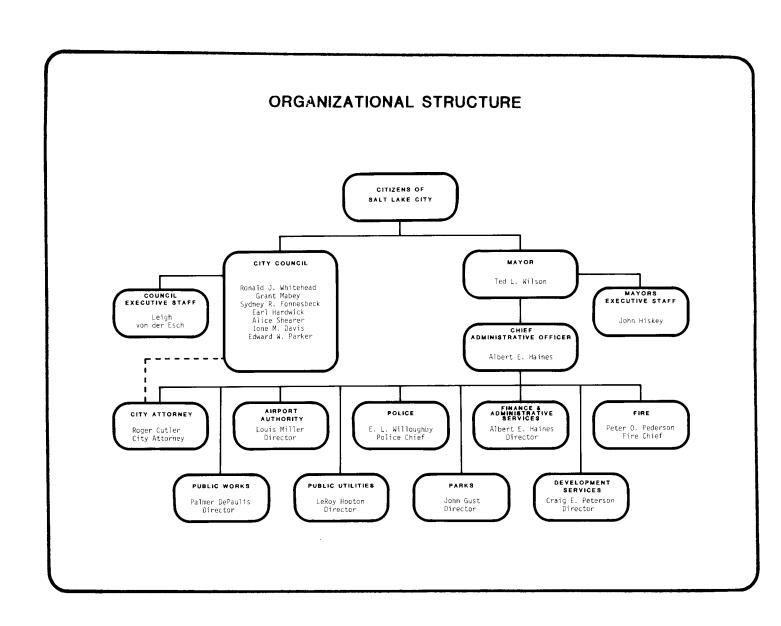
Salt Lake City Corporation 1984-85 Annual Operating and Capital Budget

## **City Officials**

MAYOR	TED WILSON
COUNCIL MEMBER, DISTRICT #1	RONALD J. WHITEHEAD
COUNCIL MEMBER, DISTRICT #2	GRANT MABEY
COUNCIL MEMBER, DISTRICT #3	SYDNEY R. FONNESBECK
COUNCIL MEMBER, DISTRICT #4	EARL HARDWICK
COUNCIL MEMBER, DISTRICT #5	ALICE SHEAREF
COUNCIL MEMBER, DISTRICT #6	IONE M. DAVIS
COUNCIL MEMBER, DISTRICT #7	EDWARD W. PARKER
CHIEF EXECUTIVE OFFICER AND DIRECTOR OF FINANCE	
AND ADMINISTRATIVE SERVICES	ALBERT E. HAINES
AIRPORT DIRECTOR	LOUIS E. MILLEF
CITY ATTORNEY	ROGER F. CUTLER
DEVELOPMENT SERVICES DIRECTOR	CRAIG E. PETERSON
FIRE CHIEF	PETER O. PEDERSON
PARKS DIRECTOR	JOHN GUST
POLICE CHIEF	E. L. "BUD" WILLOUGHBY
PUBLIC UTILITIES DIRECTOR	LEROY HOOTON
DIBLIC MODES DIDECTOR	DALMED A DEDALULO



# COUNCIL ADOPTED BUDGET SALT LAKE CITY CORPORATION FISCAL YEAR 1984-85



JUNE 12, 1984

## TABLE OF CONTENTS

PIE GRAPHS - All Funds Resources	
All Funds Expenditures	. ii
General Fund Resources	. iii
General Fund Expenditures	• iv
CITY ORGANIZATIONAL/PROGRAM STRUCTURE	• v
MAYOR'S MESSAGE	. 1
NOTES AND COMMENTS	. 4
COUNCIL MESSAGE	. 7
LEGISLATIVE INTENTS	. 9
DEPARTMENTAL AND DIVISIONAL BUDGET	
City Council	
Organizational Structure	<u>.</u> 11
Budget Summary	. 12
Mayor	
Organizational Structure	<del>.</del> 15
Council Policies	
Budget Summary	
Airport	
Organizational Structure	<del>-</del> 21
Council Policies	
Budget Summary	. 25
Attorney	_
Organizational Structure	. 29
Council Policies	. 30
Budget Summary	. 32
Development Services	
Organizational Structure	
Council Policies	. 36
Budget Summary	. 41
Finance and Administrative Services	•~
Organizational Structure	• 45
Council Policies	. 46
Budget Summary	. 49
Fire	
Organizational Structure	<u> </u>
Council Policies	. 56
Budget Summary	. 59

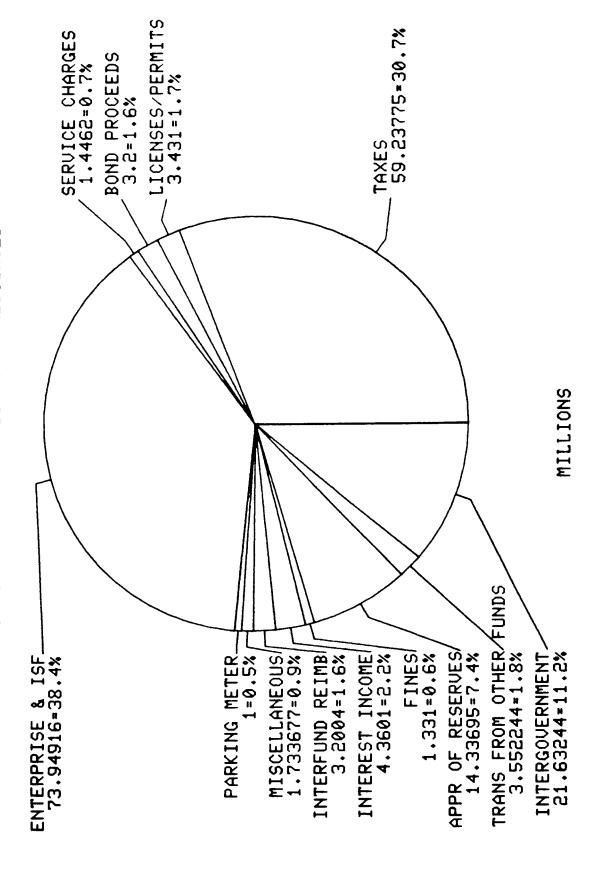


. <u>1</u> 14	Parks
· •	Organizational Structure 63
	Council Policies
	Budget Summary 66
say!	budget bummary
	D.12
400	Police Organizational Structure
	Organizational Structure 71
1965	Council Policies
	Budget Summary
	,
	Public Utilities
***	
	Organizational Structure
-291	Council Policies
	Budget Summary
: 394	
	Public Works
	Organizational Structure
	Council Policies
- 146	
	Budget Summary
44.	
	Non-Departmental
~#*	Budget Summary
	Municipal Affairs Budget
	Budget Summary (Flood Control) 102
`.₩	
	Capital Improvements
~	Capital Improvements Detail Schedule 105
11 THE	Capital Improvements Detail (Enterprise Funds) 106
- top	Special Assessments Detail Schedule 108
	ACHEDIN DO
2	SCHEDULES
.w	Estimated Resources by Source and Fund 110
	Estimated Expenditures by Department and Fund 112
. THE	Budgeted Resources by Fund and Budgeted
	Uses by Department
· rr	General Fund Summary
	Capital Projects Fund Summary
*80	·
	Community Development Block Grant
	Operating Fund Summary
	Special Assessment Fund Summary 118
:A:1	Airport Authority Fund Summary 119
	Water Utility Fund Summary
<i></i>	Water Reclamation Utility Fund Summary 121
	Golf Course Fund Summary
·····································	
	Data Processing Internal Service Fund Summary 123
, te	Fleet Management Internal Service Fund Summary 124
	Central Business Improvement District Fund Summary 125
	Government Immunity Fund Summary
	Employee Benefit Self-Insurance Fund Summary 127
	Historic Preservation Strategy Fund Summary 128
	The state of the s
	Urban Development Action Grant Fund Summary 129
	UDAG Recapture Special Revenue Fund Summary 130
	Tracy Aviary Trust and Agency Fund Summary 131

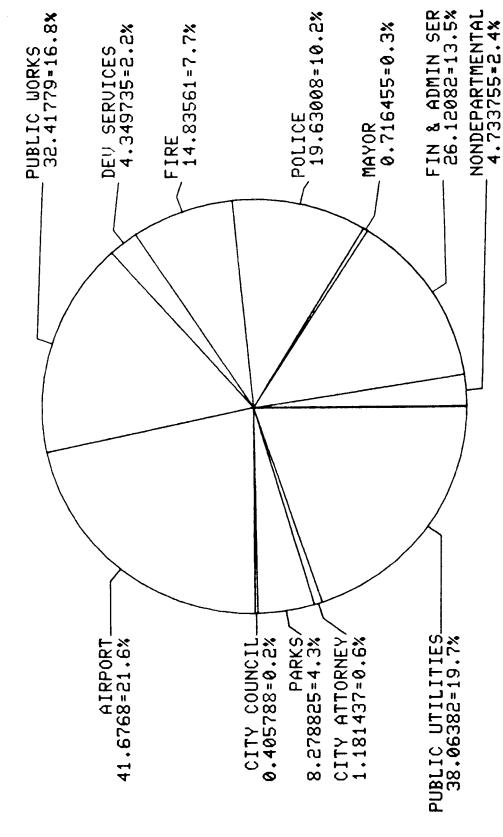
(	Comparison of 1983-84 and 1984-85
	Authorized Positions by Department
APPEN	NDIX
	General Fund Revenues by Source - Last Ten Years 13
(	General Fund Expenditures by Function-Last Ten Years . 13
	General Analysis of Fund Balance
	Budget Calendar ( "in brief" )
	Glossary



SALT LAKE CITY CORPORATION BUDGETED 1984-85 ALL FUNDS RESOURCES



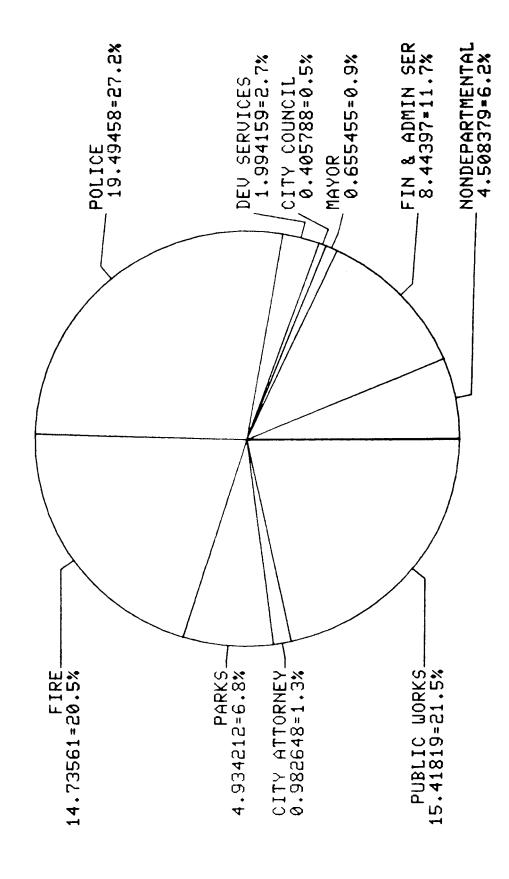
SALT LAKE CITY CORPORATION BUDGETED 1984-85 ALL FUNDS EXPENDITURES BY DEPARTMENT



MILLIONS

PROPERTY TAX 20.035=27.9% SALES TAX 18.46=25.7% FINES 1.331=1.8% PERMITS 1.276=1.7% LICENSES 2.05=2.8% SALT LAKE CITY CORPORATION BUDGETED 1984-85 GENERAL FUND RESOURCES MILLIONS INTERFUND REIMB\_ 3.1004=4.3% MISCELLANEOUS. 0.180895=0.2% FRANCHISE TAX. 14.48=20.2% INTERGOUERNMENT. 5.9097=8.2% PARKING METERS. 1 = 1 + 3 % SERVICE CHARGES. 1.4175=1.9% INTEREST INCOME.

SALT LAKE CITY CORPORATION BUDGETED 1984-85 GENERAL FUND EXPENDITURES BY DEPARTMENT



MILLIONS

#### ORGANIZATIONAL STRUCTURE

#### Department/Division/Program

Department: P

POLICE

Division

Program

Administration Staff Inspections

East Patrol

West Patrol

Detective Division

Administration and Management

Staff Inspections

Patrol and Operations, East Patrol and Operations, West Criminal Investigations

Youth Services

Operations Command & Control

Traffic Safety

Information Systems

Staff Services

Operations Command & Control

Traffic Safety

Communications Management

Training Services
Personnel Services

Special Investigations

Narcotics and Vice Investigation

Department:

PUBLIC WORKS

Division

Program

City Engineering

Regulation of Work in Public Ways

Street Improvements

Development Review and Control Engineering, Mapping and Records Public Building and Other Facility

Engineering

Drainage Improvements

Streets and Sanitation

Snow Removal

Street Resurfacing and Rehabilitation

Street Patching Asphalt Production

Sidewalk, Curb and Gutter Repair

Street Cleaning

Neighborhood Clean-up

Business District Maintenance

Solid Waste Collection Drainage Maintenance

Transportation Engineering

Traffic Signing

Traffic Marking

Traffic Control

Traffic Signals

Street Lighting

#### PUBLIC WORKS (continued)

Division

Program

Transportation Engineering

Parking Enforcement

Transportation Plan and Design Transportation Investigations

Public Works Administration and

Management

Public Works Administration and

Management

Department:

FINANCE AND ADMINISTRATIVE SERVICES

Division:

Program

Finance

Finance Support Services

Licensing

Risk Management Cash Management Purchasing

Auditing and Reporting

Financial Information and Development

Budget Management Fixed Asset Management

Administrative Services

Animal Control
City Recorder
Data Processing
Facility Services
Fleet Management

Real Property Management

Personne1

Personnel

Resource Management

Internal Auditing CAO Budget Support

Department:

PUBLIC UTILITIES

Division

Program

Superintendent, Water Supply

and Works

Water Supply

Water Power and Pump Water Treatment Water Distribution

Water Customer Services Utility Support Services

Water Capital



#### PUBLIC UTILITIES (continued)

<u>Division</u> <u>Program</u>

Superintendent, Water Reclamation Water Reclamation Lift Station

Water Reclamation Collection System

Wastewater Reclamation

Municipal Management

Water Reclamation Customer Service

Water Reclamation Capital

Public Utilities Administration Public Utilities Administration

and Management has cost centers

from the two divisions.

Department: MAYOR'S OFFICE

<u>Division</u> <u>Program</u>

Office of the Chief Administrative

Officer

Community Affairs Management Community Services
Constituent Relations

Department: <u>CITY COUNCIL</u>

<u>Division</u> <u>Program</u>

Council Municipal Legislation

Department: CITY ATTORNEY

Division Program

City Attorney Prosecution

City Attorney Administration and

Management

Legal Advice and Support

Civil Litigation

Department: AIRPORT AUTHORITY

Division Program

Operations Communications

Engineering and Maintenance Airfield Engineering

Program Management
Facilities Engineering
Facilities Maintenance
Airfield Maintenance

#### AIRPORT AUTHORITY (continued)

<u>Division</u> <u>Program</u>

Finance and Administration Airport Administration

Airport Capital Improvements

Human Resources Financial Services Property Administration

Public Relations

Department: DEVELOPMENT SERVICES

Division Program

Redevelopment Contract Administration Structural/House Rehabilitation

Urban Redevelopment

Planning and Zoning Advance Planning

Current Planning

Building and Housing Construction Compliance

Housing Preservation Zoning Compliance

Capital Planning and Programming Capital Planning and Programming

(includes Grant Administration)

Department: PARKS

Division Program

Recreation Recreation Activities

Parks and Recreation Administration Parks and Recreation Administration

and Management

Park Operations Park Maintenance

Planning and Development Park Development

Department: FIRE

Division Program

Operations Bureau Fire Emergency Response

Fire Prevention

and Management

Emergency Medical Services

Fire Training
Fire Inspection



FIRE (continued)

Division

Program

Service Bureau

Fire Communications

Fire Technical Services

Fire Administration and Management

Fire Administrative Support

Department:

NON-DEPARTMENTAL

Division

Program

Non-Departmental

Interfund Transfer Municipal Affairs

Contingency

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MAYOR'S MESSAGE

## SALT LAKE: GITY CORPORATION

ALBERT E. HAINES
CHIEF ADMINISTRATIVE OFFICER

OFFICE OF THE MAYOR 300 CITY AND COUNTY BUILDING SALT LAKE CITY, UTAH 84111 535-7648

TED L. WILSON

June 12, 1984

Dear Citizens of Salt Lake City:

The 1984-85 Budget for Salt Lake City Corporation was approved by the City Council, June 12, 1984. The total budget for all funds is \$192,410,919. The general fund budget is \$71,572,995, an increase of 3.8 percent over the comparable 1983-84 Amended Budget.

#### Introduction

The City's budget process has come a long way in recent years and never have the departments worked so well together and with a greater appreciation for limited funds than this year. Their efforts have resulted in a quality budget. It is tight and efficient, yet is realistic and meets the goal of delivering excellent City services. City officials were able to balance the non-capital general fund budget with no tax increases due to the increased efficiency and productivity of City employees and streamlined operations. This has taken extraordinary help and cooperation from all City employees, and they deserve to be commended for their outstanding performance and support of cost saving measures.

#### Changes

Due to the extremely heavy use experienced during last spring's flood fighting efforts and this past winter's heavy ice and snow removal, we have had to budget an accelerated expenditure amount for replacement of heavy vehicles in our fleet. We are committed to continue our efforts to restore the City and County Building and continue to work with the County on their commitment to this project. We are moving with the design stage of this project with a budget of \$500,000. This phase will give us a better insight into the "true" cost of rehabilitating this historical building into a safe, comfortable work place for our employees and accomodating the needs of Salt Lake City citizens as well as preserving a piece of Utah's heritage.

The Capital Improvements Program in the recent past has suffered dramatically from budget cuts; even to the point that much of the City's infrastructure is old, delapidated and unable to meet the pressures of growth. Therefore, a high priority has been placed on street and drainage improvements necessary for current needs as well as economic expansion. Because of these needed improvements we have shifted part of our property tax mill levy used last year to replenish fund balance and help finance the flood to the Capital Improvement Program. We feel that at the present time the "pay-as-you-go" approach will save the tax payers many thousands of dollars in interest and other charges that we would have had to pay if we had adopted a bond program and financed our Capital Improvements through debt service.

Another significant change, and one which is aimed at assuring the future prosperity of Salt Lake City and its capacity to provide jobs for our children in the coming years, is our newly created economic development program. Numerous cities across the country are aggressively promoting their economic development and it is imperative that we be actively involved in shaping our own economic destiny, not only to enhance our future growth but also to protect our high quality of life.

The Public Utilities Department was forced to increase water rates 20%, so that present levels of operational service can be maintained and they can meet present demands.

We have felt a strong need to provide assistance to our major arts groups such as the symphony, the ballet, opera, dance companies and others. These groups provide such a wide range of cultural growth in our community that we have budgeted an additional \$50,000 to the Salt Lake Council for the Arts for use by the major arts groups in supporting our economic development efforts.

We have budgeted \$100,000 for capital improvements at Tracy Aviary. Reconstruction is nearly finished in Liberty Park and the Aviary has new leadership and management, so it is time to make this long needed investment.

We will realize a savings of approximately \$500,000 in expenditures as a result of a decrease in the contribution rate we pay into the Utah State Retirement System.

#### Effects

This budget not only maintains the status quo with no increase in taxes for general fund operations, but also is one which will allow the City to shake



off the effects of inflationary low economic times and move ahead with needed improvements. While other governmental units are finding it necessary to raise taxes to maintain their current level of services, we are reallocating our additional tax revenue to construct much needed capital improvements to improve our tax payers quality of life.

#### Notes and Comments

The "Notes and Comments" which follow this message and the "Glossary" which is found in the appendix are designed to help you better understand this document. Please take a moment and read them before proceeding with the remainder of the document.

#### Summary

Salt Lake City's fiscal year 1984-85 budget has great potential and is one in which great strides can be made. The fund balance is up to a respectable level; the capital improvement program is gaining momentum; employees are receiving fair and equitable increases in pay; and tax payers can feel that they are only paying for valuable and needed levels of service. The City is creeping out of recession with a minimal number of cuts and bruises, emerging vibrant and alive and with a brighter outlook than we have had in the past four years.

Sincerely,

SALT LAKE CITY CORPORATION

Mayor

#### NOTES AND COMMENTS

The 1984-85 Adopted Budget includes information concerning the individual departments, their divisions and funds of Salt Lake City Corporation. The following general information is included to assist the reader in understanding the information presented in this document:

#### Departmental Organization Charts

Organizational charts included in the budget represent the functional structure from the department head through the first divisional level. Also included are, where applicable, the sub-division or sub-program name and the individual immediately responsible for that function.

#### Departmental Budget Summary (Policies and Objectives)

The City Council has established a departmental objective for each department. This objective is found on the divider tab which identifies each department. In addition, the Council established several departmental policies for each department and these policies along with each department's response to them are included. Although we do not budget expenditures based on specific program performance objectives, these policies are used as a guide for the Administration as well as the Council to evaluate departmental performance.

#### Departmental Budget Summary (Financial)

Financial budget information is presented by major expenditure category and a total expenditure budget by division is presented for additional information. Six expenditure categories are included in the Adopted Budget: Personal Services, Operating and Maintenance Supplies, Charges and Services, Debt Service, Capital Outlay and Capital Improvements. The Personal Services category includes all salary, insurance, benefit and other payroll costs associated with both full-time and part-time employees. Operating and Maintenance Supplies includes all materials and supplies (i.e. asphalt oil, cement, stationery supplies, etc.) necessary to achieve the purposes of the department. Charges and Services include all services (i.e. telephone rental, legal fees, consultant services, etc.) not provided by employees assigned to the department which are necessary to achieve the purposes of the department. Debt Service includes all categories used to retire debt. Capital Outlay includes all expenditures for capital (i.e. equipment, automobiles, etc.) not included in the Capital Improvement Program. Capital Improvements include all expenditures in the Capital Improvement Program budget.

#### Departmental Budget Summary (Authorized Personnel)

Personnel are presented for each division within the department and the total number of authorized positions within that division and job. A grand total authorized position count is provided on the final page of the department's authorized personnel form.

#### Comparable Data

Data presented in the 1984-85 Adopted Budget has been adjusted to make it comparable. Data shown in the 1982-83 Actual column has been adjusted to include



4

all audit adjustments so the column compares to the 1982-83 annual financial statements. Data shown in the 1983-84 adjusted budget column has been adjusted to exclude any function which has been transferred to another government agency and for which we are not budgeting in 1984-85. For departments which have shifted functions between them, prior-year data has been adjusted to compare with 1984-85 data.

Capital, encumbrances, and grant carryovers have been eliminated from the 1983-84 data to make it comparable to the 1984-85 budget. Thus, comparison between the data included in the Adopted Budget and the data included in interim and annual financial statements can only be made if carryovers are added to the Adopted Budget or eliminated from the financial statements.

Data presented in the 1983-84 Adjusted Budget column of the Departmental Budget Summary form do not include amounts appropriated to fund balance. Therefore, these totals will be different from those shown on the Budgeted Resources by Fund and Budgeted Uses by Department schedule.

#### Capital Improvements

Detail project schedules are provided in this section for Capital Improvement and Special Assessment projects of general and enterprise fund departments.

Capital improvement project budgets are accounted for in a separate fund and therefore do not intertwine with operating budgets. As projects are completed any remaining budget remains in this separate accounting fund and is reallocated to other capital projects as they become necessary.

#### Schedules

Schedules are presented showing revenue sources, expenditures by division within department, individual fund summaries, a two-year comparison of authorized personnel strength and a four-year comparison of fund balance.

#### Appendix

Informational schedules are included in the appendix. These include a tenyear comparison of expenditures and revenues and a budget calendar which describes the budget process, "in brief", and a glossary of budgetary terms.

#### Budget Amendments

During the course of the fiscal year, the City may find it necessary to amend the budget. If an amendment is requested which will increase the budget of a fund or will shift budgeted amounts between funds a public hearing is held ten days after a published notice is printed to allow the Council to hear comments on requested changes. The Council will then amend the budget or reject the request by majority vote of those Council members present. From time to time shifts will be made within a fund administratively. These shifts do not affect the total budget of a fund.

#### Debt Administration

The City has no general obligation bonds which are to be repaid from the

City's general operations. Outstanding general obligation bonds issued for airport improvements, totaling \$19,885,000 at June 30, 1983, are to be paid from Airport revenues. Redevelopment Agency tax allocation bonds outstanding in the amount of \$11,500,000 are secured by a first pledge of taxes levied upon taxable property in the redevelopment project area, as well as all revenues of the Redevelopment Agency. Outstanding Water and Sewer Utility revenue bonds of \$22,092,230 at June 30, 1983, are obligations of future net revenues of both the Water Utility and Sewer Utility. Outstanding airport revenue bonds at June 30, 1983, totalled \$60,574,060. The City irrevocably pledged the net revenues of the City airports to the payment of the bonds. In addition, \$4,480,000 of special assessment bonds are outstanding.

The City's general obligation bonds continue to have a rating of "Aaa" from Moody's Investors Service. The "Aaa" rating, is the highest possible rating for a municipality.

#### Budget Control

The expenditures of appropriated budget are controlled at the appropriation, division, and major expenditure level (i.e. personal services, operating and maintenance, charges for services, capital outlay, etc.) in order to prevent over expending a particular category. An expenditure request made upon a category which is budgetarily depleted will be systematically rejected and the department will be notified of the deficiency.

### SALT LAKE CITY CORPORATION

#### OFFICE OF THE CITY COUNCIL

211 CITY AND COUNTY BUILDING SALT LAKE CITY. UTAH 84111 535-7600

June 13, 1984

Dear Residents of Salt Lake City:

On June 12, 1984, the Salt Lake City Council adopted the 1984-85 Budget for Salt Lake City Corporation. In past years our goal has been to adopt a budget which maintains city services without unduly burdening our residents with property tax increases.

Last year, we adopted a 3-mill levy increase to the property tax; 2.79 mills were used to replenish our fund balance, which was seriously depleted due to the costs of the damage due to the flooding.

We successfully met the costs of last year's flooding damages. This year the focus of our budget consideration has been our capital improvement needs. Our streets, curbs and gutters, drainage projects and other items of infrastructure need maintenance, replacement, or expansion. To meet these needs we have budgeted 3.43 mills for our capital improvements. The 3.43 mill levy for capital improvements needs was arrived at after careful deliberation by the Mayor's Blue Ribbon Capital Improvement Committee, the Mayor and his Administration, and ourselves.

We are committed to keeping Salt Lake City a vibrant community; to do so requires investment in our capital improvements. We have made a commitment on a pay-as-you-go basis to provide the best capital program at the least expense to us all.

We hope you feel your city is a well-maintained, well-serviced municipality. We are proud of our city government and our city employees, whose efforts help insure our quality of life.

No year is easy for budgeting as expenses both expected and unexpected are always there, but revenues are not. We thank the Mayor and his

Administration for their efforts on the budget and the capital improvements program. We pledge to work to continue to provide you with the best possible services for your tax dollars.

Sincerely,

Ronald J. Whitehead

Council Chairman

Office of the City Council

RJW:d



### LEGISLATIVE INTENTS FISCAL YEAR 1984-1985 ADOPTED JUNE 14, 1984

#### CITY-WIDE

It is the intent of the City Council that its Legislative Intents be acted upon immediately by the Administration. To that end, questions and points for clarification should be raised no later than July 15, 1984 so action on intents can begin immediately.

In approving the budgets in various city departments for fleet and approving the Fleet Safety Training Coordinator position, the Council requests that a report on development and implementation of a system to monitor possible abuse of and chronic problems with city vehicles be prepared and submitted no later than September 1, 1984.

The City Council is concerned that funds approved in this budget could be utilized for in-house printing by various departments. It is the intent of the City Council that the administration conduct an operations review of printing done by different departments to insure that it is done in a cost-effective manner.

In approving funds for personnel costs, the Council recognizes the effect reclassifications have on the amount of funds required for salaries. It is the intent of the City Council that reclassifications that increase salaries be submitted for the review of the City Council prior to the approval of the reclassification.

It is the intent of the City Council that salary schedules for each employee group be made consistent prior to the beginning of collective bargaining for fiscal year 1985-86.

It is the intent of the City Council that a summary of unfilled positions, by department, be provided for the Council's review on a quarterly basis.

#### CAPITAL IMPROVEMENTS

It is the intent of the City Council that funds appropriated for capital improvements be reserved for the projects specified in the general fund Capital Improvements Program and in the enterprise funds Capital Improvements Programs, without invasion or reallocation for other purposes or needs.

#### CITY ATTORNEY

In approving funds for the City Attorney's Office, the Council recognizes that funds will be utilized to contract for legal services rather than hire permanent employees to perform the city's legal work. It is the intent of the City Council that the administration initiate a management review no later than January 1, 1985 to determine whether funds are better utilized by contracting, and whether city residents are adequately served by attorneys under contract.

#### FINANCE AND ADMINISTRATIVE SERVICES

In approving funds for service level increases within the Animal Control Division, the Council recognizes and appreciates the improvement in the division. The Council feels that a humane education program will be of benefit to the residents of Salt Lake City, and will further improve the animal control program. It is the intent of the Council that the administration pursue implemention, either in-house or by contracting with another agency, of a humane education program, and that a proposal for the program and a recommendation for funding be submitted by the administration by September 1, 1984.

#### FIRE DEPARTMENT

It is the intent of the City Council that the administration submit, no later than January 1, 1985, a report on operating fire dispatch services as a self-sustaining enterprise fund.

#### PARKS DEPARTMENT

It is the intent of the City Council that the budget for the Golf Course Enterprise fund be separated from the budget for the Parks Department so both budgets can be more closely scrutinized.

It is the intent of the City Council that the golf course enterprise fund be audited by the administration to insure that the funds are not co-mingled with general funds. It is further the intent of the City Council that a report on the financial status of the golf course enterprise fund after the 1984 playing season be prepared and submitted no later than December 1, 1984.

It is the intent of the City Council that the administration pursue a study of Salt Lake County recreation services to determine what is provided by the county to city residents, and that the study be submitted by January 15, 1984.

