
Depreciation & Amortization	370,843	0	0	0	0.00
Total Depreciation & Amortization	370,843	0	0	0	0.00
Transfers Out					
Transfer to CIP Fund	3,540	0	0	6,830	100.00
Total Transfers Out	3,540	0	0	6,830	100.00
Total Expense	5,900,990	5,919,652	6,676,507	7,074,450	19.51
Excess Revenue Over (Under) Expenditures	949,796	321,348	122,493	192,611	-40.06



Financial Schedules

REFUSE COLLECTION FUND Revenue	BUDGET SUMMARY (BY CATEGORY) 05/31/96					% CHANGE FROM FY 96 ADOPTED TO FY 97 BUDGET
	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97		
Intergovernmental Revenue	50,000	0	0	0	0	0.00
Other Local Sources	50,000	0	0	0	0	0.00
Total Intergovernmental Revenue	50,000	0	0	0	0	0.00
Charges, Fees, and Rentals Street and Public Improvement Sanitation	7,014,909	10,000 4,563,971	10,000 4,563,971	8,000 4,630,992	-20.00 1.47	
Total Charges, Fees, and Rentals	7,014,909	4,573,971	4,573,971	4,638,992	1.42	
Interest Income	21,479	6,000	6,000	6,000	0.00	0.00
Interest Income	21,479	6,000	6,000	6,000	0.00	0.00
Total Interest Income	21,479	6,000	6,000	6,000	0.00	0.00
Miscellaneous Revenue Sale of Fixed Assets Surplus	122 3,643	30,000 0	30,000 0	10,000 260,000	-66.67 100.00	
Total Miscellaneous Revenue	3,765	30,000	30,000	270,000	800.00	
Interfund Reimbursement Other Interfund Reimbursement	304,608	358,290	1,698,289	1,624,000	353.26	
Total Interfund Reimbursement	304,608	358,290	1,698,289	1,624,000	353.26	
Transfers Transfer from General Fund	0	1,139,999	0	0	-100.00	
Total Transfers	0	1,139,999	0	0	-100.00	
Total Revenue	7,394,761	6,108,260	6,308,260	6,538,992	7.05	

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
05/31/96

	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97	% CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
<b>REFUSE COLLECTION FUND</b>					
Expense					
Personal Services					
Salaries & Wages	1,606,464	1,644,474	1,545,914	1,741,593	5.91
Employee Benefits	475,583	429,676	554,236	403,949	-5.99
Total Personal Services	2,082,047	2,074,150	2,100,150	2,145,542	3.44
Operating & Maintenance Supply					
Materials and Supplies	104,480	69,306	69,306	68,907	-0.57
Total Operating & Maintenance Supply	104,480	69,306	69,306	68,907	-0.57
Charges and Services					
Charges/Services/Fees	3,214,461	3,351,402	3,355,402	3,501,812	4.49
Other Uses	269,149	264,659	264,659	300,000	13.35
Total Charges and Services	3,483,610	3,616,061	3,620,061	3,801,812	5.14
Capital Expenditures					
Equipment	242,670	275,003	325,003	655,500	138.36
Other Capital Expenditures	-153,398	0	170,000	0	0.00
Total Capital Expenditures	89,272	275,003	495,003	655,500	138.36
Depreciation & Amortization					
Depreciation & Amortization	419,970	0	0	0	0.00
Total Depreciation & Amortization	419,970	0	0	0	0.00
Transfers Out					
Transfer to CIP Fund	810	0	0	0	0.00
Total Transfers Out	810	0	0	0	0.00
Total Expense	6,180,189	6,034,520	6,284,520	6,671,761	10.56
Excess Revenue Over (Under) Expenditures	1,214,572	73,740	23,740	-132,769	-280.05

Financial Schedules

	BUDGET SUMMARY (BY CATEGORY) 05/31/96					% CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97		
<b>SEWER UTILITY FUND</b>						
Revenue						
Licenses and Permits	78,530	55,000	55,000	86,000	56.36	
Permits	78,530	55,000	55,000	86,000	56.36	
Total Licenses and Permits	78,530	55,000	55,000	86,000	56.36	
Charges, Fees, and Rentals	12,875	9,500	9,500	12,000	26.32	
Sanitation	44,062	40,000	40,000	40,000	0.00	
Other Charges for Services	10,113,008	9,645,000	9,645,000	9,645,000	0.00	
Operating Sales	550,244	430,000	430,000	430,000	0.00	
Other Fees	1,109	0	0	0	0.00	
Rental Revenue	10,721,298	10,124,500	10,124,500	10,127,000	0.02	
Total Charges, Fees, and Rentals	983,282	550,000	550,000	1,000,000	81.82	
Interest Income	983,282	550,000	550,000	1,000,000	81.82	
Interest Income	983,282	550,000	550,000	1,000,000	81.82	
Total Interest Income	983,282	550,000	550,000	1,000,000	81.82	
Miscellaneous Revenue	2,593	10,000	10,000	10,000	0.00	
Sale of Fixed Assets	84,289	76,100	76,100	76,100	0.00	
Sundry	86,882	86,100	86,100	86,100	0.00	
Total Miscellaneous Revenue	127,377	219,700	219,700	219,700	0.00	
Interfund Reimbursement	127,377	219,700	219,700	219,700	0.00	
Other Interfund Reimbursement	127,377	219,700	219,700	219,700	0.00	
Total Interfund Reimbursement	127,377	219,700	219,700	219,700	0.00	
Total Revenue	11,997,369	11,035,300	11,035,300	11,518,800	4.38	
Expense						
Personal Services	3,561,840	3,555,481	3,555,481	3,660,874	2.96	
Salaries & Wages	997,360	938,198	938,198	1,003,613	6.97	
Employee Benefits	4,559,200	4,493,679	4,493,679	4,664,487	3.80	
Total Personal Services	4,559,200	4,493,679	4,493,679	4,664,487	3.80	

Financial Schedules

	ACTUAL 1994-95	ADOPTED BUDGET 1995-96 05/31/96	AMENDED BUDGET 1995-96	BUDGET 1996-97	% CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
Operating & Maintenance Supply	872,775	1,374,352	1,374,352	1,150,880	-16.26
Materials and Supplies	872,775	1,374,352	1,374,352	1,150,880	-16.26
Total Operating & Maintenance Supply	872,775	1,374,352	1,374,352	1,150,880	-16.26
Charges and Services	1,805,473	2,077,568	2,077,568	2,208,470	6.30
Charges/Services/Fees	166,091	190,000	190,000	87,210	-54.10
Other Uses					
Total Charges and Services	1,971,564	2,267,568	2,267,568	2,295,680	1.24
Bonding/Debt/Interest Charges	30,386	280,600	280,600	280,600	0.00
Interest	12,770	425,400	425,400	425,400	0.00
Bond Payment/Note Expense					
Total Bonding/Debt/Interest Charges	43,156	706,000	706,000	706,000	0.00
Capital Expenditures	895,797	1,447,900	1,447,900	2,063,950	42.55
Equipment	20,079	138,000	138,000	10,000	-92.75
Land & Rights	77,259	6,221,500	6,221,500	3,748,000	-39.76
Buildings	1,676,031	2,682,490	2,682,490	2,630,570	-1.93
Waste Water Infrastructure	3,581,590	0	0	0	0.00
Work in Process					
Total Capital Expenditures	6,250,756	10,489,890	10,489,890	8,452,520	-19.42
Depreciation & Amortization	2,879,611	0	0	0	0.00
Depreciation & Amortization	2,879,611	0	0	0	0.00
Total Depreciation & Amortization	2,879,611	0	0	0	0.00
Transfers Out	6,580	0	0	0	0.00
Transfer to CIP Fund	6,580	0	0	0	0.00
Total Transfers Out	16,583,642	19,331,489	19,331,489	17,269,567	-10.67
Total Expense	-4,586,273	-8,296,189	-8,296,189	-5,750,767	-30.68
Excess Revenue Over (Under) Expenditures					

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
05/31/96

	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97	% CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
<b>STORM WATER UTILITY FUND</b>					
Revenue					
Intergovernmental Revenue	220,000	635,000	870,000	850,000	33.86
County Flood Reimbursement	220,000	635,000	870,000	850,000	33.86
Total Intergovernmental Revenue	220,000	635,000	870,000	850,000	33.86
Charges, Fees, and Rentals	4,819,079	4,700,000	4,700,000	4,700,000	0.00
Operating Sales	1,965	0	0	0	0.00
Rental Revenue	4,821,044	4,700,000	4,700,000	4,700,000	0.00
Total Charges, Fees, and Rentals	4,821,044	4,700,000	4,700,000	4,700,000	0.00
Interest Income	286,513	150,000	250,000	200,000	33.33
Interest Income	286,513	150,000	250,000	200,000	33.33
Total Interest Income	286,513	150,000	250,000	200,000	33.33
Miscellaneous Revenue	16,275	0	0	0	0.00
Sale of Fixed Assets	7,404	2,200	2,200	2,200	0.00
Sundry	16,275	0	0	0	0.00
Total Miscellaneous Revenue	23,679	2,200	2,200	2,200	0.00
Contributions	0	0	0	16,000	100.00
Private Contributions	0	0	0	16,000	100.00
Total Contributions	0	0	0	16,000	100.00
Interfund Reimbursement	4,266	0	0	0	0.00
Other Interfund Reimbursement	4,266	0	0	0	0.00
Total Interfund Reimbursement	4,266	0	0	0	0.00
Total Revenue	5,355,502	5,487,200	5,822,200	5,768,200	5.12
Expense					
Personal Services	680,918	901,646	901,646	951,437	5.52
Salaries & Wages	199,567	252,088	252,088	277,976	10.27
Employee Benefits					



Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
05/31/96

	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97	% CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
<b>WATER UTILITY FUND</b>					
Revenue					
Taxes					
Franchise Taxes	9,606	0	0	0	0.00
Total Taxes	9,606	0	0	0	0.00
Charges, Fees, and Rentals					
Sanitation	479	0	0	0	0.00
Operating Sales	23,621,201	24,015,000	24,260,000	24,015,000	0.00
Rental Revenue	123,431	138,000	138,000	138,000	0.00
Total Charges, Fees, and Rentals	23,745,111	24,153,000	24,398,000	24,153,000	0.00
Interest Income					
Interest Income	1,606,856	950,000	1,050,000	1,100,000	15.79
Total Interest Income	1,606,856	950,000	1,050,000	1,100,000	15.79
Miscellaneous Revenue					
Sale of Fixed Assets	224,296	50,000	50,000	50,000	0.00
Sundry	86,276	80,000	80,000	80,000	0.00
Total Miscellaneous Revenue	310,572	130,000	130,000	130,000	0.00
Contributions					
Private Contributions	0	355,000	355,000	1,205,000	239.44
Total Contributions	0	355,000	355,000	1,205,000	239.44
Interfund Reimbursement					
Other Interfund Reimbursement	543,000	862,000	862,000	862,000	0.00
Total Interfund Reimbursement	543,000	862,000	862,000	862,000	0.00
Total Revenue	26,215,145	26,450,000	26,795,000	27,450,000	3.78
Expense					
Personal Services	7,213,037	7,676,756	7,676,756	8,171,001	6.44
Salaries & Wages	2,171,554	2,219,134	2,219,134	2,464,285	11.05
Employee Benefits					

Financial Schedules

	BUDGET SUMMARY (BY CATEGORY) 05/31/96			
	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97
Total Personal Services	9,384,591	9,895,890	9,895,890	10,635,286
Operating & Maintenance Supply Materials and Supplies	1,268,996	1,646,936	1,646,936	1,687,918
Total Operating & Maintenance Supply	1,268,996	1,646,936	1,646,936	1,687,918
Charges and Services Charges/Services/Fees Other Uses	6,426,085	7,460,708	7,805,708	8,191,627
	442,730	337,092	337,092	533,960
Total Charges and Services	6,868,815	7,797,800	8,142,800	8,725,577
Bonding/Debt/Interest Charges Interest	1,882,153	2,247,800	2,247,800	2,406,600
Bond Payment/Note Expense	90,812	2,191,000	2,191,000	2,312,200
Total Bonding/Debt/Interest Charges	1,972,965	4,438,800	4,438,800	4,718,800
Capital Expenditures Equipment	432,520	1,388,071	1,388,071	1,188,900
Land & Rights	161,014	1,340,000	1,340,000	1,305,000
Buildings	149,632	2,532,000	2,532,000	1,709,750
Water Dist. Infrastructure	2,678,373	14,960,538	14,960,538	11,909,000
Work in Process	2,761,852	0	0	0
Total Capital Expenditures	6,183,391	20,220,609	20,220,609	16,112,650
Depreciation & Amortization Depreciation & Amortization	3,350,080	0	0	0
Total Depreciation & Amortization	3,350,080	0	0	0
Transfers Out Transfer to CIP Fund	8,475	0	0	0
Total Transfers Out	8,475	0	0	0
Total Expense	29,037,313	44,000,035	44,345,035	41,880,231
Excess Revenue Over (Under) Expenditures	-2,822,168	-17,550,035	-17,550,035	-14,430,231
				-17.78
				7.47
				2.49
				2.49
				9.80
				58.40
				11.90
				7.06
				5.53
				6.31
				-14.35
				-2.61
				-32.47
				-20.40
				0.00
				-20.31
				0.00
				0.00
				0.00
				0.00
				-4.82
				-17.78





**Internal Service Funds**

Internal service funds are used to account for the financing of services provided by one department or agency to other departments or agencies of the city. The City budgets for the following internal service funds:

**Copy Center**--This fund accounts for the financing of the centralized copy center. The Copy Center provides a wide variety of copying, courier, and postal services.

**Fleet Management Fund**--This fund accounts for the financing of vehicle management services. The Fleet Management program provides vehicles and maintenance for the city on a cost-reimbursement basis. This fund does not provide services to the Airport. It only provides maintenance services for Public Utilities.

**Governmental Immunity Fund**--This fund accounts for the financing of general liability coverage for the City against legal claims.

**Information Management Services Fund**--This fund accounts for the

financing of data processing and telephone administration services.

**Insurance and Risk Management Fund**--This fund accounts for the financing of services related to employee health, accident, and long-term disability insurance, and unemployment benefits managed by the Human Resources Management Division. This fund also includes the City's Risk Manager and related insurance services, and worker's compensation programs managed by the City Attorney's Office. Worker compensation claims are handled through a contract third party administrator.

Financial Schedules

	BUDGET SUMMARY (BY CATEGORY) 05/31/96					% CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97		
<b>COPY CENTER FUND</b>						
Fund Balance						
Beginning Fund Balance	21,557	0	0	0	0.00	
Unappropriated Fund Balance	21,557	0	0	0	0.00	
Total Beginning Fund Balance	21,557	0	0	0	0.00	
Total Fund Balance	21,557	0	0	0	0.00	
<b>Revenue</b>						
Charges, Fees, and Rentals	252,037	289,000	289,000	285,196	-1.32	
Other Charges for Services	252,037	289,000	289,000	285,196	-1.32	
Total Charges, Fees, and Rentals	252,037	289,000	289,000	285,196	-1.32	
Miscellaneous Revenue	1,336	0	0	3,804	100.00	
Sundry	1,336	0	0	3,804	100.00	
Total Miscellaneous Revenue	1,336	0	0	3,804	100.00	
Interfund Reimbursement	0	0	0	205,941	100.00	
Other Interfund Reimbursement	0	0	0	205,941	100.00	
Total Interfund Reimbursement	0	0	0	205,941	100.00	
Total Revenue	253,373	289,000	289,000	494,941	71.26	

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
05/31/96

	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97	% CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
<b>COPY CENTER FUND</b>					
Expense					
Personal Services					
Salaries & Wages	0	0	0	21,840	100.00
Employee Benefits	0	0	0	7,101	100.00
Total Personal Services	0	0	0	28,941	100.00
Operating & Maintenance Supply					
Materials and Supplies	0	0	0	177,000	100.00
Total Operating & Maintenance Supply	0	0	0	177,000	100.00
Charges and Services					
Charges/Services/Fees	213,348	236,167	236,167	264,000	11.79
Other Uses	11,785	52,833	52,833	25,000	-52.68
Total Charges and Services	225,133	289,000	289,000	289,000	0.00
Total Expense	225,133	289,000	289,000	494,941	71.26
Excess Revenue Over (Under) Expenditures	28,240	0	0	0	0.00
Ending Fund Balance	49,797	0	0	0	0.00