#### PUBLIC UTILITIES

It is the intent of the City Council that the Public Utilities Department initiate an audit of its customer service operation and that a report on the findings of the audit be submitted to the City Council within the course of the fiscal year. The City Council is concerned about the department's ability to respond to customer needs and feels an in-depth study of the department's needs and abilities in customer service is necessary and possible within the budget.

It is the intent of the City Council that the Public Utilities Department base sewer usage measurement on water usage during the months of December, January, and February, so city residents can utilize water for outside purposes in the late fall and early spring.

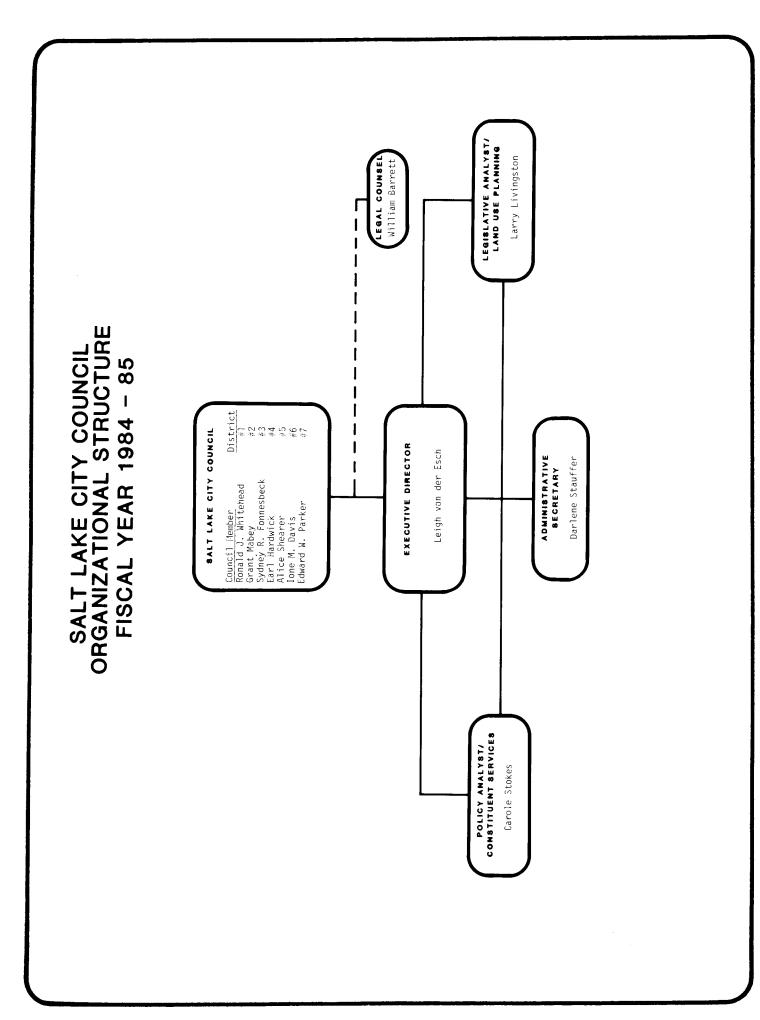
It is the intent of the City Council that the Public Utilities Department organize and pursue an education campaign to explain the water rate increase included in this budget to rate payers.



CITY COUNCIL

"All services provided by Salt Lake City Corporation to residents of the City will be provided in a cost-effective manner. By 'cost-effective', the Council means expenditures will be kept as low as possible while achieving the stated Council policy."

"All enterprise funds shall operate as self-supporting funds for maintenance, capital projects, and all other necessary expenditures."



## DEPARTMENTAL BUDGET SUMMARY

		·			
Expenditure Category	1982-83 Actual	1983-84 Adjusted Budget	1983-84 Six-Month Actual	1983-84 Estimated	1984-85 Budget
SALARIES AND WAGES BENEFITS	134,155 61,623	168,317 30,480	71,425 12,369	136,579 23,477	180,778 33,996
TOTAL PERSONNEL SERVICES	195,778	198,797	83,794	160,056	214,774
OPERATING & MAINTENANCE	2,765	14,500	867	8,117	14,860
CITY DATA PROCESSING SERVICES PROFESSIONAL & TECHNICAL SERV. UTILITIES	59,467	108,300 150	28,200	83,249 75	112,855 155
FLEET COSTS (MAINTENANCE) LEASES AND RENTALS MEMBERSHIPS	262	400	100	300	410
TRAVEL OTHER CHARGES & SERVICES	3,703 16,206	18,000 39,194	4,371 10,766	13,371 29,135	18,450 38,389
TOTAL CHARGES & SERVICES	79,638	166,044	43,437	126,130	170,259
CAPITAL OUTLAY	2,660	5,750	1,133	4,258	5,895
OPERATING BUDGET	280,841	385,091	129,231	298,561	405,788
CAPITAL IMPROVEMENTS BUDGET					
TOTAL BUDGET	280,841	385,091	129,231	298,561	405,788

Division	1982-83 Actual	1983-84 Adjusted Budget	1983-84 Six-Month Actual	1983-84 Estimated	1984-85 Budget
COUNCIL	280,841	385,091	129,231	298,561	405,788
TOTAL	280,841	385,091	129,231	298,561	405,788

# DEPARTMENTAL BUDGET SUMMARY Authorized Personnel

	1983-84					198	34-85	
Position Title	F.T.	P.T.	G.F.	Total F.T.E	F.T.	P.T.	G.F.	Total F.T.E
COUNCIL  Council Person XXX Exec. Dir. City Council Off.007 Legislative Analyst 317 Policy Analyst/Budget Aide 310 Research Analyst/Assistant 309 Administrative Secretary 305	7.00 1.00 1.00 1.00 1.00			7.00 1.00 1.00 1.00 1.00	7.00 1.00 1.00 1.00 1.00			7.00 1.00 1.00 1.00 1.00
CITY COUNCIL TOTAL	12.00			12.00	12.00			12.00

Department Funding Sources								
Funding Sources		1983-84 Six-Month Actual		1983-84 Variance	1984-85 Budget			
GENERAL FUND	385,091	129,231	298,561	86,530	405,788			
TOTAL	305 001	120 221	200 571	,	405 700			
TOTAL	385,091	129,231	298,561	86,530	405,788			

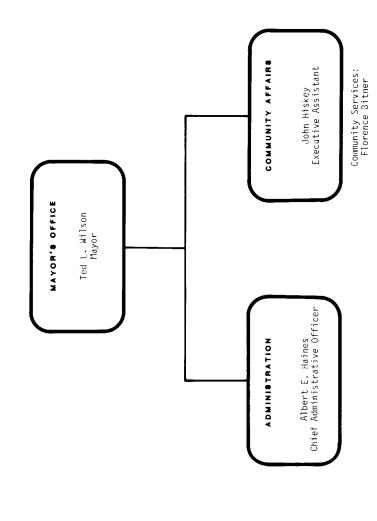
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"The purpose of the Community Affairs Division is to act as a liaison between Salt Lake City government and Salt Lake City residents by providing information, assistance, and direction."

# OFFICE OF MAYOR ORGANIZATIONAL STRUCTURE FISCAL YEAR 1984 - 85



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#### DEPARTMENTAL BUDGET SUMMARY

Department: Mayor

**Budget:** \$716,455 **Total F.T.E.** 15.27

#### POLICY STATEMENTS:

It is the policy of the City Council that:

The Community Affairs Division coordinate the resolution of complaints registered with the Need Line.

The Community Affairs Division will:

Receive Citizen complaints and forward by telephone to the depatment concerned. A follow-up written Action Order is sent, which is returned to NEED line personnel who prepare a response to notify the citizen of action taken. Data is compiled to be used as management information and a weekly report is provided to the Mayor and City Council.

The Community Affairs Division provide staff support and assistance to the City's community councils upon request.

The Community Affairs Division will:

In lieu of direct funding to community councils, provide staff support, including secretarial services, coordination of meetings, assistance with agendas, notification of meetings and assistance with resolution of special issues and concerns. Other kinds of assistance as assigned are provided upon request of the City Council or the Mayor.

The Community Affairs Division prepare necessary documents to inform the residents of Salt Lake City of specific projects or changes that might affect them, as requested by the Office of the City Council or Office of the Mayor.

The Community Affairs Division will:

Communicate with citizens on behalf of City government in the form of letters, statutory or courtesy notifications of hearings and information regarding special meetings or issues. This will include authoring, compiling, printing and mailing letters and documents required for dissemination of information regarding City projects.



Mayor (continued)

The Community Affairs Division prepare district newsletters and coordinate district meetings as directed by the Office of the City Council and Office of the Mayor.

The Community Affairs Division will:

Prepare one district newsletter per year for each Municipal District; printed and mailed to every household in the district. District meetings will be organized as assigned by the City Council and Mayor. Citizen complaints and concerns voiced by the public at the District meetings will be forwarded to the appropriate department with subsequent notification of action taken forwarded to the citizens.

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## DEPARTMENTAL BUDGET SUMMARY

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Expenditure Category	1982-83 Actual	1983-84 Adjusted Budget	1983-84 Six-Month Actual	1983-84 Estimated	1984-85 Budget
SALARIES AND WAGES BENEFITS	352,101 102,982	405,507 99,742	187,380 44,773	398,001 94,360	442,286 94,625
TOTAL PERSONNEL SERVICES	455,083	505,249	232,153	492,361	536,911
OPERATING & MAINTENANCE	15,052	30,666	10,049	24,928	32,613
CITY DATA PROCESSING SERVICES PROFESSIONAL & TECHNICAL SERV. UTILITIES FLEET COSTS (MAINTENANCE) LEASES AND RENTALS MEMBERSHIPS TRAVEL OTHER CHARGES & SERVICES  TOTAL CHARGES & SERVICES	33,653 909 2,135 1,781 626 15,651 16,463	61,204 780 3,162 4,115 1,218 25,211 24,759	12,195 1,843 264 2,297 98 6,481 7,258	60,079 2,233 1,845 4,354 707 19,837 19,638	69,812 4,484 3,026 5,434 1,280 29,577 23,439
CAPITAL OUTLAY	9,607	9,116	3,476	7,740	9,879
OPERATING BUDGET	550,960	665,480	276,114	633,722	716,455
CAPITAL IMPROVEMENTS BUDGET					
TOTAL BUDGET	550,960	665,480	276,114	633,722	716,455

Division	1982-83 Actual	1983-84 Adjusted Budget	1983-84 Six-Month Actual	1983-84 Estimated	1984-85 Budget
ADMINISTRATION	380,668	473,651	199,427	465,418	518,761
COMMUNITY AFFAIRS MANAGEMENT	170,292	191,829	76,687	168,304	197,694
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TOTAL	550,960	665,480	276,114	633,722	716,455

		198	3-84			198	34-85	
Position Title	F.T.	P.T.	G.F.	Total F.T.E	F.T.	P.T.	G.F.	Total F.T.E
ADMINISTRATION EDG	1 00			1 00	1.00			1.00
Mayor Chief Admin. OffDir. Fin. 001 Exec. Asst. to the Mayor 007 Admin. Asst. to the Mayor 322 Administrative Aide 320 Executive Secretary 312 Research Analyst/Assistant 309 Administrative Secretary 305 Clerk Typist NA	2.00 2.00	•38 		1.00 1.00 1.00 3.00 1.00 .38 1.00	1.00 1.00 1.00 1.00 3.00 1.00	• 55		1.00 1.00 1.00 1.00 2.00 2.00 2.00
Administration Division Total	9.00	<b>.</b> 38		9.38	9.00	•55		9.55
Citizen Participation Dir. 320 Citizen Particip. Coord. 309 Research/Analyst/Assistant 309 Senior Secretary 302 Public Information Coord. 216 Clerk IV 214		•50 ——	.75 85	1.00 1.00 1.00 .50 1.00 1.00	1.00 1.00 .25 1.00 .15	•72 	.75 85	1.00 1.00 1.00 .72 1.00 
Community Affairs Management Division Total	3.40	<b>.</b> 50			3.40	<b>.</b> 72	1.60	5.72
MAYOR'S OFFICE TOTALS	12.40	.88	1.60	14.88	12.40	1.27	1.60	15.27

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		Funding Source			
Funding Sources	1983–84 Adjusted Budget	1983-84 Six-Month Actual	1983-84 Estimated	1983-84 Variance	1984-85 Budget
GENERAL FUND COMM.DEV.BLK.GRANT-OPERATING	608,315 57,165	255,547 20,567	587,996 45,726	20,319 11,439	655,455 61,000
			*	a.	
TOTAL	665,480	276,114	633,722	31,758	716,455

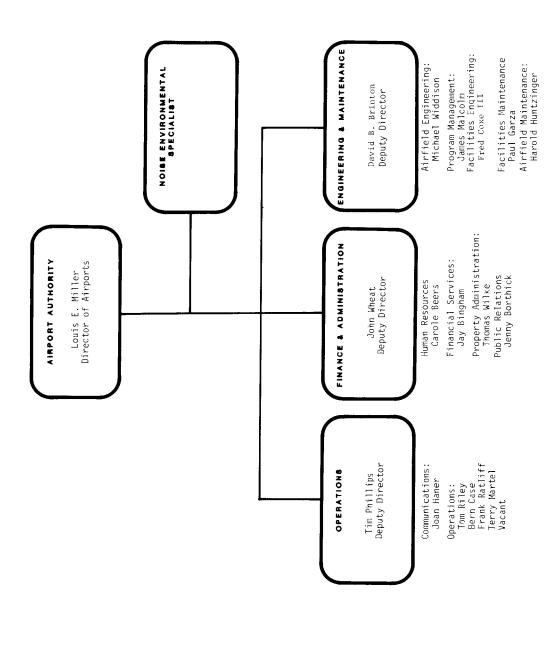
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AIRPORT

"The purpose of the Salt Lake City Airport Authority is to provide facilities and organization necessary to operate the Salt Lake City International Airport and Airport II."

# SALT LAKE CITY AIRPORT AUTHORITY ORGANIZATIONAL STRUCTURE FISCAL YEAR 1984 - 85



#### DEPARTMENTAL BUDGET SUMMARY

Department: AIRPORT AUTHORITY

Budget: \$41,676,800 Total F.T.E. 180.02

#### POLICY STATEMENTS:

It is the policy of the Salt Lake City Council that:

The Salt Lake City Airport Authority maintain a financial status that will enable it to obtain the most favorable bond ratings for its development and expansion projects.

The Salt Lake City Airport Authority will:

Realize a \$6,086,500 net increase to reserves in the improvement fund, which will be added to present reserve funds and applied to the purchase of equipment and completion of capital projects during FY 84-85;

Satisfy all debt service requirements in FY 84-85 including principle, interest and paying agents fees for the general obligation bonds, the 1978 Series Revenue bonds, and the 1983 Series Revenue Bonds amounting to \$7,440,800;

Strive to maintain an equitable balance between public space and rentable space in the terminal complex, resulting in maximizing revenue to the Airport Authority and minimizing rental rates to the scheduled airlines and tenants;

Appropriate \$1,000,000 from the Renewal & Replacement Fund for for capital rehabilitation in FY 84-85 to offset a portion of the cost of construction supported by scheduled airlines through rates and charges; and

Strive for the most compatible land uses surrounding Salt Lake City International Airport and Airport II for future development. This will be accomplished through the undertaking and completion of a FAA Part 150 Noise Study in the amount of \$150,000 and the addition of a noice environmental specialist to be placed on staff.

The Salt Lake City Airport Authority maintain favorable working relationships with all airlines and tenants servicing the Salt Lake City Airports.

The Salt Lake City Airport Authority will:

Continue to enhance and expand upon its air service marketing program in an effort to provide the traveling public with the most cost efficient air service available;

Consider the relocation of the security screening locations at Salt Lake City International Airport from the present configuration of one in each concourse to one per terminal unit. This relocation will not only substantially reduce security costs to the airlines, but will also provide for passenger convenience when connecting flights are scheduled in different concourses;



#### Airport Authority (continued)

Provide for the effective coordination with all tenants involved in the snow removal efforts at both Salt Lake City International and Airport II. This will be accomplished through training and related workshops which will not only create a better understanding of the snow program, but will enable Salt Lake City Airport Authority to conduct efficient snow removal efforts. This coordination effort will not only include airport tenants, but requires the involvement of the National Weather Service, FAA Flight Standards, FAA Air Traffic Control Center, and the Airline Transport Association;

Continue to provide efficienteffective maintenance within the majority of the airport facilities. In an effort to minimize the downtime for tenant maintenance requirements, the Airport Authority has established an expedited work order repair process whereby tenants can readily request maintenance repair items and receive a timely response.

The Salt Lake City Airport Authority provide for orderly growth in all airport properties, such that development meets the needs of the Aviation Industry and the air traveling public.

The Salt Lake City Airport Authority will:

Complete construction of the "D" Concourse and expansion of TU#2 and Concourse "C" on schedule and within budget. This expansion project will provide the Airport Authority with needed facilities to effectively deal with the overcrowding currently being experienced at Salt Lake City International. The operation date of the new facilities is scheduled for November, 1984. Construction expenditures for FY 84-85 are estimated at \$8,407,000;

Initiate the first phase of development in the North Support Area at Salt Lake City International Airport to accomodate requests of airlines and tenants for aviation support services. The North Support General Site Development in the amount of \$1,511,000 and the North Support Area Acess Roads project in the amount of \$459,000 are scheduled for completion in FY 84-85;

Continue with the final phase of the parking expansion and terminal road modifications for the convenience of the traveling public with an estimated cost of \$850,000;

Construct the second phase of the general aviation beautification and development program to enhance the east side development of the Salt Lake City International Airport and provide apportunity for much needed tenant expansion. Construction scheduled for FY 84-85 includes the General Aviation roads and site development, \$1,108,000; 26 T-Hangars at Salt Lake City International, \$439,000; and the site preparation and construction of 20 T-Hangars at Airport II, \$474,000; and

#### Airport Authority (continued)

Extend runway 16/34 and associated taxiway at Airport II in an effort to upgrade the classification of Airport II to a Reliever Airport. This new classification will provide for increased participation in federal aid for future expansion at Airport II. This construction is estimated at \$384,000.

The Salt Lake City Airport Authority provide for the safety and convenience of airport patrons.

The Salt Lake City Airport Authority will:

Maintain a current operating certificate by continuously updating and developing an associated operating plan under the requirements of FAR Part 139 and the security screening procedures under FAR Part 108;

Receive outstanding evaluations by the Federal Aviation Administration by virtue of the Airport Authority's compliance with all Federal Aviation Administration regulations;

Maintain the appropriate level of crash/fire/rescue equipment, manpower, and training as mandated under FAR Part 139 at a cost of 12.2 cents per passenger;

In partnership with the Salt Lake City Fire Department, expand services to airport passengers and tenants by developing paramedic response capabilities from the Airport Fire Station; and

Maintain the appropriate level of airport/airplane security screening and law enforcement officer coverage as mandated under FAR Part 108 with a cost of 2.2 cents per passenger.



## DEPARTMENTAL BUDGET SUMMARY

AIRPORT AUTHORITY									
Expenditure Category	1982-83 Actual	1983-84 Adjusted Budget	1983-84 Six-Month Actual	1983-84 Estimated	1984-85 Budget				
SALARIES AND WAGES BENEFITS	3,394,871 989,488				4,253,400 980,400				
TOTAL PERSONNEL SERVICES	4,384,359			4,748,100	5,233,800				
OPERATING/MAINTENANCE SUPPLIES		, ,		793,200	868,800				
CITY DATA PROCESSING SERVICE PROFESSIONAL & TECHNICAL SERV. UTILITIES JANITORIAL COST LEASES & RENTALS AIRLINE REBATE ADMINISTRATIVE SERVICE FEES CRASH/FIRE/RESCUE SERVICES MEMBERSHIPS TRAVEL OTHER CHARGES & SERVICES  DEBT SERVICE CAPITAL OUTLAY OPERATING BUDGET CAPITAL IMPROVEMENT BUDGET	70,456 159,264 1,231,708 857,880 20,836 1,355,342 390,313 812,710 8,908 27,201 749,148 5,683,766 4,990,599 321,815 16,172,337 7,095,037	153,000 1,455,200 843,000 31,500 1,312,500 465,000 910,000 8,500 25,000 937,600 6,238,300 8,358,000 - 436,600	79,458 583,472 413,037 26,939  192,749 389,375 3,124 13,470 528,194 2,264,560 2,072,513 — 123,761 7,137,376	8,500 24,500 892,700 6,041,100 7,442,100	1,296,900 410,000 850,000 9,800 27,500 1,197,600 6,789,800 7,440,800 				
TOTAL BUDGET	23,267,374	53,447,500	14,188,295	36,871,100	41,676,800				
Division	1982-83 Actual	1983-84 Adjusted Budget	1983-84 Six-Month Actual	1983-84 Estimated	1984-85 Budget				
OPERATIONS DIVISION	2,323,484	2,606,300	1,155,165	2,471,300	2,550,800				
ENGINEERING & MAINTENANCE DIVISION	5,967,563	6,631,900	3,081,796	6,620,700	7,658,700				
GENERAL & ADMINISTRATION DIVISION	14,976,327	44,209,300	9,951,334	27,779,100	31,467,300				
TOTAL	23,267,374	53,447,500	14,188,295	36,871,100	41,676,800				
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		198	3-84			198	4-85	
Position Title	F.T.	P.T.	G.F.	Total F.T.E	F.T.	P.T.	G.F.	Total F.T.E.
FINANCE AND ADMINISTRATION  Director - Airports 001 Deputy Director-Fin/Admin 006 Chief Accountant 320 Airport Noise/Envir. Spec. 319 Property Dev. Administrator 318 Human Resources Serv. Off. 316 Training Service Officer 314 Airport Assist. Chief Acctn.314 Public Relations Officer 314 Administrative Secretary 305 Senior Secretary 305 Senior Secretary 302 Accountant 218 Property Services Officer 218 Purchasing Serv. Officer 217	1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00			1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00	1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00		0.11	1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00
Human Resources Serv. Tech. 217 Secretary 214 General Maint. Worker II 114 Chief Storekeeper 114 Storekeeper II 111 Finance and Administration Division Total  ENGINEERING AND MAINTENANCE	1.00 1.00 1.00 1.00 1.00 21.00			1.00 1.00 1.00 1.00 1.00 21.00	1.00 1.00 1.00 1.00 1.00 22.00			1.00 1.00 1.00 1.00 1.00 22.00
Deputy Director-Eng.&Maint. 006 Airport Engineer 326 Airfield Superintendent 322 Facilities Maint. Superint. 322 Airport Program Manager 322 Civil Engineer II 322 Civil Engineer I 317 Engineering Tech. IV 317 Electrical Engineer 317 Project Coordinator IV 317 Project Coordinator III 315 Airport Auto. Shop Supervsr. 314 Field Supervisor 314 Field Supervisor 313 Engineer-in-Training 312 Field Supervisor 311 Project Coordinator II 309 Sr. Bldg. Equip. Operator 309 Senior Secretary 302 Engineering Technician III 224 Engineering Technician III 221 Engineering Technician II 221 Engineering Technician I 215 Secretary 214	1.00 1.00 1.00 1.00 1.00 1.00 4.00 1.00 2.00 1.00 1.00 1.00 1.00 4.00 1.00 1.00 1	.29 .77		1.00 1.00 1.00 1.00 1.00 1.00 1.00 4.00 1.00 2.00 1.00 1.00 1.00 1.00 4.00 1.00 1.00 1	1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00	.21 .81		1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00

		198	3-84			198	4-85	
Position Title	F.T.	P.T.	G.F.	Total F.T.E	F.T.	P.T.	G.F.	Total F.T.E.
ENGINEERING AND MAINTENANCE  (Continued)  Airport Emerg. Equip. Mech. 122 Sr. Airport Automotive Mech. 122 General Maint. Worker IV 120 Crew Supervisor II 119 Airport Automotive Mech. 118 General Maint. Worker III 118 Building Equip. Operator 117 General Maint. Worker II 114 Airport Auto. Serv. Wrkr. 113 General Maint. Worker I 111 Laborer 105  Engineering and Maintenance Division Total  OPERATIONS  Deputy Director-Operations 006 Operations Superintendent 322 Operations Manager 317 Operations Supervisor 310 Airport Communications Spv. 305 Senior Secretary 302 Communications Coordinator 216 Secretary 214 Clerk III 211 Airport Operations Officer 115  Operations Division Total	1.00 2.00 3.00 3.00 10.00 2.00 13.00 3.00 111.00 4.00 4.00 1.00 9.00 4.00 4.00 4.00 4.00	1.83		1.00 1.00 4.00 4.00 1.00 1.00 9.00	3.00	1.02		1.00 2.00 3.00 4.00 3.00 11.00 23.00 13.00 3.00 114.02  1.00 5.00 4.00 1.00 9.00 1.00 22.00 44.00

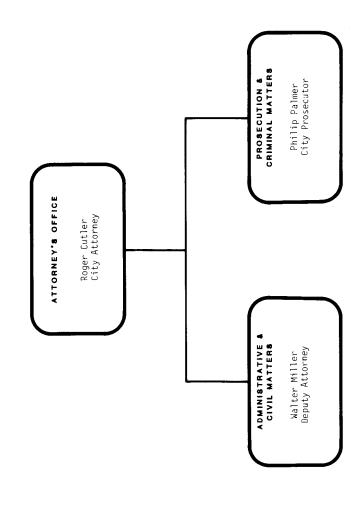
				198	84-85			
Position Title	F.T.	P.T.	G.F.	Total F.T.E	F.T.	P.T.	G.F.	Total F.T.E
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AIRPORT AUTHORITY TOTAL	176.00	1.83		177.83	179.00	1.02		180.02
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	Department Funding Sources								
Funding Sources	1983-84	1983-84	1983-84	1983-84	1984-85				
	Adjusted Budget	Six-Month Actual	Estimated	Variance	Budget				
AIRPORT OPERATING FUND AIRPORT CONSTRUCTION FUND AIRPORT PRINCPL & INTEREST FD	19,446,300	8,199,293	16,853,800	2,592,500	27,764,300				
	27,642,000	4,471,667	14,588,100	13,053,900	8,487,000				
	6,359,200	1,517,335	5,429,200	930,000	5,425,500				
TOTAL	53,447,500	14,188,295	36,871,100	16,576,400	41,676,800				

ATTORNEY

"The purpose of the Attorney's Office is to provide legal assistance to the Salt Lake City Council and Administration, and to protect the interests of Salt Lake City Corporation."

# CITY ATTORNEY'S OFFICE ORGANIZATIONAL STRUCTURE FISCAL YEAR 1984 - 85



#### DEPARTMENTAL BUDGET SUMMARY

Department: ATTORNEY

Budget: \$1,181,437 Total F.T.E. 19.00

#### POLICY STATEMENTS:

It is the policy of the City Council that:

The City Attorney provide timely drafting of legislation requested by the City Council or Administration.

The City Attorney write and review contracts and agreements in a timely manner.

The City Attorney will:

Serve as legal advisor to the City Council, Mayor, Chief Administrative Officer, Department Heads, operations personnel, boards and commissions;

Reply within 2 days to inquiries by the City Council or Administration on minor legislation and agreements, and complete initial document drafts within 10 days of request; and

Draft formal opinions and complex legal documents upon request by the City Council or Administration, within 30 days of request.

The City Attorney prosecute individuals or organizations charged with violations of City ordinances to insure protection of the City's interests and to insure compliance with City ordinances.

The City Attorney will:

Prosecute persons and organizations charged with violations of City ordinances, to insure justice, public protection, and compliance with law. Emphasis shall be on the following: (a) Continuing to maintain at least a 90% conviction rate on all Driving under the Influence (DUI); (b) effective life-safety and vice prosecutions; (c) maintaining a core of permanent professional staff supplemented by hourly and contract legal services; and (d) maximizing victim restitution and the recoupment by the City of attorney fees in appropriate cases.



City Attorney (continued)

The City Attorney provide defense of the City in all lawsuits to insure the protection of the City's interests.

The City Attorney issue opinions on matters relating to City government as requested by the City Council and Administration.

The City Attorney develop an administrative policy to expedite cost-effective handling of claims against the City.

The City Attorney will:

Maintain cases on a cost-justified basis, except where policy considerations are the predominent concern;

Negotiate settlement of suits where advisable in order to eliminate the expense of prolonged litigation or trial hazard;

Approve or deny claims against the City expeditiously and professionally, notifying claimants of a decision within 30 days, or within 90 days on complex matters; and

Prosecute City claims and Code enforcement actions initiated by City departments.

The City Attorney improve efficiency in the delivery of municipal services.

The City Attorney will:

Provide effective monitoring of case activity and utilization of staff;

Review and revise the departmental records system and increase the efficiency of that system, when necessary to obtain the optimum use of office space;

Improve form files to decrease the time needed to prepare legal documents; and

Acquire a comprehensive recodification of municipal ordinances.

The City Attorney accomodate anticipated increases in office workload.

The City Attorney will:

Identify the need for, draft and review documents;

Allocate additional time to handle the increased volume of civil rights, tort, land use planning, and code enforcement;

Accelerate Code enforcement to meet increased volume and minimize City liability; and

Emphasize the collection of funds in City tort, contract and subrogation claims, and in judgment recoveries.

## DEPARTMENTAL BUDGET SUMMARY SALT LAKE CITY ATTORNEY

Expenditure Category	1982-83 Actual	1983-84 Adjusted Budget	1983-84 Six-Month Actual	1983-84 Estimated	1984-85 Budget
SALARIES AND WAGES BENEFITS	553,714 146,588	625,753 158,459	289,744 66,175	613,619 142,827	620,654 138,849
TOTAL PERSONNEL SERVICES	700,302	784,212	355,919	756,446	759,503
OPERATING & MAINTENANCE	15,722	16,342	7,217	15,138	16,628
CITY DATA PROCESSING SERVICES PROFESSIONAL & TECHNICAL SERV. UTILITIES FLEET COSTS (MAINTENANCE) LEASES AND RENTALS MEMBERSHIPS TRAVEL OTHER CHARGES & SERVICES  TOTAL CHARGES & SERVICES	3,457 33,884 2,801 2,795 3,379 6,129 16,765	3,630 112,345 3,257 4,469 2,520 3,994 6,926 217,528	1,815 21,524 2,235 1,255 338 1,292 125,492	3,630 60,445 1,628 4,470 2,514 2,334 4,754 234,256	3,391 126,737 3,146 4,231 10,478 242,622
CAPITAL OUTLAY	3,284	2,000	1,534	2,534	14,701
OPERATING BUDGET	788,518	1,157,223	518,621	1,088,149	1,181,437
CAPITAL IMPROVEMENTS BUDGET					
TOTAL BUDGET	788,518	1,157,223	518,621	1,088,149	1,181,437

Division	1982-83 Actual	1983-84 Adjusted Budget	1983-84 Six-Month Actual	1983-84 Estimated	1984-85 Budget
CITY ATTORNEY	788,518	1,157,223	518,621	1,088,149	1,181,437
TOTAL	788,518	1,157,223	518,621	1,088,149	1,181,437

Department Funding Sources									
Funding Sources	1983–84 Adjusted Budget	1983-84 Six-Month Actual	1983-84 Estimated	1984-85 Budget					
GENERAL FUND COMM.DEV.BLK.GRANT-OPERATING GOVERNMENT IMMUNITY	941,549 78,400 137,274	437,004 35,090 46,527	898,211 89,911 100,027	Variance  43,338 11,511- 37,247	982,648				
TOTAL	1,157,223	518,621	1,088,149	69,074	1,181,437				

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DEVELOPMENT SERVICES

"The purpose of the Department of Development Services is to provide planning and development strategies and programs that will encourage community stability, orderly and desirable growth, redevelopment or rehabilitation of blighted or declining areas, and the timely construction of City infrastructure systems and to insure safe, compatible, and attractive conditions through enforcement of City development codes."

# BUILDING & MOUSING Construction Compliance Bogor Evans Boashing Preservation; Jaura Lundikusic Zoning Compliance; Merrill Nelson Albert C. Blair Director Community Development Block Grant; Doug Carlson DEVELOPMENT SERVICES ORGANIZATIONAL STRUCTURE FISCAL YEAR 1984 - 85 CAPITAL PLANNING & PROGRAMMING Arlo R. Nelson Director James A. McGuire Economic Exectopment Director DEVELOPMENT SERVICES Craig E. Peterson Director PLANNING & ZONING Current Planting: Mark Hafey, Jr. Advanced Planting: Alten Johnson Support Services: A. Den Barney Vernon F. Jorgensen Director REDEVELOPMENT CONTRACT ADMINISTRATION Michael R. Chitwood Director Housing Rehabilitation: Dick Turpin

#### DEPARTMENTAL BUDGET SUMMARY

Department: DEVELOPMENT SERVICES

**Budget:** \$4,349,735

**Total F.T.E.** 62.00

#### POLICY STATEMENTS:

It is the policy of the City Council that:

The Development Services Department should conduct master planning activities and development programs for the City designed to assist public and private decision making and action on community stability, enhancement and growth.

The Development Services Department will:

Work to ensure Planning Commission and City Council adoption and publish the Sugar House Community, East Bench Community, West Airport area, West Downtown, Downtown, and Urban Design Element master plans at an average cost of \$17,500;

Begin preparation of a detailed update of the Westside Community Master Plan at a first phase cost of \$40,000;

Work to ensure Planning Commission and City Council adoption and publish the East Central Neighborhood and Westside Neighborhood plans at an average cost of \$5,000;

Prepare, work to have adopted and publish community master plan capital improvement updates for the Avenues, Central, Capitol Hill and Northwest Communities at an average cost of \$5,000;

Complete the preparation and submit for adoption a master plan for City Creek Canyon with the final phase costing \$30,000;

Survey and publish the results of an architectural survey of the eastern area of Salt Lake City at a cost of \$26,000;

Update the Housing Element and Housing Assistance Plan at a cost of \$10,000 each;

Work to ensure adoption, obtain funding, and publish target area plans for West Capitol Hill, Guadalupe, and Sugar House NSA's at an average cost of \$5,000;

Identify target industries which are expanding and have needs that match Salt Lake City's assets at an estimated cost of \$20,000;

Develop and implement a target industry marketing program at an estimated cost of \$34,000;



Provide coordinated response to inquiries from businesses interested in Salt Lake City at an estimated cost of \$40,000;

Sponsor trade missions to Germany and Japan at an estimated cost of \$10,000.

Sponsor a high-tech symposium in Salt Lake City at an estimated cost of \$10,000;

Identify expanding foreign companies considering opening U.S. Facilities, and promoting Salt Lake City as a location for such facilities at an estimated cost of \$25,000;

Identify and assess Salt Lake City's locational strengths and weaknesses at an estimated cost of \$40,000;

Contract and acquaint corporate facility executives with the advantages of Salt Lake City at an estimated cost of \$15,000;

Contract expanding electronics firms to acquaint them with the advantages of Salt Lake City at an estimated cost of \$10,000;

Sponsor a reverse trade mission inviting foreign business to Salt Lake City at an estimated cost of \$10,000;

Maintain an economic development data base and development and publication of promotional materials at an estimated cost of \$45,000;

Fully implement the proposed monitoring program, monitoring all CDBG projects funded for FY 1984-85 at an estimated cost of \$24,000;

Complete a Three-year Community Development Plan fulfilling the CDBG entitlement program requirement that Salt Lake City develop a plan identifying community development and housing needs and specific short and long-term objectives at an estimated cost of \$38,500;

Complete a Real Property Management Plan fulfilling the need to inventory, analyze and make recommendations pertaining to short and long-term use and needs related to City-owned properties and facilities. This will include development of recommendations on a system for disposition of surplus property and identification of capital improvement needs associated with the properties inventoried at an estimated cost of \$36,000;

Complete a Five-year Capital Improvement Program for the 1984-85 budget year through 1989-90. The program will specifically address the implementation strategies suggested in revised City Master Plans at an estimated cost of \$25,000;

Continue efforts to acquire federal and state grants by:

- applying for at least six new UDAG grants;
- increasing the City's rehabilitation program capacity by implementing the newly authorized Rental Rehabilitation Program;

- helping to facilitate new housing development through acquisition of funds from new federal funding sources;
- applying for at least five new discretionary grants to augment the City's capital improvement funds at an estimated cost of \$29,000; and

Administer, coordinate, and maintain compliance with federal and state grant requirements at an estimated cost of \$45,000.

The Development Services Department should insure that all new and existing development complies with applicable ordinances.

The Building and Housing Services Division will:

Review 5,200 plans to determine stability for permit issuance and issue 14,300 construction permits at an estimated cost of \$115,700;

Review 2,400 new business license applications to insure proper use and location requirements at an estimated cost of \$8,600;

Inspect 15,000 construction projects to assure minimum standards resulting in 16,350 physical construction corrections. 36,400 inspections will be performed at an estimated cost of \$332,800;

Resolve 1,700 zoning violations City wide to support and encourage proper property use. The misdemeanor citation tool will be utilized to full advantage in this effort at an estimated cost of \$75,900;

Provide paint and paint supplies for 320 eligible households as a first step incentive to home and neighborhood improvement at an estimated cost of \$40,000;

Enforce housing codes in the South Central neighborhood to assist the arrest of downward trends. 29 compliances will be achieved at an estimated cost of \$10,000;

Enforce housing codes in the People's Freeway neighborhood especially to reduce hazardous situations in use transition areas and to stabilize areas likely to remain in housing. 20 compliances will be achieved at an estimated cost of \$10,000;

Enforce housing codes in the Guadalupe Neighborhood to remove blight from the neighborhood. Six compliances will be achieved at an estimated cost of \$3,000;

Enforce housing codes in the West Capitol Hill neighborhood to address the most serious housing conditions stressing apartment problems and commercial-industrial violations. Thirteen (13) compliances will be achieved at an estimated cost of \$6,500;



Enforce housing codes in the Central City neighborhoods to identify substandard housing through notices and referals and to achieve repair. 16 compliances will be achieved at an estimated cost of \$5,500;

Enforce housing codes in the Westside neighborhood to support Neighborhood Housing Services bringing active enforcement on eyesore properties. 16 compliances will

Enforce housing codes in the Sugarhouse neighborhood to arrest decline. Revitalization will occur with exterior code enforcement and reliance on referrals. 12 compliance will be achieved at an estimated cost of \$4,000;

Support other agencies in housing code compliance relating to designated community development target areas. 850 inspections will be made involving requests from the Redevelopment Agency and Neighborhood Housing Services at an estimated cost of \$6,000;

Support other agencies in housing codes relating to all apartment structures in the City to insure minimum compliance for the purpose of certification for license approval at an estimated cost of \$17,400;

Enforce housing codes relating to compliant resolution Citywide. 70 compliances will be achieved at an estimated cost of \$28,000;

Administer 120 petitions and 140 non-petition agenda items for the Planning and Zoning Commission at an average cost of \$278 per agenda item;

Administer 325 requests for variances bys the Board of Adjustment at an average cost of \$188 per variance; and Administer 85 requests for demolition or development requests for the Historical Landmark Committee at an average cost of \$372 per request.

The Development Services Department initiate revisions to the building code to reflect changes in building practices, and to update City zoning ordinances to enhance the quality of life in Salt Lake City.

The Development Services Department will:

Begin to revise the City's zoning ordinance at a first phase cost of \$30,000.

The Salt Lake area has an unusual opportunity to host the International Building Officials Code Change Conference. Six staff members will become familiar with the code change process at an estimated cost of \$1,170.

Building and Housing Services will work with the Board of Appeals, the Housing Advisory and Appeals Board;, the Housing Development Committee, the Structural Engineering Association, the State Geologist and other "expert" entities to identify possible cost saving code changes that could be sponsored by Salt Lake City through the Utah Chapter of the International Conference of Building Officials at an estimateda cost of \$8,000.



## DEPARTMENTAL BUDGET SUMMARY DEPT OF DEVELOPMENT SERVICES

DEPT OF DEVELOPMENT SERVICES									
Expenditure Category	1982-83 Actual	1983-84 Adjusted Budget	1983-84 Six-Month Actual	1983-84 Estimated	1984-85 Budget				
SALARIES AND WAGES BENEFITS	1,268,191 340,494	1,445,610 373,927	686,039 170,905	1,408,554 383,447	1,637,892 377,777				
TOTAL PERSONNEL SERVICES	1,608,685	1,819,537	856,944	1,792,001	2,015,669				
OPERATING & MAINTENANCE	19,023	144,056	78,070	117,913	126,255				
CITY DATA PROCESSING SERVICES PROFESSIONAL & TECHNICAL SERV. UTILITIES	86,701 2,180,163 70	90,680 11,623,960	46,316 387,791 30	91,653 3,079,048 30	76,500 1,849,525				
FLEET COSTS (MAINTENANCE)	30,266	43,985	20,589	42,580	35,027				
LEASES AND RENTALS MEMBERSHIPS	4,076 1,768	5,969 3,992	2,519 1,142	5,628 3,147	6,180 3,451				
TRAVEL	15,123	33,430	20,036	33,704	27,942				
OTHER CHARGES & SERVICES	32,668	1,935,780	30,282	133,490	170,211				
TOTAL CHARGES & SERVICES	2,350,835	13,737,796	508,705	3,389,280	2,168,836				
CAPITAL OUTLAY	15,732	33,045	4,686	22,165	38,975				
OPERATING BUDGET	3,994,275	15,734,434	1,439,033	5,321,359	4,349,735				
CAPITAL IMPROVEMENTS BUDGET	520,118								
TOTAL BUDGET	4,514,393	15,734,434	1,439,033	5,321,359	4,349,735				
Division	1982-83 Actual	1983-84	1983-84	1983-84	1984-85				

Division	1982-83 Actual	1983-84 Adjusted Budget	1983-84 Six-Month Actual	1983-84 Estimated	1984-85 Budget
PLANNING & ZONING	632,785	935,854	399,495	935,038	1,064,158
BUILDING & HOUSING	925,591	1,078,506	485,196	1,010,582	1,071,423
CAPITAL PLANNING & PROGRAMMING	694,812	1,537,528	471,032	1,220,829	1,089,154
REDEVELOPMENT CONTRACT ADM.	2,261,205	12,182,546	83,310	2,154,910	1,125,000
TOTAL	4,514,393	15,734,434	1,439,033	\$5,321,359	4,349,735

		198	3-84			1984-85		
Position Title	F.T.	P.T.	G.F.	Total F.T.E.	F.T.	P.T.	G.F.	Total F.T.E.
BUILDING AND HOUSING SERVICES								
Director - Devel. Serv. 004 Bldg. & Hous. Mgr/Bldg Off. 007 Economic Devel. Director 323	.42 1.00			.42 1.00	.42 1.00 .42			.42 1.00 .42
Dep. Director - Dev. Serv. 323 Construction Official 322 Housing Official 319 Zoning Official 319			.12	1.00 1.00 1.00	1.00 .91 1.00		.09	1.00 1.00 1.00
Plan Examiner 315 Legal Investigator 313 Administrative Secretary 305	1.00 1.00 .42			1.00 1.00 .42	1.00 1.00 .42			1.00 1.00 .42
Senior Secretary 302 Secretary 214 Zoning Clerk 212 Bldg. Inspector III 125	3.78 4.00		<b>.</b> 22	1.00 1.00 4.00 4.00	3.53 4.00		•47	1.00 4.00 4.00
Bldg. Inspector II 123 Bldg. Inspector I 120 Building and Housing Services	8.47 1.93		.53 1.07	9.00 3.00	8.31 2.34		.69 .66	9.00 3.00
Division Total	27.32		1.94	29.26	26.35		1.91	28.26
CAPITAL PLANNING AND PROGRAMMIN	<u>G</u>							
Director-Development Serv. 004 Economic Development Dir. 323 Dep. Director - Dev. Serv. 323			.15	.29	•14 •14		.15 .15	.29 .29
Capital Plan. & Prog. Mgr. 322 City Planner III 320	. 24		<b>.</b> 76	1.00	•24		.76	1.00
CDBG Coordinator 316 Capital Plan. & Prog. Plnr. 316 City Planner II 316 Contracts Compliance Officer314	. 25		1.00 .75	1.00	.25		1.00 .75	1.00 1.00
Economic Dev. Planner 310 Office Coordinator 309 Administrative Secretary 305 Secretary 214	1.00		•15	1.00	1.00 .14 		.15	1.00 1.00 1.00 .29 1.00
Capital Planning and Program- ming Division Total	1.91		2.96	4.87	2.91		4.96	7.87
PLANNING AND ZONING						;		
Director-Development Serv. 004 Plng & Zng Div Mgr/Plng Off 006 Super. Advanced Planning 324 Super. Continuing Services 324 Super. Cur. Plng/Zng Admin. 324 Economic Development Dir. 323	T I		.10 .05	.29 1.00 1.00 1.00	.29 1.00 .90 1.00 1.00		.10	.29 1.00 1.00 1.00 1.00
Dep. Director - Dev. Serv. 323 City Planner III 320 City Planner II 316 City Planner I 310	.29 1.75 3.77 2.78		.25 3.23 2.22	2.00 7.00 5.00	1.50 5.55 2.25		.50 3.45 1.75	2.00 9.00 4.00

		198	3-84		1984-85			
Position Title	F.T.	P.T.	G.F.	Total F.T.E	F.T.	P.T.	G.F.	Total F.T.E
PLANNING AND ZONING (Continued)  Administrative Secretary 305 Senior Secretary 302 City Planning Aide 216 Secretary 214  Planning and Zoning Division Total  DEVELOPMENT SERVICES	.29 1.00 2.50 16.52		2.00 .50 8.35	.29 1.00 2.00 3.00 24.87	.29 l'.00 2.00 2.50		.50 6.30	.29 1.00 2.00 3.00 25.87
DEPARTMENT TOTAL	45.75		13.25	59.00	48.83		13 <b>.</b> 17	62.00

Teo;	Department Funding Sources									
	Funding Sources	1983–84 Adjusted Budget	1983-84 Six-Month Actual	1983-84 Estimated	1983-84 Variance	1984-85 Budget				
Ĩ	GENERAL FUND COMM.DEV.BLK.GRANT-OPERATING CENTRAL BUSINESS IMPROV DIST. URBAN DEVELOPMENT ACTION GRANT	1,684,322 3,018,112 183,000 10,849,000	758,131 589,466 91,436	1,671,473 2,370,950 123,936 1,155,000	12,849 647,162 59,064 9,694,000	1,994,159 2,240,576 115,000				
	TOTAL	15,734,434	1,439,033	5,321,359	10,413,075	4,349,735				

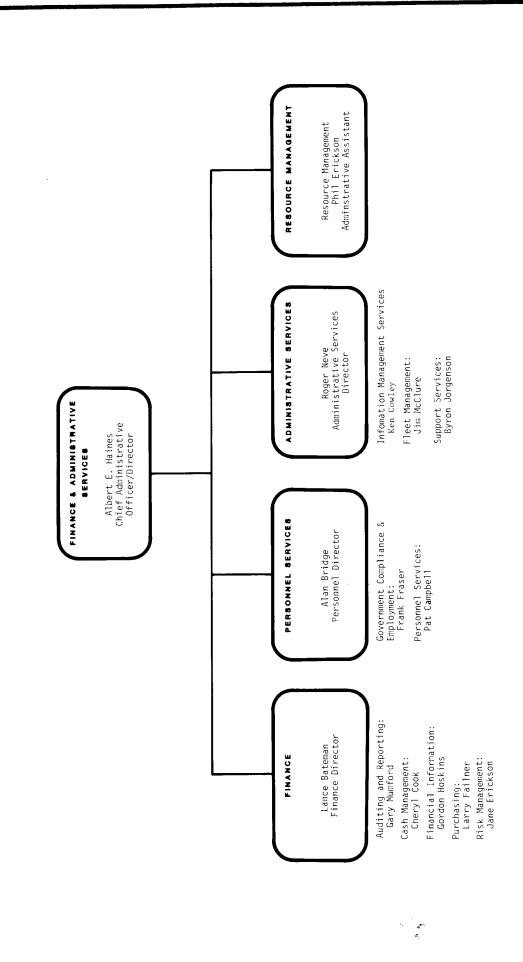
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FINANCE AND ADMINISTRATIVE SERVICES

"The purpose of the Finance and Administration Services Department is to monitor and regulate the financial and organizational structure of City government as required by the Uniform Fiscal Procedures Act."

# FINANCE & ADMINISTRATIVE SERVICES ORGANIZATIONAL STRUCTURE FISCAL YEAR 1984 - 85



#### DEPARTMENTAL BUDGET SUMMARY

Department: Finance and Administrative Services

**Budget:** \$26,120,824

**Total F.T.E.** 208.57

#### POLICY STATEMENTS:

It is the policy of the City Council that:

The Finance and Administrative Services Department insure that City funds are utilized in the most economical manner through providing periodic performance audits of City departments and services.

The performance auditing function has been established to assist all members of City Management in the effective discharge of their responsibilities by furnishing them with analyses, appraisals, recommendations, and pertinent comments concerning the activities reviewed.

The Performance Auditors are members of the Chief Administrative Officer's staff in order to assure complete independence and objectivity. (These auditors are Finance employees, but report directly to the C.A.O.).

The selection of audit assignments for the 1984-85 fiscal year will be determined by the C.A.O. with input from other departments.

The Finance and Administrative Services Department provide accurate financial information about City revenues, resources, and obligations, and about the economic condition of the City, as needed by City officials, investors, and taxpayers.

The Finance and Administrative Services Department will:

Implement a program to cross check sales tax distribution against City business licenses; automate the Special Improvement District billing and collection procedure to provide for growth in this area; collect and analyze data on parking meter collection by route and season to assure proper revenue receipt from this source; and monitor State and National economic conditions and forecasts to aid in revenue comparison and projection.

The Finance and Administrative Services Department maintain insurance adequate to protect City employees and City assets.

The Finance & Administrative Services departments will maintain property insurance on a statement of insurable values of \$214,000,000 with a \$25,000 per occurance deductable at an estimated cost of \$110,000; maintain a blanket position bond to protect City assets from theft or embezzlement at \$500,000 per position, at an estimated cost of \$2,073; and establish a Risk Management Fund to cover property losses falling within the City's self-insured retention limit of \$25,000 with \$70,000 established as a reserve for such claims.

The Finance and Administrative Services Department fulfill state law on fixed asset reporting in an economical manner.

The City uses a computerized fixed asset accounting system to economically account for City owned equipment, buildings, land and improvements;



Finance and Administrative Services (continued)

Fixed asset records will be audited during the 1984-85 fiscal year by Arthur Young and Company for accuracy and compliance with State and Federal regulations;

Fixed asset summary schedules will be included in the 1984 Comprehensive Annual Financial report. This report will be sent to the State and to each federal agency from which the City receives funding.

The Finance and Administrative Services Department administer and manage the City's finances to enable retention of Salt Lake City's "Aaa" bond rating.

The Finance and Administrative Services Department will:

Analyze all City financings in 1984-85. This will include pay-as-you-go evaluations as well as the evaluation and structuring of bonds to finance City projects;

Work with the major national rating agencies by providing financial and bond information to enable the City to maintain its "Aaa" rating;

Manage the investment of City funds, including bond proceeds to first ensure safety and liquidity and then maximize yield; and

Administer bond principal and interest payments due in 1984-85.

The Finance and Administrative Services Department assist departments in the selection, hiring, training, and advancement of qualified and competent employees through the development of a salary and benefits package, educational opportunity program, and professional working atmosphere, in compliance with Federal and State employment regulations.

The Finance and Administrative Services Department will:

Continue working towards establishing a Tuition Aid Program to assure an ongoing educational opportunity program;

Issue a revised affirmative action plan, including new goals and timetables for Salt Lake City Corporation; resulting in the achievement of lessening financial risk and corporate liability in an era of increasing EEO awareness. This will assist departments in the selection, hiring and advancement process, and assure compliance with appropriate State and Federal regulations;

Provide support services for the chief negotiator to assure better utilization of Salt Lake City's funds for salaries and benefits;

Establish an entry-level management training program and train at least fifty persons currently occupying or entering mid or lower level management positions.

Formulate a new compensation program which will address current issues surrounding comparable worth for review by the City Administration and City Council and possible implementation in the 1985-86 budget year.

The Finance and Administrative Services Department evaluate the need for new or replacement vehicles and equipment, provide for the most cost-beneficial procurement of new or replacement vehicles and equipment, and provide for maximum utilization of vehicles and equipment through cost-effective and timely maintenance and servicing practice.

Finance and Administrative Services (continued)

The Finance and Administrative Services Department will:

Insure that Fleet Management will, as it has in the past, continue to fully comply with this statement, through their ongoing system of review and evaluation of vehicle replacement and acquisition.

The Finance and Administrative Services Department review requests for new data processing services through a Data Processing Review Committee, and maintain cost-effective utilization of data processing services to provide for orderly and efficient processing of information necessary to the operation of the City.

The Finance and Administrative Services Department will:

Insure that Data Processing will continue to comply with this statement as it is currently doing.

The Finance and Administrative Service Department enforce ordinances relating to animal control.

The Finance and Administrative Services Department will:

Continue to support animal control in their ongoing process of enforcement of animal control ordinances.

The Finance and Administrative Services Department provide for the retention of documents and property as specified by State statute.

The Finance and Administrative Services Department will:

Through the City Recorder's Office provide for the retention of documents as specified by State statute. The Recorder's Office is developing, through the newly created Records Management Committee a comprehensive policy on records management and retention in Salt Lake City.

### DEPARTMENTAL BUDGET SUMMARY FINANCE AND ADMIN SERVICES

Expenditure Category	1982-83 Actual	1983-84 Adjusted Budget	1983-84 Six-Month Actual	1983-84 Estimated	1984-85 Budget
SALARIES AND WAGES BENEFITS	4,002,555 1,697,768	4,527,064 1,856,766	2,175,763 898,712	4,490,725 1,872,207	4,971,115 1,946,146
TOTAL PERSONNEL SERVICES	5,700,323	6,383,830	3,074,475	6,362,932	6,917,261
OPERATING & MAINTENANCE	2,160,950	2,423,009	1,098,237	2,315,954	2,326,557
CITY DATA PROCESSING SERVICES PROFESSIONAL & TECHNICAL SERV. UTILITIES FLEET COSTS (MAINTENANCE) LEASES AND RENTALS MEMBERSHIPS TRAVEL OTHER CHARGES & SERVICES	845,772 108,220 1,342,016 35,014 263,436 2,376 47,944 8,695,400	930,154 156,525 1,471,195 38,494 245,413 11,185 62,098 8,155,953	465,076 31,748 728,140 20,049 440,144 7,899 33,712 3,452,233	930,152 146,141 1,514,436 39,295 958,467 10,851 63,773 7,493,476	995,020 153,410 1,598,929 25,506 1,024,664 11,185 76,705 8,686,567
TOTAL CHARGES & SERVICES	11,340,178	11,071,017	5,179,001	11,156,591	12,571,986
CAPITAL OUTLAY	48,968	7,712,202	984,566	2,103,153	3,137,520
OPERATING BUDGET	19,250,419	27,590,058	10,336,279	21,938,630	24,953,324
CAPITAL IMPROVEMENTS BUDGET					1,167,500
TOTAL BUDGET	19,250,419	27,590,058	10,336,279	21,938,630	26,120,824

Division	1982-83 Actual	1983-84 Adjusted Budget	1983-84 Six-Month Actual	1983-84 Estimated	1984-85 Budget
RESOURCE MANAGEMENT	20,825	231,205	110,181	231,709	1,460,430
FINANCE	8,331,195	9,384,475	4,435,004	9,561,413	10,794,798
PERSONNEL	478,130	594,293	282,074	594,126	611,453
ADMINISTRATIVE SERVICES	10,420,269	17,380,085	5,509,020	11,551,382	13,254,143
TOTAL	19,250,419	27,590,058	10,336,279	21,938,630	26,120,824

		198	3-84			198	4-85	
Position Title	F.T.	P.T.	G.F.	Total F.T.E.	F.T.	P.T.	G.F.	Total F.T.E
ADMINISTRATIVE SERVICES  General Fund  Administrative Serv. Direc. 005 City Recorder 008 Support Service Manager 324 Performance Audit Manager 323 Real Property Manager 320 Facility Services Manager 320 Animal Control Manager 318 Chief Deputy Recorder 316 Records Coordinator 314 Facilities Coordinator 314 Records Analyst 314 Animal Shelter Supervisor 310 Impound Lot Supervisor 309 Sr. Bldg. Equipment Oper. 309 Administrative Secretary 305 Recorder Technician 220 Telecommunications Tech. 220 Real Estate Agent 218 Engineering Technician I 215 Recorder Clerk 214 Secretary 214 Impound Lot Attendant 213 Clerk III 211 Mail Clerk 209 Gen. Maintenance Worker IV 120 Building Equipment Operator 117 Animal Shelter Officer 116 Sr. Animal Control Officer 115 Bldg. Equip. Oper. Trainee 114	1.00 1.00 1.00 1.00 1.00 1.00 2.00 2.00	.50	G.F.	1.00 1.00 1.00 1.00 1.00 1.00 1.00 2.00 3.00 1.00 2.00 3.34 1.00 1.00 3.00 5.00 1.00 3.16	1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00	•41 •25	G.F.	1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00
Animal Control Officer 113 Animal Shelter Caretaker 106	5.00 1.00	•10		5.00 1.00	6.00 1.00			6.00 1.00
Subtotal General Fund	40.85	1.00	.15	42.00	47.00	.66		47.66
Data Processing Fund								
Mgt. Info. Systems Manager 006 Systems Manager 323 Data Base Administrator 321 Computer Operations Super. 321 Systems Programmer 321 Systems Analyst 319 Senior Programmer/Analyst 319 Programmer Analyst 315 Asst. Operations Supervisor 314 Senior Computer Operator 220 Accountant I 218	1.00 4.00 1.00 1.00 1.00 4.00 10.00 1.00 2.00 1.00			1.00 4.00 1.00 1.00 1.00 1.00 1.00 2.00 1.00	1.00 4.00 1.00 1.00 4.00 4.00 6.00 1.00 2.00			1.00 4.00 1.00 1.00 4.00 4.00 6.00 1.00 2.00 1.00

			198	3-84			198	4-85	
Position Title		F.T.	P.T.	G.F.	Total F.T.E	F.T.	P.T.	G.F.	Total F.T.E.
Data Processing Fund									
(continued)							:		
- · · · L	218	4.00 1.00			4.00 1.00	4.00 1.00			4.00 1.00
1	214	1.00			1.00	1.00			1.00
	211	1.00			1.00	1.00			1.00
Subtotal - Data Processing Fund		33.00			33.00	33.00			33.00
Fleet Management Fund									
	008	1.00			1.00	1.00			1.00
Fleet Super/Heavy Vehicles	317	1.00			1.00				
- <del></del>	314	2 00			2 00	1.00			1.00 2.00
	314	2.00			2.00 1.00	2.00 1.00			1.00
	313	1.00			1.00	1.00			1.00
	312	1.00			1.00	1.00			1.00
	216	2.00	i		2.00	2.00		ļ	2.00
	214	1.00			1.00	1.00			1.00 2.00
	123	2.00 25.00			2.00 25.00	2.00 27.00			27.00
	114	2.00	2.21		4.21	2.00			2.00
1 1 1	112	2.00			2.00	2.00	.88		2.88
· · · · · · · · · · · · · · ·	111	2.00			2.00	2.00			2.00
Subtotal – Fleet Management Fund		43.00	2.21		45.21	46.00	.88		46.88
Administrative Services Division Total		116.85	3.21	.15	120.21	126.00	1.54		127.54
PERSONNEL									
Personnel Director	006	1.00			1.00	1.00			1.00
Personnel Services Manager	323	1.00			1.00	1.00			1.00
1	323	1.00			1.00	1.00			1.00
1	317	3.00			3.00	4.00 1.00			4.00 1.00
	308 305	1.00 1.00			1.00 1.00	1.00			1.00
···r	302	1.00			1.00	1.00			1.00
, . <del>.</del>	220	3.00			3.00	3.00			3.00
Intern/Personnel	220		.50		.50				
	214	1.00			1.00	1.00			1.00
Clerk III	211	2.00			2.00	2.00			2.00
Personnel Division Total		15.00	•50		15.50	16.00			16.00
<b>(</b>									

		1983-84				1984-85		
Position Title	F.T.	P.T.	G.F.	Total F.T.E.	F.T.	P.T.	G.F.	Total F.T.E
1								
Ì	1		İ			:		
RESOURCE MANAGEMENT								
RESOURCE HANAGEMENT								
Executive Asst. to CAO 007					1.00			1.00
General Service Manager 007	1.00			1.00				
Management Analyst Super. 320					1.00		i	1.00
Budget Development Coord. 319	1.00			1.00				
Project Development Coord. 318	1.00			1.00	i i			
Sr. Management Auditor 318	1			1.00				
Sr. Management Analyst 318					2.00			2.00
Management Analyst 317	1			1.00				
Internal Auditor 317	1 1				1.00	į		1.00
Management Analyst 314	1 :				1.00			1.00
Project Development Analyst 314				1.00	1 00			1 00
Senior Secretary 302	1.00			1.00	1.00			1.00
Dogger was Management								
Resource Management Division Total	7.00			7.00	7.00			7.00
Division local	7.00				7.09			7.00
	]							
FINANCE AND ADMINISTRATIVE	1			]]				
SERVICES DEPARTMENT TOTAL	198.58	3.94	1.42	203.94	205.00	2.57	1.00	208.57

	Department	Funding Sour	ces		
Funding Sources	1983-84 Adjusted Budget	1983-84 Six-Month Actual	1983-84 Estimated	1983-84 Variance	1984-85 Budget
GENERAL FUND COMM.DEV.BLK.GRANT-OPERATING FLEET MANAGEMENT DATA PROCESSING INSURANCE TRUST GOVERNMENT IMMUNITY CAP.IMP. COUNTY GRANT CAP.IMP. GENERAL FUND	9,368,605 49,600 7,105,565 5,857,601 4,887,737 320,950	3,625,772 19,657 2,857,990 1,240,022 2,524,550 68,288	7,750,202 24,346 5,877,563 2,702,216 5,387,442 196,861	1,618,403 25,254 1,228,002 3,155,385 499,705- 124,089	8,443,970 40,000 7,098,493 2,972,683 6,163,732 234,446 520,000 647,500
TOTAL	27,590,058	10,336,279	21,938,630	5,651,428	26,120,824

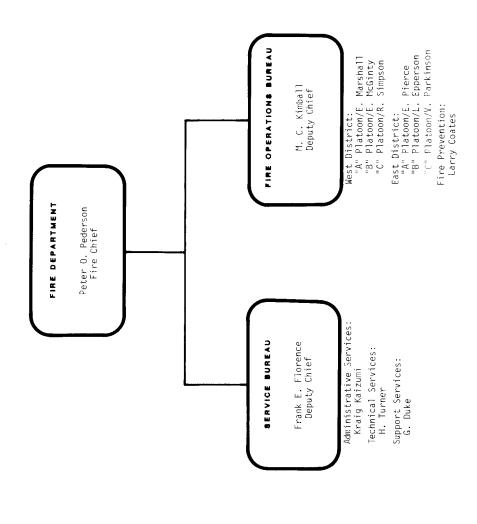
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FIRE

"The purpose of the Fire Department is to provide for the safety of Salt Lake City residents through the prevention and suppression of fire and the provision of emergency medical services."