Financial Schedules

FLEET MANAGEMENT FUND	BUDGET SUMMARY (BY CATEGORY) 05/31/96					% CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97		
Revenue						
Charges, Fees, and Rentals	100	0	0	0	0.00	
Insurance Premium Charges						
Total Charges, Fees, and Rentals	100	0	0	0	0.00	
Interest Income	50,008	5,000	5,000	60,000	1,100.00	
Interest Income						
Total Interest Income	50,008	5,000	5,000	60,000	1,100.00	
Miscellaneous Revenue	63,919	97,000	447,500	90,000	-7.22	
Sale of Fixed Assets	48,994	0	0	35,000	100.00	
Sundry						
Total Miscellaneous Revenue	112,913	97,000	447,500	125,000	28.87	
Interfund Reimbursement						
Fleet Revenue	5,232,097	5,368,207	5,368,207	5,560,000	3.57	
Other Interfund Reimbursement	6,888	0	0	0	0.00	
Total Interfund Reimbursement	5,238,985	5,368,207	5,368,207	5,560,000	3.57	
Transfers						
Transfer from General Fund	2,022,500	2,115,500	2,115,500	2,384,650	12.72	
Total Transfers	2,022,500	2,115,500	2,115,500	2,384,650	12.72	
Total Revenue	7,424,506	7,585,707	7,936,207	8,129,650	7.17	

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
05/31/96

	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97	% CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
<b>FLEET MANAGEMENT FUND</b>					
Expense					
Personal Services					
Salaries & Wages	1,695,676	1,789,445	1,789,445	1,842,047	2.94
Employee Benefits	541,579	521,264	521,264	531,480	1.96
Total Personal Services	2,237,255	2,310,709	2,310,709	2,373,527	2.72
Operating & Maintenance Supply					
Materials and Supplies	2,504,759	2,634,262	2,634,262	2,633,000	-0.05
Total Operating & Maintenance Supply	2,504,759	2,634,262	2,634,262	2,633,000	-0.05
Charges and Services					
Charges/Services/Fees	413,937	410,562	410,562	423,900	3.25
Other Uses	192,993	163,156	163,156	198,000	21.36
Total Charges and Services	606,930	573,718	573,718	621,900	8.40
Capital Expenditures					
Equipment	2,160,488	2,502,889	3,173,389	2,487,650	-100.00
Other Capital Expenditures	-2,098,182	0	0	0	100.00
Total Capital Expenditures	62,306	2,502,889	3,173,389	2,487,650	-0.61
Depreciation & Amortization					
Depreciation & Amortization	2,057,295	0	0	0	0.00
Total Depreciation & Amortization	2,057,295	0	0	0	0.00
Transfers Out					
Transfer to CIP Fund	5,920	0	0	12,000	100.00
Total Transfers Out	5,920	0	0	12,000	100.00
Total Expense	7,474,465	8,021,578	8,692,078	8,128,077	1.33
Excess Revenue Over (Under) Expenditures	-49,959	-435,871	-755,871	1,573	-100.36

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
05/31/96

	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97	% CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
<b>GOVERNMENTAL IMMUNITY FUND</b>					
Revenue					
Interest Income	53,175	9,000	9,000	25,000	177.78
Interest Income	53,175	9,000	9,000	25,000	177.78
Total Interest Income					
Interfund Reimbursement					
Administrative Fees	0	0	0	80,000	100.00
Other Interfund Reimbursement	0	81,907	81,907	0	-100.00
Total Interfund Reimbursement	0	81,907	81,907	80,000	-2.33
Transfers					
Transfer from General Fund	600,000	800,000	800,000	900,000	12.50
Transfer from Risk Management	30,742	0	0	0	0.00
Total Transfers	630,742	800,000	800,000	900,000	12.50
Total Revenue	683,917	890,907	890,907	1,005,000	12.81

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
05/31/96

	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97	% CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
<b>GOVERNMENTAL IMMUNITY FUND</b>					
Expense					
Personal Services					
Salaries & Wages	239,655	266,832	233,830	279,708	4.83
Employee Benefits	58,252	60,795	60,793	67,789	11.50
Total Personal Services	297,907	327,627	294,623	347,497	6.06
Operating & Maintenance Supply					
Materials and Supplies	175	0	0	0	0.00
Total Operating & Maintenance Supply	175	0	0	0	0.00
Charges and Services					
Charges/Services/Fees	566,155	556,280	589,280	554,280	-0.36
Other Uses	8,420	7,000	7,000	9,000	28.57
Total Charges and Services	574,575	563,280	596,280	563,280	0.00
Total Expense	872,657	890,907	890,903	910,777	2.23
Excess Revenue Over (Under) Expenditures	-188,740	0	4	94,223	100.00



Financial Schedules

INFO MGMT SERVICES FUND	BUDGET SUMMARY (BY CATEGORY) 05/31/96					% CHANGE FROM FY 96 ADOPTED TO FY 97 BUDGET
	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97		
Revenue						
Charges, Fees, and Rentals	897,781	862,308	862,308	4,782,507	-100.00	
Telephone Charges	4,929,063	3,590,700	3,590,700	4,782,507	33.19	
Data Processing Fees						
Total Charges, Fees, and Rentals	5,826,844	4,453,008	4,453,008	4,782,507	7.40	
Interest Income						
Interest Income	62,949	0	0	65,000	100.00	
Total Interest Income	62,949	0	0	65,000	100.00	
Miscellaneous Revenue						
Sale of Fixed Assets	499,448	0	0	0	0.00	
Sundry	11,687	0	0	6,000	100.00	
Total Miscellaneous Revenue	511,135	0	0	6,000	100.00	
Transfers						
Transfer from General Fund	543,765	0	0	0	0.00	
Total Transfers	543,765	0	0	0	0.00	
Total Revenue	6,944,693	4,453,008	4,453,008	4,853,507	8.99	
Expense						
Personal Services						
Salaries & Wages	2,213,966	1,963,226	1,986,098	2,182,147	11.15	
Employee Benefits	661,774	493,095	493,095	563,452	14.27	
Total Personal Services	2,875,740	2,456,321	2,479,193	2,745,599	11.78	
Operating & Maintenance Supply						
Materials and Supplies	304,803	308,361	308,361	305,711	-0.86	
Total Operating & Maintenance Supply	304,803	308,361	308,361	305,711	-0.86	
Charges and Services						
Charges/Services/Fees	1,991,756	1,329,121	1,306,249	1,417,962	6.68	
Other Uses	76,732	97,945	97,945	117,331	19.79	

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
05/31/96

	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97	% CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
Total Charges and Services	2,068,488	1,427,066	1,404,194	1,535,293	7.58
Bonding/Debt/Interest Charges Interest	47,070	0	0	0	0.00
Total Bonding/Debt/Interest Charges	47,070	0	0	0	0.00
Capital Expenditures Equipment	263,304	261,260	261,260	261,260	0.00
Other Capital Expenditures	-346,619	0	0	0	0.00
Total Capital Expenditures	-83,315	261,260	261,260	261,260	0.00
Depreciation & Amortization Depreciation & Amortization	798,305	0	0	0	0.00
Total Depreciation & Amortization	798,305	0	0	0	0.00
Transfers Out Transfer to CIP Fund	2,925	0	0	5,644	100.00
Total Transfers Out	2,925	0	0	5,644	100.00
Total Expense	6,014,016	4,453,008	4,453,008	4,853,507	8.99
Excess Revenue Over (Under) Expenditures	930,677	0	0	0	0.00

Financial Schedules

	BUDGET SUMMARY (BY CATEGORY) 05/31/96					% CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97		
<b>INSURANCE AND RISK MGMT FUND</b>						
Revenue						
Charges, Fees, and Rentals	14,236,062	13,950,762	15,217,505	15,164,800	8.70	
Insurance Premium Charges	89,306	152,528	152,528	106,152	-30.40	
Occupational Health Charges						
Total Charges, Fees, and Rentals	14,325,368	14,103,290	15,370,033	15,270,952	8.28	
Interest Income	134,149	31,500	31,500	37,000	17.46	
Interest Income	134,149	31,500	31,500	37,000	17.46	
Total Interest Income	134,149	31,500	31,500	37,000	17.46	
Miscellaneous Revenue	-3,827	0	0	0	0.00	
Sale of Fixed Assets	5,729	0	0	639	100.00	
Sundry						
Total Miscellaneous Revenue	1,902	0	0	639	100.00	
Interfund Reimbursement	515,674	1,266,743	0	0	-100.00	
Administrative Fees	0	0	0	2,000	100.00	
Other Interfund Reimbursement						
Total Interfund Reimbursement	515,674	1,266,743	0	2,000	-99.84	
Transfers	267,166	0	1,200,000	0	0.00	
Transfer from General Fund	0	0	0	0	0.00	
Transfer from Risk Management						
Total Transfers	267,166	0	1,200,000	0	0.00	
Total Revenue	15,244,259	15,401,533	16,601,533	15,310,591	-0.59	