# FIRE DEPARTMENT ORGANIZATIONAL STRUCTURE FISCAL YEAR 1984 – 85



#### DEPARTMENTAL BUDGET SUMMARY

Department: FIRE

Budget: \$14,835,614

Total F.T.E.

360.00

#### POLICY STATEMENTS:

It is the policy of the City Council that:

The Fire Department make recommendations and initiate ordinances to make all buildings more fire resistant.

The Fire Department will:

Make 650 plan review recommendations to insure that all buildings are more fire resistant at a projected cost of \$13,725.00;

Through the study of the causes of fire in Salt Lake City and conditions found during fire inspections, initiate ordinances to make all buildings more fire resistant at an estimated cost of \$2,574.00;

Make recommendations to improve the fire safety in all buildings where unsafe conditions are found. A projected cost of \$17,406.00 will be used during the fiscal year; and

Study current codes and ordinances to see if changes are necessary to make buildings more fire resistant. A total anticipated cost of \$1,667.00 will be expended during the fiscal year.

The Fire Department maintain the current level of emergency medical services.

The Fire Department will:

Complete 77 EMT certifications, initiate an infield and ongoing training program in 1984, and recertify all necessary EMT's every two years;

Initiate an at-station, on duty continuing medical education training program for all paramedics and will recertify all paramedics every year.

Train four (4) new paramedics in 1984 at an estimated cost of \$6,045.00.

Establish a sixth paramedic unit located at the Salt Lake City International Airport for response to the International Center, the Airport Authority, and the growing northwest portion of the City; and

Complete hiring of and complete Emergency Medical Dispatcher training of four (4) new dispatchers to provide fire and EMS dispatching for the Salt Lake Valley central dispatch service.

The Fire Department maintain a class three rating.

The Fire Department will:

Maintain the present level of fire service including 13 properly equipped pumpers and four ladder trucks manned by a sufficient number of fully trained fire fighters. These units will be geographically distributed as per I.S.O. requirements at an estimated cost of \$3,705,809.00;



Fire Department (continued)

Maintain a fire dispatch office that meets the standards of the National Fire Protection Association with an appropriation of \$410,840.00;

Maintain our program of annual fire hydrant inspections and cooperate with and advise the Water Department on fire flow needs;

Meet the training requirements of the I.S.O. rating through the National Professional Fire Service Certification Process; and

Continue development, through the capital improvements plan, of three new fire stations in the west area of the City. Equipping and manning these stations should provide sufficient coverage and adequate response time to maintain a class three rating.

The Fire Department train and equip personnel to manage accidents involving hazardous materials, and regulate the storage of hazardous materials within the City limits.

The Fire Department will:

Purchase \$20,502.00 of equipment in F.Y. 84/85 in accordance with a three year purchase plan for hazardous material emergency response;

Maintain and/or replace all equipment used for haz-mat response based on a maintenance and replacement schedule of \$6,000 per fiscal year;

Provide 350 hours of training to all members of the Fire Department assigned to hazardous material unit, at a cost of \$5,929.00;

Provide a minimum of 16 hours training per year in haz mat response to the remaining members of the Fire Department, at a cost of \$1,355.00; and

Locate hazardous material storage locations through its inspection program.

The Fire Department provide assistance and manage agreements with other governmental entities in a manner that will be cost-beneficial to Salt Lake City.

The Fire Department will:

Maintain Initial Action agreements with West Valley City, South Salt Lake, and Salt Lake County to provide reciprocal initial response at no cost to Salt lake City;

Maintain Mutual Aid agreements with Salt Lake County, West Valley City, South Salt Lake, Murray City, and South Davis, to provide back up coverage in case of major fire or disaster;

Provide Contract Dispatch services for Salt Lake County, Sandy, West Valley City, Murray City\*, Midvale City\*, Riverton City, and Draper City. The anticipated revenues from these contracts will Be \$264,653.00.

\*Contracts with Murray and Midvale Cities are currently being negotiated.

Fire Department (continued)

The Fire Department encourage prevention of fire through aggressive education and inspection programs.

The Fire Department will:

Encourage prevention of fire through aggressive education of 2,300 fifth grade students in Salt Lake City schools nine times a year for a total 20,700 units of instruction, at a projected cost of \$19,085.00;

Encourage prevention of fire through aggressive education of 361,000 citizens through classes, exhibits, fairs, and demonstrations, at a projected cost of \$40,964.00;

Encourage prevention of fires through aggressive inspection of 6,650 occupancies, at an estimated cost of \$238,478.00;

Encourage prevention of fires through aggressive fire code inspection with 1,150 code complaints brought into compliance, at a projected cost of \$43,812.00; and

Aggressively enforce the weed ordinances in Salt Lake City to bring 300 weed complaints into compliance, at a projected cost of \$20,000.

The Fire Department cooperate with other entities in the investigation of arson-caused fires and the prosecution of arsonists.

The Fire Department will:

Cooperate with the county attorney's office for prosecution of arson cases at a projected cost of \$6,135.00;

Cooperate with the Salt Lake City Police Department for investigation of arson-caused fires at an estimated cost of \$9,335.00;

Cooperate with the Salt Lake County Special Arson Fire Enforcement(SAFE) unit for investigation of arson-caused fires at a projected cost of \$3,000.00;

Cooperate with the Salt Lake County Special Arson Fire Enforcement(SAFE) unit for 18 evaluation and planning meetings, at a projected cost of \$2,700.00; and

Cooperate with the Federal Bureau of Investigation, Department of Alcohol, Tobacco and Firearms, State Fire Marshal's Office, and other state and federal organizations as necessary to investigate arson-caused fires, at a projected cost of \$3,167.



### DEPARTMENTAL BUDGET SUMMARY FIRE DEPARTMENT

Expenditure Category	1982-83	1983-84	1983-84	1983-84 Estimated	1984-85						
Expenditure editegory	Actual	Adjusted Budget	21x-Mollill Acidal	Esimuleu	Budget						
SALARIES AND WAGES	10,112,069	10,326,896	4,777,785	9,357,631	10,420,593						
BENEFITS	2,774,364	2,136,352	1,186,207	2,753,349	2,977,924						
DEMER 115	2,774,504	2,130,332	1,100,207	2,755,545							
TOTAL PERSONNEL SERVICES	12,886,433	12,463,248	5,963,992	12,110,980	13,398,517						
TOTAL TERSONNEL SERVICES	12,000,433	12,403,240	3,703,772	12,110,500	13,350,517						
OPERATING & MAINTENANCE	102,340	272,994	86,323	250,918	291,075						
UPERATING α MAINTENANCE	102,340	272,994	80,323	230,910	291,073						
	!										
CITY DATA DROCECCING CERVICES	40 267	51 026	25,918	51,836	52,082						
CITY DATA PROCESSING SERVICES	49,367	51,836	,	,							
PROFESSIONAL & TECHNICAL SERV.	4,536	0/0/00	100-	550	578						
UTILITIES	338,585	342,699	165,858	339,699	339,898						
FLEET COSTS (MAINTENANCE)	284,844	303,897	154,599	306,547	206,700						
LEASES AND RENTALS											
MEMBERSHIPS	2,195	2,506	1,023	2,449	2,348						
TRAVEL	22,255	39,695	14,903	41,204	56,516						
OTHER CHARGES & SERVICES	95,752	141,653	58,394	162,135	181,538						
TOTAL CHARGES & SERVICES	797,534	882,286	420,595	904,420	839,660						
	Í	1	-	-							
CAPITAL OUTLAY	61,565	476,188	327,615	477,436	206,362						
		l									
		İ									
OPERATING BUDGET	13,847,872	14,094,716	6,798,525	13,743,754	14,735,614						
	13,517,572	121,001,720	0,,,,,,,,,,	, ,	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,						
		}	i								
CAPITAL IMPROVEMENTS BUDGET			1		100,000						
OMITIAL THE ROYLINGTO DODGET					100,000						
	1										
TOTAL BUDGET	13,847,872	14,094,716	6,798,525	13,743,754	14,835,614						
TOTAL DODGET	13,047,072	17,094,710	0,750,525	15,745,754	14,000,014						
	I	L	1	5							

1982-83 Actual	1983-84 Adjusted Budget	1983-84 Six-Month Actual	1983-84 Estimated	1984-85 Budget
3,162,473	3,944,645	1,962,197	3,937,446	2,204,847
10,685,399	10,150,071	4,836,328	9,806,308	12,630,767
			1	
13,847,872	14,094,716	6,798,525	13,743,754	14,835,614
	Actual 3,162,473 10,685,399	Actual Adjusted Budget  3,162,473 3,944,645  10,685,399 10,150,071	Actual Adjusted Budget Six-Month Actual 3,162,473 3,944,645 1,962,197 10,685,399 10,150,071 4,836,328	Actual Adjusted Budget Six-Month Actual Estimated  3,162,473 3,944,645 1,962,197 3,937,446  10,685,399 10,150,071 4,836,328 9,806,308

		198	33-84			198	4-85	
Position Title	F.T.	P.T.	G.F.	Total F.T.E	F.T.	P.T.	G.F.	Total F.T.E.
Deputy Fire Chief Fire Fighter Communications Specialist Battalion Chief Captain - Fire Sr. Communications Tech. Communication Technician Lieutenant - Fire Admin. Services Officer Chief Dispatcher - Fire Sr. Dispatcher-Fire Administrative Secretary Senior Secretary Dispatcher Budget/Payroll Data Clerk Fire Secretary Printing Technician Fire Clerk Store Keeper II Custodian II	2.00 1.00 2.00 1.00 2.00 1.00			1.00 1.00 2.00 1.00 2.00 1.00 3.00 1.00 2.00 1.00 1.00 1.00 1.00	1.00 1.00 4.00 4.00 3.00 1.00 1.00 1.00 1.00 1.00 1.00 1			1.00 1.00 4.00 4.00 2.00 3.00 1.00 1.00 1.00 1.00 1.00 3.00 1.00
Deputy Fire Chief Firefighter-Paramedic Firefighter-Engineer Hazardous Materials Spec. Instructor Fire Fighter Fire Prevention Specialist Battalion Chief Captain - Fire Deputy Fire Marshall Fire Code Enforcmnt. Spvr. Fire Investigator Lieutenant - Fire Fire Clerk  Operations Bureau Division Total	5 0 0 0 0 0 5 00 0 0 5 00 0 0 42 00 0 0 8 1 00 8 29 00			2.00 2.00 2.00 2.00 5.00 9.00 42.00 1.00 29.00 1.00 338.00	2.00 50.00 50.00 15.00 5.00 110.00 5.00 8.00 41.00 1.00 1.00 28.00 1.00			2.00 50.00 50.00 15.00 10.00 8.00 41.00 1.00 1.00 28.00 1.00

		198	3-84			198	4-85	
Position Title	F.T.	P.T.	G.F.	Total F.T.E	F.T.	P.T.	G.F.	Total F.T.E
							•	
								<b>  </b>
							i	
		'			  -  -			
								260.00
FIRE DEPARTMENT TOTAL	375.00			375.00	360.00			360.00
<u> </u>	i							

	Department	Funding Sour	ces		
Funding Sources	1983-84 Adjusted Budget	1983-84 Six-Month Actual	1983-84 Estimated	1983-84 Variance	1984-85 Budget
GENERAL FUND MISC. LOCAL GOV'T CONTRACTS	14,094,716	6,798,525	13,743,754	350,962	14,735,614 100,000
TOTAL	14,094,716	6,798,525	13,743,754	350,962	14,835,614

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PARKS

"The purpose of the Parks Department is to provide maintenance of public park properties in a manner that will enhance the appearance of Salt Lake City and to provide recreational opportunities to the residents of Salt Lake City."

## PLANNING & DEVELOPMENT John Swain City Landscape Planning Coordinator PARKS DEPARTMENT ORGANIZATIONAL STRUCTURE FISCAL YEAR 1984 - 85 Office Administration: Fray Zemp PARKS & RECREATION ADMINISTRATION & OPERATIONS PARKS DEPARTMENT Rick Graham Deputy Director Parks John Gust Director Maintenance: Val Pope Scott Gardner Recreation Director RECREATION Programs: Sandi Schirack Golf Courses: Scott Gardner

#### DEPARTMENTAL BUDGET SUMMARY

Department: PARKS

**Budget**: \$8,278,825

Total F.T.E.

181.60

#### POLICY STATEMENTS:

It is the policy of the City Council that:

Public park properties be clean, attractive, safe, and maintained in the most efficient manner possible.

The Parks Department will:

Maintain 1,725 acres according to the following schedule:

- 1. Mow once every five days.
- 2. Water on a daily basis where needed.
- 3. Trim lawn edges and around bushes and trees per mowing.
- 4. Edge sidewalks and curblines once per month.

Employ 132.89 F.T.E. positions and expend 276,411 man-hours maintaining park properties in 1984/85;

Provide daily maintenance to picnic boweries and pavillions;

Remove trash from public parks on a daily basis or as demand requires; and

Organize a Park Maintenance Review Committee which will meet bi-weekly to review maintenance procedures, determine areas of difficiency and recommend needed improvements.

The Parks Department maintain City-owned shade trees.

The Parks Department will:

Administer a contract with a private firm to perform the following tree care needs as demand dictates:

- 1. Low trim.
- 2. High trim.
- 3. Stump removal.

Spray shade trees as requested by the public; and

Remove approximately  $\underline{150 \text{ trees}}$  and will plant approximately 900 trees during 1984/85.

The Parks Department plan and construct park facilities in a manner that will minimize maintenance requirements and liability, and maximize utilization by patrons.

The Parks Department will:

Through the Park Planning and Development Division continue to coordinate design development with the Park Maintenance Review Committee to assure compliance with "state of the art" maintenance standards;

Renovate present facilities as necessary to assure optimum use. Current projects include:



#### Parks, (continued)

- 1. Fairmont Park/Design
- 2. Wasatch Springs
- 3. Rose Park Tot-Lot
- 4. Jordan Park
- 5. Elk's Park

Reduce park acreage deficiencies as defined in the 1977 Park and Recreation Master Plan by developing and/or acquiring the following:

- 1. Guadalupe Park/500 N. 600 W. (Capitol Hill Community).
- 2. Avenues Mini-Parks/172 "B" St. & 581 4th Avenue. (Avenue Community).
- 3. Faultline Gardens/1050 E. 400 S. (Central Community).
- 4. Westminster Park/1700 S. 1000 E. (Sugarhouse Community).
- 5. Kennedy Drive Park (East Bench Community).
- 6. Softball Complex/1965 W. 500 S. (Westside Community).

The Parks Department provide a variety of recreational opportunities for the residents of Salt Lake City that do not duplicate or conflict with Salt Lake County recreational activities.

The Parks Department will:

Increase to 5,000, the number of participants in the Salt Lake City Memorial Day Classic bringing in \$8,000 in additional revenue.

Continue to support the implementation of a three-phase assessment on recreation in Salt Lake City;

Continue to support development of a new recreation program responsible for decreasing labor cost in recreation by increasing volunteer support, increasing revenue by soliciting sponsors, writing grants for increasing revenue, organizing a public relations campaign, and implement existing and new programs; and

Continue support for a new Sports Program in Recreation. This program will administer over recreation leagues within Salt Lake City.

### DEPARTMENTAL BUDGET SUMMARY PARKS DEPARTMENT

Expenditure Category	1982-83 Actual	1983-84 Adjusted Budget	1983-84 Six-Month Actual	1983-84 Estimated	1984-85 Budget
SALARIES AND WAGES BENEFITS	2,626,681 666,066	2,697,484 643,589	1,372,784 321,308	2,681,061 664,480	2,784,075 614,567
TOTAL PERSONNEL SERVICES	3,292,747	3,341,073	1,694,092	3,345,541	3,398,642
OPERATING & MAINTENANCE	430,974	809,372	360,308	823,489	736,404
CITY DATA PROCESSING SERVICES PROFESSIONAL & TECHNICAL SERV. UTILITIES FLEET COSTS (MAINTENANCE) LEASES AND RENTALS MEMBERSHIPS TRAVEL OTHER CHARGES & SERVICES	30,583 291,623 655,541 377,763 10,615 725 12,958 612,173	32,112 311,455 1,014,081 409,509 14,169 935 12,699 440,135	16,056 160,069 558,393 204,745 9,004 125 6,777 180,762	32,111 312,670 1,096,434 409,499 13,055 789 12,457 418,323	20,117 310,985 1,100,274 463,158 14,606 1,225 8,475 792,656
TOTAL CHARGES & SERVICES	1,991,981	2,235,095	1,135,931	2,295,338	2,711,496
CAPITAL OUTLAY	290,404	717,216	550,113	684,268	501,783
OPERATING BUDGET	6,006,106	7,102,756	3,740,444	7,148,636	7,348,325
CAPITAL IMPROVEMENTS BUDGET	416,216	15,000		15,000	930,500
TOTAL BUDGET	6,422,322	7,117,756	3,740,444	7,163,636	8,278,825

Division	1982-83 Actual	1983-84 Adjusted Budget	1983-84 Six-Month Actual	1983-84 Estimated	1984-85 Budget
RECREATION	2,130,676	2,544,091	1,449,597	2,597,530	2,573,230
PARK&RECREATION ADM&MGT	160,210	180,928	83,763	182,648	168,192
PARK OPERATIONS	3,573,811	4,276,399	2,161,276	4,271,321	4,596,704
PLANNING AND DEVELOPMENT	557,625	116,338	45,808	112,137	940,699
TOTAL	6,422,322	7,117,756	3,740,444	7,163,636	8,278,825

		198	3-84			198	4-85	
Position Title	F.T.	P.T.	G.F.	Total F.T.E	F.T.	P.T.	G.F.	Total F.T.E
PARKS AND RECREATION ADMINISTRATION AND MANAGEMENT	(0)			(0)				(0)
Director - Parks 004 Asst. Director - Parks 008 Office Coordinator 309 Administrative Secretary 305 Secretary 214	.69 .69 1.00 1.00	<u>.43</u>		.69 .69 1.00 1.00 1.43	.69 .69 1.00 1.00	<u>.44</u>		1.00 1.00 1.44
Parks and Recreation Admin- istration and Management Division Total	4.38	<b>.</b> 43		4.81	4.38	<b>.</b> 44		4.82
PLANNING AND DEVELOPMENT  Park Planning & Dev. Dir. 320  Landscape Planning Coord. 320	1.00			1.00	1.00			1.00
Landscape Architect 315 Planning & Dev. Proj. Coord.315 Engineering Technician III 224 Engineering Technician II 221	1.00	.74 63		.74 .63	1.00	•52		1.00
Planning and Development Division Total	2.00	1.37		3.37	2.00	. 52		2.52
RECREATION								
General Fund								
Director - Parks 004 Asst. Director - Parks 008 Recreation Director 322 Recreation Program Super. 314 Recreation Facilities Sup. 305 Senior Secretary 302 Tennis Professional 208 Groundskeeper 109 Vehicle Operator I 106	.31 .47 1.00 1.00 1.00 5.00	16		.31 .31 .47 1.00 1.00 1.00 5.00	1.00 1.00 1.00 1.00			1.00 1.00 1.00 1.00
Tennis Starter II NA Supervisor-Children's Garden NA Security Officer NA Children's Garden Assist. NA		.16 1.19 .94		.16 1.19 .94		1.44 1.25 .45 .36		1.44 1.25 .45 .36
Subtotal General Fund	9.09	2.29		11.38	4.00	3.50		7.50
Golf Course Fund								
Recreation Director 322 Golf Maintenance Super. 316 Golf Course Superintendent 314 Recreation Program Coord. 218 Greenskeeper I 117	.53 1.00 5.00 1.00	5.00		.53 1.00 5.00 1.00 5.00	1.00 1.00 5.00			1.00 1.00 5.00

			198	3-84			198	4-85	
Position Title		F.T.	P.T.	G.F.	Total F.T.E	F.T.	P.T.	G.F.	Total F.T.E.
Golf Course Fund (conti	nued)								
Asst. Golf Course Super.	114	6.00			6.00	6.00			6.00
Groundskeeper	109		10.99		10.99	5.00	10.63		15.63
Nightwater System Operator	NA		4.53		4.53		4.62		4.62
Subtotal Golf Course Fu	nd	13.53	20.52		34.05	18.62	15.25		33.87
Park Recreation and Development Fund									
Wave Pool Mgr/Rec. Coord.	309	1.00			1.00				
Assistant Manager	NA		.71	ļ	.71				
Concession Worker	NA		2.59		2.59				
Head Cashier	NA		1.83		1.83				
Life Guard	NA		2.02		2.02				
Subtotal Park Recreatio	n	1.00	7 <b>.</b> 15		8.15				<u>.</u>
and Development Fund									
Recreation Division Total		23.62	29.96		53.58	22.62	18 <b>.</b> 75		41.37
PARK OPERATIONS									
Parks Maintenance Super.	319	1.00			1.00	1.00			1.00
Aviary Curator	317	1.00			1.00	1.00			1.00
Parks Quadrant Supervisor	315	4.00			4.00	4.00			4.00
Field Supervisor	315		ļ			6.00			6.00
Cemetery Superintendent	314	1.00			1.00	1.00			1.00
Fleet Coordinator/Parks	311	5 00			5 00	1.00			1.00
Crew Supervisor III	305	5.00	1 00		5.00 1.02				
Clerk Typist	209 120	1.00	1.02		1.02	1.00			1.00
Tree Climber	120	2.00			2.00	2.00			2.00
Gen. Maint. Worker IV Crew Supervisor II	119	5.00			5.00	5.00			5.00
Automotive Mechanic II	119	1.00			1.00	1.00			1.00
Gen. Maint. Worker III	118	2.00			2.00	1.00			1.00
Automotive Mechanic I	118	1.00			1.00				
Tree Trimmer II	117	1.00			1.00	1.00			1.00
Equipment Operator III	117	1.00			1.00	1.00			1.00
Florist III	117	2.00			2.00	2.00			2.00
Greenskeeper I	117		20.45		20.45		37.38		37.38
Senior Aviary Attendant	116					1.00			1.00
Equipment Mechanic II	116	1.00			1.00	1.00		·	1.00
Aviary Attendant	114					1.00			1.00
Tree Trimmer I	114	1.00			1.00	1.00			1.00
Equipment Operator II	114	2.00			2.00	2.00			2.00
Florist II	114	3.00			3.00	2.00			2.00 10.00
Gen. Maint. Worker II	114	9.00			9.00	10.00			4.00
Equipment Operator I	113	4.00			4.00 5.00	4.00			4.00
Groundskeeper IV	113	5.00			1.00	1.00			1.00
Refuse Collector II Equipment Mechanic I	113 112	1.00			1.00	1.00			1.00
Equipment Mechanic I 📈	112					1.00			
<b>\</b>		1			W ()	H	l I	i	III 🗾

		198	3-84			198	4-85	
Position Title	F.T.	P.T.	G.F.	Total F.T.E.	F.T.	P.T.	G.F.	Total F.T.E
PARK OPERATIONS (continued)  Animal Attendant II 112 Crew Supervisor I 112 Gen. Maint. Worker I 111 Vehicle Operator II 111 Animal Attendant I 110 Groundskeeper III 110 Groundskeeper II 108 Vehicle Operator I 106 Laborer 105	2.00 1.00 1.00 2.00 2.00 5.00	.35 10.86 .72		2.00 2.35 1.00 1.00 2.00 2.00 15.86 .72 1.00	2.00 2.00 1.00 1.00 1.00 7.00	.65 12.92 4.79		2.65 2.00 1.00 1.00 1.00 19.92 4.79
Nightwater System Operator NA Park Operations Division Total	70.00	51.56		121.56	70.00	7.15 62.89		7.15 132.89
PARKS DEPARTMENT TOTAL	100.00	83.32		183.32	99.00	82.60		181.60

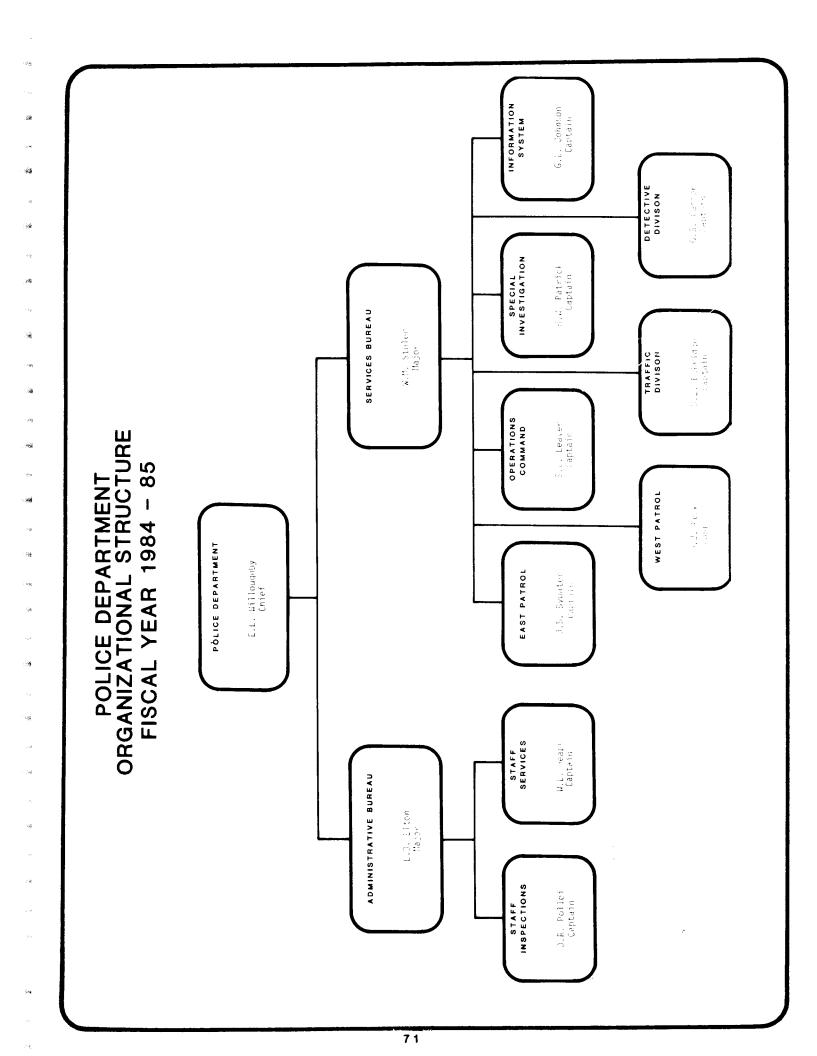
	Department	Funding Sour	ces		
Funding Sources	1983–84 Adjusted Budget	1983-84 Six-Month Actual	1983-84 Estimated	1983-84 Variance	1984-85 Budget
GENERAL FUND CAP.IMP. COMM. DEV. BLK. GRANT WAVE TEK GOLF CAP.IMP. GENERAL FUND PRIVATE CONTRIBUTIONS CAP. IMP. LWCF	4,804,408 15,000 304,000 1,994,348	2,374,287 219,144 1,147,013	4,799,661 15,000 362,778 1,986,197	4,747 58,778- 8,151	4,934,212 390,000 2,372,113 380,500 42,000 160,000
TOTAL	7,117,756	3,740,444	7,163,636	45,880 <b>-</b>	8,278,825

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POLICE

"The purpose of the Police Department is to protect life and property through the prevention and suppression of crime, and to provide equal protection under the law to all individuals."