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
05/31/96

	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97	% CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
<b>INSURANCE AND RISK MGMT FUND</b>					
Expense					
Personal Services					
Salaries & Wages	332,811	380,900	380,898	328,764	-13.69
Employee Benefits	503,044	101,481	1,301,473	92,985	-8.37
Total Personal Services	835,855	482,381	1,682,371	421,749	-12.57
Operating & Maintenance Supply					
Materials and Supplies	25,986	27,621	27,621	24,500	-11.30
Total Operating & Maintenance Supply	25,986	27,621	27,621	24,500	-11.30
Charges and Services					
Charges/Services/Fees	13,899,565	14,664,813	14,669,049	14,736,847	0.49
Other Uses	108,115	207,000	207,000	110,000	-46.86
Total Charges and Services	14,007,680	14,871,813	14,876,049	14,846,847	-0.17
Capital Expenditures					
Equipment	23,974	15,484	15,484	13,250	-14.43
Other Capital Expenditures	-20,060	0	0	0	0.00
Total Capital Expenditures	3,914	15,484	15,484	13,250	-14.43
Depreciation & Amortization					
Depreciation & Amortization	19,771	0	0	0	0.00
Total Depreciation & Amortization	19,771	0	0	0	0.00
Transfers Out					
Transfer to CIP Fund	2,200	4,236	0	4,245	0.21
Transfer to Gov't Immunity Fd	30,742	0	0	0	0.00
Total Transfers Out	32,942	4,236	0	4,245	0.21
Total Expense	14,926,148	15,401,535	16,601,525	15,310,591	-0.59
Excess Revenue Over (Under) Expenditures	318,111	-2	8	0	-100.00



**Debt Service Fund**

The debt service fund is used to account for bond proceeds and expenses associated with servicing debt.

**Building Restoration Fund--**This fund accounts for debts associated with the City & County Building Restoration.

**Special Improvement District Fund--**This fund accounts for debts associated with special service districts, including curb and gutter repair, and water main and sewer extensions.

Financial Schedules

DEBT SERVICE FUNDS	BUDGET SUMMARY (BY CATEGORY) 05/31/96					% CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97		
Fund Balance						
Beginning Fund Balance	825,951	1,202,949	1,202,949	1,202,949	0.00	
Unappropriated Fund Balance	825,951	1,202,949	1,202,949	1,202,949	0.00	
Total Beginning Fund Balance	825,951	1,202,949	1,202,949	1,202,949	0.00	
Total Fund Balance	825,951	1,202,949	1,202,949	1,202,949	0.00	
Revenue						
Intergovernmental Revenue	622,391	0	0	0	0.00	
Other Local Sources	622,391	0	0	0	0.00	
Total Intergovernmental Revenue	622,391	0	0	0	0.00	
Interest Income	31,806	0	0	0	0.00	
Interest Income	31,806	0	0	0	0.00	
Total Interest Income	31,806	0	0	0	0.00	
Transfers						
Transfer from ODBG Oper Fund	300,000	0	0	0	0.00	
Transfer from CIP	4,597,442	4,101,841	4,101,841	3,601,161	-12.21	
Total Transfers	4,897,442	4,101,841	4,101,841	3,601,161	-12.21	
Total Revenue	5,551,639	4,101,841	4,101,841	3,601,161	-12.21	

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
05/31/96

	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97	% CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
<b>DEBT SERVICE FUNDS</b>					
Expense					
Charges and Services					
Charges/Services/Fees	0	2,500	2,500	2,500	0.00
Total Charges and Services	0	2,500	2,500	2,500	0.00
Bonding/Debt/Interest Charges					
Interest	2,382,341	2,226,991	2,226,991	2,133,261	-4.21
Bond Payment/Note Expense	2,737,400	1,872,350	1,872,350	1,847,400	-1.33
Total Bonding/Debt/Interest Charges	5,119,741	4,099,341	4,099,341	3,980,661	-2.89
Transfers Out					
Transfer to General Fund	54,900	0	0	0	0.00
Total Transfers Out	54,900	0	0	0	0.00
Total Expense	5,174,641	4,101,841	4,101,841	3,983,161	-2.89
Excess Revenue Over (Under) Expenditures	376,998	0	0	-382,000	100.00
Ending Fund Balance	1,202,949	1,202,949	1,202,949	820,949	-31.75



Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
05/31/96

	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97	& CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
<b>SPECIAL IMPROVEMENT DISTRICTS</b>					
Fund Balance					
Beginning Fund Balance	1,720,623	1,273,018	1,273,018	605,017	-52.47
Unappropriated Fund Balance	1,720,623	1,273,018	1,273,018	605,017	-52.47
Total Beginning Fund Balance	1,720,623	1,273,018	1,273,018	605,017	-52.47
Total Fund Balance	1,720,623	1,273,018	1,273,018	605,017	-52.47
Revenue					
Taxes					
Special Assessment Taxes	444,546	836,000	836,000	737,000	-11.84
Total Taxes	444,546	836,000	836,000	737,000	-11.84
Interest Income					
Interest Income	255,354	262,741	262,741	206,000	-21.59
Total Interest Income	255,354	262,741	262,741	206,000	-21.59
Miscellaneous Revenue					
Sundry	7,570	0	0	0	0.00
Total Miscellaneous Revenue	7,570	0	0	0	0.00
Total Revenue	707,470	1,098,741	1,098,741	943,000	-14.17

Financial Schedules

BUDGET SUMMARY  
(BY CATEGORY)  
05/31/96

SPECIAL IMPROVEMENT DISTRICTS	ACTUAL 1994-95	ADOPTED BUDGET 1995-96	AMENDED BUDGET 1995-96	BUDGET 1996-97	% CHANGE FROM FY 96 ADOPTED to FY 97 BUDGET
Expense					
Charges and Services Charges/Services/Fees	352	1,000	1,500	1,650	65.00
Total Charges and Services	352	1,000	1,500	1,650	65.00
Bonding/Debt/Interest Charges					
Interest	268,827	256,042	256,042	185,535	-27.54
Bond Payment/Note Expense	878,000	835,000	835,000	702,000	-15.93
Other Bond/Debt/Interest Chrg	7,896	6,700	6,700	5,987	-10.64
Total Bonding/Debt/Interest Charges	1,154,723	1,097,742	1,097,742	893,522	-18.60
Transfers Out					
Transfer to General Fund	0	668,000	668,000	0	-100.00
Total Transfers Out	0	668,000	668,000	0	-100.00
Total Expense	1,155,075	1,766,742	1,767,242	895,172	-49.33
Excess Revenue Over (Under) Expenditures	-447,605	-668,001	-668,501	47,828	-107.16
Ending Fund Balance	1,273,018	605,017	604,517	652,845	7.91



# Glossary

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## GLOSSARY OF TERMS

(Phrases in *italic type* are cross-references to other definitions or terms.)

**Airport Authority Fund** An *enterprise fund* established to account for revenue and the operating and capital costs of the Salt Lake City International Airport, Airport No. 2, and Tooele Valley Airport.

**Amended Budget** The annually adopted budget as adjusted through City Council action.

**Appropriation** A specific amount of money authorized by the City Council for the purchase of goods and services. The City's appropriation level is set at the department and fund levels.

**Assessed Property Value** The value set upon real estate or other property by the Salt Lake County Assessor and the State of Utah as a basis for levying taxes.

**Balanced Budget** A budget in which planned funds available equal planned expenditures.

**Bonds** A certificate of debt issued by an entity, guaranteeing payment of the original investment plus interest by a specified future date.

**Budget** An annual financial plan that identifies revenues, specifies the type and level of services to be provided, and establishes the amount of money which can be spent.

**CAFR (Comprehensive Annual Financial Report)** The City's annual financial statement prepared in accordance with *generally accepted accounting practices*. This document is usually published in December, following the year-end closing in July and the annual financial audit conducted by an independent accounting firm.

**Capital Equipment** Equipment with an expected life of more than one year and

with a value greater than \$500 (such as vehicles, computers, or furniture).

**Capital Improvement Budget** The budgeted costs to provide needed infrastructure, park development, building construction or rehabilitation and other related items. Funding is received from various sources.

**Capital Projects Fund** A governmental fund to account for resources for construction, major repair or renovation of city property.

**CDBG Operating Fund** A *special revenue fund* for projects funded by the Community Development Block Grant (CDBG) program of the U. S.

Department of Housing and Urban Development (HUD), but not accounted for within the *capital projects fund*. The fund includes administrative costs, housing rehabilitation costs, pass-through project costs, and other costs of a noncapital improvement nature.

**Charge For Services Fee** A variety of fees charged to the public by City agencies, generally categorized under Parks, Public Safety, Cemetery, Public Works, and Building Rental.

## Glossary

<p><b>Contingency A General Fund</b> appropriation available to cover unforeseen events that occur during the fiscal year. These funds, if not used, lapse to <i>fund balance</i> at year end. Contingency is not the same as <i>Fund Balance</i> or Retained Earnings.</p>	<p><b>Downtown Economic Development Fund A special revenue fund</b> that accounts for special assessment taxes collected from businesses in the Central Business District and is dedicated to downtown projects or improvements.</p>	<p>maintains them. The Airport Authority purchases and maintains its own vehicles.</p> <p><b>Franchise Tax</b> Tax imposed on all sales of public utility services, including electricity, gas, water, sewer, and cable television.</p>
<p><b>Copy Center Fund An internal service fund</b> established to account for the financing of the City's Copy Center, which provides copying, printing, and courier services.</p>	<p><b>E911 Dispatch Fund A special revenue fund</b> for monies received for operation and maintenance of the Emergency 911 Dispatch system. Telephone users are assessed monthly fees for the E911 service.</p>	<p><b>FTE (Full-Time Equivalent)</b> A term used when developing personal services budgets; 2,080 hours worked annually equates to 1.0 full-time equivalent (FTE) position.</p>
<p><b>Debt Service</b> The payment of principal and interest on borrowed funds such as bonds.</p>	<p><b>Enterprise Fund</b> A self-supporting fund designed for activities supported by user charges. The City's enterprise funds are Airport Authority, Golf, Refuse Collection, Sewer Utility, Storm Water Utility, and Water Utility.</p>	<p><b>Fund</b> An account to record revenues and expenditures associated with a specific purpose. Major City funds include the <i>Capital Projects Fund</i>, the <i>Debt Service Fund</i>, <i>Enterprise Funds</i>, the <i>General Fund</i>, <i>Internal Service Funds</i>, and the <i>Special Revenue Fund</i>.</p>
<p><b>Debt Service Fund</b> A governmental fund used for resource accumulation and the payment of long-term debt principal, interest, and related costs.</p>	<p><b>Fines And Forfeitures</b> Fees collected by the State Court System, including bail forfeitures, fines, garnishments, legal defenders recoupment, and parking fines collected by the City.</p>	<p><b>Fund Balance</b> Excess, surplus or unbudgeted reserves.</p>
<p><b>Demolition Fund A special revenue fund</b> for resources and expenditures to demolish dangerous or unsafe private residential structures. When the City pays to demolish a housing unit on private property, a lien is placed on the property to recover the costs associated with the demolition.</p>	<p><b>Fleet Management Fund</b> The <i>internal service fund</i> for the maintenance and purchase of City-owned vehicles. The Public Utilities Department purchases its own vehicles but Fleet Management</p>	<p><b>FY (Fiscal Year)</b> Any period of 12 consecutive months designated as the budget year. The City's fiscal year begins July 1 and ends June 30. FY 97 designates the fiscal year ending June 30, 1997.</p>

**GAAP (Generally Accepted Accounting Practices)** A set of rules governing the way in which the City's revenues and expenditures are accounted for in its quarterly and annual financial statements. The rules are codified by the Governmental Accounting Standards Board and the National Council on Governmental Accounting.

**General Fund** A governmental fund to account for resources and uses of general operating functions of City departments. The primary resources are property, sales, and franchise taxes.

**Golf Fund** An *enterprise fund* in which participants in City-sponsored recreational activities (such as golf, swimming, tennis, etc.) pay fees which underwrite the cost of providing these services.

**Governmental Immunity Fund** A *special revenue fund* established to provide cost-effective financing of general liability coverage for the City.

**Housing Loan Fund** A *special revenue fund* for housing rehabilitation loans provided to eligible participants of the Salt Lake City Redevelopment Agency housing loans and grants program. This fund

accounts for loan repayments.

**Information Management Services Fund** An *internal service fund* for control of the operations of city-wide data processing services and telephone administration.

**Interest Income** Revenue received from investing the City's *fund balances*.

**Interfund Reimbursement** Administrative fees charged by the *general fund* to other City funds (e.g., Airport, Water) for the provision of administrative and other city services.

**Intergovernmental Revenue** Federal, state, and county grants, and other forms of revenue. These include Community Development Block Grant (CDBG) funds, Class "C" Road Funds, Liquor Control Funds, noise pollution inspection fees, and other grant funds received by Salt Lake City.

**Internal Service Fund** A fund established to account for the financing of goods and services provided by one City agency or department to another. The City's internal service funds include Copy Center, Fleet Management,

Governmental Immunity, Information Management Services, and Risk Management.

**License Revenue** Both a "revenue fee" and "regulatory fee" imposed on businesses (includes the Innkeeper's Tax, a 2-percent tax on lodging rental).

**Market Rate Value** The appraised value assigned to property by the Salt Lake County Assessor.

**Miscellaneous Grants Operating Fund** A *special revenue fund* for grant monies received from various government agencies, when the City is the grantee.

**Miscellaneous (Other) Revenue** Sales of land, equipment, materials and supplies, impounds/evidence, industrial revenue bond application fees, and sundry revenue.

**Operating Budget** A budget for general expenditures such as salaries, utilities, and supplies.

**Parking Meter Collection** Revenues received from parking meters, bagging of parking meters, and residential parking permits.

## Glossary

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<b>Parking Ticket Revenue</b> Fees collected for civil violation of vehicle parking ordinances.	services provided.	funds, and other special revenue legally restricted for specific purposes.
<b>Permit Revenue</b> Fees imposed on construction-related activities and for the acquisition of other nonbusiness permits (e.g., bicycle license, house-moving permit, etc.).	<b>Risk Management Fund</b> An <i>internal service fund</i> which provides central employee health and life insurance benefit packages, maintains worker's compensation and unemployment compensation programs, in addition to the City's insurance coverage of real and personal property.	<b>Street Lighting Special Assessment Fund</b> A <i>special revenue fund</i> to account for monies associated with the installation and operation of street lights in special lighting districts. Property owners share in the cost of the additional lighting.
<b>Private Contributions</b> Funding received from various nongovernmental entities usually placed in a trust account providing for a specific dedicated purpose.	<b>Sales Tax</b> A tax imposed on the taxable sales of all final goods. Salt Lake City receives a share of the 6.125% State sales tax. (See page )	<b>Storm Water Utility Fund</b> An <i>enterprise fund</i> established to account for drainage service provided to the residents of Salt Lake City and portions of unincorporated Salt Lake County.
<b>Property Tax</b> A tax levied on the assessed value of real and personal property. This tax is also known as <i>ad valorem</i> tax.	<b>Sewer Utility Fund</b> An <i>enterprise fund</i> established to account for resources and expenditures of operating and capital costs of City sewage treatment plants and sewage lines.	<b>Water Utility Fund</b> An <i>enterprise fund</i> established to account for resources and expenditures of operating and capital costs of City water treatment plants and distribution lines.
<b>Property Tax Rate</b> The property tax rate on all assessed property within the City limits. The City Council establishes the City's tax rate. The Fiscal Year 1996-97 property tax rate is 0.003854.	<b>Sources</b> All revenues and other receipts derived by the City including transfers from other funds, appropriation of prior years' earnings, proceeds from the sale of bonds, lease agreements, or other obligations excluding the proceeds from short-term tax anticipation notes.	<b>Weed Abatement Fund</b> A <i>special revenue fund</i> established to account for resources and expenditures associated with enforcement of the City's anti-weed ordinance. When the City pays to remove weeds on private property, a lien is placed on the property to recover the costs associated with the weed removal.
<b>Refuse Collection Fund</b> An <i>enterprise fund</i> which provides weekly trash pickup, an annual curbside pickup of large or oversized debris, leaf bag removal, weed removal, street sweeping, and urban forestry debris removal. Fees and expenditures are directly related to the	<b>Special Revenue Fund</b> Funds used to account for certain property taxes, grant	

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# Appendix

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SALT LAKE CITY CORPORATION  
 STATEMENT OF OPERATIONS - ACTUAL vs. BUDGET  
 GENERAL FUND