#### DEPARTMENTAL BUDGET SUMMARY

Department: Police

#### POLICY STATEMENTS:

It is the policy of the City Council that:

The Police Department maintain presence throughout the City to detect and discourage unlawful activity and to respond to the needs of the citizens.

The Police Department investigate reports of unlawful activity in such a manner as to promote apprehension and successful prosecution of offenders.

The Police Department assist interested community groups to learn effective crime prevention techniques.

The Police Department work within the community to allow effective communication with various segments of the City's population.

The Police Department provide for the orderly flow and regulation of traffic within Salt Lake City through proper traffic enforcement, traffic control and accident investigation measures.

The Police Department provide for the safety of the children in the community, especially by placing School Crossing Guards at pre-determined locations and times during the school year.

The Police Department maintain such records as required by law or regulation, such as the reporting of crime statistics under the Uniform Crime Reporting Program.

The Police Department train and equip its personnel to provide emergency response capability in case of emergency, disasters, or civil disturbances. The Police Department also direct such responsees to be professional, effective and coordinated with other City departments and agencies when necessary.

The Police Department is organized such that each division has responsibilities which contribute to the efficiency and success of the department as a whole. A brief summary of each division's responsibilities follows:

Administration has the overall responsibility of planning, directing and evaluating the functions of the Police Department. The Administration has also made a constant effort to enhance the lines of communication between the Police Department and the community it serves through the Crime Prevention Program providing self-help programs for the citizens of Salt Lake City.



Police Department (continued)

The Staff Inspections Division will continue to monitor police activities and be an unbiased open forum for the complaints of the citizens of Salt Lake City.

The Staff Services Division has the responsibility of maintaining the quality of police training. This responsibility includes specialized training of officers in emergency and disaster response. This division will continue to provide the 40 hours per officer per year in-service training requirement as mandated by State law.

The East and West Patrol Divisions provide for the prevention and suppression of criminal activity in their respective geographical sections of the City. These divisions also provide non-crime related service and assistance to the citizens of their jurisdiction.

The Traffic Division provides for the enforcement of State and local traffic laws, traffic accident investigation, special enforcement emphasis on alcohol related traffic offenses and special events assistance. The Traffic Division also supervises the School Crossing Guard Program.

The Operations Command Division provides supervisory assistance at major incidents and coordinates with other City departments when necessary, such as coordination with the Salt Lake City Airport concerning special security needs is also administered by this division.

The Detective Division has the responsibility of investigating criminal events or potential criminal events by identifying and apprehending suspects. This division then provides evidence and testimony to assist in the prosecution and court processes. The Detective Division also supervises the Police Athletic League Program and the High School Resource Program which provides an important link to the youth of the community.

The Special Investigations Division investigates criminal activities related to narcotics, vice, gambling and liquor violations. Continued participation in the Metro Narcotics Strike Force, enhances narcotics investigations through better coordination with other law enforcement agencies.

The Information Systems Division has the responsibility of dispatching, case file storage/retrieval, statistical reporting and processing major crime scenes for evidence. This division maintains an information processing system which provides management the necessary data for review and evaluation.

### DEPARTMENTAL BUDGET SUMMARY POLICE DEPARTMENT

Expenditure Category	1982-83 Actual	1983-84 Adjusted Budget	1983-84 Six-Month Actual	1983-84 Estimated	1984-85 Budget
SALARIES AND WAGES BENEFITS	12,208,152 3,601,641	12,332,180 3,183,036	5,912,047 1,698,261	11,787,194 3,595,802	12,576,546 3,783,326
TOTAL PERSONNEL SERVICES	15,809,793	15,515,216	7,610,308	15,382,996	16,359,872
OPERATING & MAINTENANCE	186,167	251,121	67,570	215,905	234,104
CITY DATA PROCESSING SERVICES PROFESSIONAL & TECHNICAL SERV. UTILITIES FLEET COSTS (MAINTENANCE) LEASES AND RENTALS MEMBERSHIPS TRAVEL OTHER CHARGES & SERVICES	505,699 16,728 73,123 897,569 140,318 3,122 24,621 383,124	513,251 16,879 87,280 955,005 152,132 3,950 25,450 472,287	256,626 2,738 33,971 480,548 78,585 1,263 18,580 239,798	513,251 12,938 85,362 955,005 149,651 3,261 23,499 468,494	664,017 17,500 100,320 854,841 154,136 3,485 72,450 548,125
TOTAL CHARGES & SERVICES  CAPITAL OUTLAY	2,044,304 446,276	2,226,234 623,734	1,112,109 537,214	2,211,461	2,414,874 621,227
OPERATING BUDGET	18,486,540	18,616,305	9,327,201	18,422,128	19,630,077
CAPITAL IMPROVEMENTS BUDGET					
TOTAL BUDGET	18,486,540	18,616,305	9,327,201	18,422,128	19,630,077

Division	1982-83 Actual		1983-84 Six-Month Actual	1983-84 Estimated	1984-85 Budget
POLICE ADMINSTRATION STAFF INSPECTIONS EAST PATROL WEST PATROL DETECTIVE DIVISION OPERATION COMMAND & CONTROL TRAFFIC DIVISION INFORMATION SYSTEMS DIVISION STAFF SERVICES SPECIAL INVESTIGATIONS, DIVISN	225,299 374,420 3,598,474 4,079,533 2,244,257 331,219 1,775,875 3,723,158 1,134,710 999,595	479,432 475,825 3,483,328 4,077,470 2,326,281 399,522 1,968,290 3,470,314 926,768 1,009,075	139,212 229,373 1,811,066 2,116,548 1,242,697 173,007 960,035 1,706,683 414,804 533,776	319,621 460,554 3,444,383 4,090,293 2,380,677 373,646 1,878,405 3,495,311 896,918 1,082,320	400,793 502,264 3,687,571 4,367,034 2,336,624 479,721 2,019,496 3,786,243 933,189 1,117,142
TOTAL	18,486,540	18,616,305	9,327,201	18,422,128	19,630,077

	1983-84					198	1984-85			
Position Title	F.T.	P.T.	G.F.	Total F.T.E	F.T.	P.T.	G.F.	Total F.T.E		
ADMINISTRATION  Chief of Police 003 Major - Police 006 Senior Patrol Officer 505 Police Officer 501/516 Sergeant - Police 318 Finance Representative 314 Administrative Secretary 305 Secretary 214  Administration Division Total  STAFF SERVICES  Senior Patrol Officer 505 Police Officer 501/516 Captain - Police 323 Lieutenant - Police 320 Sergeant - Police 318 Video Technician 313 Crime Prevention Unit Dir. 310 Citizen Particip. Coord. 309 Engineering Tech. III 224 Personnel Records Tech. 218 Crime Prevention Specialist 215 Printing Technician 214 Police Secretary 214 Crime Outreach Worker 211 Home Security Installer 114 General Maint. Worker I 111 Chaplain Supervisor -  Staff Services Division Total  STAFF INSPECTIONS  Captain - Police 323 Lieutenant - Police 320 Dir. Crime Analysis Unit 320 Sergeant - Police 318 Crime Analyst 314 Police Secretary 214 Police Secretary 217 Police Secretary 214	1.00 1.00 1.00 1.00 1.00 5.00 3.00 1.00 3.00 1.00 2.00 2.00 1.00 2.00 1.00 2.00 1.00 1	•50 •50	3.00 1.00 1.00 	1.00 1.00 1.00 1.00 1.00 1.00 1.00 3.00 3	1.00 1.00 1.00 1.00 1.00 1.00 1.00 7.00 7	.46 .92	1.00 3.00 1.00 1.00 6.00	1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00		

		198	3-84			198	4-85	
Position Title	F.T.	P.T.	G.F.	Total F.T.E	F.T.	P.T.	G.F.	Total F.T.E.
WEST PATROL								
Major - Police 006 Senior Patrol Officer 505 Police Officer 501/516 Captain - Police 323 Lieutenant - Police 320 Sergeant - Police 318 Police Secretary 214 West Patrol Division Total	.15 11.00 83.00 1.00 2.00 14.00 2.00			.15 11.00 83.00 1.00 2.00 14.00 2.00	90.00 1.00 2.00 14.00 2.00			90.00 1.00 2.00 14.00 2.00 109.15
EAST PATROL								109.13
Major - Police 006 Senior Patrol Officer 505 Police Officer 501/516 Captain - Police 323 Lieutenant - Police 320 Sergeant - Police 318 Police Secretary 214	.15 10.00 71.00 1.00 1.00 11.00 2.00			.15 10.00 71.00 1.00 1.00 11.00 2.00	.15 80.00 1.00 1.00 1.00 1.00			80.00 1.00 1.00 11.00 11.00
East Patrol Division Total	96.15			96.15	94.15			94.15
Major - Police 006 Senior Patrol Officer 505 Police Officer 501/516 Captain - Police 323 Lieutenant - Police 320 Sergeant - Police 318 Police Secretary 214 Motor Vehicle Inspector 106 School Crossing Guard - Relief Vehicle Inspector - Traffic Division Total  DETECTIVE	.14 7.00 24.00 1.00 1.00 3.00 2.00 1.00	39.13 .09 39.22		.14 7.00 24.00 1.00 1.00 3.00 2.00 1.00 39.13 .09	.14 30.00 1.00 1.00 4.00 1.00 1.00	41.99 .09 42.08		.14 30.00 1.00 1.00 4.00 1.00 41.99 .09 80.22
Major - Police 006 Senior Patrol Officer 505 Police Officer 501/516 Captain - Police 323 Lieutenant - Police 320 Sergeant - Police 318 PAL Recreation Coordinator 309 Police Secretary 214 Police Clerk 212 Youth Organizer	.14 10.00 27.00 1.00 2.00 9.00 1.00 5.00 1.00	2.50 2.50		.14 10.00 27.00 1.00 2.00 9.00 1.00 5.00 1.00 2.50	.14 34.00 1.00 2.00 10.00 1.00 4.00 1.00	2.50 2.50		.14 34.00 1.00 2.00 10.00 1.00 4.00 1.00 2.50 55.64

		198	3-84			198	4-85	1984-85			
Position Title	F.T.	P.T.	G.F.	Total F.T.E	F.T.	P.T.	G.F.	Total F.T.E			
Major - Police 006 Senior Patrol Officer 505 Police Officer 501/516 Captain - Police 320 Sergeant - Police 318 Police Secretary 214 Special Officer -  Special Investigation Division Total  OPERATIONS COMMAND AND CONTROL  Major - Police 323 Lieutenant - Police 323 Lieutenant - Police 320 Sergeant - Police 323 Lieutenant - Police 320 Sergeant - Police 320 Sergeant - Police 318 Senior Secretary 302 Police Secretary 214  Watch Command Division Total  INFORMATION SYSTEMS  Major - Police 006 Police Officer 501/516 Captain - Police 323 Lieutenant - Police 320 Sergeant - Police 323 Lieutenant - Police 323 Lieutenant - Police 325 Lieutenant - Police 326 Sergeant - Police 327 Lieutenant - Police 328 Lieutenant - Police 329 Sergeant - Police 318 Dir. Police Records Mgt. 315 Crime Lab Analyst 314 Information System Super. 313 Training Coordinator 311 Records Unit Super. 310 Communications Unit Super 310 Police Computer Serv. Coord. 220 Dispatcher II - Police 218 Asst. Computer Coord. 217 Senior Police Clerk 216 Dispatcher I - Police 215 Police Secretary 214 Complaint Takers 214 Police Clerk 216 Dispatcher Systems Coord. 211 Information Systems	14 3.00 1.00 1.00 2.50 2.00 21.64 14 1.00 5.00 2.00 1.00 6.00 1.00 6.00 1.00 6.00 1.0	•50 •50	2.00 .50	.14 3.00 14.00 1.00 1.00 3.00 2.00 .50	.14 15.00 1.00 1.00 3.50 2.00  22.64  .14 1.00 6.00 2.00 2.00 1.11 4 1.00 1.00 2.00 1.00 1.00 1.00 2.00 1.00 1	<u>.45</u>	2.00 .50	.14 17.00 1.00 1.00 2.00 .45  25.59  .14 1.00 6.00 2.00 2.00 11.14  .14 1.00 1.00 2.00 1.00 4.00 9.00  1.00 4.00 9.00  1.00 1.00 1.00 1.00 1.00 1.00			
Ulvision Total	105.14			105.14	μυ4.14		۰	104.14			

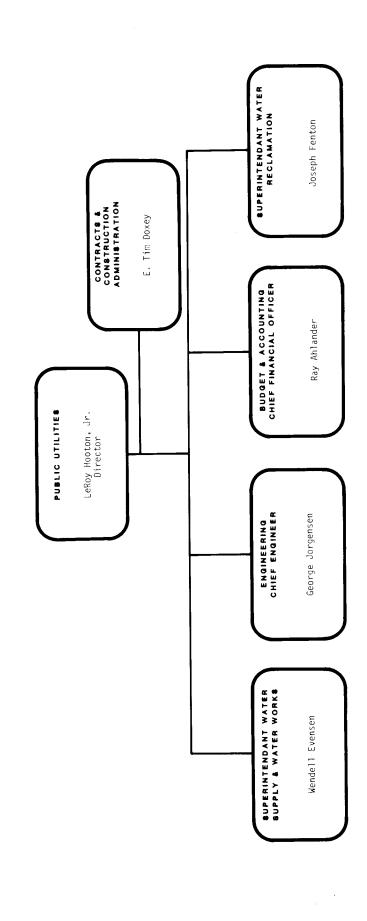
		198	3-84			198	4-85	
Position Title	F.T.	P.T.	G.F.	Total F.T.E	F.T.	P.T.	G.F.	Total F.T.E
					l			
POLICE DEPARTMENT TOTAL	476.50	42.72	8.50	527.72	468.50	45.95	8.50	522.95

Department Funding Sources					
Funding Sources	1983-84 Adjusted Budget	1983-84	1983-84	1983-84 Variance	1984-85 Budget
GENERAL FUND COMM.DEV.BLK.GRANT-OPERATING MISCELLANEOUS STATE GRANT	18,380,505 128,000 107,800	9,237,845 60,969 28,387	18,181,968 135,065 105,095	198,537 7,065- 2,705	19,393,346 135,500 101,231
TOTAL	18,616,305	9,327,201	18,422,128	194,177	19,630,077

PUBLIC UTILITIES

"The purpose of the Public Utilities Department is to provide water and sewer services to the residents of Salt Lake City and to fulfill contractual obligations to provide water to other entities."

# PUBLIC UTILITIES ORGANIZATIONAL STRUCTURE FISCAL YEAR 1984 - 85



#### DEPARTMENTAL BUDGET SUMMARY

Department: PUBLIC UTILITIES

Budget: \$38,063,819 Total F.T.E. 391.20

#### POLICY STATEMENTS:

It is the policy of the City Council that:

The Public Utilities Department maintain a financial status that will enable it to obtain favorable bond ratings for financing its maintenance and expansion projects.

The City adopted a 22 percent water rate increase effective July 1, 1984, which will enable the Water Division to obtain a more favorable bond rating. With this increase the division will obtain a bond coverage calculation of 1.81 which is above the 1.25 required by bond resolution.

In 1983 the City adopted a cash-flow financial plan which will guarantee adequate funding of the sewer division's long-range improvement program. Included in this pay-as-you-go plan are rates and connection fees adequate to cover capital improvements and the division's Operating and Maintenance program through the year 1989.

The Public Utilities Department protect the health of Salt Lake City residents through protection of water resources, collection, treatment, and disposal of sewage, and monitoring of industrial waste.

The Public Utilities Department will:

Manage and patrol 185.7 square miles of watershed area with the assistance of the County sheriff at a total cost of \$240,792;

Manage, operate and maintain three water purification plants which will produce maximum possible water meeting Safe Drinking Act standards while keeping the estimated cost at \$113 per million gallons;

Continue its cross connection program to prevent pollutants from entering the culinary water system at a cost of \$32,900;

Monitor and sample its culinary water system to determine the levels of inorganic, organic, microbiological and radiological contaminants as well as turbidity to guarantee water meeting Safe Drinking Act standards at a cost of \$58,814;

Manage, operate, and maintain one sewer treatment plant in an odor-free manner and in compliance with its NPDES permit at a budgeted cost of \$3,192,061; and

Monitor 71 industries for industrial waste in accordance with the City's EPA-required pretreatment program, at a cost of \$28,000.



Public Utilities (continued)

The Public Utilities Department assist customers with service and billing problems in a courteous and efficient manner.

The Public Utilities Department will:

Process and mail 475,776 bills annually at a cost of \$1.05 per bill;

Randomly choose on an annual basis 50 customers who initiated a billing inquiry to record the satisfaction level realized. It is our goal to achive a 95 percent satisfactory rating from our customers;

Maintain a strong collection program in accordance to City ordinance and bond covenants to collect delinquent accounts amounting to \$2,000,000 annually; and

Reorganize, better train its personnel and seek the help of a professional consulting firm in an effort to satisfactorily handle 123,800 customer telephone inquiries annually.

The Public Utilities Department provide for construction, consistent with the Council's policy that new users contribute to the cost of improvements, of water and sewer facilities to keep pace with growth within Salt Lake City.

It is the policy of the Department of Public Utilities that new growth pay the cost for facilities to serve this growth through aid to construction, contributions and connections fees and that user charges will pay 0 & M costs including operational capital for improvements to the existing system that would be required regardless of new growth.

Included in the 1984-85 budget new users will contribute the following: Subdividers will pay for all interior water and sewer facilities, then deed them to Salt Lake City. The budget also includes aid to construction money in the amount of \$981,235 and \$638,000 in reservoir and supply line funds. These funds will pay for basic facilities (reservoirs, conduits and supply lines).

It is estimated that sewer connection fees in the amount of \$201,000 will be collected from new connections to be included in the department's cash-flow plan for new facilities.

Included in the 1984-85 water budget is anticipated revenue from user fees in the amount of \$16,441,330. The user fees will fund \$11,932,901 in operations and maintenance; \$2,983,200 in debt service; \$1,481,544 in operating capital; \$43,685 for reserves to fund future capital replacement.

Included in the 1984-85 sewer utility budget is anticipated revenue from user fees in the amount of \$13,504,900. The user fees will fund \$5,993,588 in operation and maintenance; \$849,300 in debt service; \$150,512 in operating capital; \$3,599,600 treatment plant modifications under the 201 Plan and \$2,911,900 for reserves to fund the 201 cash-flow plan which will upgrade the existing treatment plant.

Public Utilities (continued)

The Public Utilities Department maintain existing facilities in such a manner as to minimize service interruption.

The Public Utilities Department will:

At all times cause to be maintained, preserved and keep all parts of the system in good repair, working order and in such a manner that the operating efficiency will be of high character. Also, will continue to maintain the current fire insurance rating and to continue to recognize water and sewer maintenance practices with emphasis on preventative maintenance through the following maintenance activities:

- 1. The Public Utilities Department has 13,250 water valves and it is our goal to exercise 75 percent of these each year.
- 2. The Public Utilities Department will replace 7,790 water meters per year at a cost of \$417,000 under a 10 year replacement program.
- 3. The Public Utilities Department ideally should replace 930 water service lines per year under a 30-year replacement program, but has budgeted this year to replace 600.
- 4. The Public Utilities Department will replace water division vehicles over a five-year replacement program.
- 5. The Public Utilities Department will clean and flush 370 of miles sewer lines.
- 6. The Public Utilities Department will maintain 22 sewer lift stations and 10 storm sewer lift stations at a cost of \$105,784 to prevent sewer backups causing customer inconvenience and the City liability for damages.
- 7. The Public Utilities Department will replace six deteriorated sewer lines at a cost of \$255,000.
- 8. The Public Utilities Department will replace eight deteriorated water lines at a cost of \$1,352,000.
- 9. The Public Utilities Department will T.V. inspect 68.1 miles of sewer trunk lines.
- 10. It is the Public Utilities Department's goal that fire hydrants will be repaired or replaced within 48 hours of notification that a hydrant is not working properly.



### DEPARTMENTAL BUDGET SUMMARY

PUBLIC UTILITIES

Expanditura Catagoni	1982-83		1983-84	1983-84	1984-85
Expenditure Category	Actual	Adjusted Budget	Six-Month Actual	Estimated	Budget
SALARIES AND WAGES BENEFITS	6,762,652 2,135,468	, ,			, ,
TOTAL PERSONNEL SERVICES	8,898,120				
OPERATING & MAINTENANCE	2,325,261	2,647,450	1,060,080	2,396,865	2,326,982
ADMINISTRATIVE SERVICE FEE CITY DATA PROCESSING SERVICES PROFESSIONAL & TECHNICAL SERV. UTILITIES FLEET COSTS (MAINTENANCE) LEASES AND RENTALS MEMBERSHIPS TRAVEL OTHER CHARGES & SERVICES METROP. WATER PURCHASE & TREAT.  TOTAL CHARGES & SERVICES	559,646 236,836 605,469 1,588,155 429,669 25,900 3,270 13,840 23,825 1,077,652 4,516,612	275,966 633,550 1,710,915 527,106 92,200 4,500 19,720 615,357 _1,400,000 5,954,314	130,835 284,927 991,738 263,553 8,265 4,483 5,569 1,039,329 427,628 3,445,360	268,818 620,775 1,673,624 625,000 54,815 6,733 15,179 2,689,979 1,238,372 7,819,828	262,370 662,800 1,830,772 647,985 72,850 5,500 20,270 356,561 1,300,000 5,834,108
CAPITAL OUTLAY DEBT SERVICE	1,300,939 1,363,982	· ·	ĺ	·	,
OPERATING BUDGET	18,404,914				
CAPITAL IMPROVEMENTS BUDGET	15,110,561	13,770,488	4,911,881	11,998,965	11,963,039
1981 RATE INCREASE 1982 RATE INCREASE		387,611 4,486,400			193,610 2,757,500
TOTAL RESERVE FOR FUTURE IMPROVEMENTS		4, <u>874,01</u> 1			<u>2,951,1</u> 10
TOTAL BUDGET	33,515,475	41,319,855	16,056,172	35,892,553	38,063,819

Division	1982-83 Actual	1983-84 Adjusted Budget		1983-84 Estimated	1984-85 Budget
SUPNDT. WATER SUPPLY AND WORKS	22,754,210	23,594,885	11,446,230	22,832,362	20,420,019
SUPNDT. WATER RECLAMATION	10,761,265	17,725,000	4,609,942	13,060,191	17,643,800
TOTAL	33,515,475	41,319,885	16,056,172	35,892,553	38,063,819

		198	3-84			198	4-85	
Position Title	F.T.	P.T.	G.F.	Total F.T.E	F.T.	P.T.	G.F.	Total F.T.E.
		_						
SUPERINTENDENT WATER								
SUPPLY AND WORKS								
Director-Public Utilities 003	.50			.50	50ء			.50
Superintendent - Water 006	1.00			1.00	1.00			1.00
Chief Finance & Acct. Off. 008	.75			.75	.75			.75
Oper. & Maint. Superint. 326	1.00			1.00	1.00			1.00
Chief Engineer-Pub. Util. 326	.50			.50	.50			.50
Water Prod. Superint. 325	1.00			1.00	1.00			1.00
Contracts & Constr. Admin. 324	1.00			1.00	1.00			1.00
Civil Engineer III 323	2.00			2.00	2.00			2.00
Civil Engineer II 322	1.00			1.00				
Water Maint. Asst. Super. 322	1.00			1.00	1 00			1.00
Chief Accountant-Pub. Util. 320	1.00 1.00			1.00	1.00			1.00
Water Dist. & Pumping Mgr. 320 Water Maintenance Manager 320	2.00			2.00	2.00			2.00
Ü	2.00			2.00	1.00			1.00
Office Manager-Pub. Util. 318 Electronics Engineer 318	2.00			2.00	1.00			1.00
Chief Maint. Electrician 318	1.00			1.00	1.00			1.00
Civil Engineer I 317	2.00			2.00	2.00			2.00
Engineering Tech IV 317	1.00			1.00	2.00			
Hydologist 317	1.00			1.00	1.00			1.00
Electrical Engineer 317	1.00			1.00	''''			1100
Water Treat. Plant Super. 316	3.00			3.00	3.00			3.00
Water Distribution Super. 316	1.00	,		1.00	1.00			1.00
Watershed Patrol Super. 316	1.00			1.00	1.00			1.00
Field Supervisor 315					8.00			8.00
Material Handling Super. 314	1.00			1.00	1.00			1.00
Billing Office Supervisor 314	1.00			1.00				
Crew Supervisor IV 314	4.00			4.00				
Computer Service Officer 314					1.00			1.00
Wtr Rights & Stream Flow Sp.313	1.00			1.00	1.00			1.00
Irrigation Supervisor II 313	1.00			1.00	1.00	:		1.00
Electronics Instrument Spec.312	1.00			1.00	1.00			1.00
Senior Customer Service Rep.310	2.00			2.00	1.00			1.00
Senior Billing Clerk 309	1.00			1.00	1.00			1.00
Contracts & Connection Sup. 307	1.00			1.00	1.00			1.00
Cross Connec. Control Coor. 306	1.00			1.00	1.00			1.00
Administrative Secretary 305	.50			.50	.50			.50 1.00
Crew Supervisor III 305	2.00			2.00	1.00			1.00
Senior Secretary 302	1.00			1.00	1.00 9.00			9.00
Engineering Tech III 224 Accountant II 221	10.00 2.00		1	10.00	3.00			3.00
	5.00	i		5.00	5.00			5.00
Engineering Tech II 221 Accounts Collector 220	1.00			1.00	1.00			1.00
Commercial Accounts Rep. 220	1.00	i		1.00	1.00			1.00
Accountant I 218	1.00			1.00	1.00			1.00
Customer Serv. Accts. Coll. 218	5.00			5.00	5.00	1.00		6.00
Water Meter Reader III 217	1.00			1.00	].00	1.00		0.00
Accounting Clerk III 216	3.00			3.00	2.00			2.00
Contracts & Connections Ast.216	1.00	.20		1.20	1.00	• 20		1.20
Water Supply Stat. Clerk 216	1.00	•		1.00	1.00	•20		1.00
"att Supply State Sicia 210	1.00		i i		1.00			

		198	3-84			198	4-85	
Position Title	F.T.	P.T.	G.F.	Total F.T.E	F.T.	P.T.	G.F.	Total F.T.E
SUPERINTENDENT WATER SUPPLY								
AND WORKS (Continued)								
Customer Serv. Rep./Invest. 215	2.00			2.00	2.00			2.00
Communications Coordinator 215 Crew Dispatcher II 215	3.00	.50	:	3.50	5.00	1.00		5.00
Engineering Tech I 215	2.00	• 50		2.00	2.00	1.00		1.00 2.00
Departmental Timekeeper 214	1.00			1.00	1.00			1.00
Customer Serv. Rep/Cashier 214	1.00			1.00	1.00			1.00
Secretary 214	1.00			1.00	1.00			1.00
Customer Service Rep. 213					6.00	;		6.00
Crew Dispatcher I 213	3.00			3.00				
Accounting Clerk II 212	2.00			2.00	2.00			2.00
Customer Serv. Rep/Trainee 212	6.00			6.00		1.00		1.00
Billing Clerk 212	4.00			4.00	4.00			4.00
Data Input Operator 211	1.00			1.00				
Clerk III 211	1.00			1.00	2.00			2.00
Clerk Typist 209		•50		.50	1 .	•50		.50
Maint. Electrician-Journey. 125	4.00			4.00	4.00			4.00
General Maint. Worker IV 120	3.00			3.00	3.00			3.00
Warehouse Operator 119	1.00			1.00	1.00			1.00
Crew Supervisor II 119	1.00			1.00	1.00			1.00
Sr. Wtr. Dist. System Oper. 119	5.00			5.00	5.00			5.00
Water Plant Operator II 119 Automotive Mechanic II 119	18.00			18.00	18.00			18.00
Water Maint. Worker III 119	1.00 11.00			1.00 11.00	13.00			13.00
Fleet Mechanic 118	11.00			11.00	1.00			1.00
General Maint. Worker III 118	7.00			7.00	7.00			7.00
Apprentice Maint. Elect. I 116	'•••				1.00			1.00
Water Meter Mechanic II 116	2.00			2.00	2.00			2.00
Water Dist. System Oper. 115	5.00			5.00	5.00			5.00
Water Emergency Worker 115	6.00			6.00	7.00			7.00
Watershed Patrol Officer 115	3.00			3.00	3.00			3.00
Heavy Equipment Operator 115		:			6.00			6.00
Water Maint. Worker II 115	13.00			13.00	13.00			13.00
Irrigation Supervisor I 114	2.00			2.00	2.00			2.00
General Maint. Worker II 114	6.00			6.00	4.00			4.00
Water Plant Operator I 114	12.00	1 00		12.00	12.00	, , ,		12.00
Automotive Serv. Worker III 113	1.00	1.00		2.00	1.00	1.00		2.00
Warehouse Worker II 113 Equipment Operator I 113	2.00			2.00	2.00			2.00
Light Equipment Operator 113	13.00			13.00	10.00			10.00
Water Meter Mechanic I 113	5.00			5.00	10.00			10.00 5.00
Water Meter Reader II 112	2.00			2.00	2.00			2.00
Vehicle Operator II 111	3.00			3.00	2.00			2.00
Culinary Water Sampler 111	1.00	j		1.00	1.00			1.00
Water Dist. Valve Oper. 111	3.00			3.00	3.00			3.00
Water Dist. Asst. 111		ı						3.00
Water Maintenance Worker I 111	7.00	1		7.00	8.00			8.00
Irrigation Operator 109	1.00	1.03		2.03	1.00			1.00
Wtr Dist. Valve Oper. Asst. 108	3.00			3.00	3.00			3.00
Water Meter Reader I 108	5.00	3.00		8.00	5.00	3.00		8.00
Groundskeeper II 108								
_					•			

	1983-84					198	4-85	
Position Title	F.T.	P.T.	G.F.	Total F.T.E.	F.T.	P.T.	G.F.	Total F.T.E.
SUPERINTENDENT WATER SUPPLY AND WORKS (Continued)		:					,	
Custodian II 107 Vehicle Operator I 106 Security Officer 106 Laborer 105 Custodian I 104 Canyon Attendant I NA Lead Canyon Attendant NA Lead Pump Operator NA  Superintendent Water Supply and Works Division Total	2.00 1.00 	1.00 1.00 6.70 3.00 1.00 5.00	,	1.00 2.00 1.00 6.70 1.00 3.00 1.00 5.00	1.00	1.00 1.00 8.20 3.50 .50 6.03		1.00 1.00 8.20 1.00 3.50 .50 6.03
SUPERINTENDENT WATER RECLAMATION								
Director-Public Utilities 003 W.W. Superintendent 007 Chief Finance & Acct. Off. 008 Chief Engineer-Pub. Util. 326 W.W. Facilities Manager 326 Office Manager-Pub. Util. 318 Civil Engineer I 317 W.W. Collections Manager 317 W.W. Process Control Mgr. 317 W.W. Facilities Asst. Mgr. 317 Field Supervisor 315 Crew Supervisor IV 314 Pre-Treatment Administrator 314 W.W. Quality Lab Supervisor 314 Asst. Chief Accountant 314 Sewer Service Charge Admin. 307 Administrative Secretary 305 Crew Supervisor III 305 Engineering Technician III 224 Engineering Technician III 224 Engineering Clerk III 216 W.W. Quality Lab Technician 216 Secretary 214 Customer Service Rep. 213 Accounting Clerk II 212 Customer Service Rep/Trainee 212 Data Input Operator 211 W.W. Plant Lead Operator 121 W.W. Plant Lead Operator 121 W.W. Line Inspector 120 General Maint. Worker III 118 W.W. Coll. Lead Maint. Wkr. 117 W.W. Plant Operator 116 Equipment Operator II 114	.50 1.00 .25 .50 1.00 1.00 1.00 1.00 1.00 1.00 1.00	1.00		.50 1.00 1.00 1.00 1.00 1.00 1.00 1.00 1	3.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00			.50 1.00 .25 .50 1.00 1.00 1.00 1.00 1.00 1.00 1.00

		198	3-84			198	4-85	
Position Title	F.T.	P.T.	G.F.	Total F.T.E.	F.T.	P.T.	G.F.	Total F.T.E
SUPERINTENDENT WATER RECLAMATION (Continued)  General Maint. Worker II 114 W.W. Coll. Maint. Wkr. 114 General Maint. Worker I 111 Storekeeper II 111 Storekeeper I 109 Vehicle Operator I 106 Laborer 105 Custodian I 104 Equipment Operator NA  Superintendent Water Reclamation Division Total	6.00 18.00 1.00 1.00 1.00 1.00 1.00	4.27 5.27		6.00 18.00 1.00 1.00 1.00 1.00 1.00 4.27	6.00 18.00 1.00 1.00 1.00	4.27		6.00 18.00 1.00 1.00 1.00 4.27
PUBLIC UTILITIES DEPARTMENT TOTAL	359.00	29.20		388.20	359.00	32.20		<b>391.</b> 20

	Department	Funding Sour	ces		
Funding Sources	1983-84	1983-84	1983-84	1983-84	1984-85
	Adjusted Budget	Six-Month Actual	Estimated	Variance	Budget
WATER UTILITY WATER CONSTRUCTION FUND SEWER UTILITY SEWER CONSTRUCTION FUND	17,744,885	7,673,574	17,252,193	492,692	19,720,019
	5,850,000	3,772,656	5,580,169	269,831	700,000
	15,023,000	3,684,271	10,938,659	4,084,341	15,008,800
	2,702,000	925,671	2,121,532	580,468	2,635,000
TOTAL	41,319,885	16,056,172	35,892,553	5,427,332	38,063,819

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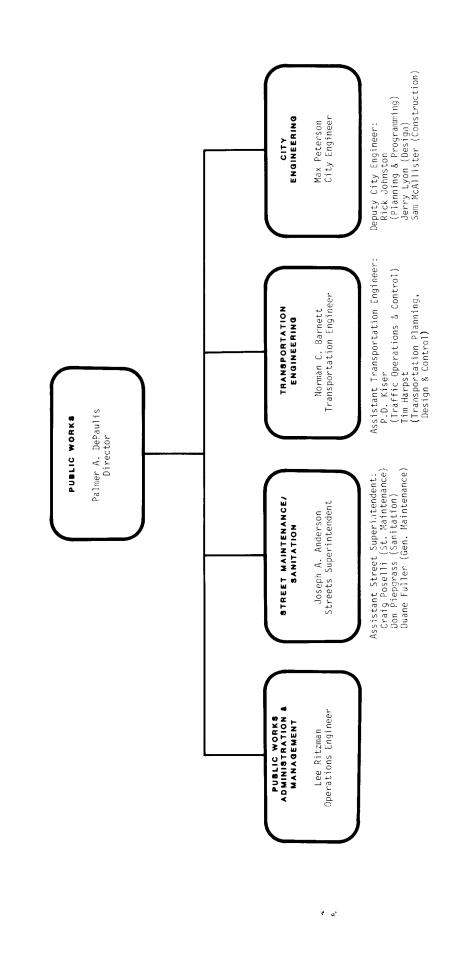


PUBLIC WORKS

"The purpose of the Public Works Department is to maintain and improve the City's infrastructure, provide for the removal and disposal of trash, and insure the safe movement of pedestrian and vehicular traffic."

# PUBLIC WORKS ORGANIZATIONAL STRUCTURE FISCAL YEAR 1984 - 85

190



#### DEPARTMENTAL BUDGET SUMMARY

Department: Public Works

Budget: \$32,417,790 Total F.T.E. 276.09

#### POLICY STATEMENTS:

It is the policy of the City Council that:

The Public Works Department coordinate all public and private construction in the public way.

The Public Works Department will:

Work to insure that solid barricades, crane and scaffolding work accomplished in the public way will be regulated by upgrading the City ordinances, issuing permits, and inspecting work;

Work to insure that sidewalk, curb and gutter work and street excavations will be regulated by issuing permits and inspecting;

Work to insure that two-year warranty inspections will be made on at least 75% of the excavation permits issued each year;

Work to insure that major work in the public way of each utility and applicable City departments will be coordinated on a monthly basis;

Work to insure that five-year planning of each utility and City will be coordinated twice a year; and

Work to insure that the City's ordinances, regulations and specifications for working in the public ways of the City will be enforced.

The Public Works Department provide for the maintenance and cleaning of the City's streets, drainage system, curbs and gutters, sidewalks, and street lights.

The Public Works Department will:

Develop a bridge maintenance program for the City's 20 bridges to be considered in the 1985/86 budget;

Develop a pavement maintenance program for the City's 1,686 lane miles of streets to be considered in the 1985/86 budget;

Accomplish sidewalk, curb, gutter and driveway repair and replacement within the City by either the Concrete Replacement SID, the 50/50 program or the 100% CDBG program;

Through the Streets and Sanitation Division, patch clean, seal and overlay streets, remove snow and maintain drains; and

Maintain street lights through a contract with Utah Power and Light Company.



Public Works (continued)

The Public Works Department provide for the weekly removal of residential trash and a yearly neighborhood cleanup service.

The Public Works Department will:

Conduct a yearly "neighborhood cleanup" bulky trash collection program during the warm weather months from April through October. A five year schedule of this program has been published.

The Public Works Department plan and design City streets to reflect the needs of both pedestrian and vehicular traffic.

The Public Works Department will:

Through the Transportation and Engineering Divisions consider the needs of both pedestrians and vehicles in project design;

Utilize construction phasing and scheduling to insure that pedestrian and vehicle traffic disruption is minimized during construction while still allowing construction to be accomplished in a cost-effective manner;

Maintain safe, all weather pedestrian access during project construction;

Install ramps for the handicapped at each street corner during project construction;

Select streets and street facility projects with the greatest needs and highest priority for improvement; and

Review all subdivision plans and prepare geometry for all new major streets to insure provision of appropriate new streets, sidewalks and street lighting for traffic and pedestrian safety. The Utah Department of Transportation will also review all City streets, curb and gutters, and sidewalk projects.

The Public Works Department provide and maintain traffic control devices, signage, and lighting to allow the safe movement of pedestrian and auto traffic.

The Public Works Department will:

Through the Transportation Division provide and maintain traffic signals, signs and striping, and street lighting for traffic and pedestrian safety. Responses will be made to signal outages and stop and yield sign knockdowns within one hour of notification. Damage to other regulatory signing will be repaired within 24 hours of notification.

Public Works (continued)

The Public Works Department participate in the City's capital improvement planning process.

The Public Works Department will:

Utilize the street needs study to identify street improvement projects;

Develop drainage master plans for areas of the City requiring drainage improvements and needed drainage projects will be identified;

Prepare budget estimates for each project submitted for construction in the Capital Improvement Program;

Assist the Capital Planning and Programming Office in determining project priorities and schedules;

Update a 3-year master Capital Improvement Program schedule on a quarterly basis and will be used by engineering in project planning; and

Update the City's major street plan in conjunction with City planning to assist with long-range street planning.

The Public Works Department facilitate the timely correction of reported deficiencies in City property for which the City could be held legally liable.

The Public Works Department will:

Through the Streets and Sanitation Division, hire an additional emergency concrete maintenance crew which will give the department the capability of making repairs on facilities that are completely the responsibility of Salt Lake City, such as curb radii, alley drive approaches, waterways and corner sidewalks;

Reinstate a 50/50 sidewalk, curb and gutter replacement program for residential property owners outside of the SID limits; and

Correct or take the necessary steps leading to correction of any reported or found deficiencies relative to the safer movement of vehicles and pedestrians within public right of way.

The Public Works Department plan, design, construct, and maintain drainage systems to minimize standing water and storm related flooding.

The Public Works Department will:

Identify permanent diversion drains to connect drainage systems to help carry snow melt runoff;

Accomplish master drainage plans for areas of the City needing study and drainage projects identified;



Public Works (continued)

Identify drainage projects for areas of the City with the greatest drainage needs;

Design identified drainage projects in the County Flood Control Bonding program, with construction to follow;

Eliminate standing water within the street right-of-ways as funds are made available to construct curb and gutter and install drain systems; and

Keep storm drain lines clean to minimize flooding problems.

## DEPARTMENTAL BUDGET SUMMARY PUBLIC WORKS

Expenditure Category	1982-83 Actual	1983-84 Adjusted Budget	1983-84 Six-Month Actual	1983-84 Estimated	1984-85 Budget
SALARIES AND WAGES BENEFITS	4,875,085 1,616,384	5,396,803 1,513,810	2,598,752 741,716	5,254,012 1,537,565	6,043,134 1,568,394
TOTAL PERSONNEL SERVICES	6,491,469	6,910,613	3,340,468	6,791,577	7,611,528
OPERATING & MAINTENANCE	1,840,523	2,845,445	931,639	2,724,913	2,618,186
CITY DATA PROCESSING SERVICES PROFESSIONAL & TECHNICAL SERV. UTILITIES FLEET COSTS (MAINTENANCE) LEASES AND RENTALS MEMBERSHIPS TRAVEL OTHER CHARGES & SERVICES  TOTAL CHARGES & SERVICES	51,511 26,500 2,385,712 1,540,331 116,218 2,666 22,097 363,614-	141,741 1,952,947 1,778,285 123,735 3,360 27,654	26,961 24,533 945,916 888,994 46,426 2,240 10,916 101,771	54,634 144,641 2,059,429 1,778,131 142,903 4,474 22,165 353,154-	71,670 35,087 2,115,683 1,762,392 128,888 3,450 24,700 282,552-
CAPITAL OUTLAY	347,844	1,648,649	1,270,328	1,488,677	1,712,158
OPERATING BUDGET	12,461,257	14,993,368	7,386,650	14,858,390	15,801,190
CAPITAL IMPROVEMENTS BUDGET	1,264,705	14,906,800	880,681	10,283,452	16,616,600
TOTAL BUDGET	13,725,962	29,900,168	8,267,331	25,141,842	32,417,790

Division	1982-83 Actual	1983-84 Adjusted Budget	1983-84 Six-Month Actual	1983-84 Estimated	<b>1984-85</b> Budget
PUBLIC WORKS ADM. & MGT.	191,766	174,773	82,822	167,802	171,787
STREETS AND SANITATION	6,117,375	8,081,685	4,341,893	8,161,886	9,691,148
TRANSPORTATION ENGINEERING PW	4,125,569	4,168,728	1,793,473	3,980,753	4,303,792
CITY ENGINEERING PW	3,291,252	17,474,982	2,049,143	12,831,401	18,251,063
	-A-F				
TOTAL	13,725,962	29,900,168	8,267,331	25,141,842	32,417,790

		198	3-84			198	4-85	
Position Title	F.T.	P.T.	G.F.	Total F.T.E.	F.T.	P.T.	G.F.	Total F.T.E.
PUBLIC WORKS ADMINISTRATION AND MANAGEMENT	1 00			1.00	1.00	:		1.00
Director-Public Works 003 Public Works Oper Engineer 322 Administrative Secretary 305	1.00 1.00 1.00			1.00	1.00			1.00
Public Works Administration and Management Division Total	3.00			3.00	3.00			3.00
TRANSPORTATION ENGINEERING								
Transportation Engineer 006 Deputy Transport. Engineer 322 Traffic Engineer I 317 Engineering Tech IV 317	1.00 2.00			1.00 2.00 1.00	1.00 2.00 1.00 1.00			1.00 2.00 1.00 1.00
Transportation Shop Mgr. 317 Transportation Office Supv. 315 Traffic Signal Super. 315	1.00			1.00	1.00 1.00 1.00			1.00 1.00 1.00
Field Supervisor 315 Traffic Oper. & Maint. Sup. 314 Traffic Systems Analyst 314 Traffic Control Safety Tech.312	1.00 1.00			1.00	1.00 1.00			1.00 1.00
Office Coordinator 309 Traffic Signal Tech. III 309 Traffic Signal Tech II 305	1.00 1.00 1.00			1.00 1.00 1.00	1.00 1.00			1.00 1.00
Crew Supervisor III 305 Senior Secretary 302 Engineering Tech. III 224 Traffic Tech. II 221 Accident Reconstruc. Spec. 220 Traffic Technician I 217	1.00 1.00 2.00 3.00 1.00 5.00			1.00 1.00 2.00 3.00 1.00 5.00	1.00 1.00 3.00 1.00 5.00			1.00 1.00 3.00 1.00 5.00
Secretary 214 Transportation Dispatcher 214 Clerk III 211 Asst. Parking Enforce. Sup. 119	1.00			1.00	1.00	.66		1.00 1.00 .66
Crew Supervisor II 119 Traffic Signal Tech. I 118 Sr. Trasprtion Maint. Wkr. 117 Traffic Maint. Worker 117	1.00 3.00 2.00			1.00 3.00 2.00	3.00 1.00			3.00 1.00
Sr. Parking Enforcement Off.116 Parking Meter Mech. II 114 Transportation Maint. Wkr. 114	2.00			2.00	1.00 1.00 6.00			1.00 1.00 6.00
Gen. Maint. Worker II 114 Gen. Maint. Worker I 111 Parking Meter Mech. I 111 Parking Enforcement Officer 110	3.00 3.00 13.00			3.00 3.00	1.00	<b>.</b> 50		1.50
Laborer 105		5.46		5.46		<u>5.46</u>		5.46
Transportation Engineering Division Total	52.00	5.46		57.46	54.00	6.62		60.62

		198	33-84			198	4-85	
Position Title	F.T.	P.T.	G.F.	Total F.T.E	F.T.	P.T.	G.F.	Total F.T.E.
Deputy City Engineer	005 .95 326 3.00			.95 3.00	1.00			1.00 3.00
Civil Engineer II Architectural Engineer Civil Engineer I	322 322 322 317 317 6.00			7.00 6.00	1.00 6.00 1.00 5.00 1.00			1.00 6.00 1.00 5.00 1.00
Drainage Design Engineer Engineering Accounts Coord. Officer Coordinator	317 5.00 317 311 309 1.00			1.00	7.00 1.00 1.00 1.00			7.00 1.00 1.00 1.00
Special Assessments Admin. Senior Secretary Engineering Tech. III	308 307 302 224 15.00 221 23.00			1.00 15.00 24.63	1.00 1.00 1.00 16.00 22.00	3.14		1.00 1.00 1.00 16.00
Engineering Tech. I Secretary Engineering Records Clerk	215 4.00 214 2.00 214 1.00 212 1.00			4.00 2.00 1.00	3.00	J•14		3.00 2.00
City Engineering Division Total	69.95	1.63		71.58	74.00	3.14		77.14
Superintendent St. & Sanit. ( Asst. Street Superintendent Crew Supervisor IV Drainage Maintenance Super. Concrete Construction Super Crew Supervisor III Senior Secretary Engineering Tech. III Engineering Tech. II Accountant I Accounting Clerk III Gen. Maint. Worker IV Crew Supervisor II General Maint. Worker III Equipment Operator III Equipment Operator II Drainage Maint. Worker II Equipment Operator I Refuse Collector II	320 3.00 314 1.00 314 1.00 314 1.00 305 1.00 302 1.00 224 1.00 221 1.00 218 1.00 216 1.00 119 10.00 119 10.00 119 1.00 117 2.00 118 1.00 117 2.00 114 16.00 114 5.00 113 15.00 113 18.00			1.00 1.00 1.00 1.00 1.00 1.00 1.00 1.00	1.00 3.00 10.00 1.00 2.00 1.00 1.00 2.00 10.00 3.00 15.00 10.00 5.00 14.00 18.00			1.00 3.00 10.00 1.00 2.00 1.00 1.00 2.00 10.00 1.00 3.00 15.00 10.00 5.00 14.00 18.00
Crew Supervisor I	3.00 112 2.00 111	1.06		3.00 2.00 2.06	3.00 1.00 4.00	7.37		3.00 1.00 11.37

		198	3-84			198	4-85	
Position Title	F.T.	P.T.	G.F.	Total F.T.E.	F.T.	P.T.	G.F.	Total F. T.E
STREETS AND SANITATION (Continued)  Vehicle Operator II	8.00 1.00 6.00 ———————————————————————————————	4.85 7.39 2.72 16.02		12.85 1.00 13.39 2.72	10.00	1.31 2.82		14.83 1.00 1.31 2.82 135.33
PUBLIC WORKS DEPARTMENT TOTAL	239.00	23.11		262.11	250.00	26.09		276.09

	Department Funding Sources							
Funding Sources	1983–84 Adjusted Budget	1983-84 Six-Month Actual	1983-84 Estimated	1983-84 Variance	1984-85 Budget			
GENERAL FUND	13,483,755	6,718,450	13,549,320	57,009-	14,468,193			
COMM. DEV. BLK.GRANT-OPERATING	31,300		25,000	6,300				
CAP. IMP. STATE CLASS "C" ROAD	1,200,000	42,087	1,199,987	13	900,000			
FEDERAL HIGHWAY ADMINISTRATION	6,000		3,000	3,000				
STATE CLASS "C" ROAD	1,115,577	506,788	945,575	170,002	950,000			
CAP. IMP. COLLECTOR ROAD	23,000			23,000				
CAP. IMP. RESEARCH PARK					200,000			
CAP. IMP. COUNTY FLOOD CONTROL	3,155,000		1,225,000	1,930,000	5,766,500			
SPEC. ASSESS. CONSTRUCTION	2,547,000	81,527	985,198	1,561,802	3,229,000			
CAP. IMP. COMM. DEV. BLK. GRANT	1,281,500	413,967	1,184,928	96,572	1,552,500			
CAP. IMP. FED. HIGHWAY ADMIN.	4,150,000	3,817	3,948,417	201,583				
SPEC. ASSES. STREET LIGHTING	348,180	161,412	335,495	12,685	382,997			
CAP.IMP. GENERAL FUND	960,000	96,776	607,397	352,603	2,250,000			
CAP. IMP. STATE GRANT					1,673,600			
CAP. IMP. PRIVATE GRANTS	5,300	3,750	9,050	3,750-	175,000			
SPEC. ASSESS. CONSTRUCTION CDBG	535,000	85,967	535,000	ا د				
CAPITAL PROJECTS/CDBG JOBSBILL	395,000	115,155	247,500	147,500				
SPEC. ASSESSMT/CDBG JOBSBILL	655,000	37,635	340,975	314,025				
CAP. IMP. MISCELLANEOUS		,	-		870,000			
TOTAL	29,900,168	8,267,331	25,141,842	4,758,326	32,417,790			

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NON-DEPARTMENTAL

## DEPARTMENTAL BUDGET SUMMARY NON DEPARTMENTAL

	1982-83	1983-84	1983-84	1983-84	1984-85
Expenditure Category		Adjusted Budget	Six-Month Actual	Estimated	Budget
SALARIES AND WAGES BENEFITS	16,251				
TOTAL PERSONNEL SERVICES	16,251				
OPERATING & MAINTENANCE					
CITY DATA PROCESSING SERVICES PROFESSIONAL & TECHNICAL SERV. UTILITIES FLEET COSTS (MAINTENANCE) LEASES AND RENTALS	20,600	110,000	110,000	110,000	160,000
MEMBERSHIPS TRAVEL	41,850	9,425	9,425	9,425	9,650
OTHER CHARGES & SERVICES	366,026	556,697	271,181	698,736	4,354,105
TOTAL CHARGES & SERVICES	428,476	676,122	390,606	818,161	4,523,755
CAPITAL OUTLAY					
OPERATING BUDGET	444,727	676,122	390,606	818,161	4,523,755
CAPITAL IMPROVEMENTS BUDGET		147,300		147,300	210,000
TOTAL BUDGET	444,727	823,422	390,606	965,461	4,733,755

Division	1982-83 Actual	1983-84 Adjusted Budget	1983-84 Six-Month Actual	1983-84 Estimated	1984-85 Budget
NON DEPARTMENTAL	444,727	823,422	390,606	965,461	4,733,755
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TOTAL	444,727	823,422	390,606	965,461	4,733,755

		198	3-84			198	4-85	
Position Title	F.T.	P.T.	G.F.	Total F.T.E	F.T.	P.T.	G.F.	Total F.T.E

	Department	Funding Sour	ces		
Funding Sources	1983–84 Adjusted Budget	1983-84 Six-Month Actual	1983-84 Estimated	1983-84 Variance	1984-85 Budget
GENERAL FUND COMM.DEV.BLK.GRANT-OPERATING CAP.IMP. COMM. DEV. BLK. GRANT CAP.IMP. GENERAL FUND CAPITAL PROJECTS/CDBG JOBSBILL	660,953 15,169 96,500 30,000 20,800	390,606	802,992 15,169 96,500 30,000 20,800	142,039-	4,508,379 15,376 110,000 100,000
TOTAL	823,4 <b>2</b> 2	390,606	965,461	142,039-	4,733,755

SCHEDULE OF 1984-85 MUNICIPAL AFFAIRS REQUESTED BUDGET

AGENCY	1982-83 ACTUAL		1984-85 BUDGET
Arts Council	\$110,000	\$110,000	\$160,000
Salt Lake Legal Defenders	122,000	116,000	155,000
Salt Lake Chamber of Commerce	20,000	20,000	30,000
Sugar House Park Authority	75,000	90,000	125,000
Utah League of Cities & Towns	42,500	45,000	50,000
National League of Cities &			
Towns	4,169	4,690	4,690
U.S. Conference of Mayors	4,025	4,425	4,650
Service Star Legion	1,000	3,000	3,000
Sugar House Chamber of Commerce	1,000	1,000	1,000
Sister City Program	7,000	7,000	7,000
Miscellaneous	7,614	15,578	0
Salt Lake Council of Governments	0	O	15,795
TOTAL	\$394,308	\$416,693	\$556,135

### DEPARTMENTAL BUDGET SUMMARY SALT LAKE CITY FLOOD CONTROL

			<del></del>	<del></del>	
Expenditure Category	1982-83 Actual	1983-84 Adjusted Budget	1983-84 Six-Month Actual	1983-84 Estimated	1984-85 Budget
SALARIES AND WAGES BENEFITS	1,139,631 141,734				
TOTAL PERSONNEL SERVICES	1,281,365				
OPERATING & MAINTENANCE	897,690	550,000	141,569	141,569	
CITY DATA PROCESSING SERVICES PROFESSIONAL & TECHNICAL SERV. UTILITIES FLEET COSTS (MAINTENANCE)	5,629 1,258 1,260 169,606		1,537	1,537	
LEASES AND RENTALS MEMBERSHIPS	106,717		62,335	62,335	
TRAVEL OTHER CHARGES & SERVICES	16,848		508 2,590	508 2,590	
TOTAL CHARGES & SERVICES	301,318		66,970	66,970	
CAPITAL OUTLAY	2,101,766		242,844	242,844	
OPERATING BUDGET	4,582,139	550,000	451,383	451,383	
CAPITAL IMPROVEMENTS BUDGET					
TOTAL BUDGET	4,582,139	550,000	451,383	451,383	

Division	1982-83 Actual	1983–84 Adjusted Budget	1983-84 Six-Month Actual	1983-84 Estimated	<b>1984-85</b> Budget
DIV NOTFOUND, 1ST ORG LEV=DEPT	4,582,139	550,000	451,383	451,383	
¥-					
TOTAL	4,582,139	550,000	451,383	451,383	

		198	3-84			198	4-85	
Position Title	F.T.	P.T.	G.F.	Total F.T.E.	F.T.	P.T.	G.F.	Total F.T.E
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Department Funding Sources								
Funding Sources	1983–84 Adjusted Budget	1983-84 Six-Month Actual	1983-84 Estimated	1983-84 Variance	1984-85 Budget			
GENERAL FUND FLEET MANAGEMENT GOLF WATER UTILITY SEWER UTILITY AIRPORT OPERATING FUND	550,000	59,097 168,948 114,071 103,752 540 4,975	59,097 168,948 114,071 103,752 540 4,975	490,903 168,948- 114,071- 103,752- 540- 4,975-				
TOTAL	550,000	451,383	451,383	98,617				

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CAPITAL IMPROVEMENTS

#### CAPITAL IMPROVEMENT BUDGET DETAIL PROJECT SCHEDULE 1984-85 BUDGET

	TOTAL	GENERAL FUND	CDBG	FED., STATE & COUNTY SOURCES	PROPERTY OWNER ASSESSMENTS	OTHEK
Street Improvements						
Sidewalk, Curb & Gutter: SID S, C & G:Emergency Repairs Local Streets: SID 7200 West RR Crossings	\$1,539,000 200,000 1,130,000 25,000 617,000	\$260,000 100,000 630,000 25,000 40,000	\$209,000	s577 <b>,</b> 000	\$1,050,000 100,000 500,000	s20,000
West Valley Highway California Avenue Design Indiana Avenue Construction 400-500 S. Connector Design 400 S. Viaduct Design	124,000 1,730,000 80,000 120,000	430,000 80,000 120,000		480,000	124,000 820,000	
900 W. (2100-900 S.) Design Traffic System (TSM) Impr. Railroad Safety Projects Research Park Streets	150,000 262,500 500,000 200,000	150,000 100,000		162,500 475,000 875,000		25,000 200,000
1700 S. (State-Jordan) Sugarhouse Infrastructure West Capitol Hill Streets People's Freeway Streets Euclid Area Streets Design Pugsley/Ouray Block Design	975,000 1,074,100 150,000 25,000 40,000 125,000		535,000 150,000 25,000 40,000 125,000	4,100		
Drainage Improvements						
1700 S. Storm Drain 2700 S. Storm Drain Jefferson Storm Drainage 200 S. Storm Drain(Gateway) Oil Drain Siphon Repair	2,250,000 2,050,000 150,000 1,116,500 400,000			2,250,000 2,050,000 150,000 1,116,500 200,000	) ) )	200,000
Redwood Det. Basin (CWA #4) Capitol Hill Drainage III Local Drainage Improvements: Arlington Hills Storm Drain	35,000 310,000	35,000 10,000	310,000			
Blaine Ave. Roadside Drain Dilworth School Storm Drain Forest Dale Drain Line Avenues Cross Drains	5,000 120,000 16,000 49,000	5,000 120,000 16,000 49,000				
Public Buildings						
Fire Station #16 Construction Fire Communication Dispatch Capitol Hill Community Center Emergency Communications System Fire Station #'s 1 & 2 Remodeling Hydropower Project Design Paint Shop & Storage Building	650,000 100,000 8,500 112,500 80,000 35,000 87,000	112,500 80,000 35,000 87,000	8,500			650,000 100,000
City/County Bldg. Rehab. Design & Tower Stabilization El Centro Civico	1,020,000	500,000	150,000	520,00	0	150,000
Parks Development						
Hansen Hollow Acquisition Tracy Aviary Improvements 4th Ave. Stairs Const. & Design Tennis Court Resurfacing:	320,000 50,000 61,900	160,000 50,000 61,900		160,00	0	
Liberty & Glendale Parks Fairmont Park Improvements Guadalupe Park Development Westminister Park Acquisition Jordan Park Restrooms	21,600 200,000 80,000 80,000 30,000	21,600	200,000 80,000 80,000 30,000			
Contingency	210,000	100,000	110,000			
TOTAL	s19,024,600	\$3,378,000	\$2,052,500			\$1,345,000 ======