Six Months Ended December 31, 1995

	Six Month Actual	Six Month Budget	Variance- favorable (unfavorable)	Annual Budget	Year to Date Actual	
					% of	% of
					Annual Budget FY '96	Total Actual FY '95
<b>Revenues:</b>						
Taxes						
Property	\$ 26,049,635	\$ 21,866,525	\$ 4,183,110	\$ 34,371,392	75.8	67.5
Sales	9,958,891	9,406,605	552,286	27,740,718	35.9	40.2
Franchise	5,882,157	5,010,661	871,496	15,251,652	38.6	33.2
Licenses	1,603,000	1,382,108	220,892	3,455,889	46.4	33.8
Permits	2,064,357	1,408,082	656,275	2,911,938	70.9	47.5
Fines and forfeitures	319,617	110,716	208,901	558,500	57.2	30.0
Parking ticket revenue	1,413,402	1,203,838	209,564	2,818,000	50.2	47.6
Parking meter collections	603,798	619,048	(15,250)	1,209,840	49.9	50.2
Interest income	661,404	705,535	(44,131)	1,350,000	49.0	28.9
Charges for services	2,216,383	1,661,892	554,491	3,758,000	59.0	33.8
Intergovernmental	885,672	2,232,255	(1,346,583)	4,935,314	17.9	34.3
Interfund reimbursements	2,647,123	1,095,718	1,551,405	5,451,237	48.6	19.6
Miscellaneous	211,171	234,249	(23,078)	541,179	39.0	100.0
<b>Total revenues</b>	<b>54,516,610</b>	<b>46,937,232</b>	<b>7,579,378</b>	<b>104,353,659</b>	<b>52.2</b>	<b>46.4</b>

Appendix

STATEMENT OF OPERATIONS - ACTUAL vs. BUDGET  
GENERAL FUND  
Six Months Ended December 31, 1995

	Six Month Actual	Six Month Budget	Variance- favorable (unfavorable)	Annual Budget	Year to Date Actual	
					Annual Budget FY '96	Total Actual FY '95
<b>Expenditures:</b>						
Management Services	2,905,211	3,041,670	136,459	5,385,241	53.9	57.8
Police	15,869,304	16,087,224	217,920	31,259,307	50.8	50.6
Public Services	13,795,616	13,722,817	(72,799)	25,788,528	53.5	48.4
Community & Economic Development	2,491,933	2,511,342	19,409	4,999,570	49.8	48.9
Mayor	611,004	585,780	(25,224)	1,169,010	52.3	46.7
Nondepartmental	6,895,522	6,991,243	95,721	8,022,001	86.0	84.1
Fire	9,436,429	9,233,166	(203,263)	18,642,273	50.6	49.3
Attorney	936,595	925,047	(11,548)	1,676,563	55.9	49.3
Internal Audit	121,741	117,551	(4,190)	242,000	50.3	45.3
City Council	456,347	602,579	146,232	1,027,105	44.4	54.5
Total expenditures	53,519,702	53,818,419	298,717	98,211,598	54.5	52.5
Revenues over (under) expenditures	996,908	(6,881,187)	7,878,095	6,142,061		
<b>Other financing sources (uses):</b>						
Operating transfers in	875,176	1,282,400	(407,224)	2,467,833	35.5	39.2
Operating transfers out	(13,938,104)	(13,938,104)	-	(13,938,104)	100.0	58.0
Total other financing sources (uses)	(13,062,928)	(12,655,704)	(407,224)	(11,470,271)		
Net of revenues, expenditures, and other sources (uses), budgetary basis	(12,066,020)	\$ (19,536,891)	\$ 7,470,871	\$ (5,328,210)		
Add amount represented by current year encumbrances included in expenditures	2,002,415					
Net of revenues, expenditures, and other sources (uses), GAAP basis	(10,063,605)					
Fund balance, June 30, 1995	12,889,131					
Fund balance, December 31, 1995	\$ 2,825,526					

SALT LAKE CITY CORPORATION  
 STATEMENT OF RESOURCES AND USES - ACTUAL vs. BUDGET  
 DOWNTOWN ECONOMIC DEVELOPMENT  
 Six Months Ended December 31, 1995

	Prior Year Six Month Actual	Current Year Six Month Actual	Annual Budget	----Year to Date Actual---- Percent of Annual Budget FY '96	Percent of Total Actual FY '95
Revenue:					
Assessment revenue	\$ 24	\$ 406,502	\$ 460,000	88.4 %	- %
Interest	79	5,035	-	-	0.9
Total Revenue	103	411,537	460,000	89.5	-
Expenditures:					
Charges and services	49,460	422,000	460,000	91.7	10.6
Total Expenditures	49,460	422,000	460,000	91.7	10.6
Contribution to (appropriation of) prior year earnings	\$ (49,357)	\$ (10,463)	\$ -		

Appendix

SALT LAKE CITY CORPORATION  
STATEMENT OF RESOURCES AND USES - ACTUAL vs. BUDGET  
EMERGENCY 911 DISPATCH FUND  
Six Months Ended December 31, 1995

	Prior Year Six Month Actual	Current Year Six Month Actual	Annual Budget	Year to Date Actual	
				Percent of Annual Budget FY '96	Percent of Total Actual FY '95
<b>Sources:</b>					
E-911 excise tax surcharge	\$ 187,510	\$ 318,757	\$ 756,000	42.2 %	39.5 %
Miscellaneous Revenue	-	-	87,400	-	-
Interest	12,868	11,179	25,200	44.4	51.0
<b>Total revenue</b>	<b>200,378</b>	<b>329,936</b>	<b>868,600</b>	<b>38.0</b>	<b>40.1</b>
<b>Uses:</b>					
Operating and maintenance	1,253	2,234	-	-	67.6
Charges and services	-	3,255	184,867	1.8	-
Bonding/Debt charges	-	-	153,069	-	-
Capital Expenditures	-	114,994	117,994	97.5	-
Operating transfers out	-	100,000	627,664	15.9	-
<b>Total uses</b>	<b>1,253</b>	<b>220,483</b>	<b>1,083,594</b>	<b>20.3</b>	<b>0.2</b>
Contribution to (appropriation of) prior year earnings	\$ 199,125	\$ 109,453	\$ (214,994)		

SALT LAKE CITY CORPORATION  
STATEMENT OF RESOURCES AND USES - ACTUAL vs. BUDGET  
GOLF FUND  
Six Months Ended December 31, 1995

	Prior Year Six Month Actual	Current Year Six Month Actual	Annual Budget	Year to Date Actual	
				Percent of Annual Budget FY '96	Percent of Total Actual FY '95
Revenues:					
Cart and club rental	\$ 681,233	\$ 859,462	\$ 1,214,300	70.8 %	58.0 %
Concessions	44,911	57,963	64,000	90.6	69.9
Driving range fees	146,048	163,135	356,000	45.8	47.5
Green fees	2,065,135	2,407,474	3,930,000	61.3	56.1
Interest income on pooled cash	-	32,462	-	-	-
Lessons	4,206	5,250	3,500	150.0	51.6
Merchandise retail sales	206,374	251,273	375,000	67.0	48.6
Miscellaneous revenue	57,637	18,671	5,200	359.1	58.4
Season passes	9,598	29,258	225,000	13.0	3.8
Tournament fees	39,780	70,029	68,000	103.0	38.6
Total revenues	3,254,922	3,894,977	6,241,000	62.4	53.2
Expenses and other uses:					
Personal services	1,361,745	1,326,087	2,632,735	50.4	54.9
Operating and maintenance	415,690	394,934	793,400	49.8	45.0
Charges and services	561,644	779,547	1,228,800	63.4	47.9
Interest expense on pooled cash	13,219	-	-	-	34.8
Debt service	937,686	954,056	1,262,700	75.6	83.3
Capital expenditures	267,385	70,922	2,000	3,546.1	99.9
Total expenses and other uses excluding depreciation	3,557,369	3,525,546	5,919,635	59.6	59.2
Contribution to (appropriation of) prior year earnings	\$ (302,447)	\$ 369,431	\$ 321,365		

Appendix

SALT LAKE CITY CORPORATION  
 STATEMENT OF RESOURCES AND USES - ACTUAL vs. BUDGET  
 REFUSE COLLECTION FUND  
 Six Months ended December 31, 1995