#### ENTERPRISE FUNDS CAPITAL IMPROVEMENT SCHEDULE PROJECT DETAIL, FISCAL YEAR 1984-85

DEPARTMENT/PROJECT	TOTAL	AIRPORT CIP FUND	ADAP/AIP	GOLF
AIRPORT	~	******		**********
Miscellaneous Signing Projects	50,000	50 000		
Mechanical Consultants	9,000	,		
East/West Taxi-way & Runway	,,000	3,000		
14/32 Rehabilitation	4,291,000	4,291,000		
General Aviation Taxi-way	, , ,	,_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
Stage Two	200,000	200,000		
Joint Reseal 'B' Apron	60,000	,		
Fire System Modification	50,000	50,000		
Landscaping Ponds/Fountains	75,000	75,000		
Airport II Sewer	175,000	175,000		
Airport II Runway Expansion	194,000	194,000		
Airport II Taxi-way Extension Site Preparation for T-Hangars	190,000	190,000		
-Airport II	248,000	248,000		
T-hangars-Airport II	226,000	226,000		
T-hangars Stage Two/SCLIA General Aviation Roads &	439,000	439,000		
Site Development	1,108,000	1,108,000		
Key Apron Slurry Seal TU2 Heating Modifications	53,000	53,000		
Runway 16R/34L Repair	50,000	50,000		
Gate Security Modifications	200,000	200,000		
Runway Distance Markers	80,000	80,000		
Parking Expansion & TU#2	150,000	150,000		
Road Modifications FBO Site Preparation-	850,000	850,000		
Airport II	273,000	273 000		
Commuter Airline Site Preparation	269,000	273,000		
Security Screening Relocation	100,000	269,000		
General Site Development-	100,000	100,000		
North Support	1,511,000	1,511,000		
North Support Area Roads	459,000	459,000		
Fire Station #11 Improvements	20,000	20,000		
T-hangars-stage Three	500,000	500,000		
Land-Airport II	335,600	, , , , , , , ,	335,600	
Cargo Apron	1,133,200		1,133,200	
Apron-Airport II	4,500		4,500	
North Taxi-way	5 <b>,6</b> 00		5,600	
Runway 16R/34L Extension	-14,700		-14,700	
North & South Taxi-way	98,400		98,400	
Subtotal	13,392,600	11,830,000	1,562,600	
ARKS				
Maintenance Bldg Nibley Park	35,239			35,239
Landscaping - Bonneville Refurbish Snack Bar area -	3,500			3,500
Bonneville	2,500			2,500
Expand #15 Tee - Bonneville	2,000			2,000
Chain Link Fence	6,000			6,000
Expand Nibley Park Golf Clubhouse	25,000			25,000
Subtotal	74,239			
TO!AL				74,239
10.182		\$11,830,000	\$1,562,600	\$74,239



# ENTERPRISE FUNDS CAPITAL IMPROVEMENT SCHEDULE PROJECT DETAIL FISCAL YEAR 1984-85

DEPARTMENT/PROJECT	TOTAL	WATER CIP FUND	SEWER CIP FUND
PUBLIC UTILITIES			
Miscellaneous Stock Purchase	15,000	15,000	
Repair & Replace Irrigation	•	•	
Diversion Structure	10,000	10,000	
Line Concrete Irrigation Flumes	10,000	10,000	
300 East-2400 to 2600 South	200,000	200,000	
Redwood Road-900 to 1100 North	85,000	85,000	
Big Cottonwood Extension	700,000	700,000	
Marcus Resevoir Roof	280,000	280,000	
White Reservoir	285,000	285,000	
Fort Douglas Reservoir	300,000	300,000	
Mission Road-Burbank to			
1300 South	22,000	22,000	
White Reservoir Line	100,000	100,000	
Glenrose-Navajo to 1500 West	35,000	35,000	
Carolyn-4200 South to 950 East	17,000	17,000	
Chicago-Swedetown	8,000	8,000	
Fort Douglas Reservoir Line	450,000	450,000	
Highland Drive-6200 to		100 000	
6400 South	100,000	100,000	
400 West North Temple	710,000	710,000	
Various Locations	461,235	461,235	
Valve Replacement	20,000	20,000	
Fire Hydrants	15,000	15,000	
Large Meter Replacement	75,000	75,000	
Service Line Replacement-County	276,204	276,204	
Service Line Replacement-City	150,000	150,000 285,000	
Meter Replacement Program-City	285,000	132,000	
Meter Replacement Program-County	132,000 135,000	135,000	
New Service Connection	800,000	133,000	800,000
Contact Chamber	335,000		335,000
Exterior of Digestor Pretreatment Plant Rehabilitation	1,500,000		1,500,000
Electrical Rehabilitation	1,197,300		1,197,300
Instrumentation & Controls	50,500		50,500
Energy Recovery	122,200		122,200
Sludge Injection Progress	250,000		250,000
Site Improvements	116,300		116,300
Main Plant Modifications	718,600		718,600
Administration/Laboratory	,.		·
Building	57,200		57,200
15-20 Standards	153,500		153,500
Land Purchase	1,000,000		1,000,000
Sludge Storage	42,000		42,000
Maintenance & Manpower-			
Sludge Injection	224,000		224,000
Storage Building	170,000		170,000
400 North-470 to 500 West	30,000		30,000
500 North-451 to 500 West	50,000		50,000
400 South-435 to 500 West	40,000		40,000
200 North-500 to 550 West	35,000		35,000
400 South-920 to 980 West	50,000		50,000
300 West-600 to 800 South	50,000		50,000
Emergency	95,000		95,000
TOTAL	\$11,963,039	\$4,876,439	\$7,086,600

#### SPECIAL ASSESSMENT FUND PROJECT DETAIL 1984-85 BUDGET

#### Street Improvements

California Avenue Desig	חי	6124 000
Local Street Improvemen	nts	\$124,000 500,000
Sugarhouse Beautificati	lon	535,000
1700 South (State-Jorda	an)	100,000
Indiana Avenue Construc	tion	820,000
	Sub-Total	2,079,000
Sidewalk, Curb & Gutter		
SID Projects		
SID Projects Emergency Repair Projec	rts	1,050,000
		100,000
	Sub-Total	1,150,000
Street Lighting		
District #51B		14,607
36D		1,203
32D		833
31D		18,631
2C 13F		22,653
23D		3,806
44C		33,279 36,346
49B		12,539
27D		13,332
29D		11,690
50B		29,664
16F		4,677
17F		2,337
30D		1,920
43C		17,718
12F		3,882
20E 24D		1,369
22D		3,173
11F		1,754 8,480
19E		3,274
56		1,456
555		2,684
55		4,300
53A		916
48B 47B		2,513
47B 46B		6,271
42C		18,045
41C		3,998 23,014
40C		4,677
38C		2,050
1 OF		10,969
9F		14,109
8G		10,707
7 G		21,702
5F		8,419
	Sub-Total	382,997
	GRAND TOTAL	\$3,611,997



SCHEDULES

SCHEDULES

#### SALT LAKE CITY CORPORATION ESTIMATED RESOURCES BY SOURCE AND FUND FY 1984-85

BUSINESS CDEG GOVERNMENT CAPITAL IMPROVE. TOTAL ESTIMATED GENERAL OPERATING IMMUNITY PROJECTS DISTRICT RESOURCES FUND FUND FUND FUND FUND FUND TAXES 20,635,006 20,035,000 Property lax 18,460,000 18,460,000 14,480,000 14,480,000 Sales Tax 14,480,000 Franchise Tax Special Assessment Tax 3,437,753 2,625,000 Aviation Fuel Tax 59,037,753 52,975,000 TOTAL TAXES 200,000 200.000 CONTRIBUTION IN LIEU OF TAXES \_\_\_\_\_ LICENSES & PERMITS 600,000 150,000 175,000 Innkeeper's Licenses 600,000 150,000 Licuor Licenses Health Licenses 175,000 105,000 856,000 275,000 955,000 **Business Licenses** 275.000 other Liceuses \_\_\_\_\_\_ 105,000 2,155,000 2,050,000 Total Licenses 956,000 956,000 Construction Permits 160,000 160,000 Doc Permits 160.000 160.000 Other Permits 1,276,000 1,276,000 Total Permits 105,000 TOTAL LICENSES & PERMITS 3,431,000 3,326,000 1,331,000 1,331,000 FINES & FORFEITURES 1,000,000 1,000,000 PARKING METER COLLECTIONS 4,360,100 2,332,500 190,000 10,000 INTEREST INCOME \_\_\_\_\_ CHARGES FOR SERVICES 189,500 189,500 Cemetary Sales & Charges 36,000 36,000 Animal Control Fees 100,000 100,000 Miscellaneous Police Services 345,000 200,000 345,000 Circuit Court Kental 200,000 Impound Fees 89,000 89,000 kecreation Charges 330,000 330,000 Dispatch Services (other cities) 128.000 156,700 Other \_\_\_\_\_ 1,446,200 1,417,500 TOTAL CHARGES FOR SERVICES INTERGOVERNMENTAL REVENUE \_\_\_\_\_\_ 21,700 1,017,500 1,174,200 Federal & State Grants 950,000 Federal Highway Administration 950,000 38,000 1,999,100 1.961,100 2,576,340 2,052,500 Community Development Block Grant 4,628,840 4,250,000 4,250,000 kevenue Sharing 520,000 175,000 695,000 Salt Lake County 5.766,500 5,766,500 Salt Lake County Flood Control Airport Development Assistance 1,693,800 Program (ADAP) 475,000 475,000 Liquor & Beer Tax Other 11,317,600 TOTAL INTERGOVERNMENTAL REVENUE 21,632,440 5,909,700 2,576,340 INTERFUND REIMBURSEMENTS 518,044 518,044 Engineering Charges to Capital Projects 675,000 410,000 675,000 Public Utilities 410,000 Administration Fees - Airport 210,000 60,640 77,397 210,000 Administration Fees - Fleet Management 60,640 Administration Fees - Data Processing Administration Fees - Golf Courses 40,000 Administration Fees - Redevelopment 40,000 100,000 950,000 850,000 Fire Service Reimbursement 84,000 84,000 Airport Police 175,319 175,319 Other TOTAL INTERFUND REIMBURSEMENTS 3,200,400 3,100,400 \_ \_\_\_\_\_ 95,638,893 71,392,100 2,576,340 190,000 11,617,600 115,000 TOTAL ENTERPRISE & INTERNAL SERVICE CHARGES 73,949,158 3,200,000 BOND PROCEEDS 7,771,800 APPROPRIATION OF BOND RESERVE 650,000 650,000 PROCEEDS - SALE OF SUK. REAL PROP. 170,895 150,000 1,083,677 MISCELLANEOUS -----182,293,528 71,562,995 2,576,340 190,000 12,417,600 115,000 TOTAL REVENUES 159,347 6,565,147 10,000 APPROPRIATED FUND BALANCES \_\_\_\_\_\_ 2,576,340 349,347 12,417,600 115,000 188,858,675 71,572,995 REVENUES & FUND BALANCE 3,378,000 3,552,244 RANSFER IN FROM OTHER FUNDS \$192,410,919 \$71,572,995 \$2,576,340 \$349,347 \$15,795,600 \$115,000 TOTAL RESOURCES

SPECIAL ASSESSMENT FUND	AIRPORT AUTHORITY FUND	WATER UTILITY FUND	WATER RECLAMATION UTILITY FUND	GOLF COURSE FUND	TRACY AVIARY TRUST FUND	FLEET MANAGEMENT FUND	DATA PROCESSING FUND	BENEFIT SELF- INSURANCE FUND
3,437,753	2,625,000			~ <b>~~~</b>				
3,437,753	2,625,000							

1,827,600

28,700 28,700 135,000

1,693,800

1,828,800

3,437,753	6,310,100							
2, 137, 133	21,199,100	19,720,019 700,000	15,143,800 2,500,000	1,651,331		7,098,493	2,972,683	6,163,732
	7,771,800							
				720,782	42,000			
3,437,753	35,281,000 6,395,800	20,420,019	17,643,800	2,372,113	42,000	7,098,493	2,972,683	6,163,732
3,437,753	41,676,800	20,420,019	17,643,800	2,372,113	42,000	7,098,493	2,972,683	6,163,732
174,244								
\$3,611,997	S41,676,800	\$20,420,019	\$17,643, <b>8</b> 00	\$2,372,113	\$42,000	s7,098,493	\$2,972,683	\$6,163,732

#### SALT LAKE CITY CORPORATION ESTIMATED EXPENDITURES BY DEPARTMENT AND FUND FY 1984-85

	TOTAL ESTIMATED EXPENDITURES	GENERAL FUND	WEED ABATEMENT	FUNDS	CDBG OPERATING FUND	FUND	CAPITAL PROJECTS FUND
N. 11 T							
MAYOR Administration Community Services	\$518,761 197,694	\$518,761 136,694			61,000		
TOTAL	716,455	655,455			61,000		
CITY COUNCIL	405,788	405,788		-			
AIRPORT Operations Division General & Administration Div. Engineering & Maintenance	2,550,800 31,467,300 7,658,700						
TOTAL	41,676,800						
ATTORNEY	1,181,437	982,648			83,888	114,901	
DEVELOPMENT SERVICES Planning & Zoning Building & Housing Capital Planning & Programming Redevelopment Contract Admin.	1,064,158 1,071,423 1,089,154 1,125,000	767,658 979,923 246,578			296,500 91,500 727,576 1,125,000		
TOTAL	4,349,735	1,994,159			2,240,576		
FINANCE & ADMINISTRATIVE SERVICES Resource Management Finance Personnel Administrative Services	1,460,430 10,794,798 611,453 13,254,143	292,930 4,356,620 611,453 3,182,967			40,000	234,446	1,167,500
	26,120,824	8,443,970			40,000	234,446	1,167,500
TOTAL FIRE	20,120,024						
Services Bureau Operations Bureau	2,204,847 12,630,767	2,104,847 12,620,767	10,000				100,000
TOTAL	14,835,614	14,725,614	10,000				100,000
PARKS Recreation Parks & Recreation Admin. & Mgt. Parks Operations Planning & Development	2,573,230 168,192 4,596,704 940,699	201,117 168,192 4,467,704 97,199					87,000 843,500
TOTAL	8,278,825	4,934,212					930,500
POLICE Police Administration Staff Inspections Last Patrol West Patrol Detective Division Operations Command and Control Traffic Division Information System Division Staff Services Special Investigations Division	400,793 502,264 3,687,571 4,367,034 2,336,624 479,721 2,019,496 3,786,243 933,189 1,117,142	400,793 502,264 3,687,571 4,367,034 2,336,624 479,721 2,019,496 3,786,243 797,689 1,015,911		101,231			
TOTAL	19,630,077	19,393,346	ı		135,500	)	
PUBLIC UTILITIES Water Supply and Works Water Reclamation	20,420,019						
TOTAL	38,063,819						
PUBLIC WORKS Public Works Admin. & Mgt. Streets and Sanitation Transportation Engineering City Engineering	171,787 8,541,148 4,303,792 19,401,063	171,787 7,491,148 3,920,793 2,884,463	3 5 <b>3</b>	950,000			13,287,600
TOTAL	32,417,790	14,468,193	3	950,000			13,387,600
NON-DEPARTMENTAL Municipal Affairs Contingency Interfund Transfer	556,135 625,376 3,552,244	400,000	5		15,37		210,000
TOTAL	4,733,755	4,508,37			15,37		210,000
TOTAL EXPENDITURES & TRANSFER OUT	s192,410,919	\$70,511,76	4 \$10,000	\$1,051,231	\$2,576,34	0 \$349,347	\$15,795,600
		112					

	CENTRAL BUSINESS IMPROVE. DISTRICT FUND		AIRPORT AUTHORITY FUND	WATER UTILITY FUND	WATER RECLAMATION UTILITY FUND	GOLF COURSE FUND	TRACY AVIARY TRUST FUND		DATA PROCESSING FUND	BENEFIT SELF- INSURANCE FUND
--	---	--	------------------------------	--------------------------	---	------------------------	----------------------------------	--	----------------------------	---------------------------------------

115,000

85/8

115,000

6,163,732

7,098,493 2,972,683 6,163,732

2,372,113

42,000

2,372,113 42,000

20,420,019

17,643,800

20,420,019 17,643,800

382,997 3,229,000 -----3,611,997

# SALT LAKE CITY CORPORATION BUDGETED RESOURCES BY FUND AND BUDGETED USES BY DEPARTMENT 1984-85

	1983-84 AMENDED BUDGET	1984-85 BUDGET
RESOURCES		
	. (0 05) (00	671 570 005
General Fund	\$68,951,600 458,224	\$71,572,995 349,347
Government Immunity Fund	11,332,100	
Capital Projects Fund Special Assessments Fund	4,085,180	3,611,997
Airport Authority Fund	53,447,500	41,676,800
Water Utility Fund	23,594,885	20,420,019
Water Reclamation Fund	17,725,000	17,643,800
Golf Course Fund	1,994,348	2,372,113
Parks, Recreation & Development	304,000	0
Fleet Management fund	7,205,098	7,098,493
Data Processing Fund	5,933,528	
Employee Benefit Self-Insurance Fund Community Development Block Grant	4,934,031	
Operating Fund Central Business Improvement	3,377,746	2,576,340
District Fund	183,000	115,000
Historic Preservation Strategy Fund	5,703	0
Urban Development Action Grant		
Operating Fund	9,349,000	0
Urban Development Action Grant		
Recapture Fund	1,500,000	0
Tracy Aviary	0	42,000
TOTAL RESOURCES	\$214,380,943	
DEPARTMENT USES		
City Council	\$385,091	\$405,788
Mayor	671,183	· ·
City Attorney	1,157,223	1,181,437
Finance & Administrative Services	27,821,312	26,120,824
Fire	14,131,716	14,835,614
Police	18,620,805	19,630,077
Development Services	15,734,434	4,349,735
Parks	7,256,756	8,278,825
Airport	53,447,500	41,676,800
Public Works	30,260,168	32,417,790
Public Utilities	41,319,885	38,063,819
Non Departmental	3,574,870	4,733,755
TOTAL USES	\$214,380,943	\$192,410,919



## GENERAL FUND BUDGET SUMMARY 1984-85

	1983-84 AMENDED BUDGET	1984-85 BUDGET
REVENUES		*********
Current Revenue Taxes		
Property Taxes	\$17,040,207	\$20,035,000
Sales & Use Taxes	19,000,000	
Franchise Taxes	12,000,000	14,480,000
Total Taxes	48,040,207	52,975,000
Licenses	2,357,000	2,050,000
Permits	1,249,000	1,276,000
Fines & Forfeitures	1,235,000	1,331,000
Interest	2,070,000	2,332,500
Charges for Services	1,325,000	1,417,500
Federal Revenue Sharing	4,500,000	4,250,000
Intergovernmental Revenue Parking Meter Collections	1,916,577	1,659,700
Interfund Reimbursements	1,000,000	1,000,000
Other Revenue	3,286,389 1,972,427	3,100,400 170,895
Total Current Revenue	20,911,393	18,587,995
Appropriation Of Fund Balance	0	10,000
Total Other Revenue	20,911,393	18,597,995
TOTAL RESOURCES	\$68,951,600	\$71,572,995
EVENTATION		
EXPENDITURES		
City Council	6205 001	+/05 700
Mayor	\$385,091 608,315	\$405,788
City Attorney	941,549	655,455 982,648
Finance & Administrative Services	9,378,105	8,443,970
Fire	14,131,716	
Police	18,492,805	19,494,577
Development Services	1,684,322	1,994,159
Parks	4,943,408	4,934,212
Public Works	14,973,888	15,418,193
Non Departmental	660,953	4,508,379
Total Expenditures	\$66,200,152	
CONTRIBUTION TO FUND BALANCE	2,751,448	0
TOTAL USES	\$68,951,600 ========	

)Z1E1112	1984-11 PAL 7207 POT 377	20734 1984-83 20067
Composit Davelorment Block Grant CTBG		81,181,18. 1,901,300
UDOT 5 Federal Highway Admin- Loud: State Frants Loud: Flobe Control Loud: Share City Count Building Pescaro, Fark in Died of Tot List. Private Inter-Agency Federal Grants Sule of Fire Stations Fire Dispatch Contracts Transier-It From General Sund		100.50 17er (10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0
TOTAL RESCURCES		\$15,795,60.
PROJECT EXPENSITURES  FYBLIC WORKS DEFARTMENT: Street Improvements Sidewalk, Curr & Gutter: SII Sidewalk, Curr & Gutter Emergency Repairs Local Streets: SII Tio, West RA, Crossings West Valley Highway Indiana Avenue Construction L(1-30) S. Connector Design LOC S. Viscuct Design	5489,001 101,001 631,000 25,000 611,000 916,001 50,000 101,001	
O(C W. (1700-900 S.) Design Traific System (TSM) Improvements Ralinoad Salety Improvements Research Fark Streets [700 S. (State-Jordan, Sugarnouse Infrastructure Rest Capitol Hill Streets People's Freeway Streets Buclic Area Streets Design Pugsley Juray Blook Design	150,000 261,500 500,000 200,000 875,000 539,100 150,000 40,000 125,000	
Total Street Improvements	5,837,600	
Drainage Improvements 1760 S. Storm Drain 2700 S. Storm Drain Jefferson Storm Drainage 201 S. Storm Drainage 201 S. Storm Drain(Gateway) (ii Drain Siphon Repair	2,250,000 2,050,000 150,000 1,116,500 400,000 35,000	
Redwood Det. Basin (CWA #4) Capitol Hill Drainage III	310,000	
local Drainage Improvements: Artington Hills Storm Drain Elaine Ave. Roadside Drainage Bilvorth School Storm Drain Forest Dale Drain Line Avenues Cross Drains	10,000 3,000 120,000 16,000 49,000	
Total Drainage Improvements	t,511,500	
Public Buildings and Other Facilities Fire Station #16 Construction Capitol Hill Community Center Fire Station #18 1 1 Remodeling El Centro Civico Total Public Blog. 4 (ther Fac.	650,000 8,500 80,000 300,000	
Total Public Works	.,,	813,387,600
FARRS DEPARTMENT: Hansen bollow Acquisition Tracy Awiary Improvements Lib Ave. Stairs Const. & Design Tennis Court Resurrating: Liberty & Glendale Parks Fairmont Park Improvements Guadalube Park Development	300,000 50,000 60,000 01,600 00,000 80,000	
Westminister Park Acquisition Jordan Park Restrooms	30,000	
Paint Snot & Storage Building Total Parks	000,73	930,500
FIRE DEPARTMENT:		
Fire Communication Dispeton Total Fire	100,000	100,000
FixAnce & ADMINISTRATIVE SERVICES Emergency Communications System Everopower Project Design City County Elegy Rehabl Design o Tower Stabilization	111,500 25,000 1,020,000	
Total Fit. & Admir Services		1,167.500
NCN-DEPARTMENTAL: Contingency	110,000	
Total Non-Departmental		210,000
TOTAL USES		818,795,600



# COMMUNITY DEVELOPMENT BLOCK GRANT OPERATING FUN BUDGET SUMMARY 1984-85

RDSOURCES		1984-85 OPERATING FUN BUDGET
1984 (10th Year) Entitlement		AC 574 A.A.
TOTAL RESOURCES		\$1,576,346  \$1,576,346
PROJECTS		
ATTORNEY Attorney Support Services		
Total Attorney	\$83,888 	\$83,888
DEVELOPMENT SERVICES		
Capital Program and Planning: Assist Inc./Emergency Home Repair	200 000	
NHS Housing Rehabilitation Revolving Fund	250,000 150,000	
Salvation Army Travelor's Aid	5,000	
Housing Outreach Rental Program	13,750	
Rescue Mission Operation	23,175 \$16,800	
Housing Authority	23,600	
Implement Economic Strategy Program Capital Planning and Programming Admin.	40 nnc	
Media CD Update	198,051 7,200	
Total Capital Program and Planning	727,576	
Redevelopment Agency:	/2/,3/6	
Housing Rehabilitation	1,125,000	
Total Redevelopment Agency	1,125,000	
Building and Housing Services:		
Operation Paintbrush Code Enforcement - South Central	40,000	
Code Enforcement - Poonlos P	10,000 10,000	
Code Enforcement - West Capitol Hill	6,500	
code Enforcement - Central City	5,500	
Code Enforcement - Sugarhouse Code Enforcement - Westside	4,000	
Code Enforcement - Guadalupe	6,500	
Rehab. only TA's	3,000 6,000	
Total Building and Housing Services	91,500	
Planning and Zoning:		
Westside Community Master Plan	40,000	
City Creek Master Plan	30,000	
Publish Master Plans Revised Zoning Ordinance	62,500	
Master Plan Update	30,000	
Historic/Arch. Survey	46,000 26,000	
Property Mgmt. Planning Assist	16,000	
Housing Assistance Plan	10,000	
Environmental Assistance Housing Element Update	10,000	
CDBG Planning Assistance	10,000 16,000	
Total Planning & Zoning		
- 5	296,500	
Total Development Services FINANCE AND ADMINISTRATIVE SERVICES		2,240,576
Finance: Accounting/Financial Services		
	40,000	
Total Finance & Administrative Services MAYOR		40,000
Community Affairs:		
Constituent Relations	61,000	
Total Mayor		61,000
POLICE		,
Staff Services:		
Crime Prevention	135,500	
Total Police		135,500
NON-DEPARTMENTAL Community Development Operating Contingency	15 07/	
Community Development Operating Contingency	15,376	
Total Contingency		15,376
TOTAL ALL PROJECTS		s2,576,340
		52,J/0,J4U

NCTE: The departmental and project details provided in this fund are included for information purposes only. It is proposed that this fund be established providing the administration authority to move funds between existing projects and departments without prior approval of the City Council.



#### SPECIAL ASSESSMENT FUND SUMMARY 1984-1985

	STREET IMPROVEMENT PROGRAM LOCAL STREETS		STREET LIGHTING PROGRAM		SIDEWALK, CURB AND GUTTER REPAIR PROGRAM		GRAND TOTAL	
	1983-84	1984-85	1983-84	1984-85	1983-84	1984-85	1983-84	1984-85
REVENUE								
Assessment Tax Redevelopment Agency CDBG Jobs Bill CDBG	\$2,047,000 500,000 655,000 535,000	\$2,079,000 0 0	\$305,657 0 0	\$208,753 0 0 0	\$0 0 0 0	0	\$2,352,657 500,000 655,000 535,000	\$3,437,753 0 0 0
TOTAL REVENUE		2,079,000	305,657	208,753	0	1,150,000	4,042,657	3,437,753
TRANSFER-IN FROM GENERAL FUND	0	0	42,523	174,244	0	0	42,523	174,244
TOTAL SOURCES		s2,079,000	\$348,180	\$382,997	\$0 ======	\$1,150,000 ======	\$4,085,180	\$3,611,997
EXPENDITURES								
Electrical Power	\$0	\$0	\$348,180	\$382,997	\$0	\$0	\$348,180	\$382,997
Capital Expenditures	0	0	0	0	0	100,000	0	100,000
Special Improvement District	3,737,000	2,079,000	0	0	0	1,050,000	3,737,000	3,129,000
TOTAL EXPENDITURES		\$2,079,000	s348,180	\$382,997 ======	\$0 #=====		\$4,085,180	\$3,611,997



### AIRPORT AUTHORITY FUND BUDGET SUMMARY 1984-85

	1983-84 AMENDED BUDGET	1984-85 BUDGET
REVENUE		
Landing Fees Terminal Rentals Automibile Rentals Automobile Parking Aviation Fuel Tax Interest Income AIP Other Current Revenues	\$3,586,000 6,818,100 2,025,000 2,600,000 2,625,000 2,534,000 0 4,449,700	\$3,663,700 7,996,300 2,075,000 2,522,000 2,625,000 1,827,600 135,000 4,942,100
Total Revenue	24,637,800	25,786,700
OTHER SOURCES		
Appropriation of Bond Reserve Bond Proceeds Appropriation of Fund Balance Airline Reimbursement ADAP	0 25,500,000 528,300 268,000 2,513,400	7,771,800 0 6,395,800 28,700 1,693,800
Total Other Sources	28,809,700	15,890,100
TOTAL RESOURCES	\$53,447,500	\$41,676,800
EXPENDITURES		
Personal Services Operating & Maintenance Supplies Charges & Services Debt Service Capital Expenditures	\$4,750,600 826,200 6,238,300 8,358,000 33,274,400	\$5,233,800 868,800 6,789,800 7,440,800 21,343,600
TOTAL EXPENDITURES	\$53,447,500	\$41,676,800

#### WATER UTILITY ENTERPRISE FUND BUDGET SUMMARY 1984-85

	1983-84 AMENDED BUDGET	1984-85 BUDGET
REVENUE		
Sales & charges for Services	\$11,411,185	\$10,473,265
Sales & Charges for Services-Rate Increase Sales & Charges for Services-Proposed	3,251,635	2,902,410
Rate Increase 1984	0	2,628,430
Interest Income	479,000	480,000
Other Revenue	460,114	478,679
Total Revenues	15,601,934	
OTHER SOURCES		
Grants & Other Related Revenue	331,235	
Appropriation From Surplus	1,072,193	1,118,000
Transfer from Reservoir & Supply Line	320 503	(/0.000
Fees	739,523 5,850,000	
Bond Proceeds	3,030,000	700,000
Total Other Sources		3,457,235
TOTAL RESOURCES		\$20,420,019
EXPENDITURES		
Cost of Sales & Service		
Water Supply	\$1,091,539	\$1,00 <b>3</b> ,255 1,180,658
Water Power & Pumping	1,172,894 2,533,390	2,584,690
Water Treatment Water Distribution	3,019,414	3,222,567
Water Support Services	1,440,863	1,405,574
•		9,396,744
Total Sales & Service	9,258,100	9,390,744
General & Administrative		
Water Customer Service	1,345,886	
Administrative & General	1,156,865	1,163,646
Total General & Administrative		2,591,157
Capital Expenditures	8,462,399	
Debt Service	3,116,524	2,983,200
Total Capital Expenditures		
& Debt Service	11,578,923	8,392,908
Total Expenditures	23,339,774	20,380,809
RESERVE FOR IMPROVEMENTS	255,111	39,210
TOTAL USES	\$23,594,885	\$20,420,019

#### WATER RECLAMATION UTILITY ENTERPRISE FUND BUDGET SUMMARY 1984-1985

	1983-84 AMENDED BUDGET	1984-85 BUDGET
REVENUE		
Sales & Charges for Services Old Rate	¢6 208 200	C4 1/E 000
1981 Rate Increase	\$6,298,200 962,300	\$6,145,000 1,003,700
201 Rate Increase	7,018,100	
Interest	297,900	1,215,000
Total Revenue		14,720,800
OTHER SOURCES		
Reserve For Improvements	//5 000	/01 /00
Other Revenue	445,000 1,500	421,400 1,600
Bond Proceeds	·	2,500,000
Total Other Sources	3,148,500	2,923,000
TOTAL REVENUE	\$17,725,000	\$17,643,800
EXPENDITURES		
Cost of Sales & Service		
Pumping	\$213,744	\$260,698
Collection	1,338,354	1,385,521
Reclamation	3,368,573	3,215,285
Customer Service & Collection	426,374	447,123
Total Sales & service	5,347,045	5,308,627
General & Administrative	714,978	684,961
Debt Service	829,800	849,300
Capital Expenditures	6,214,277	7,889,012
Total Expenditures	13,106,100	14,731,900
RESERVE FOR IMPROVEMENTS		
1981 Rate Increase	132,500	154,400
201 Rate Increase	4,486,400	2,757,500
Total Reserve for Improvements	4,618,900	2,911,900
TOTAL USES	\$17,725,000	\$17,643,800

## GOLF COURSE ENTERPRISE FUND BUDGET SUMMARY 1984-85

	1983-84 AMENDED BUDGET	
REVENUE		
Green Fees Other	\$1,277,093 687,112	\$1,651,331 720,782
Total Revenues	1,964,205	2,372,113
APPROPRIATION OF FUND BALANCE	30,143	0
TOTAL RESOURCES	\$1,994,348 =======	\$2,372,113
EXPENDITURES*		
Personal Services Operating & Maintenance supplies Charges & Services Capital Expenditures	217,853	1,081,611
Total Expenditures	1,994,348	2,172,113
CONTRIBUTION TO FUND BALANCE	0	200,000
TOTAL USES	\$1,994,348 =======	\$2,372,113

<sup>\*</sup> No depreciation amount has been budgeted since this type of expense does not represent an outflow of cash.

NOTE: This is an Enterprise Fund that accounts for the financial activities of the six municipal golf courses.

### DATA PROCESSING INTERNAL SERVICE FUND BUDGET SUMMARY 1984-1985

	1983-84 AMENDED BUDGET	1984-85 BUDGET
REVENUE		
Lease Financing Charges for Services	3,151,000 \$2,782,528	\$2,972,683
TOTAL RESOURCES	\$5,933,528 =======	\$2,972,683
EXPENDITURES*		
Personal Services Operating & Maintenance supplies Charges & Services Capital Expenditures		25,990 1,734,974
Total Expenditures	5,857,601	2,972,683
CONTRIBUTION TO FUND BALANCE	75,927	0
TOTAL USES	\$5,933,528	\$2,972,683

<sup>\*</sup> No depreciation amount has been budgeted since this type of expense does not represent an outflow of cash.

NOTE: This fund is an Internal Service Fund. It is financed through charges for Data Processing Services to the user programs and departments.

# FLEET MANAGEMENT INTERNAL SERVICE FUND BUDGET SUMMARY 1984-1985

	1983-84 AMENDED BUDGET	1984-85 BUDGET
REVENUE		
Charges for Services Sale of Vehicles & Other Materials Other Revenue	\$6,213,393 44,111 694,150	\$6,316,843 87,500
Total Revenue	6,951,654	6,404,343
APPROPRIATION OF FUND BALANCE	253,444	694,150
TOTAL RESOURCES	\$7,205,098 ========	\$7,098,493 =======
EXPENDITURES*		
Personal Services Operating & Maintenance supplies Charges & Services Capital Expenditures	\$1,264,132 2,214,800 509,928 3,116,705	\$1,375,657 2,118,792 574,894 3,029,150
Total Expenditures	7,105,565	7,098,493
CONTRIBUTION TO FUND BALANCE	99,533	0
TOTAL USES	\$7,205,098	\$7,098,493 =======

<sup>\*</sup> No depreciation amount has been budgeted since this type of expense does not represent an outflow of cash.

NOTE: This fund is an Internal Service Fund. It is financed through charges for Fleet Management Services to the user programs and departments.



# CENTRAL BUSINESS IMPROVEMENT DISTRICT SPECIAL REVENUE FUND BUDGET SUMMARY 1984-85

	1983-84 AMENDED BUDGET	1984-85 BUDGET
REVENUES		
Interest Income Business License Permits	\$0 95,000	
Total Revenue	95,000	115,000
APPROPRIATION FROM FUND BALANCE	88,000 	0
TOTAL RESOURCES	\$183,000 ======	\$115,000
EXPENDITURES		
Operating & Maintenance Charges & Services	\$0 183,000	\$55,000 60,000
TOTAL USES	\$183,000	\$115,000

### GOVERNMENT IMMUNITY FUND BUDGET SUMMARY 1984-85

	1983-84 AMENDED BUDGET	1984-85 BUDGET
REVENUE		
Property Taxes Interest	\$0 170,000	\$0 190,000
Total Revenue	170,000	190,000
APPROPRIATION OF FUND BALANCE	288,224	159,347
TOTAL RESOURCES	\$458,224 =======	\$349,347 ======
EXPENDITURES		
Personal Services Operating & Maintenance supplies Charges & Services Capital Expenditures	\$140,224 0 318,000 0	\$106,897 0 242,450 0
TOTAL EXPENDITURES	\$458,224 =======	\$349,347 =======

NOTE: This fund was created to provide a cost-effective way to finance legal claims made against the city. Expenditures in this fund are restricted to insurance premiums or claims paid under the self-insurance program for the city and associated administrative costs. In 1984-85, there will be no property tax levy for this fund.



## EMPLOYEE BENEFIT SELF-INSURANCE INTERNAL SERVICE FUND BUDGET SUMMARY 1984-1985

	1983-84 AMENDED BUDGET	1984-85 BUDGET
REVENUE		
Premium Charges Interest	\$4,829,031 105,000	\$6,041,732 122,000
TOTAL RESOURCES	\$4,934,031	
EXPENDITURES		
Personal Services Operating & Maintenance supplies Charges & Services Capital Expenditures	\$783,549 4,510 4,097,002 2,676	5,336,120
Total Expenditures	4,887,737	6,163,732
CONTRIBUTION TO FUND BALANCE	46,294 	0
TOTAL USES	\$4,934,031	\$6,163,732

NOTE: This fund provides for the city's self-insurance program for employee benefits to include workman's compensation, unemployment compensation, and health and accident insurance.

# HISTORIC PRESERVATION STRATEGY TRUST AND AGENCY FUND BUDGET SUMMARY 1984-85

	1983-84	
	AMENDED	1984-85
	BUDGET	BUDGET
REVENUES		
Utah Endowment for the Humanities	\$5,703 	\$0 
TOTAL RESOURCES	\$5,703 =====	\$0 =====
EXPENDITURES		
Charges & Services	\$5 <b>,</b> 703	\$0 
TOTAL USES	\$5,703 ======	\$0 =====



# URBAN DEVELOPMENT ACTION GRANT OPERATING FUND BUDGET SUMMARY 1984-85

	1983-84 AMENDED BUDGET	1984-85 BUDGET
REVENUES		
1983 UDAG Grant (Clark Project) 1983 UDAG Grant (Select Telephone) 1983 UDAG Grant (City Center)	\$1,155,000 4,219,000 3,975,000	\$0 0 0
TOTAL REVENUE	\$9,349,000 ======	\$0 ======
EXPENDITURES		
Charges & Services Administrative Contingency	\$9,344,000 5,000	\$0 0
TOTAL EXPENDITURES	\$9,349,000	\$0

# UDAG RECAPTURE SPECIAL REVENUE FUND BUDGET SUMMARY 1984-85

	1983-84 AMENDED BUDGET	1984-85 BUDGET
REVENUES		
Loan Payback Proceeds	\$1,500,000	\$0 
TOTAL REVENUE	\$1,500,000	\$0 =======
EXPENDITURES		
Charges & Services	\$1,500,000 	\$0 
TOTAL EXPENDITURES	\$1,500,000	\$0 == <b>==</b> ==



# TRACY AVIARY TRUST AND AGENCY FUND BUDGET SUMMARY 1984-85

	1983-84 AMENDED BUDGET	1984-85 BUDGET
RESOURCES		
Contribution from Hogle Zoo Trust Account Sale Of Birds TOTAL RESOURCES	\$0 0  \$0	\$38,000 4,000  \$42,000
USES		
Acquisition of Birds Contribution to Fund Balance	0 0	15,000 27,000
TOTAL USES	0	42,000

# COMPARISON OF 1983-84 and 1984-85 FULL AND FULL-TIME EQUIVELENT POSITIONS

FULL-TIME POSITIONS

FULL-TIME EQUIVILENT POSITIONS

DEPARTMENTS	1983-84 ADOPTED AUTHORIZATION	1984-85 REQUESTED BUDGET	VARIANCE	1983-84 ADOPTED AUTHORIZATION	REQUESTED	VARIANCE
ATTORNEY'S OFFICE	20.00	19.00	-1.00	20.63	19.00	-1.63
CITY COUNCIL	12.00	12.00	0.00	12.00	12.00	0.00
DEVELOPMENT SERVICES	59.00	62.00	3.00	59.00	62.00	3.00
FINANCE AND ADMINI- STRATIVE SERVICES	124.00	127.00	3.00	125.73	128.69	2.96
FIRE	375.00	360.00	-15.00	375.00	360.00	-15.00
MAYOR'S OFFICE	14.00	14.00	0.00	14.88	15.27	0.39
PARKS AND RECREATION	N 85.47	80.38	-5.09	141.12	147.73	6.61
POLICE	485.00	477.00	-8.00	527.72	522.95	-4.77
PUBLIC WORKS	239.00	250.00	11.00	262.11	276.09	13.98
SUBTOTAL	1,413.47	1,401.38	-12.09	1,538.19	1,543.73	5.54
AIRPORT AUTHORITY GOLF PUBLIC UTILITIES WAVE TEC DATA PROCESSING FLEET MANAGEMENT	177.00 13.53 359.00 1.00 33.00 43.00	179.00 18.62 359.00 0.00 33.00 46.00	5.09 0.00 -1.00 0.00 3.00	178.83 34.05 388.20 8.15 33.00 45.21	180.02 33.87 391.20 0.00 33.00 46.88	1.19 -0.18 3.00 -8.15 0.00 1.67
SUBTOTAL				2,225.63		3.07
TOTAL POSITIONS	2,040.00	2,037.00	-5.00			. 프랑큐크라로자프크다

Includes full-time, part-time, hourly and seasonal employees. One FTE = 2,080 hours worked annually.

NOIE: For intormational purposes, a four year comparison of total city-wide full-time authorized positions and city-wide full-time equivalents is provided.

	1981-82	1982-83	1983-84	1984-85	4-year variance
Authorized F.T.E	2,165.00 2,376.07			2,037.00 2,228.70	-128.00 -147.37



APPENDIX

APPENDIX

## GENERAL FUND REVENUES BY SOURCE -LAST TEN FISCAL YEARS

Years ended June 30, 1975 through 1984

Fiscal year	Taxes	Licenses and permits	Charges for services	Fines and forfeitures
1975	\$13,633,246	\$1,069,913	\$1,945,319	\$1,704,969
1976	17,807,724	1,289,821	2,064,533	1,998,384
1977	22,306,147	1,519,342	2,207,278	1,571,160
1978	28,833,135	1,716,037	1,202,812	1,997,669
1979	33,776,382	1,718,654	1,024,954	2,299,782
1980	35,823,267	1,754,575	719,913	2,184,538
1981	37,175,659	2,226,015	909,221	1,950,978
1982	39,764,287	2,145,210	762,596	2,324,208
1983	41,656,570	2,752,405	1,135,025	2,730,005
1984	48,604,912	3,715,710	1,335,000	1,220,773

#### Notes:

- (1) Effective July 1, 1981, the revenues from the Community Development Block Grant that were previously accounted for in the General Fund were accounted for in a special revenue fund.
- (2) Excludes extraordinary flood related reimbursements reflected as an unbudgeted extraordinary item in the general purpose financial statements.
- (3) Estimates only.



# GENERAL FUND REVENUES BY SOURCE - LAST TEN FISCAL YEARS (Continued)

Years ended June 30, 1975 through 1984

Intergovernmental revenue	Interfund reimbursements	Interest, parking meter collections and other	Total
\$10,221,416	\$ 822,320	\$1,036,410	\$30,433,593
8,915,784	882,922	975,702	33,934,870
6,608,373	1,254,288	1,300,316	36,766,904
5,636,307	1,750,577	1,831,120	42,967,657
6,994,556	2,074,861	2,388,753	50,277,942
12,984,276	2,553,147	4,380,391	60,400,107
12,568,795	2,855,022	2,696,661	60,382,351
6,015,217(1)	2,968,776	4,262,532	58, 242, 826(1)
5,738,258	2,916,882	3,936,835	60,865,980(2)
5,939,835	2,850,000	5,015,410	68,681,640

# GENERAL FUND EXPENDITURES BY FUNCTION LAST TEN FISCAL YEARS

Years ended June 30, 1975 through 1984

Fiscal year	Mayor	City Council	City Attorney	Office of Budget and Management Planning	Development Services	Finance and Administrative Services
1975	\$ -	\$ <b>-</b>	\$237,716	\$ <b>-</b>	\$ 141,321	\$2,071,083
1976		· _	255,855	_	166,361	2,390,685
1977	_	-	284,465	-	179,361	2,912,121
1978	923,650(2)	_	407,605		317,089	3,894,200
1979	977,607	_	515,018	190,412(2)	1,295,530	5,664,573
1980	1,236,578	98,192(1)	572,523	369,886	2,254,315	4,925,310
1981	1,171,965	314,419	698,301	609,478	4,606,548	5,362,992
1982	503,986	254,902	607,382	414,118	1,546,453(3)	8,127,981
1983	509,914	285,376	668,129	413,015	1,611,477	9,685,451
1984 (6	•	321,402	889 <b>,</b> 779	_	1,667,150	9,348,596

#### Notes:

- (1) This department was created during fiscal 1980 when Salt Lake City Corporation changed from a commission form of government to a council-mayor form of government.
- (2) Prior to the fiscal years 1978 and 1979, respectively, the Mayor and the Office of Budget and Management Planning were included under other departments or other funds. It is not practicable to identify expenditures for these departments prior to the years listed.
- (3) Effective July 1, 1981, the transactions of the Community Development Block Grant that were previously accounted for in the General Fund were accounted for in a special revenue fund. In addition, some reclassifications of functions were made among departments.
- (4) Effective July 1, 1982, the Office of Personnel Management was included in the department of Finance and Administrative Services.
- (5) Excludes extraordinary flood cost expenditures reflected as unbudgeted extraordinary items in the general purpose financial statements.
- (6) Estimates only



# GENERAL FUND EXPENDITURES BY FUNCTION - LAST TEN FISCAL YEARS (Continued)

Years ended June 30, 1975 through 1984

Fire	Parks	Personnel Management	Police	Public Works	Non- departmental	Total
\$ 3,963,385 4,302,024 5,386,062 8,418,054 8,785,195 10,870,553	\$2,380,069 2,625,729 2,865,580 2,964,893 2,962,335 3,516,125	\$ 80,774 71,573 100,528 355,606 504,333 572,022	\$ 6,394,403 7,045,307 7,763,561 12,117,140 13,046,859 14,923,675	\$10,458,744 10,050,001 9,488,109 10,713,939 11,315,238 12,625,756	\$4,670,776 6,944,605 7,278,864 2,274,422 3,904,175 4,849,386	\$30,398,271 33,852,140 36,258,651 42,386,598 49,161,275 56,814,321
11,741,582 12,601,460 14,014,962 13,964,461	4,442,040 3,659,243 4,417,428 4,822,648	647,862 556,800 (4)	16,508,884 16,855,551 18,472,953 18,466,737	14,472,150 14,463,160 12,961,109 14,779,814	2,617,475 1,322,047 439,727 490,577	63,193,696 60,913,083(3) 63,479,541(5) 65,356,286

## GENERAL FUND ANALYSIS OF FUND BALANCE FISCAL YEARS 1982-1985

	1981-82 ACTUAL	1982-83 ACTUAL	1983-84 ESTIMATED	1984-85 BUDGET
Operating Revenues Operating Expenditures	\$58,242,826 59,979,298	\$60,865,980 63,414,237	\$68,681,640 65,356,285	\$71,572,995 68,020,751
Operating Difference	\$(1,736,472)	\$(2,548,257)	\$ 3,325,355	\$ 3,552,244
FUND BALANCE JULY 1	\$ 3,484,035	\$3,576,079	(149,740)	\$ 2,475,615
RESOURCES				
Flood Reimbursements One-Time Transfer from Other Funds Revenue Accruals	1,057,947 1,465,006	3,340,350 242,581	489,004	
Operating Revenues over Expenditures			2,836,351	3,552,244
Total Sources	2,522,953	3,582,931	3,325,355	3,552,244
TOTAL RESOURCES AND BEGINNING FUND BALANCE	6,006,988	7,159,010	3,175,615	6,027,859
USES  Flood Expenditures Transfer to Other Funds Accrual for Compensated	694,437	4,362,282 398,211	700,000	3,552,244
Absence Operating Expenditures over Revenues	1,736,472	2,548,257		
TOTAL USES	2,430,909	7,308,750	700,000	3,552,244
ENDING FUND BALANCE JUNE 30th	\$ 3,576,079	\$ (149,740)	\$ 2,475,615	\$ 2,475,615



Task	Responsible Organization	Elapsed Time Required (Days)	Estimated Start Date	Estimated Completion Date
Obtain citizen views on CDBG Program and housing needs through neighborhood and community meetings.	Community Affairs/CPP	17	1 Oct 83	17 Oct 83
Receive project proposals from citizens for the CDBG Program.	СРР	14	17 Oct 83	31 Oct 83
Receive proposals from departments for capital improvement projects including CDBG proposals other than capital improvement projects.	CPP	31	1 Oct 83	31 Oct 83
Definition of City policies, priorities and city-wide goals.	City Council	32	1 Oct 83	1 Nov 83
Prepare and transmit position control report and projection system instructions to departments.	Finance	30	15 Oct 83	14 Nov 83
Hold neighborhood meetings for comment and input on CDBG and CIP proposals.	Community Affairs/CPP	22	31 Oct 83	21 Nov 83
Establish budget preparation guidelines.	Mayor/CAO	25	1 Nov 83	25 Nov 83
Review position control report and reconcile differences between actual and authorized strength.	Finance/Departments	14	14 Nov 83	28 Nov 83
Review CDBG/CIP project proposals based on evaluation criteria.	<pre>CPP/Departments/CIPTARC/ SLACC Subcommittee</pre>	12	28 Nov 83	9 Dec 8 <b>3</b>
Provide 1983-84 and 1984-85 payroll distribution and all other information requested to Finance.	Departments	12	28 Nov 83	9 Dec 8 <b>3</b>
Hold required public hearing to obtain citizen input on housing and community development needs and solicit input from community groups regarding the Housing Assistance Plan.	CPP/City Council	1	13 Dec 83	13 Dec 83
Prepare and distribute projected Fiscal Year 1983-84 and 1984-85 personal service costs.	Finance	10	9 Dec 83	19 Dec 83
Prepare and distribute Eudget Preparation Manual.	CAO	24	25 Nov 83	19 Dec <b>83</b>
Complete administrative review for CDBG and CIP.	CPP/CIPTARC	6	13 Dec 83	19 Dec 83
Submit the annual CIP and CDBG budget, and the Five-Year CIP to the Mayor.	CPP/CAO	2	19 Dec 83	21 Dec 83
Review and set program/division structure.	Departments	7	19 Dec 83	25 Dec 83
Distribute Departmental Objectives Instruction Manual.	CAO	15	1 Jan 84	15 Jan 84
Present the annual CIP and CDBG budget, and Five-Year CIP to City Council for Inclusion in overall City budget.	Mayor/CAO	27	21 Dec 83	17 Jan 84
Establish and submit preliminary departmental objectives and performance measures.	Departments	25	16 Jan 84	10 Feb 84
Prepare and submit operating budget request to Finance.	Departments (except Enterprise Funds)	53	19 Dec 83	10 Feb 84
Prepare semi-annual Departmental Performance Review.	CAO	18	10 Feb 84	1 Har 84

#### SALT LAKE CITY BUDGET CALFUDAR (Continued) TY 1934-85

Task	Responsible Organization	Elapsed Time Required (Days)	Estimated Start Date	Estimated Completion Date
Prepare the budget overview.	CAO/finance	20	10 Feb 84	1 Mar <b>84</b>
Present overview to Mayor.	CAO	1		1 Mar 84
Present overview to City Council.	Mayor/CAO	7	1 Mar 84	8 Mar <b>84</b>
Present overview to Cabinet.	Mayor/CAO	5	8 Mar 84	13 Mar 84
Consideration by the City Council of Mayor's CDBG/CIP recommendation. City Council holds a public hearing to announce preliminary statement of 10th year CDBG objectives and proposed projects, and solicit input on the CIP.	City Council/CPP	47	17 Jan 84	13 flar 84
Enterprise Funds submit operating budget request for FY 84-85 to Finance.	Enterprise Funds	87	19 Dec 83	15 Mar 84
Present Enterprise Fund budget requests to Resource Management.	Finance	5	16 Mar 84	21 Mar <b>84</b>
Publication of preliminary 10th year CDBG statement for citizen review.	Neighborhood Groups/ Citizens	14	13 Mar 84	27 Mar 84
Review, balance and finalize Mayor's recommended budget.	Mayor/CAO/Departments/ Finance,	40	1 Mar 84	9 Apr <b>84</b>
Announcement of final decision on 10th year CDBG funding, and proposed CIP by City Council.	City Council	1		10 Apr 84
Revenue sharing proposed use hearing.	Mayor/CAO	1		19 Apr 84
Print Mayor's recommended budget.	Finance	27	9 Apr 83	6 May <b>84</b>
Present Mayor's budget to the Council.	Nayor/CAO	1		7 May 84
Adopt tentative budget, establish hearing dates for operating budget and general revenue sharing, and order Publication of Notice.	City Council	1		7 May 84
Public inspection of tentative budget.	Recorder/Public	14	7 May 84	21 May 84
Public hearing on tentative budget.	City Council	1		21 May 84
Review Mayor's recommended budget.	City Council	20	8 May 84	7 June 8
Council establishes final budget amounts.	City Council	1	***	7 June 8
Review, balance, and finalize budget.	Mayor/City Council/CAO Finance	3	7 June 84	12 June 8
Prepare Budget Ordinance and attachments.	Attorney	3	7 June 84	12 June 8
Set mill levy.	City Council	1		12 June 8
Adopt budget.	City Council	1		12 Jun <b>e</b> 8
Publish notice of adopted budget.	CAO	1		14 June 8
Revise departmental objectives and performance indicators to reflect appropriated budget.	Departments/CAO	15	14 June 84	29 June 8



# SALT LAKE CITY BUDGET CALENDAR (Continued) FY 1984-85

Task	Responsible Organization	Elapsed Time Required (Days)	Estimated Start Date	Estimated Completion Date
Submit City budget to State Auditor.	Finance	30	12 June 84	12 July 84
Print FY 1984-85 operating budget.	Finance	46	15 June 84	31 July 84
Prepare and print annual departmental performance review.	CAO	15	1 Aug 84	15 Aug 84
CAO meets with department heads to review performance.	CAO/Departments	4	15 Aug 84	19 Aug 84

#### GLOSSARY OF TERMS

# GENERAL TERMS AND DEFINITIONS

- F.T.E. Full time equivalent. 2080 hours worked equates to 1.0 full time equivalent position.
- F.T. Full time non-grant funded personnel.
- G.F. Full time grant funded personnel.
- P.T. Part time and seasonal personnel.

ADJUSTED BUDGET. The adopted budget as amended by the Council and adjusted to show comparability as a result of shifts in programmatical or functional responbilities.

AMENDED BUDGET. The adopted budget as formally adjusted by the Council.

CAPITAL IMPROVEMENT BUDGET. The budgeted costs to provide needed infrastructure, park development, building construction or rehabilitation and other related items. Funding is received from various sources.

MILL. 1 mill is equal to approximately \$15.00 per \$100,000 of assessed property evaluation for individual property owners and approximately \$20.00 per \$100,000 of assessed property evaluation for commercial property owners.

RESOURCES. Funds received in any accounting period but appropriated in this accounting period.

REVENUE. Funds received in the current accounting period.

# FUNDING SOURCE TERMS AND DEFINITIONS

- CAP. IMP. COUNTY FLOOD CONTROL. Funding received from Salt Lake County to provide flood control capital improvements.
- CAP. IMP. COUNTY GRANTS. Funding received from Salt Lake County to finance capital improvements projects.
- CAP. IMP. FED. HIGHWAY ADMIN. Funding received from the Federal Highway Administration received from the Utah Department of Transportation to fund specific capital improvement highway projects.
- CAP. IMP. GENERAL FUND. Funding received from the General Fund to finance capital improvement projects.
- CAP. IMP. MISCELLANEOUS. Funding received from various private and nongovernmental sources to finance specified capital improvement projects on City property.



CAP. IMP. RESEARCH PARK. Funding received through Salt Lake County business entities located at Research Park in lieu of property taxes. Funds are used to provide either additions to or rehabilitation of infrastructure at Research Park.

CAP. IMP. STATE CLASS "C" ROAD. Funding received from the Utah Department of Transportation from gasoline taxes for the purpose of constructing street improvements of the Capital Improvement Projects Fund.

CAPITAL IMPROVEMENT LWCF. Funding received from the Federal government passed through the State of Utah Parks Department's Land and Water Conservation Fund, used to develop approved park projects.

CENTRAL BUSINESS IMPROVEMENT DISTRICT. Funding received from business license fees collected from downtown merchants for the primary purpose of purchasing, operating, and maintaining holiday lighting for the downtown area.

COMM. DEV. BLK. GRANT - OPERATING. Community Development Block Grant funding received from the Federal Housing and Urban Development Department for eligible CBDG projects that are not accounted for in the Capital Projects Fund.

GOVERNMENT IMMUNITY. Funding received to provide a cost effective way to finance legal claims made against the  ${\sf City}$ .

 $\begin{tabular}{ll} {\tt MISCELLANEOUS.} & {\tt COUNTY~GRANT.} & {\tt Funding~received~from~Salt~Lake~County~for~miscellaneous~projects.} \end{tabular}$ 

MISCELLANEOUS STATE GRANT. Funding received from the State of Utah to finance specific activities.

SEWER CONSTRUCTION FUND. Funding received from sewer usage fees for capital improvements construction projects of the Water Reclamation Division of the Public Utilities Department.

SEWER UTILITY. Funding received from sewer usage fees for the Public Utilities Department's Water Reclamation Division operations.

SPEC. ASSESS. CONSTRUCTION. Funding received from assessed property owners to replace/repair sidewalks, curbs, gutters and streets.

STATE CLASS "C" ROADS. Funding received from the Utah Department of Transportation from gasoline taxes for the purpose of maintaining local roads and streets.

URBAN DEVELOPMENT ACTION GRANT. Funding received from the Federal Housing and Urban Development Department for the primary purpose of promoting development and redevelopment of certain eligible areas.

WATER CONSTRUCTION FUND. Funding received from water usage fees for capital improvement construction projects of the Public Utilities Department's Water Supply and Works Division capital.

WATER UTILITY. Funding received from water usage fees for the Public Utilities Department's Water Supply and Works Division operations.

WAVE TEK. Funding received from the "wild wave" pool and surrounding amenities.

# FUND DEFINITIONS AND DESCRIPTIONS

AIRPORT AUTHORITY FUND. An enterprise fund established to account for resources and uses of the operating and capital costs of the Salt Lake City International Airport and Airport No. 2.

BENEFIT SELF INSURANCE FUND. See Insurance Trust.

CAPITAL PROJECTS FUND. The capital improvement fund established to account for resources and uses of capital projects financed by sources other than property owner assessments.

CDBG OPERATING FUND. The fund established to account for resources and uses of projects funded by the Federal Community Development Block Grant program of the Housing and Urban Development Department which are not accounted for within the capital projects fund, and which include the administrative costs, housing rehabilitation costs, passthrough project costs, and others of a non-capital improvement nature.

CENTRAL BUSINESS IMPROVEMENT DISTRICT FUND. A special revenue fund established to account for the resources and uses of the central business improvement district. (See Central Business Improvement District under Funding Sources.)

DATA PROCESSING. The subdivision within the Administrative Services division of the Finance and Administrative Services Department established to provide the central computer processing and development services to all City departments. This subdivision also provides services at cost to other non-Salt Lake City entities.

DATA PROCESSING FUND. The internal service fund established to account for resources and uses of data processing. (See Data Processing.)

ENTERPRISE FUND. A fund established to account for an entity which derives revenues from fees charged for goods and services, and receives no general fund support.

FLEET MANAGEMENT. The subdivision within the Administrative Services division of the Finance and Administrative Services Department established to control the maintenance and purchase of City-owned vehicles, except for the Salt Lake City Airport Authority which purchases and maintains its vehicles and the Public Utilities Department which purchases its vehicles but uses Fleet Management to maintain them.

FLEET MANAGEMENT FUND. The internal service fund established to account for resources and uses of Fleet Management (See Fleet Management).

GENERAL FUND. The general operating fund established to account for resources and uses of general operating functions of City departments. Resources are, in the majority, provided by taxes.

GOLF COURSE FUND. An enterprise fund established to account for resources and uses of six city municipal golf courses.



INSURANCE TRUST. The Risk Management subdivision within the Finance division of the Finance and Administrative Services Department established to provide the central employee health and life insurance benefit package, to maintain the workmen's compensation and unemployment compensation programs, and to maintain the City's insurance coverage of real and personal property.

INTERNAL SERVICE FUND. A fund established to account for an entity which provides goods and services to other City entities and charges those entities for the goods and services provided.

SPECIAL ASSESSMENTS FUND. The capital improvements fund established to account for capital projects financed, in part, by property owners assessments.

TRACY AVIARY TRUST FUND. The fund established to account for resources and uses of acquisition and selling of birds at Tracy Aviary. The primary source of funds came through a private grant previously administered by Hogle Zoo.

WATER RECLAMATION UTILITY FUND. An enterprise fund established to account for resources and uses of operating and capital costs of the sewage treatment plants and sewage lines of the City.

WATER UTILITY FUND. An enterprise fund established to account for resources and uses of the operating and capital costs of the water treatment plants, reservoir and water lines of the City.

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