	Prior Year Six Month Actual	Current Year Six Month Actual	Annual Budget	-----Year to Date Actual-----	
				Percent of Annual Budget FY '96	Percent of Total Actual FY '95
<b>Revenues and other sources:</b>					
Collection fees	\$ 2,258,662	\$ 2,236,027	\$ 4,563,971	49.0 %	49.5 %
Landfill dividends	440,393	513,962	1,100,000	46.7	40.9
Interest income	11,917	10,040	6,000	167.3	55.5
Other interfund reimbursement	39,161	269,978	398,289	67.8	12.9
Sale of equipment	34,410	-	30,000	-	100.0
Intergovernmental Revenue	50,000	-	10,000	-	100.0
Other	15	148	-	-	0.4
<b>Total revenues and other sources</b>	<b>2,834,558</b>	<b>3,030,155</b>	<b>6,108,260</b>	<b>49.6</b>	<b>46.8</b>
<b>Expenses and other uses:</b>					
Personal services	1,058,858	1,027,430	2,074,145	49.5	52.4
Operating and maintenance	38,266	44,964	69,306	64.9	36.6
Charges and services	1,470,972	1,834,961	3,446,061	53.2	42.2
Capital expenditures	35,305	78,010	445,003	17.5	14.5
Transfers Out	-	1,563	-	-	-
<b>Total expenses and other uses</b>	<b>2,603,401</b>	<b>2,986,928</b>	<b>6,034,515</b>	<b>49.5</b>	<b>44.5</b>
Contribution to prior year earnings and other proceeds	\$ 231,157	\$ 43,227	\$ 73,745		

SALT LAKE CITY CORPORATION  
STATEMENT OF RESOURCES AND USES - ACTUAL vs. BUDGET  
SEWER UTILITY FUND  
Six months ended December 31, 1995

	Prior Year Six month Actual	Current Year Six month Actual	Annual Budget	Year to Date Actual	
				% of Annual Budget FY '96	% of Total Actual FY '95
Operating budget:					
Operating revenue:					
Operating fees	\$ 5,213,426	\$ 4,743,453	\$ 9,360,000	50.7	53.7
Interest income	434,768	442,461	550,000	80.4	57.8
Other	740,383	591,578	1,000,600	59.1	66.5
Total operating revenue	6,388,577	5,777,492	10,910,600	53.0	56.6
Operating expenses:					
Personal services	2,361,070	2,369,025	4,493,679	52.7	53.7
Operating and maintenance	516,807	421,686	1,374,352	30.7	62.7
Charges and services	971,003	1,114,631	2,279,568	48.9	48.6
Total operating expenses excluding depreciation	3,848,880	3,905,342	8,147,599	47.9	53.3
Net operating income excluding depreciation	2,539,697	1,872,150	2,763,001		
Other sources:					
Sale of equipment	1,099	-	10,000	-	1.5
Storm Drainage loan repayment	-	-	114,700	-	-
Total other sources	1,099	-	124,700		
Other uses:					
Capital expenditures:					
Buildings	36,901	565,312	631,500	89.5	38.1
Improvements	2,019,142	2,416,496	8,410,490	28.7	52.5
Machinery and equipment	960,802	299,711	1,447,900	20.7	100.0
Debt service:					
Interest	153,632	139,879	280,600	49.8	93.7
Principal	186,350	206,700	413,400	50.0	56.0
Total other uses	3,356,827	3,628,098	11,183,890	32.4	63.7
Other sources under other uses	(3,355,728)	(3,628,098)	(11,059,190)		
Appropriation of prior year earnings and other proceeds	\$ (816,031)	\$ (1,755,948)	\$ (8,296,189)		



Appendix

SALT LAKE CITY CORPORATION  
 STATEMENT OF RESOURCES AND USES - ACTUAL vs. BUDGET  
 STORM DRAINAGE FUND  
 Six months ended December 31, 1995

	Prior Year		Current Year		Annual Budget	Year to Date Actual	
	Six month Actual	Six month Actual	Six month Actual	Six month Actual		% of Annual Budget FY '96	% of Total Actual FY '95
Operating revenues:							
Operating fees	\$ 2,599,694	\$ 2,286,063	\$ 4,700,000	48.6 %	53.9 %		
Interest income	111,184	188,758	150,000	125.8	38.8		
Other	2,675	5,448	2,200	247.6	19.6		
Total operating revenues	2,713,553	2,480,269	4,852,200	51.1	53.0		
Expenses:							
Personal services	435,835	475,617	1,153,734	41.2	51.5		
Operating and maintenance	23,049	2,210	80,600	2.7	45.9		
Charges and services	435,127	515,267	892,880	57.7	45.2		
Total operating expenses	894,011	993,094	2,127,214	46.7	48.1		
Net operating income	1,819,542	1,487,175	2,724,986				
Other sources:							
County flood reimbursement	-	42,241	635,000	6.7	-		
Total other sources	-	42,241	635,000				
Other uses:							
Debt service:							
Storm drainage note	-	-	113,896	-	-		
Capital expenditures:							
Buildings	-	82,105	-	-	-		
Improvements	410,761	2,613,504	5,948,450	43.9	29.2		
Machinery and equipment	236,164	77,215	387,700	19.9	98.9		
Total other uses	646,925	2,772,824	6,450,046	43.0	36.8		
Other sources under other uses	(646,925)	(2,730,583)	(5,815,046)				
Revenues and other sources over (under) expenses and other uses	\$ 1,172,617	\$ (1,243,408)	\$ (3,090,060)				

**SALT LAKE CITY CORPORATION  
STATEMENT OF RESOURCES AND USES - ACTUAL vs. BUDGET  
WATER UTILITY FUND  
Six months ended December 31, 1995**

	Prior Year Six month Actual	Current Year Six month Actual	Annual Budget	Year to Date Actual	
				% of Annual Budget FY '96	% of Total Actual FY '95
<b>Operating budget:</b>					
Operating revenue:					
Operating sales	\$ 14,946,906	\$ 15,619,353	\$ 23,800,000	65.6 %	62.9 %
Interest income	551,577	1,021,312	950,000	107.5	70.4
Other	479,202	428,063	1,295,000	33.1	-
<b>Total operating revenue</b>	<b>15,977,685</b>	<b>17,068,728</b>	<b>26,045,000</b>	<b>65.5</b>	<b>68.9</b>
<b>Operating expenses:</b>					
Personal services	4,915,990	5,164,486	9,895,890	52.2	53.3
Operating and maintenance	665,184	749,009	1,646,936	45.5	48.9
Charges and services	4,719,641	4,384,812	7,837,800	55.9	68.9
<b>Total operating expenses   excluding depreciation</b>	<b>10,300,815</b>	<b>10,298,307</b>	<b>19,380,626</b>	<b>53.1</b>	<b>59.1</b>
<b>Net operating income excluding depreciation</b>	<b>5,676,870</b>	<b>6,770,421</b>	<b>6,664,374</b>		
<b>Other sources:</b>					
Sale of equipment	130,331	62,862	50,000	125.7	100.0
Grants and other contributions	536,877	188,414	355,000	53.1	47.6
<b>Total other sources</b>	<b>667,208</b>	<b>251,276</b>	<b>405,000</b>	<b>62.0</b>	<b>57.6</b>
<b>Other uses</b>					
<b>Capital expenditures:</b>					
Land and water rights	17,127	36,972	1,280,000	2.9	3.3
Buildings	375,955	111,347	2,532,000	4.4	19.6
Improvements	1,718,171	1,226,996	14,960,538	8.2	23.0
Machinery and equipment	154,991	262,867	1,448,071	18.2	26.0
<b>Debt service:</b>					
Principal	1,410,079	1,085,800	2,171,000	50.0	100.0
Interest	1,176,154	1,100,559	2,247,800	49.0	100.0
<b>Total other uses</b>	<b>4,852,477</b>	<b>3,824,541</b>	<b>24,639,409</b>	<b>15.5</b>	<b>38.0</b>
<b>Other sources over (under) other uses</b>	<b>(4,185,269)</b>	<b>(3,573,265)</b>	<b>(24,234,409)</b>		
<b>Contribution to (appropriation of) prior year earnings and other proceeds</b>	<b>\$ 1,491,601</b>	<b>\$ 3,197,156</b>	<b>\$ (17,570,035)</b>		

Appendix

SALT LAKE CITY CORPORATION  
 STATEMENT OF RESOURCES AND USES - ACTUAL vs. BUDGET  
 FLEET MANAGEMENT FUNDS  
 Six Months ended December 31, 1995

	Prior Year Six Month Actual	Current Year Six Month Actual	Annual Budget	Year to Date Actual	
				Percent of Annual Budget FY '96	Percent of Total Actual FY '95
<b>Maintenance Fund:</b>					
Revenues and other sources:					
Maintenance charges	\$ 2,173,570	\$ 2,254,027	\$ 4,504,300	50.0 %	49.4 %
Fuel charges	456,045	409,037	863,907	47.3	54.7
Interest	24,410	32,640	5,000	652.8	48.8
Sale of equipment	-	357,650	350,500	102.0	-
Other	21,817	46,210	-	-	39.0
<b>Total revenue and other sources</b>	<b>2,675,842</b>	<b>3,099,564</b>	<b>5,723,707</b>	<b>54.2</b>	<b>50.1</b>
Expenses and other uses:					
Personal services	995,448	1,130,809	2,310,714	48.9	45.6
Operating and maintenance charges and services	1,195,850	1,093,220	2,634,262	41.5	47.7
Capital outlay	208,631	259,220	573,718	45.2	34.4
Transfers out	9,827	760	17,391	4.4	79.7
<b>Total expenses and other sources excluding depreciation</b>	<b>2,409,756</b>	<b>2,495,431</b>	<b>5,536,085</b>	<b>45.1</b>	<b>45.3</b>
Contribution to prior years' earnings earnings and other proceeds	\$ 266,086	\$ 604,133	\$ 187,622		
<b>Replacement Fund:</b>					
Revenues and other sources:					
Transfers in	\$ 1,812,500	\$ 2,115,500	\$ 2,115,500	100.0 %	89.6 %
Proceeds from equipment sales	42,757	49,345	97,000	50.9	41.8
<b>Total resources</b>	<b>1,855,257</b>	<b>2,164,845</b>	<b>2,212,500</b>		
Expenses and other uses:					
Personal Services	87,073	-	-	-	100.0
Charges and services	-	1,966	-	-	-
Capital expenditures	235,918	479,701	3,155,998	15.2	11.0
<b>Total expenses and other uses excluding depreciation</b>	<b>322,991</b>	<b>481,667</b>	<b>3,155,998</b>	<b>15.3</b>	<b>14.4</b>
Contribution to (appropriation of) prior years' earnings and other proceeds	\$ 1,532,266	\$ 1,683,178	\$ (943,498)		

SALT LAKE CITY CORPORATION  
STATEMENT OF RESOURCES AND USES - ACTUAL vs. BUDGET  
GOVERNMENTAL IMMUNITY FUND  
Six Months Ended December 31, 1995

	Prior Year Six Month Actual	Current Year Six Month Actual	Annual Budget	----Year to Date Actual----	
				Percent of Annual Budget FY '96	Percent of Total Actual FY '95
<b>Revenues and other sources:</b>					
Interest	\$ 26,954	\$ 23,325	\$ 9,000	259.2	50.7
Transfer from General Fund	600,000	800,000	800,000	100.0	100.0
Transfer from Risk Management	88,265	-	81,907	-	100.0
<b>Total revenues and other sources</b>	<b>715,219</b>	<b>823,325</b>	<b>890,907</b>	<b>92.4</b>	<b>100.0</b>
<b>Expenses:</b>					
Personal services	81,193	167,091	327,627	51.0	27.4
Operating and Maintenance	-	218	-	-	-
Charges, services and claims	485,756	249,716	563,280	44.3	84.5
<b>Total expenses</b>	<b>566,949</b>	<b>417,025</b>	<b>890,907</b>	<b>46.8</b>	<b>65.1</b>
<b>Contribution to prior year earnings and other proceeds</b>	<b>\$ 148,270</b>	<b>\$ 406,300</b>	<b>\$ -</b>		

Appendix

SALT LAKE CITY CORPORATION  
STATEMENT OF RESOURCES AND USES - ACTUAL vs. BUDGET  
INFORMATION MANAGEMENT SERVICES FUND  
Six Months Ended December 31, 1995

	Prior Year Six Month Actual	Current Year Six Month Actual	Annual Budget	Year to Date Actual	
				Percent of Annual Budget FY '96	Percent of Total Actual FY '95
<b>Revenues:</b>					
Sales and charges for services	\$ 4,493,298	\$ 3,832,124	\$ 4,453,008	86.1 %	77.0 %
Interest	23,432	66,780	-	-	37.2
Other	3,982	1,020	-	-	100.0
<b>Total revenue</b>	<b>4,520,712</b>	<b>3,899,924</b>	<b>4,453,008</b>	<b>87.6</b>	<b>76.6</b>
<b>Expenses and other uses:</b>					
Personal services	1,349,946	1,348,553	2,479,194	54.4	49.2
Operating and maintenance	80,499	59,575	308,361	19.3	36.3
Charges and services	587,254	691,242	1,404,193	49.2	21.9
Equipment rentals	520,675	-	-	-	-
Interest Expense	(6,903)	-	-	-	-
Capital expenditures	15,521	93,502	261,260	35.8	4.5
Transfers out	-	5,644	-	-	-
<b>Total expenses and other uses excluding depreciation</b>	<b>2,546,992</b>	<b>2,198,516</b>	<b>4,453,008</b>	<b>49.4</b>	<b>42.2</b>
Contribution to prior year earnings and other proceeds	\$ 1,973,720	\$ 1,701,408	\$ -		

SALT LAKE CITY CORPORATION  
 STATEMENT OF RESOURCES AND USES - ACTUAL vs. BUDGET  
 MUNICIPAL BUILDING AUTHORITY FUND  
 Six Months Ended December 31, 1995

	Prior Year Six Month Actual	Current Year Six Month Actual	Annual Budget	Year to Date Actual	
				Percent of Annual Budget FY '96	Percent of Total Actual FY '95
<b>Sources:</b>					
Lease proceeds	\$ 3,443,597	\$ 4,295,156	\$ 5,402,104	79.5 %	83.4 %
Contributions	-	100,002	-	-	-
Interest income	126,487	107,513	-	-	35.2
Intergovernmental revenue	23,949	20,551	75,209	27.3	100.0
Transfer in	2,762,489	-	-	-	100.0
<b>Total sources</b>	<b>6,356,522</b>	<b>4,523,222</b>	<b>5,477,313</b>	<b>82.6</b>	<b>86.1</b>
<b>Uses:</b>					
<b>Debt service:</b>					
Principal	1,980,000	3,000,000	3,000,000	100.0	100.0
Interest	665,666	630,395	2,366,604	26.6	26.2
Bonding/note expense	10,039	10,090	27,000	37.4	-
Charges and services	8,500	8,000	8,500	94.1	100.0
Capital outlay	1,729,740	265,897	849,111	31.3	65.6
<b>Total uses</b>	<b>4,393,945</b>	<b>3,914,382</b>	<b>6,251,215</b>	<b>62.6</b>	<b>61.3</b>
<b>Contribution to (appropriation of) prior year earnings</b>	<b>\$ 1,962,577</b>	<b>\$ 608,840</b>	<b>\$ (773,902)</b>		

Appendix

SALT LAKE CITY CORPORATION  
STATEMENT OF RESOURCES AND USES - ACTUAL vs. BUDGET  
RISK MANAGEMENT FUND  
Six Months Ended December 31, 1995

	Prior Year Six Month Actual	Current Year Six Month Actual	Annual Budget	-----Year to Date Actual-----	
				Percent of Annual Budget FY '96	Percent of Total Actual FY '95
<b>Revenue:</b>					
Premium charges	\$ 6,252,203	\$ 8,900,655	\$ 15,217,505	58.5 %	43.9 %
Administrative fees	515,674	-	-	-	100.0
Interest	66,932	63,578	31,500	201.8	49.9
Occupational Health Charges	25,472	43,477	152,528	28.5	-
Interfund reimbursement	-	987	-	-	-
Other income	2,631	7,817	-	-	45.9
Transfers In	-	45	-	-	-
<b>Total revenue</b>	<b>6,862,912</b>	<b>9,016,559</b>	<b>15,401,533</b>	<b>58.5</b>	<b>45.0</b>
<b>Expenses and other uses:</b>					
Personal services	214,016	229,710	482,371	47.6	25.9
Operating and maintenance	15,330	7,602	27,621	27.5	51.3
Charges, services and claims	7,003,947	7,416,129	14,876,049	49.9	50.5
Capital expenditures	7,209	-	15,484	-	35.9
Transfers out	88,265	4,245	-	-	100.0
<b>Total expenses and other uses excluding depreciation</b>	<b>7,328,767</b>	<b>7,657,686</b>	<b>15,401,525</b>	<b>49.7</b>	<b>49.6</b>
<b>Contribution to (appropriation of) prior year earnings</b>	<b>\$ (465,855)</b>	<b>\$ 1,358,873</b>	<b>\$ 8</b>		

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